

DATE: March 20, 2023
REPORT NO: T-08-2023
SUBJECT: **2023 Operating and Capital Budget Final Report**
CONTACT: Donna DeFilippis, CPA CA Director of Finance/Treasurer

OVERVIEW:

- Council is presented with a 2023 Operating and Capital Budget which includes a general base tax levy of \$8,996,650 which represents a **5.48% levy increase** over 2022, after factoring in assessment growth
- At the February 21, 2023 Administration/Finance/Fire Committee Meeting Council was presented with a general base tax levy request of \$9,177,730. The **levy has been reduced by \$181,080** without impacting any service levels
- The increase in the West Lincoln portion of the total tax bill is estimated at \$77.08, with an additional increase of \$8.07 for the special hospital levy, for a total estimated annual property tax increase of \$85.15.
- The hospital levy is proposed at an amount of \$176,300, which is an increase of \$50,500 over 2022
- The Urban Service Area Levy is \$188,300 in 2023, which represents an increase of \$3,530 or 1.91 % compared to 2022. This will result in the Urban Service Area tax for an average home in 2023 to be \$73.64 compared to \$73.59 in 2022.
- This draft budget supports \$5,170,000 in Capital and Special Projects
- This draft budget supports approximately \$20.9 million in operating expenditures funded by property taxes, user fees, grants and reserve transfers
- Every \$83,517 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$14 increase in taxes to the average homeowner. Alternatively, every reduction of \$83,517 would result in an approximate decrease of \$14.00 to the average homeowner

RECOMMENDATION:

1. That, Recommendation Report T-08-2023, regarding the “2023 Operating and Capital Budget Final Report”, dated March 20, 2023, be received; and,
2. That, a 2023 tax levy of \$8,996,650, which represents a 5.48% tax levy increase after factoring in assessment growth, be approved; and,
3. That, the 2023 tax levy above be adjusted by _____ based on the recommendation approved through Report T-05-2023 Elected Officials Remuneration; and,

4. That, a 2023 tax levy of _____ , which includes the amounts approved under recommendation 3 above, be approved; and,
5. That, the 2023 hospital levy of \$176,300 for the West Lincoln Memorial Hospital Rebuild be approved; and,
6. That, the 2023 Urban Service Area Levy of \$188,300 be approved; and,
7. That, the Detailed 2023 Capital Program, attached as Schedules D and E to this report, totaling \$5,170,000 be approved; and,
8. That, Council approve debenture financing of \$1,200,000 in 2023 in order to finance Capital Project 1024 - Paving of Vaughan Road from Caistor Gainsborough Townline Road to Wellandport Road; and,
9. That, Council approve debenture financing of \$1,592,600 in 2023 in order to partially finance the replacement of Fire Station 2; and,
10. That, Council delegate authority to the CAO to approve in year 2023 budget amendments up to \$20,000 per item and that the Treasurer report to Council on a monthly basis regarding such amendments; and,
11. That, the balance of Capital and Special Projects for the years 2024 to 2032 as outlined on Schedules F and G to this report be approved in principle; and,
12. That, tangible capital asset amortization estimated at \$3,353,612 and post-employment expenses estimated at \$3,200 be and are hereby excluded from the 2023 Draft Operating and Capital Budget as permitted through regulation 248/09

ATTACHMENTS:

- **Schedule A** 2023 Operating Budget Summary
- **Schedule B** 2023 Operating Budget by Department
- **Schedule C** Report T-03-2023
- **Schedule D** 2023 Capital and Special Projects - Summary
- **Schedule E** 2023 Capital and Special Projects -Detail
- **Schedule F** 2023 Ten Year Capital Plan- Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan - Expenditure
- **Schedule H** 2023 Reserve Transfers

ALIGNMENT TO STRATEGIC PLAN:

The 2023 Operating and Capital Budget supports the following Strategic Plan Themes:

- Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
- Strategic, Responsible Growth – Welcoming new residents and businesses and respecting the heritage and rural identity that people value.
- Local Attractions – Providing amenities, programs and services that bring the community together.
- Community Health and Safety – Fostering a safe community where residents can thrive throughout their lives.
- Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

BACKGROUND:

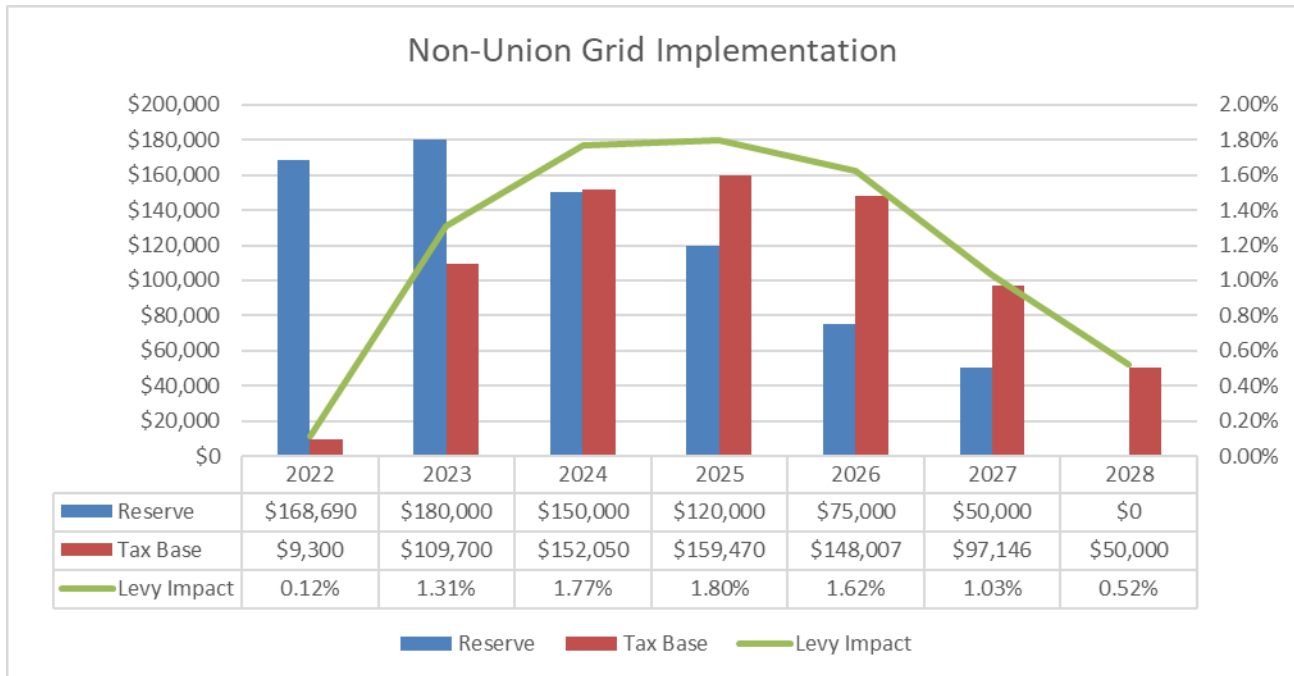
At the February 21, 2023 Administration/Finance/Fire Committee, Report T-03-2023 was presented to Council which outlined the 2023 Draft Operating and Capital Budget. (report is attached as Schedule C). That draft budget required a 2023 General Tax Levy of \$9,177,730 and an additional levy for the WLMH (West Lincoln Memorial Hospital) rebuild of \$176,300. In addition, the Urban Service Area Levy was \$188,300. At the same meeting, Council requested that staff review the draft budget with the intention of further reducing the 2023 levy requirement.

CURRENT SITUATION:

The following adjustments have been made to the initial 2023 Operating and Capital budget that was presented at the February 21, 2023 Administration/Finance/Fire Committee meeting:

Non-Union Grid Implementation

The implementation of the non-union grid has been extended by one year, meaning that the impact of the changes will be completely funded by the tax base in 2028, as opposed to 2027. This will require the use of the Contingency Reserve to offset the costs not covered through the tax levy. This change has resulted in **a decrease to the tax levy of \$43,500**. The chart below summarizes the implementation plan, including the estimated transfer from reserves and the impact to the tax levy up to 2028, at which point all costs will be on the levy. The costs below include the incremental increase to benefits as a result of the grid implementation.



Re-Financing of Planning Projects

The transfer to the Planning Reserve has been reduced by \$40,000, which has a direct impact of **decreasing the tax levy by \$40,000**. This was possible after staff reviewed the

financing of Planning Special Projects in light of new information garnered through a deeper review of Bill 23 legislative changes. Staff learned that any special projects that are in the current Township Development Charge background study are still eligible to be funded with Development Charges. Staff were able to re-finance the following two projects, using Development Charges in lieu of the Planning Reserve.

- Project 452-Smithville Parks and Recreation Master Plan, now funded with Development Charges of \$52,500 and a Transfer from the Planning Reserve of \$17,500
- Project 455-Smithville and Township Trails and Corridors Master Plan, now funded with Development Charges of \$31,400 and a Transfer from the Planning Reserve of \$31,100.

With the above adjustments, the impact of Bill 23 to the Township is now an estimated loss in Development Charge revenue of \$335,900 over the years 2024 to 2029.

CCBF (Canada Community-Building Fund) Funding

The 2022 reporting for the CCBF has recently been completed by staff. After completing the reporting, staff have calculated a larger carry-forward of CCBF funds that can be used in 2023. This is the result of 2022 projects funded through CCBF incurring costs below the original budget. The increase in the CCBF carry-forward grant by \$423,900 has allowed staff to decrease the transfer to the Capital Reserve by \$35,000. This has resulted in a **decrease to the tax levy of \$35,000**. The following two projects have been re-financed using the CCBF grant in place of a transfer from the Capital Reserve.

- Project 229-Concession 4 resurfacing from Victoria Avenue to Rosedene Rd, now funded with Development Charges of \$25,000 and CCBF grant of \$225,000. The previous budget used Capital Reserve funding of \$77,500, which is no longer required.
- Project 1107- Concession 2 Rd Slope Stability (2024 project), now funded with Development Charges of \$60,000, OCIF grant of \$193,600 and CCBF grant of \$346,400. The previous budget used Capital Reserve funding of \$346,400, which is no longer required.

Group Benefits

Council was informed at the February 21, 2023 Administration/Finance/Fire meeting that Group Benefit costs were increasing in 2023. Staff have had meetings with the Township's Group Benefit broker and a full market review is currently taking place to determine if there are lower premium rates available to the Township. This work will not be completed prior to budget approval. In terms of the 2023 budget, staff conducted a fulsome review of all Group Benefit calculations. In addition, the current outlook for Group Benefits being an increase in Health Premiums of 8% and Dental Premiums of 20% has been incorporated into the updated budget presented this evening. Staff were able to find savings in this expenditure area which has resulted in a **reduction in the tax levy of \$22,090**.

Library

The Library Board has approved a reduction in their 2023 budget of \$20,000, which has resulted in a **\$20,000 reduction to the tax levy**. This was accomplished by reducing the transfer to the Library Reserve by \$20,000. The Library Board also made adjustments to the following two projects:

- Project 1069-Library Strategic Plan, reduced to \$20,000 from \$25,000
- Project 1118-Logo and Branding, reduced to \$10,000 from \$20,000 (this is a 2024 project)

Vaughan Road Paving

Project 1024, Vaughan Road hard-topping from Caistor Gainsborough Rd to Wellandport Rd has a revised budget of \$1.2 million from the original amount of \$1.4 million. This results in the required debenture financing being reduced by \$200,000, to the updated amount of \$1.2 million. The original budget included a transfer to the Capital Reserve of \$132,800 which represented to anticipated cost of repaying the debenture for this project. Now that the budget has been reduced, the recalculated cost of repaying the debenture on \$1.2 million is estimated at \$113,800. This reduction to the Capital Reserve transfer has resulted in a **decrease to the tax levy of \$19,000**.

Facility Reserve

Staff have reviewed all transfer to reserves to determine if any transfers could be reduced in 2023. The original transfer to the Facility Reserve was \$90,500. After review, staff determined that this transfer can be reduced to \$85,500 which will result in a **reduction to the tax levy of \$5,000**. In addition, Project 1089–Silverdale Hall Siding Replacement for \$40,000 funded by the Facilities Reserve has been moved from 2023 to 2024.

Parks and Facilities

Two operating areas have been adjusted since the February 21st budget presentation. The Recreational Facilities operating budget has been reduced by \$5,000 based on updated information related to the proposed HVAC service contract for the West Lincoln Community Centre. The Parks operating budget has been increased by \$8,510 to take into account a projected increase in costs related to the service contract to maintain the lawn and ball diamonds at the Caistor Community Centre. The net impact of these two items is an **increase to the tax levy of \$3,510**.

All of the above adjustments total **\$181,080** which represents the amount by which the 2023 tax levy has been reduced from the February 21st budget presentation.

2023 TAX LEVY AND ESTIMATED IMPACT ON PROPERTY TAXES:

The 2023 Operating and Capital Budget requires a tax levy of \$8,996,650, which represents a 5.48% tax levy increase, after factoring in assessment growth. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2023 budget, residential assessment growth is estimated at \$187,000 (1.88%). This means that of the \$644,980 increase in the required tax levy, the first \$187,000 of that increase does not increase the taxes paid by property owners.

The **estimated** impact to the total tax bill based on an average assessment of \$386,000 is outlined in the chart below. The base tax levy of \$8,996,650 will result in an annual property tax increase of \$77.08 or \$6.42 a month for an average residential property.

	2023 Total Taxes	2022 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,524.50	\$ 1,447.42	\$ 77.08	5.33%
Hospital	\$ 29.87	\$ 21.80	\$ 8.07	37.02%
Total Township	\$ 1,554.37	\$ 1,469.22	\$ 85.15	5.80%
Urban Service Area	\$ 73.64	\$ 73.59	\$ 0.05	0.07%
TOTAL WITH URBAN SERVICE AREA	\$ 1,628.01	\$ 1,542.81	\$ 85.20	5.52%

Urban Service Area Special Charge:

The 2023 Draft Budget includes an Urban Service Area levy of \$188,300 (\$184,770 in 2022). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. Although the levy is increasing by 1.91%, assessment growth will result in a tax increase of an estimated .07% or \$0.05.

Levy for West Lincoln Memorial Hospital:

A new levy was introduced in 2021 to provide funding for the Township’s share of the West Lincoln Hospital new build. The total cost of the project is estimated at \$200 million, with the local municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln’s total share is estimated at \$4,524,850 and will most likely be required to make this contribution in late 2024 or early 2025. West Lincoln had \$1,250,000 available in its Hospital Reserve and requires the issuance of a debenture to make up the shortfall of \$3,274,850. Staff is assuming that a 20-year serial debenture will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement			
Year	Total Levy		Levy Change
2021	\$	75,300	\$ 75,300
2022	\$	125,800	\$ 50,500
2023	\$	176,300	\$ 50,500
2024	\$	226,800	\$ 50,500
2025	\$	277,000	\$ 50,200

OTHER ITEMS FOR CONSIDERATION AND INFORMATION:

Vaughan Rd. Hard topping Project

The hard topping of Vaughan Rd. has been budgeted over two years as follows:

- Project 1024 in 2023 with a total budget of \$1.2 million to pave the section from Caistor Gainsborough Rd to Wellandport Rd.
- Project 1025 in 2024 with a total budget of \$800,000 to pave the section from Wellandport Rd. to Heaslip Rd.

If Council desired to complete both of the above projects in 2023, staff have estimated that the combined budget would be \$1.9 million. The **2023 tax levy would have to be increased by \$66,500** to take into account the additional debenture repayment that would be required.

Council Remuneration

The request from Council to review Council Remuneration has been addressed in Report T-05-2023 which is included in the meeting Agenda package. The current tax levy of \$8,996,650 will have to be adjusted based on the recommendation approved as part of Report T-05-2023.

Other Adjustments

Changes were also made to the following Special Projects:

- Project 938-Corporate Strategic Plan, the budget has been reduced to \$20,000 from \$25,000
- Project 1124-Organizational Staffing Review with a budget of \$100,000 has been moved from 2023 to 2026.
- Capital Project 182- Replacement of Tanker at Station 2, has had its budget increased to \$615,000 from \$600,000. This adjustment has been made in light of the RFP (Request for Proposal) results, however, there is no adjustment required to the transfer to the Fire Reserve.

Contribution to McNally House Hospice

At the January 30, 2023 Council Meeting the following resolution was adopted:

That, the McNally House Hospice Presentation which provided an update on the expansion of their facility and financial needs be received; and

That, McNally House Hospice request for financial assistance from the Township of West Lincoln in the amount of \$70,000, which can be allocated in four (4) annual instalments of \$17.5K, in order to facilitate expansion of their facility, be referred for consideration as part of the Township's 2023 Budget.

Staff have addressed this request by increasing the budget under 'Transfer to Not for Profit' by \$17,500, offset by a transfer from the contingency reserve.

Impact of Inflation

The yearly inflation rate in Ontario in 2022 was 7.138%, which has impacted several budget lines within the Township's budget, both operating and capital. In many cases, such as fuel and heating, the Township does not have any actions it can take to lower these costs, we are faced with the same challenges that many property owners are currently faced with. In other cases, vendors such as software providers, have increased their fees to the Township and the Township is not in a position to cancel these services. Changing vendors would incur further costs and in some cases disrupt services. In light of this, staff worked diligently to keep as many expense lines at a zero or 2 percent increase. In some cases, staff were able to reduce the budget, for example, the overall budgets for training (\$131,000) and consulting (\$137,280) have been reduced by 17% and 1.8% respectively.

CAPITAL BUDGET

The 2023 Capital and Special Projects Budget totals \$5,170,000 million and is funded through a combination of reserves, grants, user fees and debentures. The Ten Year Capital Plan totals \$74,181,700. Capital investments have a direct impact on the service level our residents receive. \$3,645,800 is budgeted to keep our infrastructure assets like buildings, road and parks in a good state of repair. \$939,800 is being invested into renewing our equipment and rolling stock. The balance of \$584,400 relates to special projects that include studies and software implementation. All details regarding the Capital Budgets can be found on the following Appendices:

- **Schedule D** 2023 Capital and Special Projects-Summary
- **Schedule E** 2023 Capital and Special Projects-Detail
- **Schedule F** 2023 Ten Year Capital Plan- Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan- Expenditure

The Township approved an Asset Management Plan in June of 2022 which indicated that the average annual capital requirement needed to ensure full funding for our asset replacements is \$12.7 million. This budget includes 2023 capital funding of approximately \$2 million, represented through the total transfer to reserves for infrastructure needs. Future Township budgets will include increases to the allocation to capital funding through reserve transfers. The Asset Management Plan is recommended an annual levy increase of 5% annually to address the infrastructure funding gap. The 2023 budget includes Capital funding investments that equate to a 3.96% increase to the tax levy. The Township is making good progress in increasing the funding for our asset replacements. Project prioritization and evaluation of desired levels of services will be key factors in managing the financing strategy. In addition, the Asset Management Plan is always evolving and new information regarding condition and replacement costs makes the annual funding requirement a dynamic figure.

The charts below highlight the Capital Projects by Strategic Plan Theme:

Community Health and Safety- \$1,035,000

Project	Department	2023
Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
New Bunker Gear Washer Station 2	Fire	\$ 20,000
West Lincoln Community Center fencing at train tracks	Parks	\$ 25,000
Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Transportation Services-General	\$ 25,000
Sewage Pump on Trailer	Wastewater	\$ 25,000
Killins St., Barbara St., Brooks Circle Watermain Replacement Design	Water	\$ 50,000
Storm Water Management Pond Evaluations	Storm Sewer	\$ 60,000
Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
Tanker at Station #2	Fire	\$ 615,000

Local Attractions - \$305,000

West Lincoln Community Center Parking Lot Fence	Parks	\$ 10,000
Hank Macdonald Building Upgrades	Recreation Facilities	\$ 10,000
Street Furniture	Parks	\$ 15,000
Banner and Basket Arms	Parks	\$ 15,000
Creekview Park Fencing	Parks	\$ 15,000
Ball Diamond Lighting (Leisureplex)	Parks	\$ 240,000

Efficient, Fiscally Responsible Operations - \$366,400

Replacement Computers - Library Branches	Libraries	\$ 1,500
Wellandport Firewall Upgrade	Libraries	\$ 3,000
Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,000
Miscellaneous Fire Equipment	Fire	\$ 5,000
Caistorville Library Lock Upgrades	Libraries	\$ 5,000
Miscellaneous Water Equipment	Water	\$ 5,000
Updating GPS system	Traffic Operations & Roadside Maintenance	\$ 6,000
Miscellaneous Recreation Equipment	Parks	\$ 8,000
Network Hardware - Corporate Management	Corporate Services	\$ 10,000
Old Fire Hall HVAC upgrades	Corporate Services	\$ 15,000
Town Hall Roof Top HVAC Replacement	Corporate Services	\$ 17,000
Onboarding and Training Documentation Software	Corporate Services	\$ 22,000
Corporate Strategic Plan	Corporate Services	\$ 20,000
Bunker Gear	Fire	\$ 25,000
Town Hall LED Conversion	Corporate Services	\$ 32,000
Replacement Computers - Corporate Services	Corporate Services	\$ 50,000
Water Meter Replacement Program	Water	\$ 50,000
Record Management System Implementation	Corporate Services	\$ 86,900

Strategic, Responsible Growth - \$188,100

Cemetery Software Implementation	Cemeteries	\$ 5,000
Non Network Replacement Computers - Library Branches	Libraries	\$ 7,000
Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,800
Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 11,000
Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 16,500
Library Strategic Planning	Libraries	\$ 20,000
Water Meters - New Installation	Water	\$ 34,800
Smithville Parks and Recreation Master Plan	Planning & Heritage	\$ 70,000

Strong Transportation Connections - \$3,275,500

Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 17,000
East Chipawwa Rd Slope Stability - 175m west of Boyle Rd. Analysis and Design	Roads Paved and Unpaved	\$ 45,000
Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
Asphalt Hot Box Trailer	Traffic Operations & Roadside Maintenance	\$ 70,000
Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14) Analysis and Design	Roads Paved and Unpaved	\$ 75,000
TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Bridges & Culverts	\$ 80,000
TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd. Design	Bridges & Culverts	\$ 100,000
TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Bridges & Culverts	\$ 250,000
Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Roads Paved and Unpaved	\$ 250,000
Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Roads Paved and Unpaved	\$ 280,000
Industrial Park Rd. Resurfacing - From Spring Creek Rd. south to railway tracks.	Roads Paved and Unpaved	\$ 380,000
Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 460,000
Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Roads Paved and Unpaved	\$ 1,200,000

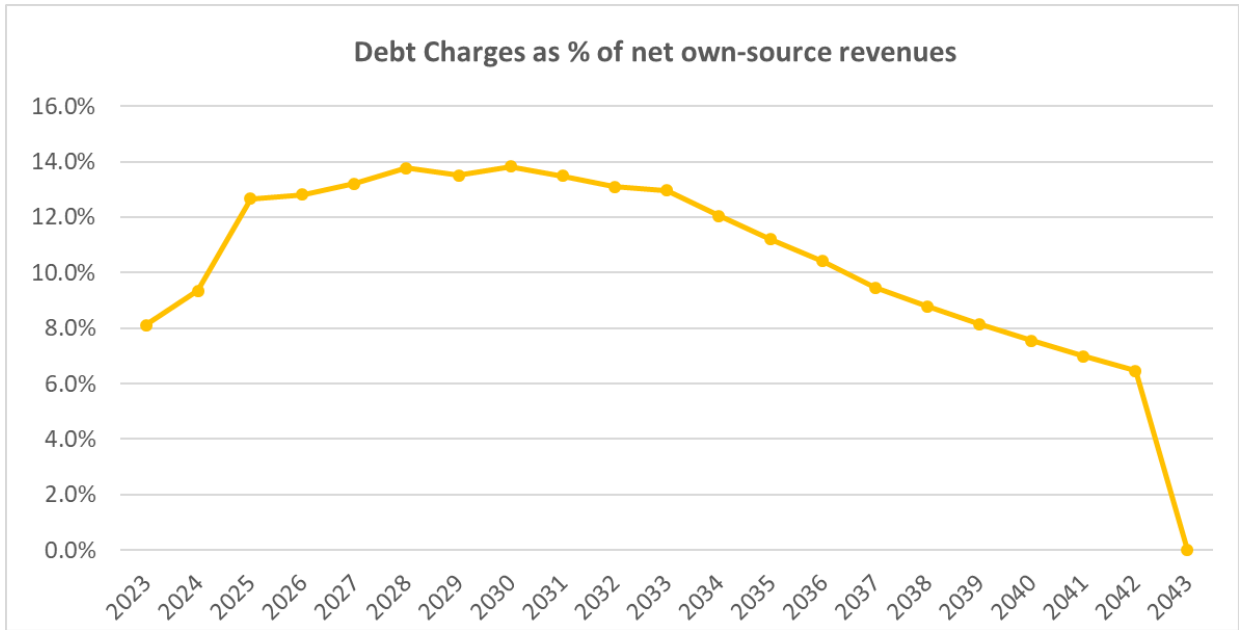
DEBT MANAGEMENT

The chart below outlines the 2023 opening balance of outstanding debentures, the payments required in 2023 and the projected closing balance of debentures. For the two proposed debentures for 2023, the interest rate is just an estimate and will not be known until the debenture is issued later in 2023.

Description		Opening Balance 2023	Principal and Interest Payments	Closing Balance 2023	Original Principal	Interest Rate	Term(years)	Maturity Date
Bridge 12	Existing	\$ 159,206.30	\$ 33,750.72	\$ 130,259.70	\$ 289,466	3.16%	10	02/15/2028
Rec Center, Draw #1	Existing	\$ 12,750,000.00	\$ 945,698.76	\$ 12,250,000.00	\$ 15,000,000	3.53%	30	02/15/2048
Rec Center, Draw #2	Existing	\$ 3,999,999.98	\$ 233,197.45	\$ 3,466,666.64	\$ 4,000,000	2.80%	30	12/19/2049
2021 Road Rehab & Hard Topping	Existing	\$ 840,000.00	\$ 81,696.42	\$ 780,000.00	\$ 900,000	2.63%	15	12/22/2036
Vaughan Road	Proposed 2023			\$ 1,200,000.00	\$ 1,200,000	4.53%	20	Estimated
Fire Station 2	Proposed 2023			\$ 1,592,600.00	\$ 1,592,600	4.53%	20	Estimated
		\$ 17,749,206.28	\$ 1,294,343.35	\$ 19,419,526.34	\$ 20,189,466			

Council approved a Capital Financing and Debt Management Policy (POL-T-01-2021) at the October 18th, 2021 Administration/Finance/Fire Committee. The basis of the policy is to provide guidelines to Council so that they are approving the right amount of debt at the right time. This policy includes reporting requirements that are to be addressed by the Treasurer as part of the annual budget.

One of the key factors to be considered when issuing debt is the impact to the ARL (Annual Repayment Limit). The ARL is a borrowing threshold or "limit" and compares annual debt repayment and interest costs to revenue. The Township policy has been established so that each year, debt repayment and interest cannot exceed 10% of the Township's Own-Source Revenue as calculated in the FIR (Financial Information Return). This is lower than the provincial threshold of 25%. The graph below projects the ARL over the years 2023 to 2043. As the chart below indicates, the threshold of 10% will be exceeded in 2025.



One of the requirements of the policy is to review and update key financial indicators as part of the 2023 budget. The chart below takes into account the implications of the 2023 budget, including the issuance of new debt. The Township is in a low risk position for all indicators, except for the last one, Debt Servicing Costs as a Percentage of Total Revenue. Values between 5 to 10 percent are considered moderate risk. Debt repayments are consuming a higher portion of the operating budget which could put the Township at risk of having less flexibility in providing funding for other items.

Sustainability Indicators			
Indicator	Definition	Calculation	Comments
Net Financial Assets as % of Own-Source Revenue	Indicates how much of the Township's own source revenue is serving debt	23.29%	If this was negative it would mean that the Township is in a net debt position. Given that this is a positive number, the Township has more financial assets than debt. However, this number is getting smaller as the Township issues additional debt
Total Reserves as a % of Operating Expenditure	Indicates how much money is set aside for future needs	88.68%	Anything over 40% is low risk, the Township is in a good position
Asset Consumption Ratio	Indicates how much of an assets' life expectancy has been consumed	33.79%	Anything less than 50% is considered low risk, if this number were higher it could mean that there were significant replacement needs. A very low number may mean that Township assets are not being aged enough
Flexibility Indicator			
Debt Servicing Cost as a % of Total Revenue	Indicates how much of each dollar raised in revenue is spent on paying down debt	6.77%	This measure is indicating that the Township is at Moderate risk. Debt servicing is consuming a higher portion of the operating budget and may constrain the funding that is available for other service delivery

ONTARIO REGULATION 284/09 REQUIRED REPORTING:

As a municipality, the Township is required to follow the accounting standards established by the Public Sector Accounting Board (PSAB). The PSAB standards do not require municipal budgets be prepared on a fully accrual basis. The Township of West Lincoln, like most Ontario Municipalities, continues to prepare budgets on a cash basis. A key outcome of the annual budget is a tax rate. The tax rate is based on annual cash requirements and therefore does not include the PSAB requirements around accrual accounting and accounting for “non-financial assets and liabilities”

Ontario Regulation 284/09 allows a municipality to exclude from its annual budget estimated expenses related to the following:

- i. Amortization expenses
- ii. Post-Employment Benefit Expenses
- iii. Solid waste landfill closure and post-closure expenses – N/A to our Township

The regulation however does require that the municipality report on the impact of these excluded costs. In particular, reporting is required to estimate the impact on the accumulated surplus and the impact on the future tangible capital asset funding requirements from resulting from the exclusion of any of the expenses listed above.

- i. **Amortization Expense:**
Amortization expense represents the reduction in the economic benefits realized by the Township’s Tangible Capital Assets during the fiscal period. Amortization expense should not be used to determine the impairment of an asset; however, it is a good tool to predict the future annual financial commitment required for asset rehabilitation or replacement. The 2023 Operating and Capital Budget excludes \$3,353,612 of estimated amortization expense, which would reduce the Township’s accumulated surplus. The 2023 Budget does include total transfers to reserves relating to Tangible Capital Assets of \$2,046,020. In 2023, \$2,015,850 is being transferred from Reserves to finance Capital expenditures. It should also be noted that the 2023 Budget includes \$4,585,600 in recommended Tangible Capital Asset Investments. These investments are treated as expenditures in the 2023 Budget; however, in accrual accounting they are Tangible Capital Additions and are not expensed, resulting in an increase to the accumulated surplus.
- ii. **Post-employment Benefits:**
Post-employment benefits are non-pension benefits provided to employees that met specific criteria upon retirement. The 2023 Draft Operating Budget excludes an estimated \$3,200 of post-employment benefits expense which has the impact of decreasing the accumulated surplus. The 2023 Budget does include \$48,000 of the current year’s post-employment benefit costs paid out to current eligible retired employees, offsetting the liability.
- iii. Under the accrual method of accounting, debenture principal payments are considered a reduction of the liability and not an expense. The 2023 budget includes \$722,400 in debenture principal payments.

Impact on Accumulated Surplus:

The accumulated surplus shown in the Township’s Financial Statements represents the net resources available to provide future services. It does not represent surplus cash. The Township’s accumulated surplus as calculated using PSAB policies was \$98.1 million as of December 31, 2021. The closing balance as of December 31, 2022 is not yet available. The Chart below outlines the estimated impact of excluding the above two expenses:

Impact of Excluding Amortization and Post-Employment Benefits on the Accumulated Surplus

Tangible capital asset amortization	3,353,612
Reserve financing for tangible capital assets	2,015,850
Post employment benefit net expense	3,200
Total decrease to accumulated surplus	5,372,662
Investment in tangible capital assets	4,585,600
Debenture Principal Payments	722,400
Reserve contributions related to the acquisition of tangible capital assets	2,046,020
Total increase to accumulated surplus	7,354,020
Net increase (decrease) to accumulated surplus	1,981,358

INTER-DEPARTMENTAL COMMENTS:

Department Heads have all been involved in the updating of both the Operational and Capital budgets pertaining to their area of responsibility. Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

It is concluded that the 2023 Operating and Capital Budget report and recommendations be approved as presented. The approval of the 2023 Budget establishes the tax levy that will be collected in 2023. Property Tax represents the Township’s main revenue source that enables the delivery of municipal services within the municipality.

Prepared & Submitted by:

Approved by:




**Donna DeFilippis,
Director of Finance**

**Bev Hendry,
CAO**

TOWNSHIP OF WEST LINCOLN
2023 OPERATING BUDGET SUMMARY

	2023 Budget	2022 Budget	Variance (\$)	Variance (%)
General				
General	- 10,737,880.00	(\$9,919,570.00)	-818,310.00	8.%
Equipment	-		0.00	0.0%
Total General	- 10,737,880.00	- 9,919,570.00	- 818,310.00	8.0%
General Government				
Governance	314,520.00	297,400.00	17,120.00	6.0%
Corporate Services	1,988,270.00	1,809,670.00	178,600.00	10.0%
Total General Government	2,302,790.00	2,107,070.00	195,720.00	9.0%
Protection Services				
Fire	1,497,860.00	1,367,480.00	130,380.00	10.0%
Building Permit & Inspection Services	107,000.00	102,510.00	4,490.00	4.0%
Provincial Offences Act	- 9,490.00	-23,500.00	14,010.00	(60.0%)
Animal Control	22,000.00	21,500.00	500.00	2.0%
Total Protection Services	1,617,370.00	1,467,990.00	149,380.00	10.0%
Transportation Services				
Roads Paved & Unpaved	2,475,600.00	2,283,770.00	191,830.00	8.0%
Traffic Operations & Roadside Maintenance	250,100.00	248,430.00	1,670.00	1.0%
Winter Control	703,950.00	640,500.00	63,450.00	10.0%
Crossing Guards	65,090.00	67,320.00	-2,230.00	(3.0%)
Streetlights	29,230.00	28,300.00	930.00	3.0%
Bridges & Culverts	251,840.00	236,700.00	15,140.00	6.0%
Total Transportation Services	3,775,810.00	3,505,020.00	270,790.00	8.0%
Environmental Services				
Wastewater			0.00	0.0%
Storm Sewer	115,500.00	115,500.00	0.00	0.0%
Water			0.00	0.0%
Total Environmental Services	115,500.00	115,500.00	-	0.0%
Health Services				
Cemeteries	171,440.00	164,380.00	7,060.00	4.0%
Total Health Services	171,440.00	164,380.00	7,060.00	4.0%
Recreation & Cultural Services				
Parks	545,660.00	490,730.00	54,930.00	11.0%
Recreation Programs	486,960.00	400,300.00	86,660.00	22.0%
Recreational Facilities	569,960.00	514,650.00	55,310.00	11.0%
Libraries	789,400.00	720,100.00	69,300.00	10.0%
Total Recreation & Cultural Services	2,391,980.00	2,125,780.00	266,200.00	13.0%
Planning & Development				
Planning & Heritage	313,950.00	384,560.00	-70,610.00	(18.0%)
Drainage	40,620.00	43,880.00	-3,260.00	(7.0%)
Farmers' Market	8,420.00	5,390.00	3,030.00	56.0%
Total Planning & Development	362,990.00	433,830.00	-70,840.00	(16.0%)
	0.00	0.00	0.00	0.0%

	2023	2022	Variance (\$)	Variance (%)
Growth- %	1.88%	1.70%		
Growth- \$	\$ 187,000	\$ 137,000		
LEVY -BASE	\$ 8,996,650	\$ 8,351,670	\$ 644,980	7.72%
LEVY -BASE, AFTER GROWTH	\$ 8,809,650	\$ 8,351,670	\$ 457,980	5.48%
TOTAL LEVY, BASE PLUS HOSPITAL LEVY	\$ 9,172,450	\$ 8,477,470	\$ 694,980	8.20%
TOTAL LEVY, AFTER GROWTH	\$ 8,985,450	\$ 8,477,470	\$ 507,980	5.99%

Budget Forecast by Sub Function

Function 00 - General

Department General

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	195,150	150,000	(45,150)	-23.14%
Government Transfers	989,000	1,085,900	96,900	9.80%
Other Revenue	904,800	1,074,800	170,000	18.79%
Tax Levy	8,351,670	8,996,650	644,980	7.72%
Tax Other	904,300	954,800	50,500	5.58%
User Charges	162,500	162,800	300	0.18%
Total 00000 - GF	<u>11,507,420</u>	<u>12,424,950</u>	<u>917,530</u>	<u>7.97%</u>
Total Revenues	<u>11,507,420</u>	<u>12,424,950</u>	<u>917,530</u>	<u>7.97%</u>
Expenses				
00000 - GF				
Contribution to Reserves	387,400	508,100	120,700	31.16%
Debenture Interest	567,050	545,570	(21,480)	-3.79%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	<u>1,587,850</u>	<u>1,687,070</u>	<u>99,220</u>	<u>6.25%</u>
Total Expenses	<u>1,587,850</u>	<u>1,687,070</u>	<u>99,220</u>	<u>6.25%</u>
Net Total	<u>9,919,570</u>	<u>10,737,880</u>	<u>818,310</u>	<u>8.25%</u>

Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	691,140	773,970	82,830	11.98%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Revenues	691,140	773,970	82,830	11.98%
Expenses				
00001 - GF-EQU				
Contracted Services	111,120	113,730	2,610	2.35%
Contribution to Reserves	375,000	450,000	75,000	20.00%
Repairs and Maintenance	108,640	110,810	2,170	2.00%
Wages and Benefits	96,380	99,430	3,050	3.16%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Expenses	691,140	773,970	82,830	11.98%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2022 Budget	2023 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,320	9,500	180	1.93%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	44,270	41,490	(2,780)	-6.28%
Total 02401 - GOV-MAY	53,590	50,990	(2,600)	-4.85%
02402 - GOV-COU				
Administrative Expenses	23,340	28,840	5,500	23.56%
Insurance	6,900	8,000	1,100	15.94%
Supplies and Equipment	2,550	2,600	50	1.96%
Wages and Benefits	175,020	188,090	13,070	7.47%
Total 02402 - GOV-COU	207,810	227,530	19,720	9.49%
02403 - GOV-ELE				
Administrative Expenses	15,000	0	(15,000)	-100.00%
Contracted Services	29,000	0	(29,000)	-100.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	25,000	0	(25,000)	-100.00%
Wages and Benefits	61,130	0	(61,130)	-100.00%
Total 02403 - GOV-ELE	166,130	36,000	(130,130)	-78.33%
Total Expenses	427,530	314,520	(113,010)	-26.43%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	130,130	0	(130,130)	-100.00%
Total 02403 - GOV-ELE	130,130	0	(130,130)	-100.00%
Total Revenues	130,130	0	(130,130)	-100.00%
Net Total	(297,400)	(314,520)	(17,120)	5.76%

Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
02400 - GOV				
User Charges	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Funding from Reserves	167,940	122,050	(45,890)	-27.33%
Government Transfers	24,450	7,300	(17,150)	-70.14%
Other Revenue	0	1,000	1,000	100.00%
Transfer of Program Support	537,700	560,700	23,000	4.28%
User Charges	9,420	9,220	(200)	-2.12%
Total 02502 - CRPMGT-CLK	739,510	700,270	(39,240)	-5.31%
Total Revenues	799,510	700,270	(99,240)	-12.41%
Expenses				
02400 - GOV				
Special Projects	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Administrative Expenses	86,040	88,260	2,220	2.58%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	303,130	340,240	37,110	12.24%
Debenture Principal	52,500	0	(52,500)	-100.00%
External Transfers	19,600	37,490	17,890	91.28%
Insurance	63,120	71,490	8,370	13.26%
Rents and Financial Expenses	20,200	16,100	(4,100)	-20.30%
Repairs and Maintenance	10,020	13,300	3,280	32.73%
Special Projects	66,000	0	(66,000)	-100.00%
Subscriptions and Periodicals	1,020	2,110	1,090	106.86%
Supplies and Equipment	57,700	56,080	(1,620)	-2.81%
Tax Write Off	91,420	84,700	(6,720)	-7.35%
Utilities	62,300	67,740	5,440	8.73%
Wages and Benefits	1,716,130	1,911,030	194,900	11.36%
Total 02502 - CRPMGT-CLK	2,549,180	2,688,540	139,360	5.47%
Total Expenses	2,609,180	2,688,540	79,360	3.04%
Net Total	(1,809,670)	(1,988,270)	(178,600)	9.87%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	22,010	16,340	(5,670)	-25.76%
Other Revenue	1,000	1,000	0	0.00%
User Charges	1,500	11,500	10,000	666.67%
Total 04101 - FIR-ST1	<u>24,510</u>	<u>28,840</u>	<u>4,330</u>	<u>17.67%</u>
Total Revenues	24,510	28,840	4,330	17.67%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	31,320	28,340	(2,980)	-9.51%
Contracted Services	131,230	146,160	14,930	11.38%
Contribution to Reserves	305,000	332,500	27,500	9.02%
Insurance	25,500	29,800	4,300	16.86%
Rents and Financial Expenses	1,800	2,400	600	33.33%
Repairs and Maintenance	29,000	29,570	570	1.97%
Supplies and Equipment	42,960	46,430	3,470	8.08%
Utilities	45,860	46,190	330	0.72%
Wages and Benefits	675,270	706,380	31,110	4.61%
Total 04101 - FIR-ST1	<u>1,287,940</u>	<u>1,367,770</u>	<u>79,830</u>	<u>6.20%</u>
04102 - FIR-ST2				
Administrative Expenses	510	520	10	1.96%
Contracted Services	2,440	2,480	40	1.64%
Contribution to Reserves	57,000	107,000	50,000	87.72%
Insurance	11,000	12,800	1,800	16.36%
Repairs and Maintenance	9,030	11,210	2,180	24.14%
Supplies and Equipment	7,460	7,610	150	2.01%
Utilities	11,800	12,400	600	5.08%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	<u>99,240</u>	<u>154,020</u>	<u>54,780</u>	<u>55.20%</u>
04109 - FIR-EMM				
Contracted Services	4,300	4,390	90	2.09%
Supplies and Equipment	510	520	10	1.96%
Total 04109 - FIR-EMM	<u>4,810</u>	<u>4,910</u>	<u>100</u>	<u>2.08%</u>
Total Expenses	<u>1,391,990</u>	<u>1,526,700</u>	<u>134,710</u>	<u>9.68%</u>
Net Total	<u>(1,367,480)</u>	<u>(1,497,860)</u>	<u>(130,380)</u>	<u>9.53%</u>

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	270,610	265,970	(4,640)	-1.71%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	648,330	643,690	(4,640)	-0.72%
Total Revenues	659,620	654,980	(4,640)	-0.70%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,740	5,850	110	1.92%
Contracted Services	21,580	22,000	420	1.95%
Repairs and Maintenance	1,330	1,360	30	2.26%
Supplies and Equipment	2,010	2,620	610	30.35%
Utilities	0	540	540	100.00%
Wages and Benefits	76,690	79,340	2,650	3.46%
Total 04401 - PRCTINSP-BYLW	107,350	111,710	4,360	4.06%
04403 - PRCTINSP-BYPK				
Contracted Services	4,190	4,270	80	1.91%
Supplies and Equipment	2,260	2,310	50	2.21%
Total 04403 - PRCTINSP-BYPK	6,450	6,580	130	2.02%
04451 - BPINSP-BLD				
Administrative Expenses	39,590	12,730	(26,860)	-67.85%
Allocation of Program Support	180,900	189,500	8,600	4.75%
Contracted Services	64,130	66,110	1,980	3.09%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,330	1,360	30	2.26%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,300	6,890	590	9.37%
Utilities	2,960	1,960	(1,000)	-33.78%
Wages and Benefits	341,920	353,940	12,020	3.52%
Total 04451 - BPINSP-BLD	648,330	643,690	(4,640)	-0.72%
Total Expenses	762,130	761,980	(150)	-0.02%
Net Total	(102,510)	(107,000)	(4,490)	4.38%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>3,000</u>	<u>3,000</u>	<u>0</u>	<u>0.00%</u>
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	21,500	22,000	500	2.33%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>24,500</u>	<u>25,000</u>	<u>500</u>	<u>2.04%</u>
Total Expenses	24,500	25,000	500	2.04%
Net Total	<u>(21,500)</u>	<u>(22,000)</u>	<u>(500)</u>	<u>2.33%</u>

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	24,000	10,000	(14,000)	-58.33%
Total 04600 - POA	24,000	10,000	(14,000)	-58.33%
Total Revenues	24,000	10,000	(14,000)	-58.33%
Expenses				
04600 - POA				
Contracted Services	500	510	10	2.00%
Total 04600 - POA	500	510	10	2.00%
Total Expenses	500	510	10	2.00%
Net Total	23,500	9,490	(14,010)	-59.62%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	51,980	53,020	1,040	2.00%
Contribution to Reserves	150,000	165,000	15,000	10.00%
Debenture Interest	5,720	4,820	(900)	-15.73%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Total Expenses	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Net Total	<u>(236,700)</u>	<u>(251,840)</u>	<u>(15,140)</u>	<u>6.40%</u>

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06143 - RDS-CXG				
Contracted Services	2,000	2,040	40	2.00%
Supplies and Equipment	1,100	1,120	20	1.82%
Wages and Benefits	64,220	61,930	(2,290)	-3.57%
Total 06143 - RDS-CXG	<u>67,320</u>	<u>65,090</u>	<u>(2,230)</u>	<u>-3.31%</u>
Total Expenses	<u>67,320</u>	<u>65,090</u>	<u>(2,230)</u>	<u>-3.31%</u>
Net Total	<u>(67,320)</u>	<u>(65,090)</u>	<u>2,230</u>	<u>-3.31%</u>

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	27,410	49,670	22,260	81.21%
Other Revenue	6,120	0	(6,120)	-100.00%
Transfer of Program Support	316,100	343,300	27,200	8.60%
User Charges	89,800	89,800	0	0.00%
Total 06110 - RDS-PAV	439,430	482,770	43,340	9.86%
Total Revenues	439,430	482,770	43,340	9.86%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	22,190	22,630	440	1.98%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	308,000	314,260	6,260	2.03%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	9,050	8,700	(350)	-3.87%
Debenture Principal	23,350	24,000	650	2.78%
Insurance	94,100	109,300	15,200	16.15%
Internal Functional Adjustments	355,040	403,230	48,190	13.57%
Rents and Financial Expenses	2,350	2,400	50	2.13%
Repairs and Maintenance	97,720	99,670	1,950	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	102,310	84,310	(18,000)	-17.59%
Utilities	42,290	41,630	(660)	-1.56%
Wages and Benefits	1,122,040	1,178,780	56,740	5.06%
Total 06110 - RDS-PAV	2,178,440	2,288,910	110,470	5.07%
06120 - RDS-UNP				
Allocation of Program Support	19,100	20,700	1,600	8.38%
Contracted Services	146,900	149,840	2,940	2.00%
Contribution to Reserves	0	113,800	113,800	100.00%
Debenture Interest	14,250	13,100	(1,150)	-8.07%
Debenture Principal	36,700	36,000	(700)	-1.91%
Repairs and Maintenance	165,520	168,830	3,310	2.00%
Wages and Benefits	162,290	167,190	4,900	3.02%
Total 06120 - RDS-UNP	544,760	669,460	124,700	22.89%
Total Expenses	2,723,200	2,958,370	235,170	8.64%
Net Total	(2,283,770)	(2,475,600)	(191,830)	8.40%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,590	73,140	(450)	-0.61%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
Total Revenues	73,590	73,140	(450)	-0.61%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	15,800	16,100	300	1.90%
Contracted Services	7,360	9,410	2,050	27.85%
Contribution to Reserves	21,430	21,430	0	0.00%
Utilities	29,000	26,200	(2,800)	-9.66%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
06502 - RDS-RSTL				
Allocation of Program Support	5,300	5,700	400	7.55%
Contracted Services	5,300	9,530	4,230	79.81%
Contribution to Reserves	0	0	0	0.00%
Utilities	17,700	14,000	(3,700)	-20.90%
Total 06502 - RDS-RSTL	28,300	29,230	930	3.29%
Total Expenses	101,890	102,370	480	0.47%
Net Total	(28,300)	(29,230)	(930)	3.29%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	111,180	115,160	3,980	3.58%
Total 06141 - USWLK	111,180	115,160	3,980	3.58%
Total Revenues	111,180	115,160	3,980	3.58%
Expenses				
06140 - RDS-TRAF				
Contracted Services	128,900	131,470	2,570	1.99%
Repairs and Maintenance	59,000	56,180	(2,820)	-4.78%
Special Projects	0	0	0	0.00%
Wages and Benefits	45,100	46,560	1,460	3.24%
Total 06140 - RDS-TRAF	233,000	234,210	1,210	0.52%
06141 - USWLK				
Allocation of Program Support	31,100	33,000	1,900	6.11%
Contracted Services	15,650	15,960	310	1.98%
Contribution to Reserves	10,300	10,510	210	2.04%
Internal Functional Adjustments	21,890	22,410	520	2.38%
Repairs and Maintenance	920	940	20	2.17%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	8,970	9,320	350	3.90%
Total 06141 - USWLK	88,830	92,140	3,310	3.73%
06142 - RSWLK				
Allocation of Program Support	2,400	2,600	200	8.33%
Contracted Services	9,600	9,790	190	1.98%
Total 06142 - RSWLK	12,000	12,390	390	3.25%
06221 - WC-USWLK				
Repairs and Maintenance	4,240	4,400	160	3.77%
Wages and Benefits	18,110	18,620	510	2.82%
Total 06221 - WC-USWLK	22,350	23,020	670	3.00%
06222 - WC-RSDWK				
Contracted Services	3,430	3,500	70	2.04%
Total 06222 - WC-RSDWK	3,430	3,500	70	2.04%
Total Expenses	359,610	365,260	5,650	1.57%
Net Total	(248,430)	(250,100)	(1,670)	0.67%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,000	5,110	110	2.20%
Internal Functional Adjustments	193,220	216,380	23,160	11.99%
Repairs and Maintenance	192,580	196,430	3,850	2.00%
Supplies and Equipment	38,300	68,600	30,300	79.11%
Wages and Benefits	203,260	209,130	5,870	2.89%
Total 06210 - WC-RDS	632,360	695,650	63,290	10.01%
06223 - WC-PARK				
Contracted Services	8,140	8,300	160	1.97%
Total 06223 - WC-PARK	8,140	8,300	160	1.97%
Total Expenses	640,500	703,950	63,450	9.91%
Net Total	(640,500)	(703,950)	(63,450)	9.91%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	40,800	0	0.00%
Repairs and Maintenance	8,400	8,400	0	0.00%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	49,200	49,200	0	0.00%
08220 - RSTRM				
Contracted Services	42,700	42,700	0	0.00%
Repairs and Maintenance	23,600	23,600	0	0.00%
Total 08220 - RSTRM	66,300	66,300	0	0.00%
Total Expenses	115,500	115,500	0	0.00%
Net Total	(115,500)	(115,500)	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,360	0	(138,360)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	2,416,540	2,444,240	27,700	1.15%
Total 08110 - WW-COLL	2,554,900	2,444,240	(110,660)	-4.33%
Total Revenues	2,554,900	2,444,240	(110,660)	-4.33%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	280,600	268,400	(12,200)	-4.35%
Contracted Services	63,070	64,470	1,400	2.22%
Contribution to Reserves	223,850	117,460	(106,390)	-47.53%
Insurance	22,900	27,200	4,300	18.78%
Internal Functional Adjustments	10,080	10,320	240	2.38%
Repairs and Maintenance	10,030	10,230	200	1.99%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	6,520	8,130	1,610	24.69%
Wages and Benefits	167,250	192,330	25,080	15.00%
Total 08110 - WW-COLL	984,300	698,540	(285,760)	-29.03%
08120 - WW-TREAT				
Contracted Services	1,570,600	1,745,700	175,100	11.15%
Total 08120 - WW-TREAT	1,570,600	1,745,700	175,100	11.15%
Total Expenses	2,554,900	2,444,240	(110,660)	-4.33%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08321 - WAT-UTLY				
Funding from Reserves	760	0	(760)	-100.00%
Other Revenue	14,240	14,240	0	0.00%
User Charges	1,514,150	1,511,190	(2,960)	-0.20%
Total 08321 - WAT-UTLY	1,529,150	1,525,430	(3,720)	-0.24%
08322 - WAT-BLK				
User Charges	487,170	522,800	35,630	7.31%
Total 08322 - WAT-BLK	487,170	522,800	35,630	7.31%
Total Revenues	2,016,320	2,048,230	31,910	1.58%
Expenses				
08321 - WAT-UTLY				
Administrative Expenses	10,750	10,960	210	1.95%
Allocation of Program Support	308,400	356,100	47,700	15.47%
Contracted Services	39,840	40,810	970	2.43%
Contribution to Reserves	382,580	337,680	(44,900)	-11.74%
Insurance	28,800	33,600	4,800	16.67%
Internal Functional Adjustments	24,790	25,370	580	2.34%
Repairs and Maintenance	694,070	694,870	800	0.12%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,260	15,000	1,740	13.12%
Utilities	5,320	4,540	(780)	-14.66%
Wages and Benefits	288,820	286,170	(2,650)	-0.92%
Total 08321 - WAT-UTLY	1,796,630	1,805,100	8,470	0.47%
08322 - WAT-BLK				
Contracted Services	3,790	3,870	80	2.11%
Internal Functional Adjustments	1,850	1,890	40	2.16%
Repairs and Maintenance	211,030	234,730	23,700	11.23%
Utilities	3,020	2,640	(380)	-12.58%
Total 08322 - WAT-BLK	219,690	243,130	23,440	10.67%
Total Expenses	2,016,320	2,048,230	31,910	1.58%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	32,150	2,740	(29,410)	-91.48%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	37,370	7,960	(29,410)	-78.70%
Total Revenues	37,370	7,960	(29,410)	-78.70%
Expenses				
10400 - CEM				
Administrative Expenses	2,040	2,080	40	1.96%
Contracted Services	56,920	56,920	0	0.00%
Contribution to Reserves	40,000	44,000	4,000	10.00%
External Transfers	10,540	10,750	210	1.99%
Repairs and Maintenance	18,000	18,360	360	2.00%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	1,020	1,040	20	1.96%
Wages and Benefits	43,230	46,250	3,020	6.99%
Total 10400 - CEM	201,750	179,400	(22,350)	-11.08%
Total Expenses	201,750	179,400	(22,350)	-11.08%
Net Total	(164,380)	(171,440)	(7,060)	4.29%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	35,330	8,120	(27,210)	-77.02%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	1,000	0	0.00%
Total 16401 - LIB-ADM	59,230	32,020	(27,210)	-45.94%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	65,450	38,240	(27,210)	-41.57%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	9,320	20,500	11,180	119.96%
Contracted Services	14,340	19,660	5,320	37.10%
Contribution to Reserves	32,000	7,550	(24,450)	-76.41%
Rents and Financial Expenses	0	150	150	100.00%
Subscriptions and Periodicals	5,080	9,720	4,640	91.34%
Supplies and Equipment	37,640	38,340	700	1.86%
Utilities	3,000	3,060	60	2.00%
Wages and Benefits	545,260	579,550	34,290	6.29%
Total 16401 - LIB-ADM	646,640	678,530	31,890	4.93%
16402 - LIB-SMT				
Contracted Services	14,820	15,110	290	1.96%
Contribution to Reserves	2,100	2,100	0	0.00%
Insurance	8,700	10,600	1,900	21.84%
Repairs and Maintenance	4,680	4,770	90	1.92%
Utilities	67,290	72,780	5,490	8.16%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	97,590	105,360	7,770	7.96%
16403 - LIB-CAI				
Contracted Services	3,420	4,490	1,070	31.29%
Contribution to Reserves	1,200	0	(1,200)	-100.00%
Insurance	4,300	5,300	1,000	23.26%
Repairs and Maintenance	1,500	2,530	1,030	68.67%
Utilities	8,160	8,830	670	8.21%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	18,580	21,150	2,570	13.83%
16404 - LIB-WLL				
Contracted Services	5,300	4,830	(470)	-8.87%
Contribution to Reserves	1,800	350	(1,450)	-80.56%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Insurance	4,300	5,300	1,000	23.26%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,500	1,530	30	2.00%
Utilities	9,840	10,590	750	7.62%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	22,740	22,600	(140)	-0.62%
Total Expenses	785,550	827,640	42,090	5.36%
Net Total	(720,100)	(789,400)	(69,300)	9.62%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	5,300	2,990	(2,310)	-43.58%
Other Revenue	5,000	5,000	0	0.00%
User Charges	2,650	2,650	0	0.00%
Total 16100 - PRK	12,950	10,640	(2,310)	-17.84%
16101 - PRK-LPX				
Funding from Reserves	2,590	2,220	(370)	-14.29%
User Charges	25,000	25,000	0	0.00%
Total 16101 - PRK-LPX	27,590	27,220	(370)	-1.34%
Total Revenues	40,540	37,860	(2,680)	-6.61%
Expenses				
16100 - PRK				
Administrative Expenses	13,260	13,520	260	1.96%
Contracted Services	41,100	50,250	9,150	22.26%
Insurance	13,000	15,300	2,300	17.69%
Internal Functional Adjustments	53,360	59,750	6,390	11.98%
Repairs and Maintenance	28,630	34,210	5,580	19.49%
Special Projects	0	0	0	0.00%
Supplies and Equipment	24,710	25,170	460	1.86%
Utilities	2,500	2,700	200	8.00%
Wages and Benefits	188,430	196,160	7,730	4.10%
Total 16100 - PRK	364,990	397,060	32,070	8.79%
16101 - PRK-LPX				
Contracted Services	7,110	16,300	9,190	129.25%
Repairs and Maintenance	13,510	18,780	5,270	39.01%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	136,260	141,980	5,720	4.20%
Total 16101 - PRK-LPX	166,280	186,460	20,180	12.14%
Total Expenses	531,270	583,520	52,250	9.83%
Net Total	(490,730)	(545,660)	(54,930)	11.19%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	75,290	2,830	(72,460)	-96.24%
User Charges	13,300	12,000	(1,300)	-9.77%
Total 16340 - RECFAC	88,590	14,830	(73,760)	-83.26%
16341 - RECFAC-ARN				
Funding from Reserves	2,680	2,650	(30)	-1.12%
Government Transfers	0	0	0	0.00%
User Charges	268,090	308,510	40,420	15.08%
Total 16341 - RECFAC-ARN	270,770	311,160	40,390	14.92%
Total Revenues	359,360	325,990	(33,370)	-9.29%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,340	6,470	130	2.05%
Contracted Services	62,600	60,580	(2,020)	-3.23%
Contribution to Reserves	660	670	10	1.52%
External Transfers	5,220	5,320	100	1.92%
Insurance	5,100	6,100	1,000	19.61%
Repairs and Maintenance	3,620	3,690	70	1.93%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	3,020	1,040	(1,980)	-65.56%
Utilities	63,640	70,480	6,840	10.75%
Wages and Benefits	94,340	103,480	9,140	9.69%
Total 16340 - RECFAC	274,540	257,830	(16,710)	-6.09%
16341 - RECFAC-ARN				
Administrative Expenses	4,890	4,980	90	1.84%
Contracted Services	38,940	38,380	(560)	-1.44%
Contribution to Reserves	12,580	14,600	2,020	16.06%
Insurance	27,100	33,500	6,400	23.62%
Internal Functional Adjustments	30,910	34,620	3,710	12.00%
Repairs and Maintenance	24,390	24,870	480	1.97%
Supplies and Equipment	7,230	7,370	140	1.94%
Utilities	119,590	129,100	9,510	7.95%
Wages and Benefits	320,660	336,270	15,610	4.87%
Total 16341 - RECFAC-ARN	586,290	623,690	37,400	6.38%
16343 - RECFAC-ABG				
Contracted Services	3,380	3,450	70	2.07%
Repairs and Maintenance	2,650	2,700	50	1.89%
Total 16343 - RECFAC-ABG	6,030	6,150	120	1.99%
16344 - RECFAC-SIL				
Contracted Services	1,120	1,140	20	1.79%
Repairs and Maintenance	2,700	2,750	50	1.85%
Total 16344 - RECFAC-SIL	3,820	3,890	70	1.83%
16345 - RECFAC-WLL				
Contracted Services	630	1,640	1,010	160.32%
Repairs and Maintenance	2,700	2,750	50	1.85%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Total 16345 - RECFAC-WLL	3,330	4,390	1,060	31.83%
Total Expenses	874,010	895,950	21,940	2.51%
Net Total	(514,650)	(569,960)	(55,310)	10.75%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	46,810	12,290	(34,520)	-73.74%
Government Transfers	10,000	0	(10,000)	-100.00%
Other Revenue	5,500	5,500	0	0.00%
Total 16200 - RECPG	62,310	17,790	(44,520)	-71.45%
16201 - RECPG-YTH				
Funding from Reserves	8,000	0	(8,000)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	54,500	61,800	7,300	13.39%
Total 16201 - RECPG-YTH	62,500	61,800	(700)	-1.12%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	26,480	20,500	(5,980)	-22.58%
Total 16202 - RECPG-ADL	26,480	20,500	(5,980)	-22.58%
16203 - RECPG-CAN				
Other Revenue	2,200	2,000	(200)	-9.09%
Total 16203 - RECPG-CAN	2,200	2,000	(200)	-9.09%
16204 - RECPG-HAR				
User Charges	10,600	8,100	(2,500)	-23.58%
Total 16204 - RECPG-HAR	10,600	8,100	(2,500)	-23.58%
Total Revenues	164,090	110,190	(53,900)	-32.85%
Expenses				
16200 - RECPG				
Administrative Expenses	12,100	9,840	(2,260)	-18.68%
Contracted Services	37,660	37,340	(320)	-0.85%
Insurance	5,800	6,800	1,000	17.24%
Rents and Financial Expenses	20,150	20,560	410	2.03%
Supplies and Equipment	20,760	9,900	(10,860)	-52.31%
Utilities	3,300	4,100	800	24.24%
Wages and Benefits	239,790	272,520	32,730	13.65%
Total 16200 - RECPG	339,560	361,060	21,500	6.33%
16201 - RECPG-YTH				
Administrative Expenses	4,650	3,000	(1,650)	-35.48%
Contracted Services	19,200	20,750	1,550	8.07%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	10,220	11,400	1,180	11.55%
Wages and Benefits	74,670	96,430	21,760	29.14%
Total 16201 - RECPG-YTH	108,740	131,580	22,840	21.00%
16202 - RECPG-ADL				
Administrative Expenses	3,000	2,050	(950)	-31.67%
Contracted Services	23,680	19,500	(4,180)	-17.65%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,550	2,400	(150)	-5.88%
Wages and Benefits	4,460	5,740	1,280	28.70%
Total 16202 - RECPG-ADL	33,690	29,690	(4,000)	-11.87%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16203 - RECPG-CAN				
Administrative Expenses	2,000	1,500	(500)	-25.00%
Contracted Services	35,700	38,100	2,400	6.72%
Supplies and Equipment	1,500	1,500	0	0.00%
Wages and Benefits	2,420	2,560	140	5.79%
Total 16203 - RECPG-CAN	41,620	43,660	2,040	4.90%
16204 - RECPG-HAR				
Administrative Expenses	3,720	1,700	(2,020)	-54.30%
Contracted Services	27,420	20,950	(6,470)	-23.60%
Rents and Financial Expenses	600	800	200	33.33%
Supplies and Equipment	6,620	6,000	(620)	-9.37%
Wages and Benefits	2,420	1,710	(710)	-29.34%
Total 16204 - RECPG-HAR	40,780	31,160	(9,620)	-23.59%
Total Expenses	564,390	597,150	32,760	5.80%
Net Total	(400,300)	(486,960)	(86,660)	21.65%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	220,120	23,500	(196,620)	-89.32%
Government Transfers	20	20	0	0.00%
Other Revenue	0	0	0	0.00%
User Charges	346,690	519,390	172,700	49.81%
Total 18101 - PLZ-PLN	566,830	542,910	(23,920)	-4.22%
Total Revenues	566,830	542,910	(23,920)	-4.22%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	21,130	21,830	700	3.31%
Contracted Services	89,890	90,020	130	0.14%
Contribution to Reserves	155,000	65,000	(90,000)	-58.06%
Special Projects	190,500	0	(190,500)	-100.00%
Subscriptions and Periodicals	1,560	1,610	50	3.21%
Supplies and Equipment	1,220	1,240	20	1.64%
Utilities	610	830	220	36.07%
Wages and Benefits	489,750	674,570	184,820	37.74%
Total 18101 - PLZ-PLN	949,660	855,100	(94,560)	-9.96%
18102 - PLZ-HTG				
Administrative Expenses	1,730	1,760	30	1.73%
Total 18102 - PLZ-HTG	1,730	1,760	30	1.73%
Total Expenses	951,390	856,860	(94,530)	-9.94%
Net Total	(384,560)	(313,950)	70,610	-18.36%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	11,140	17,000	5,860	52.60%
Total 18401 - AGR-DRN	11,140	17,000	5,860	52.60%
Total Revenues	11,140	17,000	5,860	52.60%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	310	320	10	3.23%
Allocation of Program Support	10,200	11,900	1,700	16.67%
Contracted Services	44,510	45,400	890	2.00%
Total 18401 - AGR-DRN	55,020	57,620	2,600	4.73%
Total Expenses	55,020	57,620	2,600	4.73%
Net Total	(43,880)	(40,620)	3,260	-7.43%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Farmer's Market/ Climate Change

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18980 - OTH				
Government Transfers	17,200	14,500	(2,700)	-15.70%
User Charges	11,800	11,830	30	0.25%
Total 18980 - OTH	<u>29,000</u>	<u>26,330</u>	<u>(2,670)</u>	<u>-9.21%</u>
Total Revenues	<u>29,000</u>	<u>26,330</u>	<u>(2,670)</u>	<u>-9.21%</u>
Expenses				
18980 - OTH				
Administrative Expenses	5,500	4,500	(1,000)	-18.18%
Contracted Services	6,000	4,000	(2,000)	-33.33%
Supplies and Equipment	4,600	6,000	1,400	30.43%
Wages and Benefits	18,290	20,250	1,960	10.72%
Total 18980 - OTH	<u>34,390</u>	<u>34,750</u>	<u>360</u>	<u>1.05%</u>
Total Expenses	<u>34,390</u>	<u>34,750</u>	<u>360</u>	<u>1.05%</u>
Net Total	<u>(5,390)</u>	<u>(8,420)</u>	<u>(3,030)</u>	<u>56.22%</u>

DATE: February 21, 2023
REPORT NO: T-03-2023
SUBJECT: **2023 Draft Operating and Capital Budget**
CONTACT: Donna DeFilippis, CPA, CA, Director of Finance/Treasurer

OVERVIEW:

- The Draft 2023 Operating Budget supports \$21 million in operating expenditures, funded through property taxes, user fees, grants and reserve transfers.
- The Draft 2023 Budget includes \$5.5 million in Capital and Special Projects, with the largest investment being in Transportation Infrastructure totaling \$3.3 million.
- The Draft 2023 Operating and Capital Budget includes a general base tax levy of \$9,177,730 which represents a 7.78% levy increase over 2022, after factoring in assessment growth.
- The hospital levy is proposed at an amount of \$176,300, which is an increase of \$50,500 over 2022.
- The increase in the West Lincoln portion of the total tax bill is estimated at \$107.77, with an additional increase of \$8.07 for the special hospital levy, for a total annual increase of \$115.84.
- Every \$83,517 of additional expenditure added to this draft budget equates to a 1% general tax levy adjustment which represents a \$14 increase in taxes to the average homeowner. Alternatively, every reduction of \$83,517 would result in an approximate decrease of \$14 to the average homeowner.
- For budget purposes, a value of \$386,000 represents the average assessment for a single family detached home. MPAC (Municipal Property Assessment Corporation) bases assessment on 2016 market values.
- Final budget will be presented and discussed at the Administrative meeting scheduled for Monday, March 20, 2023 at 6:30 pm, with an additional date set for Tuesday, March 21, 2023 at 6:30 pm, if required.
- The 2023 Budget would be ratified at the Council meeting scheduled for Monday, March 27, 2023 at 6:30 pm.

RECOMMENDATION:

1. That, Recommendation Report T-03-2023, regarding the “2023 Draft Operating and Capital Budget”, dated February 21, 2023, be received; and,
2. That, \$400,000 of the projected 2022 operating surplus be transferred to the Capital Reserve.

ATTACHMENTS:

- **Schedule A** 2023 Presentation to Council
- **Schedule B** 2023 Draft Operating Budget Summary
- **Schedule C** 2023 Draft Operating Budget by Department
- **Schedule D** 2023 Capital and Special Projects - Summary
- **Schedule E** 2023 Capital and Special Projects - Detail
- **Schedule F** 2023 Ten Year Capital Plan - Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan - by Department
- **Schedule H** 2023 Budget Survey Results

ALIGNMENT TO STRATEGIC PLAN:

The 2023 Draft Operating and Capital Budget supports the following Strategic Plan Themes:

- Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
- Strategic, Responsible Growth – Welcoming new residents and businesses and respecting the heritage and rural identity that people value.
- Local Attractions – Providing amenities, programs and services that bring the community together.
- Community Health and Safety – Fostering a safe community where residents can thrive throughout their lives.
- Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

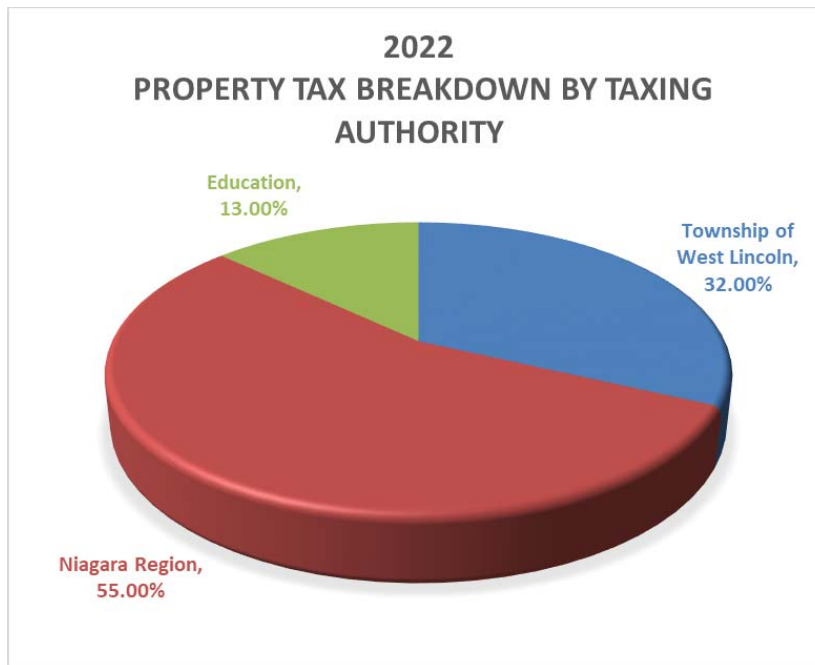
BACKGROUND:

Approval of the 2023 Operating and Capital Budget is scheduled to take place on Monday, March 20, 2023. If necessary, Tuesday, March 21, 2023 has also been set aside as a budget meeting. The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the final budget meeting.

A Budget Survey was launched on January 3, 2023, with the detailed findings found in **Schedule H** to this report. We received 102 responses to the Budget Survey and all details, including comments, are included in **Schedule H**. Those that responded to the survey have provided observations on various services provided by the Township.

Council is asked each year to approve an Operating and Capital budget which is developed and presented by staff. The 2023 budget includes approximately \$21 million of operating expenditures and approximately \$5.5 million in Capital and Special Project expenditure. These expenditure items are funded through user fees, grants, reserve transfers and the tax levy. One of the key outcomes of the budget process is the establishment of the required tax levy and ultimately the tax rate which will be levied on properties in West Lincoln.

Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Education. In 2022, the allocation between these three authorities is reflected below:



It is important for Council to realize that every \$83,517 increase or decrease in the tax funded budget equates to a 1% general tax levy adjustment. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year. Every \$83,517 of expenditure added to this budget will result in approximately a \$14 increase in taxes paid for an average residential home assessed at \$386,000. This information should assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$386,000 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Minister of Finance as to when a new assessment date may be introduced and what that date will be.

Staff are still working on the 2022 Financial Statements and the annual audit is scheduled for late May 2023. Council is presented with the final 2022 operating results after the audit is completed. At the time of preparing this report, staff are projecting a 2022 surplus of \$700,000. Of this projected surplus, \$380,000 is attributable to increases in revenue, such as investment, interest on taxes and supplemental property tax. The remaining \$320,000 is attributable to lower spending in most departments. Staff is requesting that \$400,000 of this projected surplus be transferred to the Capital Reserve to mitigate the required transfer to the Capital Reserve funded from the 2023 operating budget. Further details regarding the Capital Budget are provided within this report.

At the January 30, 2023 Council Meeting the following resolution was adopted:

That, the McNally House Hospice Presentation which provided an update on the expansion of their facility and financial needs be received; and

That, McNally House Hospice request for financial assistance from the Township of West Lincoln in the amount of \$70,000, which can be allocated in four (4) annual instalments of \$17.5K, in order to facilitate expansion of their facility, be referred for consideration as part of the Township’s 2023 Budget.

Staff have addressed this request by increasing the budget under ‘Transfer to Not for Profit’ by \$17,500, offset by a transfer from the contingency reserve.

At the same January 30th meeting, Council approved the following: “*That, the Protocol Amount allocated to Councillors be increased to \$4,000 for 2023.* Staff have included this within the 2023 Draft budget presented this evening.

OPERATING FUND ANALYSIS:

The base 2023 levy of \$9,177,730 represents an increase of \$826,060 over the 2022 base levy. The operating budget is for the Township’s day-to-day costs of delivering services, such as fire protection, maintenance of transportation networks, library services and recreational programming. The factors contributing to the 2023 levy increase are reviewed below:

Investment in Infrastructure and Funding of Special Projects

\$410,300 or 4.9% of the levy increase is attributable to increased transfers to reserves. These increases are necessary in order to ensure funding will be available to complete the projects in the ten-year capital plan. The **increases** are summarized in the chart below:

INVESTMENT IN INFRASTRUCTURE		
Facilities Reserve	\$ 10,000	Infrastructure Funding
Bridge Reserve	\$ 15,000	Infrastructure Funding
Fire Reserve	\$ 27,500	Infrastructure Funding
Fire Reserve	\$ 50,000	Fire Station #2 Debenture Payment
Equipment Reserve	\$ 75,000	Infrastructure Funding
Capital Reserve	\$ 100,000	Infrastructure Funding and Special Project Funding
Capital Reserve	\$ 132,800	Vaughan Road Paving Debenture Payment
Total	\$ 410,300	

Fire Reserve

The \$50,000 related to the Fire Station Debenture is necessary in order to ensure the tax base has the necessary funds to make the required debenture repayment. As part of report WLF07-2022 the tender of the replacement of Fire Station #2 was approved, as was the revised budget of \$3,950,000, with financing as follows:

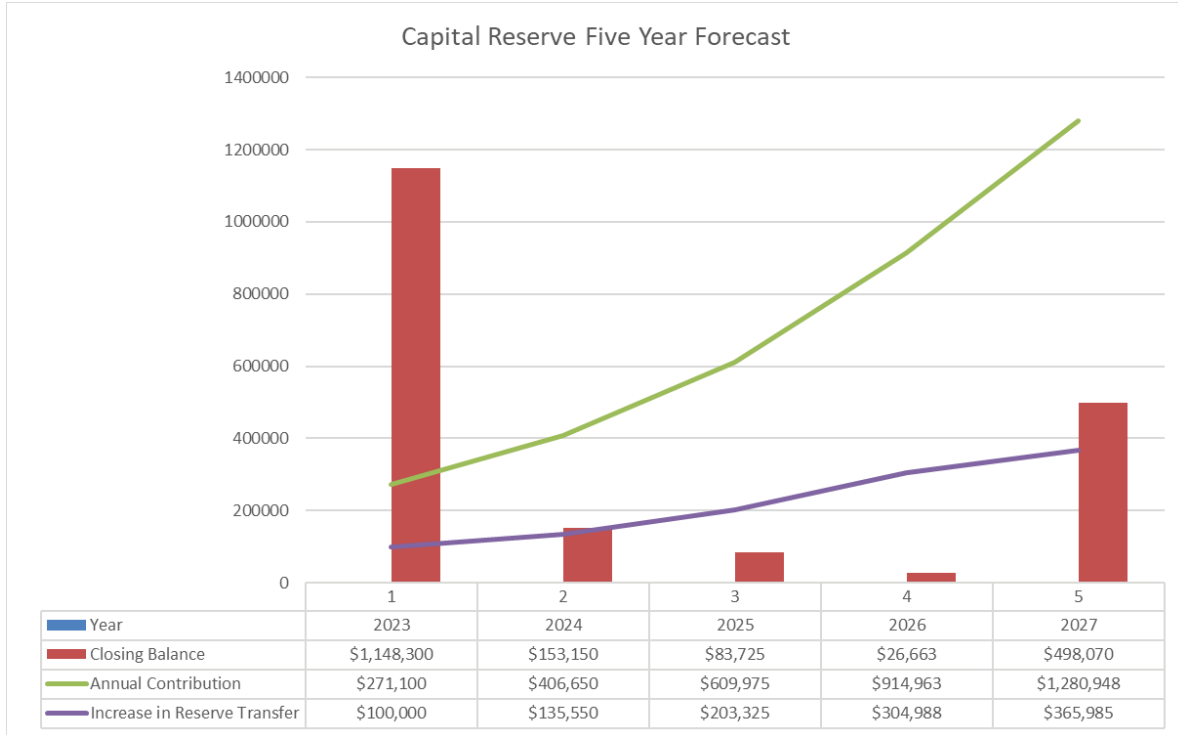
Fire Reserve	\$ 40,000
Contingency Reserve	\$ 400,000
Canada Community-Building Fund (CCBF)	\$ 540,000
Community Fund Reserve	\$ 663,000
Development Charges	\$ 714,400
Debenture Issuance	<u>\$1,592,600</u>
Total	<u>\$3,950,000</u>

It is anticipated that the tax base will require \$152,000 for future debenture payments. To date, the tax levy has been increased by \$57,000 in 2022, with an additional increase of \$50,000 in 2023 and another increase in 2024, at this point estimated at \$45,000.

Capital Reserve

The \$132,800 related to the Vaughan Road Paving project represents the projected debenture re-payment that will be made in the first year of the debenture. The levy is increased by this amount to ensure that funds are in the tax base to make this payment. The Vaughan Road project has a total budget of \$1.4 million and the proposed funding is through a 20-year debenture.

The Ten-Year Capital Plan requires transfers from the Capital Reserve totalling \$7,201,395. The 2023 operating budget includes a \$271,000 transfer to the Capital Reserve, which represents a \$100,000 increase over the 2022 transfer. This transfer is calculated using the assumption that \$400,000 of the anticipated 2022 operating surplus is transferred into the Capital Reserve. Without this \$400,000 transfer the transfer to the Capital Reserve in 2023 would have to be increased by an additional \$250,000 or another 3% increase to the tax levy. The graph below outlines to Council the projection for this reserve.



The required transfers to the Capital Reserve are projected to continue to increase over the next five years, with 2024 projecting a \$135,550 increase to the reserve. The Capital Reserve is used to fund capital renewal, new capital items and Special Projects. This reserve has added pressure as a result of Bill 23, which will be discussed later in this report. If Council wanted to mitigate this increase, they would need to remove items funded through the Capital Reserve or move them ahead by several years. It is important to note that not all items can be moved, as the Asset Management Plan is being followed and many of the works are required based on asset condition. The projects funded through the Capital Reserve can be found in Schedule F.

The remaining reserve transfer increases are in line with the investment required to ensure our assets are being well managed. Again, Schedule F provides Council with the items funded through these reserves.

Investment in Staff Resources

\$351,420 or 4.21% of the increase is attributable to investments in staffing. Approximately 42% of the operating budget is allocated towards costs related to staffing, such as wages and benefits.

INVESTMENT IN STAFF		
Library -PSA (Public Service Assistants)	\$ 15,400	increased hours and FT PSA with group benefits
Communication Specialist	\$ 16,900	Increase in hours from 21 to 28 a week, plus group benefits
GIS and Asset Mgmt. Position	\$ 17,100	Phase onto the tax levy over three years
Manager of Planning	\$ 34,120	Net impact, after developer contribution
Part Time Recreation Staff	\$ 38,700	8,020 hours in 2023 vs 5,566 hours in 2022
Human Resources Coordinator	\$ 76,000	annualized
Non-Union Grid Implementation	\$ 153,200	second year of implementation
Total	\$ 351,420	

Library

The Library has increased Public Service Assistant hours by 364 (7,384 total hours versus 7,020 total hours in 2022), with a cost of \$6,500. In addition, the Library is converting several of the part-time PSA hours into one full time position, which will require Group Benefits at a cost of \$8,900. This is being proposed as a means of retaining staff.

Communication Services

In order to meet the growing demands of the Township’s communication services, an increase in hours is included in this budget which results in the addition of Group Benefits. The total additional cost related to the hours and the Group Benefits is \$16,900.

GIS and Asset Management

The GIS and Asset Management position is funded through the tax levy at 90%, whereas in 2022 it was funded at 67%, for an additional cost of \$17,100. This position was approved in 2020, and has been transitioned in a phased-in approach onto the tax levy over the years, using the Provincial Modernization Grant to offset the cost.

Planning

Planning Report PD-76-2022 dated August 11, 2022 included the following two resolutions:

That, Council approve an additional Full Time Equivalent (FTE) in the Planning and Building Department and that a Manager of Planning position be created and the Planner I and Planner II positions be renamed Planner and Senior Planner respectively; and,

That, one of the Planner II positions be funded by the Land Owners Group for up to the next four years to help accommodate for planning approval pressures.

An amount of \$34,120 represents the net cost of the Manager of Planning position, after taking into account the reimbursement that will be received from the Land Owners Group for one of the Planner II positions.

Recreation Programming

The Recreation Programming Part-Time staff increase of \$38,700 is the result of increased hours to 8,020 hours from 5,566 hours (2022). The 2022 Budget was developed and approved with minimal Customer Service staff hours based on the previous year (2021). COVID requirements with screening and vaccinations affected both 2021 and 2022. The Community Centre is still very new and has not experienced a “normal” year of operation since opening. This made it difficult to plan for what was hoped to be a normal year in 2022. During the 2022 year of operations, COVID protocols (screening and vaccination verifications) required us to increase the part time Customer Service staff hours. Once COVID protocols were lifted, it was recognized that a higher than anticipated level of service was needed than originally anticipated. The 2023 proposed budget is based on an appropriate level of service in response to usage of the facility reflecting on the past 6 months of operation without COVID protocols.

Human Resources

The 2022 budget was approved with the following amendment included:

That, a Human Resources Advisor position be included in the 2022 Operating Budget with the position to be added to the Township's staffing complement, effective October 1, 2022 at a cost of \$27,500.

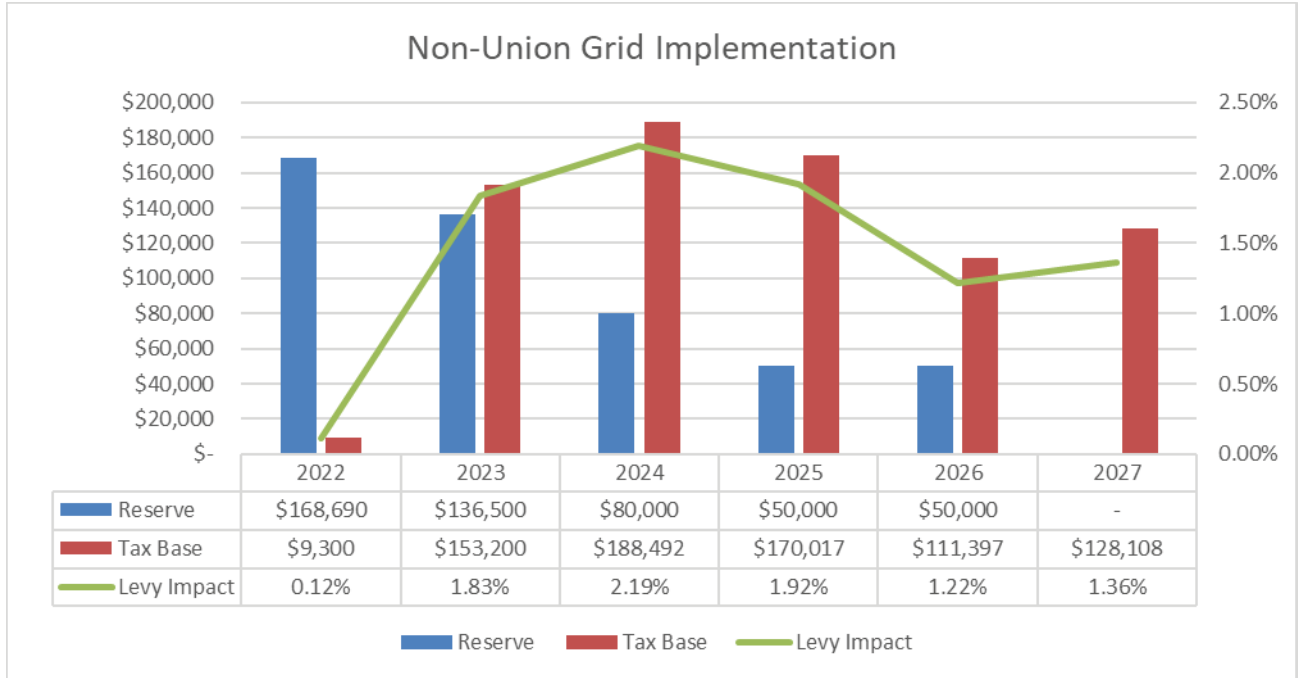
The increase to the staffing budget of \$76,000 is what is required to annualize the cost of this Human Resources position.

Non-Union Grid

In 2020, Council approved a project to conduct a Pay Equity/Market Equity Non-Union Compensation Review. The final results of this review were presented to Council at a Special Council meeting held on November 17, 2021. The following resolution was passed:

That, Confidential Report No.CAO-03-2021, dated November 17, 2021, regarding “Non-Union Salary Review” be received; and, 2. That, Council endorse and approve the 2021 Non-Union Salary Grid (Attachment A) and that the implementation be deferred to the 2022 Budget process.

The 2022 budget included the first step of implementation of the approved Non-Union Salary Grid with a transfer from the Contingency Reserve of \$168,690 to fund the costs, with an impact of \$9,300 on the tax levy. The 2023 budget represents the second year of implementation, with a tax impact of \$153,200. The second year of implementation will see the positions move to the next step on the six step grid. Step six represents “job rate” or what the target rate of the position is based on the 2021 study. The regular cost of living adjustment given to staff is not part of this calculation, as that number is included with general inflation. The chart below summarizes the implementation plan, including the estimated transfer from reserves and the impact to the tax levy up to 2027, at which point all costs will be on the tax levy.



Contractual Obligations and General Inflation

\$505,340, or 6% of the increase in the levy is attributable to other contractual obligations and general inflation. The chart below provides a summary:

Contractual Obligations and General Inflation		
Loss in POA Revenue	\$ 14,000	
Utilities	\$ 22,130	
Fuel	\$ 22,300	
Audit Fees	\$ 23,220	
New HVAC Service Contract -WLCC	\$ 30,000	
OMERS change in eligibility	\$ 35,900	
Software Fees	\$ 38,690	
Corp. Insurance	\$ 54,100	
Group Benefits	\$ 64,000	
General Inflation of 2 percent on all expenditures	\$ 192,700	Includes Compensation
Total	\$ 497,040	

POA Revenue

The revenue sharing in Niagara from the POA (Provincial Offences Court) is on a decline, and staff have reduced the annual revenue budget accordingly. The POA Courts administer and prosecute provincial offences including those committed under the Highway Traffic Act, the Compulsory Automobile Insurance Act, the Trespass to Property Act, the Liquor Licence Act and other provincial legislation, municipal by-laws and minor federal offences.

Utilities/Fuel/Insurance/Audit

Where it was feasible, budgets have been kept to a 2% increase, although inflation in 2022 was 6.8%. Utilities, Fuel and Corporate Insurance have risen in excess of 2 percent, with staff anticipating increases of 10% over 2022 values. The annual audit fees are increasing by \$23,220, with a total budget of \$53,100.

HVAC Service Contract

Staff is recommending that a service contract with a cost of \$30,000 be entered into to ensure that the HVAC system at the (WLCC) West Lincoln Community Center is well maintained and operates to its optimum level. An HVAC Service Maintenance Contract for the WLCC is an optimum solution to maintain the HVAC equipment at peak efficiency. This program is customized to meet all the unique requirements of our specific HVAC equipment. This maintenance program is designed to help reduce the cost of operating and maintaining the HVAC System and help with avoiding expensive downtime, utility waste costs, extend the useful life of the equipment, and reduce administrative costs associated with managing HVAC services on an as needed basis. Some other benefits include improved indoor air quality, increased comfort control, proactive corrective maintenance, emergency and trouble call coverage, and service documentation. As noted later in this report, the budget for ice rental revenue is higher than 2022, which offsets this increased cost.

OMERS Pension

Commencing in 2023, non-full-time (NFT) employees are eligible to join the OMERS pension plan. This means that staff such as students, crossing guards and other part-time staff can join OMERS if they wish. The contribution rates for 2023 are 9 percent for earnings up to \$66,600 and 14.6 percent for earnings exceeding this amount. Staff originally estimated that the impact to the 2023 budget due to this legislative change could be approximately \$54,000. This number has been reduced to \$35,900 based on actual enrolment activity.

Software

The increase in Software Fees is driven by several factors such as the following: the introduction of new Firefighting Software with a budget of \$10,000. This software is required to record and submit information to the Ontario Fire Marshalls Office and provide records management that is unique to fire services. The current software that is being used has been decommissioned. The additional software increases are mainly related to enhanced security measures that will be implemented to keep the Township network even more secure. These enhancements to security are also necessary to ensure that the Township continues to qualify for cyber insurance.

Group Benefits

Group Benefits are also increasing at a rate higher than inflation. The ODA (Ontario Dental Association) fee guide has dental rates increasing by 8.5% in 2023. The higher costs, coupled with usage history and market trends have health premiums increasing by approximately 10% and dental premiums increasing by 20%.

Positive Impacts to the Levy

The increases above have been offset by several significant items that lessen the levy increase. They total \$432,670 or 5.18% of the increase. These items are outlined in the chart below:

MITIGATING FACTORS	
Increase in Ice Time Revenue	\$ 37,970
Increase of Program Support to Fee Based Depts.	\$ 46,300
Decrease to Contribution to Planning Reserve	\$ 50,000
Increase in Planning Fee Revenue	\$ 51,500
Increase in OMPF Grant	\$ 96,900
Increase in investment revenue	\$ 150,000
Total	\$ 432,670

The increase in ice time rental revenue is attributed to the usage trend over the past year, as well as an increase in rental rates.

The overhead charge to the fee-based budgets (Building, Water, and Wastewater) have increased due to the increase in overall costs.

Based on the Planning Department Ten-Year Capital Plan, a lower contribution to the Planning Reserve is required. In addition, the new user rates passed in December 2022 have resulted in a higher budgeted Planning revenue compared to 2022.

The Township is fortunate to have a higher OMPF (Ontario Municipal Partnership Fund) grant in 2023, with an allocation of \$1,085,900 in 2023 compared to the 2022 grant of \$989,000.

Interest revenue has been increased for 2023 based on the current performance of the Township’s investments. Staff typically do not budget for these kind of increases, as they are cyclical in nature and can cause fluctuations in the budget. Typically, additional revenue forms part of the annual surplus. However, given the magnitude of the levy increase, this item has been included in order to lower the tax levy increase. This additional revenue may not be available in 2024, which may result in an increase to the levy requirement.

Impacts of Bill 23:

One of the impacts that Bill 23 has had on our Township is the removal of studies as an eligible capital expenditure. Over the years 2023 to 2029, the Township has lost \$419,800 in Development Charge Revenue that was related to growth studies and the development charge study. This will impact the Township reserves, as reserves are the alternative form of financing.

The impacts are noted below:

- Fire Reserve: \$75,000 to fund fire master plan
- Capital Reserve: \$130,000 to fund administrative studies
- Planning Reserve: \$214,800 to fund planning studies

In addition, Bill 23 has introduced the phase-in of DC (development charge) rates over a 5-year period. Staff has calculated a loss of approximately \$145,000 of DC revenue over the years 2023 to 2027.

2023 TAX LEVY AND ESTIMATED IMPACT ON PROPERTY TAXES:

The 2023 draft base budget requires an overall tax levy of \$9,177,730, which represents a 7.78% levy increase, after factoring in growth. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2023 budget, residential assessment growth is estimated at \$187,000 (1.88%). This means that of the \$826,060 increase in the required tax levy, the first \$187,000 of that increase does not increase the taxes paid by property owners.

The **estimated** impact to the total tax bill based on an average assessment of \$386,000 is as follows:

	2023 Total Taxes	2022 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,555.19	\$ 1,447.42	\$ 107.77	7.45%
Hospital	\$ 29.87	\$ 21.80	\$ 8.07	37.02%
Total Township	\$ 1,585.06	\$ 1,469.22	\$ 115.84	7.88%
Urban Service Area	\$ 73.64	\$ 73.59	\$ 0.05	0.07%
TOTAL WITH URBAN SERVICE AREA	\$ 1,658.70	\$ 1,542.81	\$ 115.89	7.51%

Urban Service Area Special Charge:

The 2023 Draft Budget includes an Urban Service Area levy of \$188,300 (\$184,770 in 2022). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. Although the levy is increasing by 1.91%, assessment growth will result in a tax increase of an estimated .07% or \$0.05.

Levy for West Lincoln Memorial Hospital:

A new levy was introduced in 2021 for funding the Township’s share of the West Lincoln Hospital new build. The total cost of the project is estimated at \$200 million, with the local

municipalities (West Lincoln, Lincoln and Grimsby) responsible for \$21,650,000. Based on 2021 Household data, West Lincoln’s total share is estimated at \$4,524,850 and will most likely be required to make this contribution in late 2024 or early 2025. West Lincoln had \$1,250,000 available in its Hospital Reserve and requires the issuance of a debenture to make up the shortfall of \$3,274,850. Staff is assuming that a 20-year serial debenture will be required. The following chart outlines the required hospital levy over the years of 2021 to 2025, with 2025 being the year that staff anticipate the first debenture payment would be due.

WLMH Levy Requirement			
Year	Total Levy		Levy Change
2021	\$	75,300	\$ 75,300
2022	\$	125,800	\$ 50,500
2023	\$	176,300	\$ 50,500
2024	\$	226,800	\$ 50,500
2025	\$	277,000	\$ 50,200

WATER AND WASTEWATER (SANITARY SEWER):

The Township’s Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2023 is \$2,048,990 for Water and \$2,444,600 for Wastewater for a total of \$4,493,590 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$454,530 to the Water and Wastewater reserves in order to ensure adequate funding for future capital works. This represents a decrease in the reserve contribution compared to 2022, where the budgeted transfer was \$606,430, a decrease of \$151,900. The user fees cannot support a larger transfer to reserves.

The Township purchases water from the Niagara Region as well as water and wastewater treatment services. The Region has increased their variable water rate by 5.14% in 2023. In addition, the charge for the fixed portion of water costs has increased by 5.07%. The requisition from the Region for Wastewater Treatment has increased by 11.77%.

The 2023 budget includes a 5% increase to the water and wastewater rates effective July 1, 2023, except for the wastewater consumptive rate which would increase by 2%. This increase is based on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council in report T-25-2020. The July 1st rates were approved as part of report T-27-2022, Consolidated User Fees and Charges By-Law and 2023 User Fees and Charges, dated December 12, 2022. As this rate change would be effective July 1, 2023 the impact would be on the September 2023 and December 2023 billings. The water consumptive rate would increase to \$1.63 from \$1.55 and the fixed quarterly rate for a ¾” service would increase to \$45.70 from \$43.53. Bulk water would see its per cubic meter rate increase to \$2.21 from \$2.10. The wastewater consumptive rate would increase to \$1.93 from \$1.89 and the fixed quarterly rate for a ¾” service would increase to \$105.36 from \$100.34.

To put the consumptive rates in perspective, a 500ml bottle of water is often purchased for \$1.00, based on the new proposed consumptive rates, that same 500ml bottle of water could be filled up from the tap 561 times for the same price. The impact to an average quarterly water bill is outlined below:

Impact of Proposed Water & Wastewater Rates			
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually			
		Quarterly Charge	
		July 2023	Current
Water Consumptive		\$ 73.35	\$ 69.75
Sewer Consumptive		\$ 86.85	\$ 85.05
Water Base		\$ 45.70	\$ 43.53
Sewer Base		\$ 105.36	\$ 100.34
Total		\$ 311.26	\$ 298.67

The quarterly utility bill for an average consumption of 45 cubic meters will increase by \$12.59 or 4%.

2023 CAPITAL BUDGET

The 2023 Capital Budget totals \$5.5 million and is funded through a combination of reserves, grants, and debentures. The Ten Year Capital Plan totals \$74,386,700. These investments have a direct impact on the service level our residents receive. \$3,885,800 is budgeted to keep our infrastructure assets like buildings, road and parks in a good state of repair. \$924,800 is being invested into renewing our equipment and rolling stock and also includes new investments that will allow the Township to meet the needs of growth and maintain efficiency. The balance of \$694,400 relates to special projects that include studies and software implementation. All details regarding the Capital Budgets can be found on the following Appendices:

- **Schedule D** 2023 Capital and Special Projects - Summary
- **Schedule E** 2023 Capital and Special Projects - Detail
- **Schedule F** 2023 Ten Year Capital Plan - Funding Detail
- **Schedule G** 2023 Ten Year Capital Plan - by Department

The charts below highlight the Capital Projects by Strategic Plan Theme:

Community Health and Safety- \$1,020,000

Project	Department	2023
Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
New Bunker Gear Washer Station 2	Fire	\$ 20,000
West Lincoln Community Center fencing at train tracks	Parks	\$ 25,000
Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Transportation Services-General	\$ 25,000
Sewage Pump on Trailer	Wastewater	\$ 25,000
Killins St., Barbara St., Brooks Circle Watermain Replacement Design	Water	\$ 50,000
Storm Water Management Pond Evaluations	Storm Sewer	\$ 60,000
Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
Tanker at Station #2	Fire	\$ 600,000

Efficient, Fiscally Responsible Operations - \$317,400

Project	Department	2023
Replacement Computers - Library Branches	Libraries	\$ 1,500
Wellandport Firewall Upgrade	Libraries	\$ 3,000
Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,000
Miscellaneous Fire Equipment	Fire	\$ 5,000
Caistorville Library Lock Upgrades	Libraries	\$ 5,000
Miscellaneous Water Equipment	Water	\$ 5,000
Updating GPS system	Traffic Operations & Roadside Maintenance	\$ 6,000
Miscellaneous Recreation Equipment	Parks	\$ 8,000
Network Hardware - Corporate Management	Corporate Services	\$ 10,000
Old Fire Hall HVAC upgrades	Corporate Services	\$ 15,000
Town Hall Roof Top HVAC Replacement	Corporate Services	\$ 17,000
Onboarding and Training Documentation Software	Corporate Services	\$ 22,000
Corporate Strategic Plan	Corporate Services	\$ 25,000
Bunker Gear	Fire	\$ 25,000
Town Hall LED Conversion	Corporate Services	\$ 32,000
Replacement Computers - Corporate Services	Corporate Services	\$ 50,000
Water Meter Replacement Program	Water	\$ 50,000
Record Management System Implementation	Corporate Services	\$ 86,900

Local Attractions - \$345,000

Project	Department	2023
West Lincoln Community Center Parking Lot Fence	Parks	\$ 10,000
Hank Macdonald Building Upgrades	Recreation Facilities	\$ 10,000
Street Furniture	Parks	\$ 15,000
Banner and Basket Arms	Parks	\$ 15,000
Creekview Park Fencing	Parks	\$ 15,000
Silverdale Hall Siding Replacement	Recreation Facilities	\$ 40,000
Ball Diamond Lighting (Leisureplex)	Parks	\$ 240,000

Strategic, Responsible Growth - \$293,100

Project	Department	2023
Cemetery Software Implementation	Cemeteries	\$ 5,000
Non Network Replacement Computers - Library Branches	Libraries	\$ 7,000
Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,800
Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 11,000
Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 16,500
Library Strategic Planning	Libraries	\$ 25,000
Water Meters - New Installation	Water	\$ 34,800
Smithville Parks and Recreation Master Plan	Planning & Heritage	\$ 70,000
Organizational Staffing Review	Corporate Services	\$ 100,000

Strong Transportation Connections - \$3,475,000

Project	Department	2023
Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 17,000
East Chipawwa Rd Slope Stability - 175m west of Boyle Rd. Analysis and Design	Roads Paved and Unpaved	\$ 45,000
Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
Asphalt Hot Box Trailer	Traffic Operations & Roadside Maintenance	\$ 70,000
Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14) Analysis and Design	Roads Paved and Unpaved	\$ 75,000
TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Bridges & Culverts	\$ 80,000
TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd. Design	Bridges & Culverts	\$ 100,000
TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Bridges & Culverts	\$ 250,000
Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Roads Paved and Unpaved	\$ 250,000
Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Roads Paved and Unpaved	\$ 280,000
Industrial Park Rd. Resurfacing - From Spring Creek Rd. south to railway tracks.	Roads Paved and Unpaved	\$ 380,000
Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 460,000
Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Roads Paved and Unpaved	\$ 1,400,000

The 2023 Capital and Special projects are financed as follows:

Transfer from Reserves	\$2,750,750
Debenture Proceeds	\$1,400,000
OCIF Grant	\$ 539,600
CCBF Grant	\$ 399,500
Development Charges	\$ 285,200
Municipal Contributions	\$ 125,000
Donations	\$ 4,950
	<u>\$5,505,000</u>

The OCIF (Ontario Community Infrastructure Fund) grant has been reduced in 2023 by \$92,930. The Township has made up the difference by using its own reserves to fund the impacted projects.

INTER-DEPARTMENTAL COMMENTS:

Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

Respecting Our Roots, Realizing Our Future

CONCLUSION:

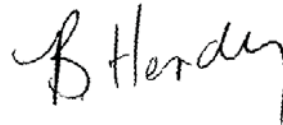
The 2023 Draft Operating and Capital Budget presented to Council is a collaboration between all Township departments. This has been a challenging budget as staff have attempted to balance the pressure of rising costs and the need to address the infrastructure funding gap while managing the impact of levy increases to the property tax bill. Staff recommends that this report be accepted by Council as an item of information and for review and discussion prior to the Final Budget meeting scheduled for March 20, 2023.

Prepared & Submitted by:

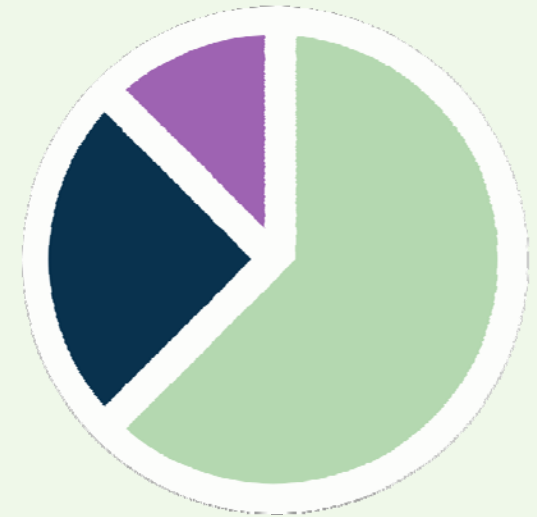


**Donna DeFilippis,
Director of Finance/Treasurer**

Approved by:



**Bev Hendry,
CAO**



Township of West Lincoln

PRESENTATION OF DRAFT 2023 OPERATING AND CAPITAL BUDGET

February 21, 2023



Agenda

Introduction

2023 Capital and Special Projects

2023 Operating Budget

2023 Levy Impacts

Long Term Capital and Debenture Forecast



Budget Principles

- Reserve contributions and withdrawals align with the Township Reserve Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's Financial needs from 2023 to 2026
- Concerted effort to keep operating budgets below 2022 inflation rate of 6.8%



Our Corporate Strategic Plan Themes

Strong Transportation Connections - Building safe, connected and well-maintained infrastructure networks.

Support for Business, Opportunities for Residents - Creating a positive image and a community where it is easy to do business.

Strategic, Responsible Growth - Welcoming new residents and businesses and respecting the heritage and rural identity that people value.

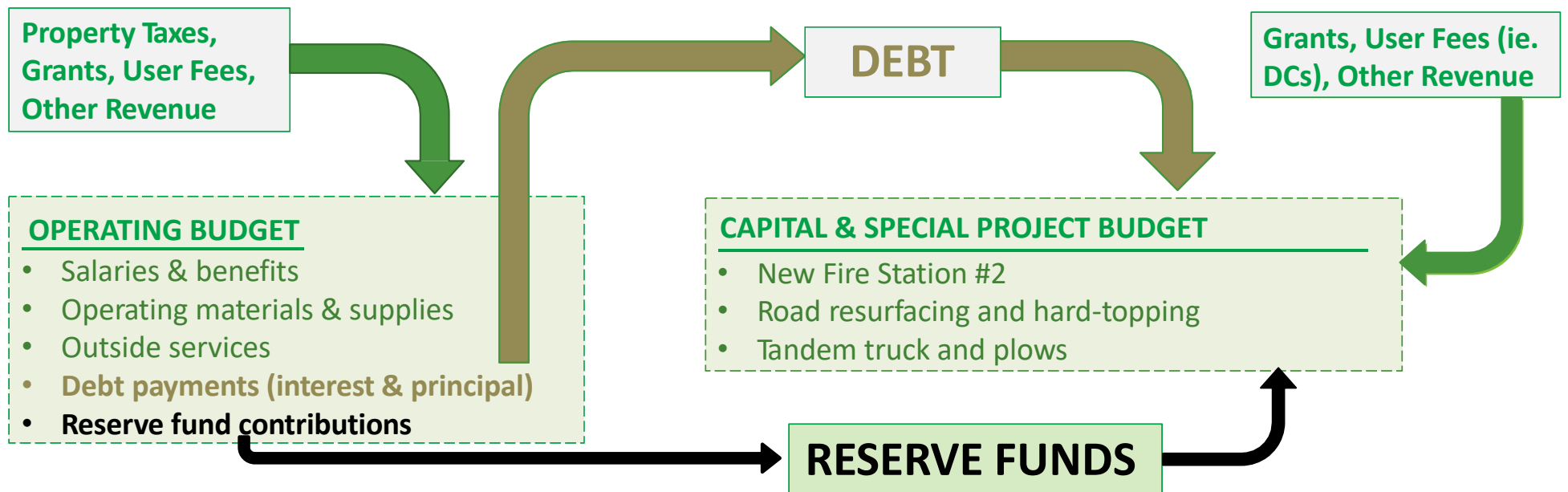
Local Attractions - Providing amenities, programs and services that bring the community together.

Community Health and Safety - Fostering a safe community where residents can thrive throughout their lives.

Efficient, Fiscally Responsible Operations - Maintaining a lean organization with innovative approaches and strong asset management.

How Do The Budgets Work Together?

Two budgets prepared by Staff: Operating and Capital & Special Projects





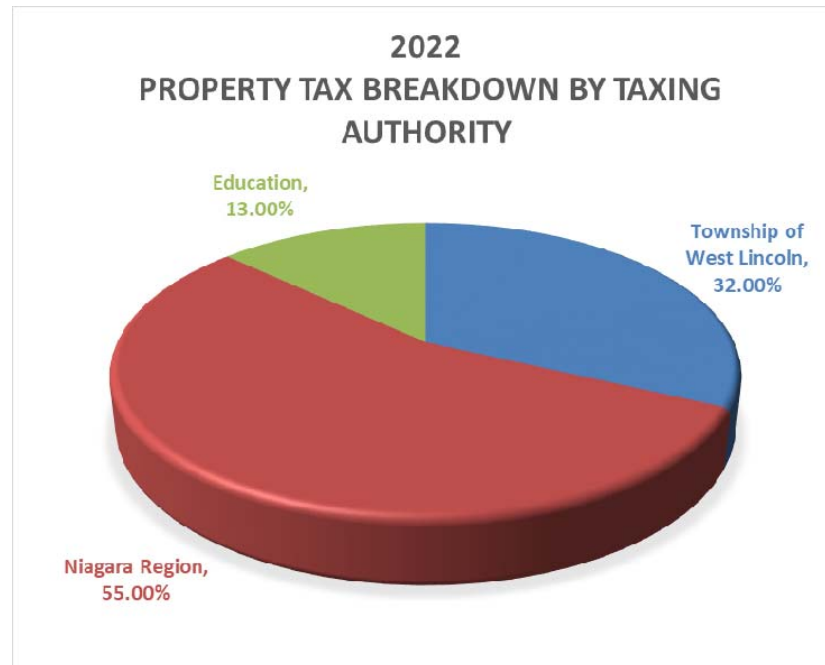
Rate-Supported Service Areas

The following service areas are self-funded, where fees must cover expenditures:

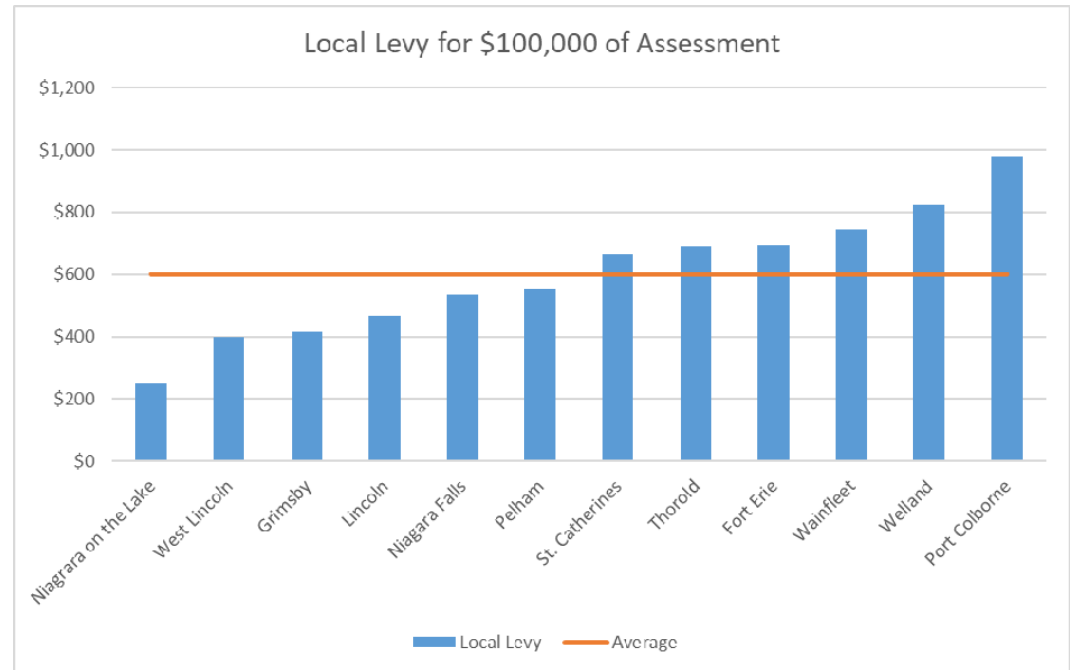
- Building, Water and Wastewater (sewer)
- For the above, any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate funded budgets

2022 Property Tax Distribution

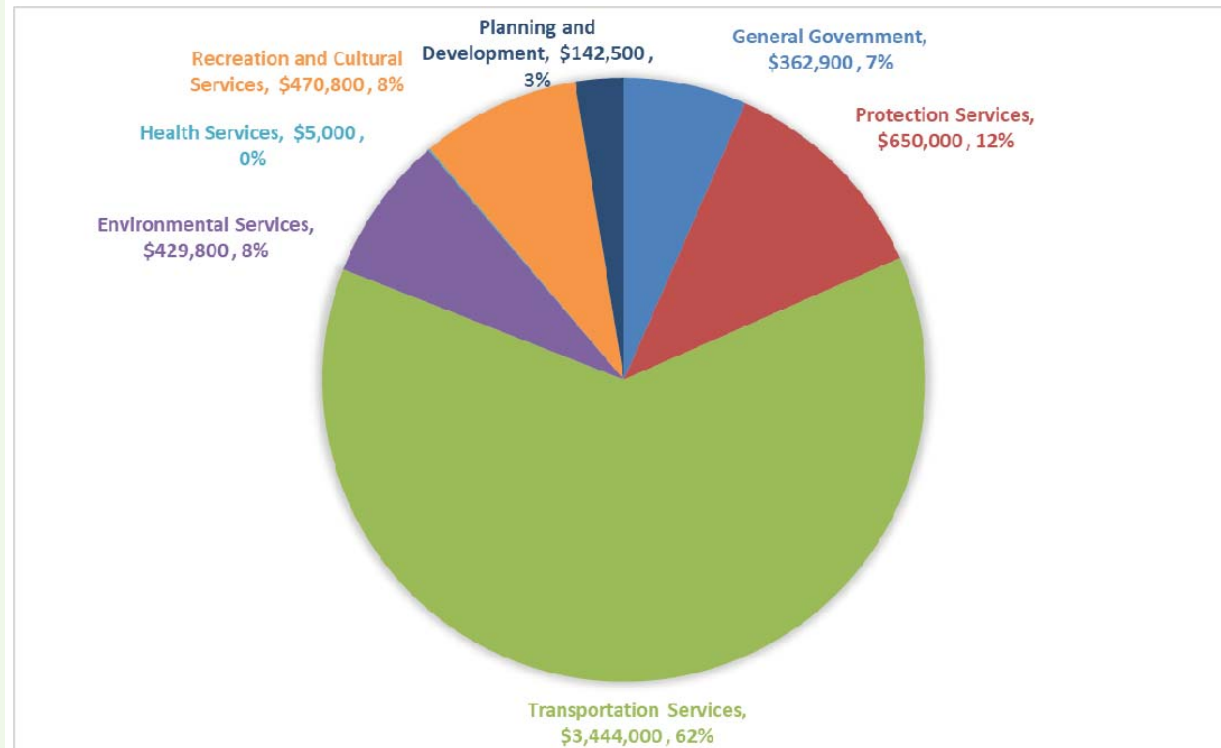
BREAKDOWN BY TAXING AUTHORITY



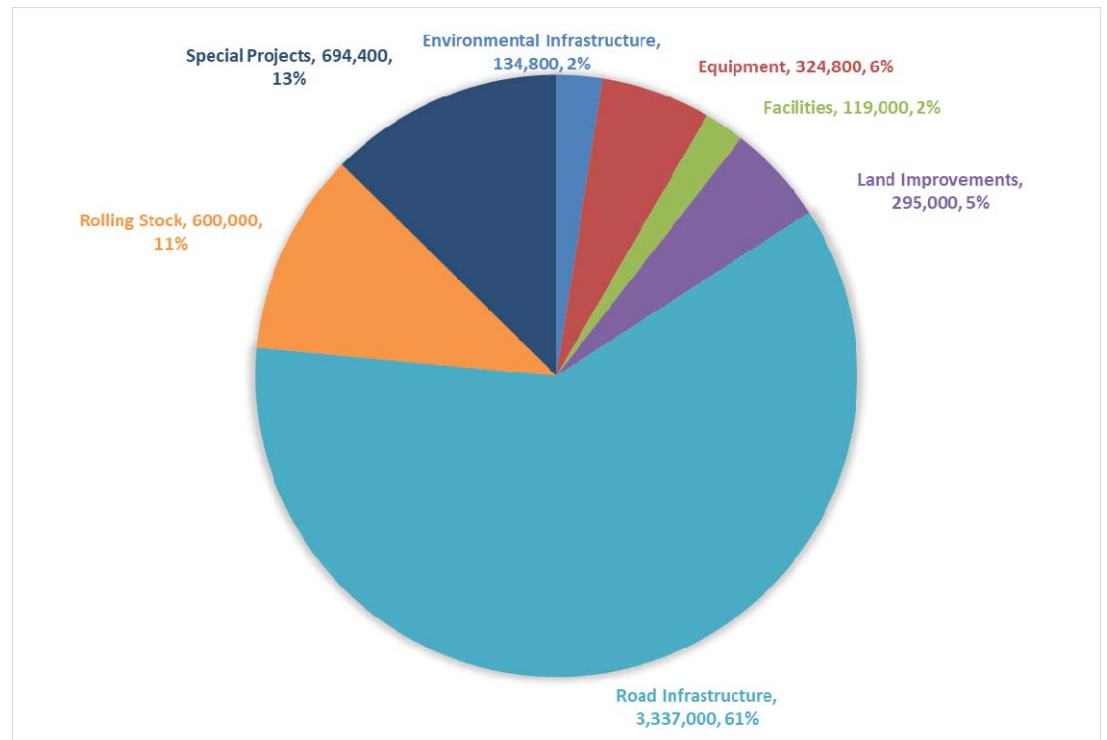
2022 Property Tax Comparator



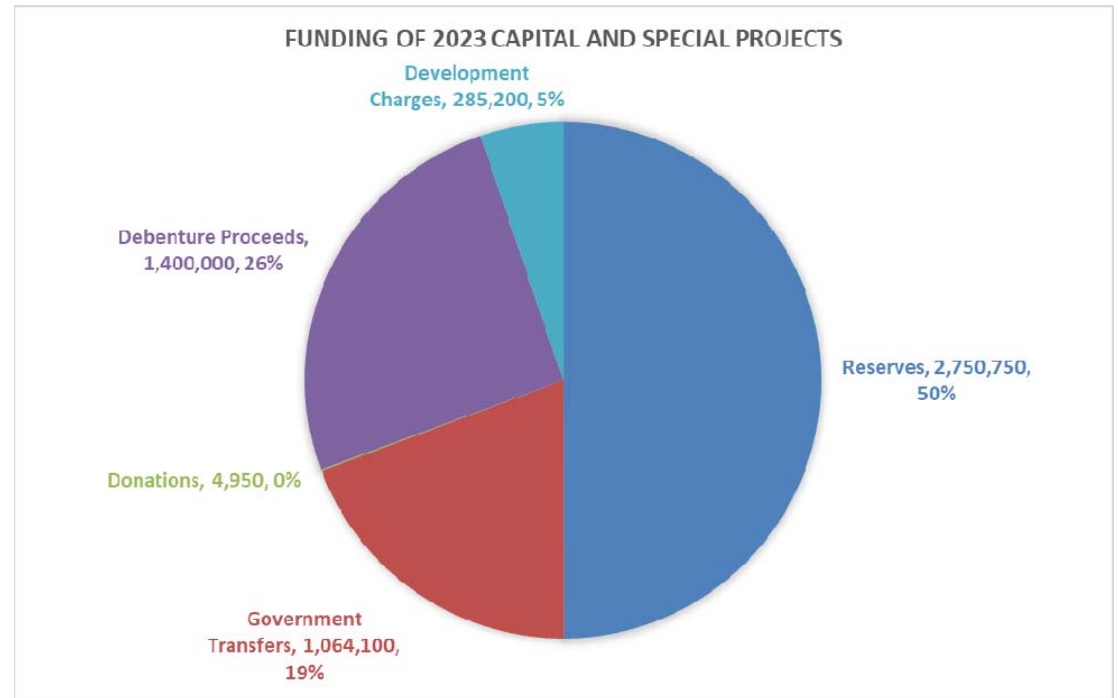
2023 Capital & Special Projects



2023 Capital Projects by Asset Type



Funding of 2023 Capital & Special Projects



Strong Transportation Connections - \$3,475,500

Project	Department	2023
Miscellaneous Road Equipment	Transportation Services-General	\$ 6,000
Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 17,000
East Chipawwa Rd Slope Stability - 175m west of Boyle Rd. Analysis and Design	Roads Paved and Unpaved	\$ 45,000
Smithville and Township Trails and Corridors Master Plan	Planning & Heritage	\$ 62,500
Asphalt Hot Box Trailer	Traffic Operations & Roadside Maintenance	\$ 70,000
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Industrial Park Rd. Resurfacing - From Spring Creek Rd. south to railway tracks.	Roads Paved and Unpaved	\$ 380,000
Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Roads Paved and Unpaved	\$ 460,000
Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Roads Paved and Unpaved	\$ 1,400,000

Strategic, Responsible Growth - \$293,100

Project	Department	2023
Organizational Staffing Review	Corporate Services	\$ 100,000
Smithville Parks and Recreation Master Plan	Planning & Heritage	\$ 70,000
Water Meters - New Installation	Water	\$ 34,800
Library Strategic Planning	Libraries	\$ 25,000
Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 16,500
Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,000
Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 11,000
Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 8,800
Non Network Replacement Computers - Library Branches	Libraries	\$ 7,000
Cemetery Software Implementation	Cemeteries	\$ 5,000

Community Health and Safety - \$1,020,000

Project	Department	2023
Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000
Environmental Monitoring Program (John St. Caistorville)	Planning & Heritage	\$ 10,000
New Bunker Gear Washer Station 2	Fire	\$ 20,000
West Lincoln Community Center fencing at train tracks	Parks	\$ 25,000
Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Transportation Services-General	\$ 25,000
Sewage Pump on Trailer	Wastewater	\$ 25,000
Killins St., Barbara St., Brooks Circle Watermain Replacement Design	Water	\$ 50,000
Storm Water Management Pond Evaluations	Storm Sewer	\$ 60,000
Inflow & Infiltration Reduction Program - Remedial Works	Wastewater	\$ 200,000
Tanker at Station #2	Fire	\$ 600,000

Efficient, Fiscally Responsible Operations - \$317,400

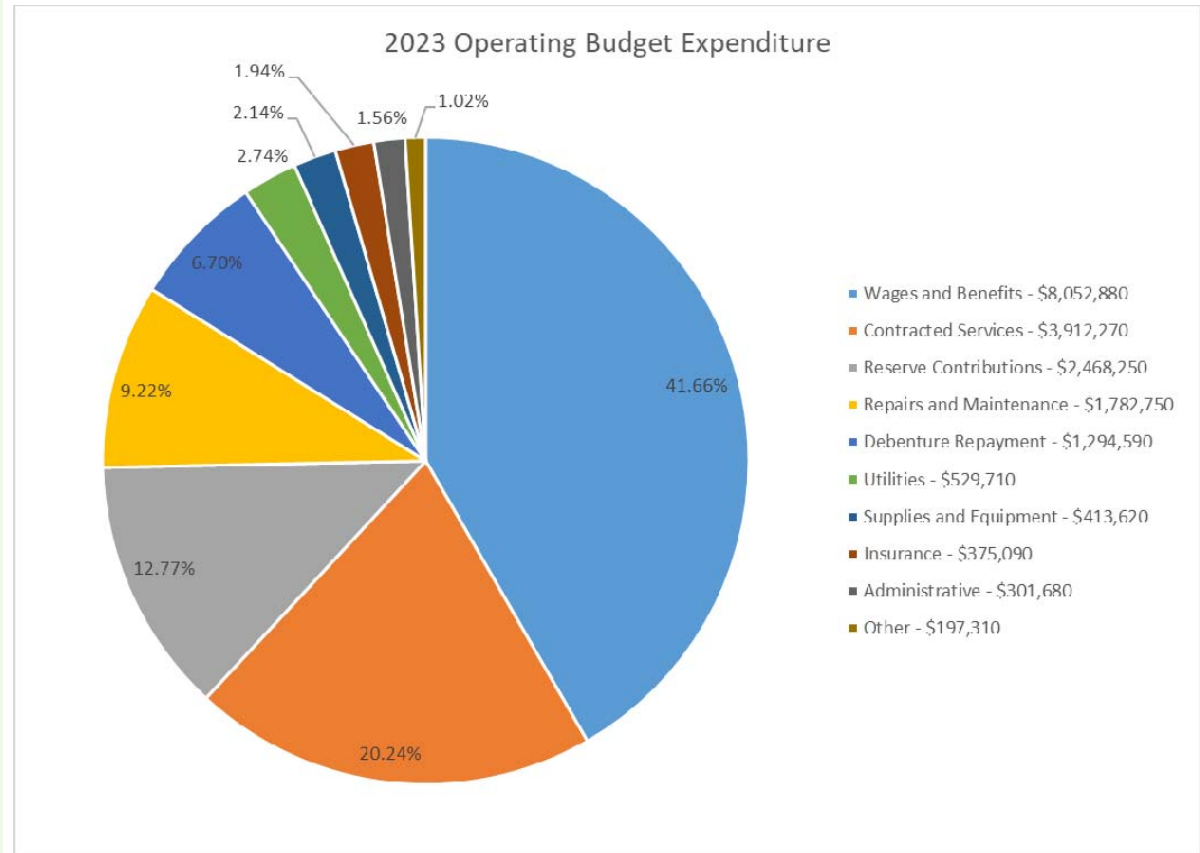
Project	Department	2023
Record Management System Implementation	Corporate Services	\$ 86,900
Replacement Computers - Corporate Services	Corporate Services	\$ 50,000
Water Meter Replacement Program	Water	\$ 50,000
Town Hall LED Conversion	Corporate Services	\$ 32,000
Bunker Gear	Fire	\$ 25,000
Corporate Strategic Plan	Corporate Services	\$ 25,000
Onboarding and Training Documentation Software	Corporate Services	\$ 22,000
Town Hall Roof Top HVAC Replacement	Corporate Services	\$ 17,000
Old Fire Hall HVAC upgrades	Corporate Services	\$ 15,000
Network Hardware - Corporate Management	Corporate Services	\$ 10,000
Miscellaneous Recreation Equipment	Parks	\$ 8,000
Updating GPS system	Traffic Operations & Roadside Maintenance	\$ 6,000
Caistorville Library Lock Upgrades	Libraries	\$ 5,000
Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,000
Miscellaneous Fire Equipment	Fire	\$ 5,000
Miscellaneous Water Equipment	Water	\$ 5,000
Wellandport Firewall Upgrade	Libraries	\$ 3,000
Replacement Computers - Library Branches	Libraries	\$ 1,500



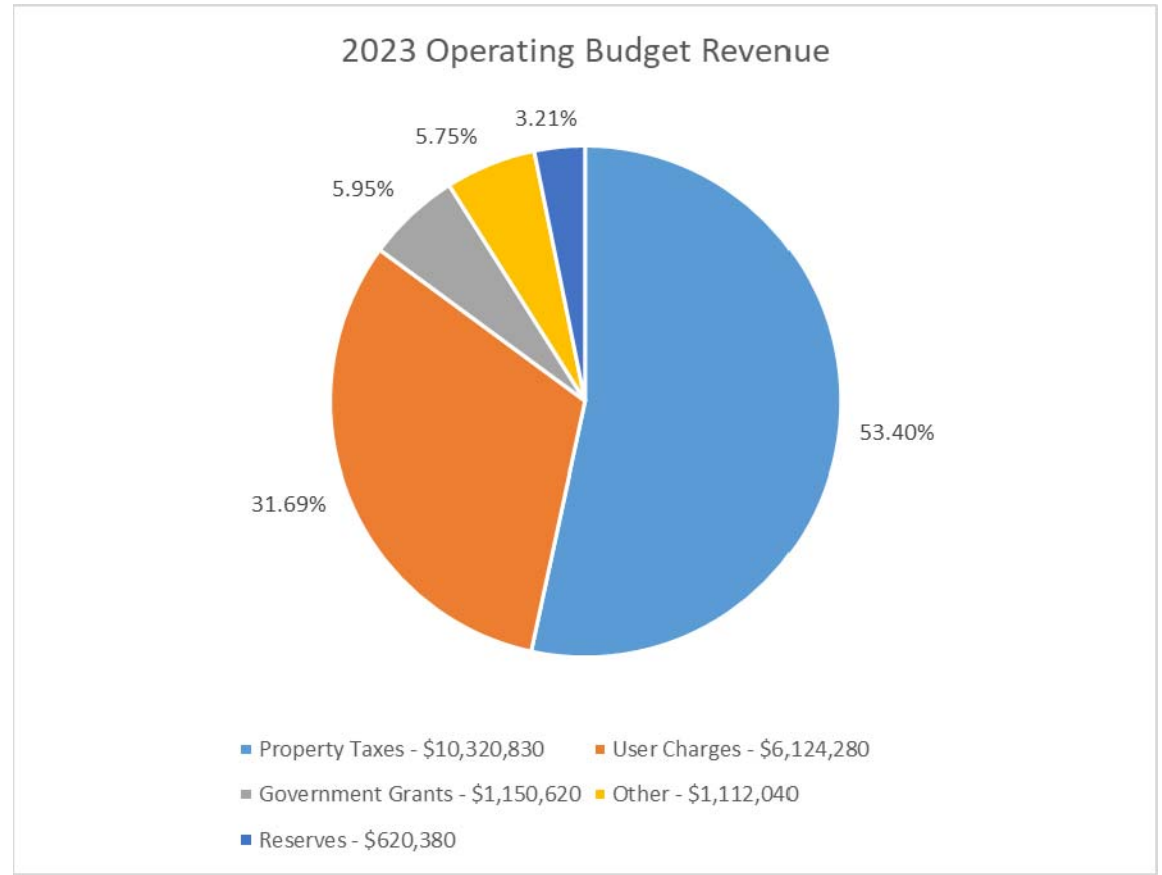
Local Attractions - \$345,000

Project	Department	2023
Ball Diamond Lighting (Leisureplex)	Parks	\$ 240,000
Silverdale Hall Siding Replacement	Recreation Facilities	\$ 40,000
Street Furniture	Parks	\$ 15,000
Banner and Basket Arms	Parks	\$ 15,000
Creekview Park Fencing	Parks	\$ 15,000
Hank Macdonald Building Upgrades	Recreation Facilities	\$ 10,000
West Lincoln Community Center Parking Lot Fence	Parks	\$ 10,000

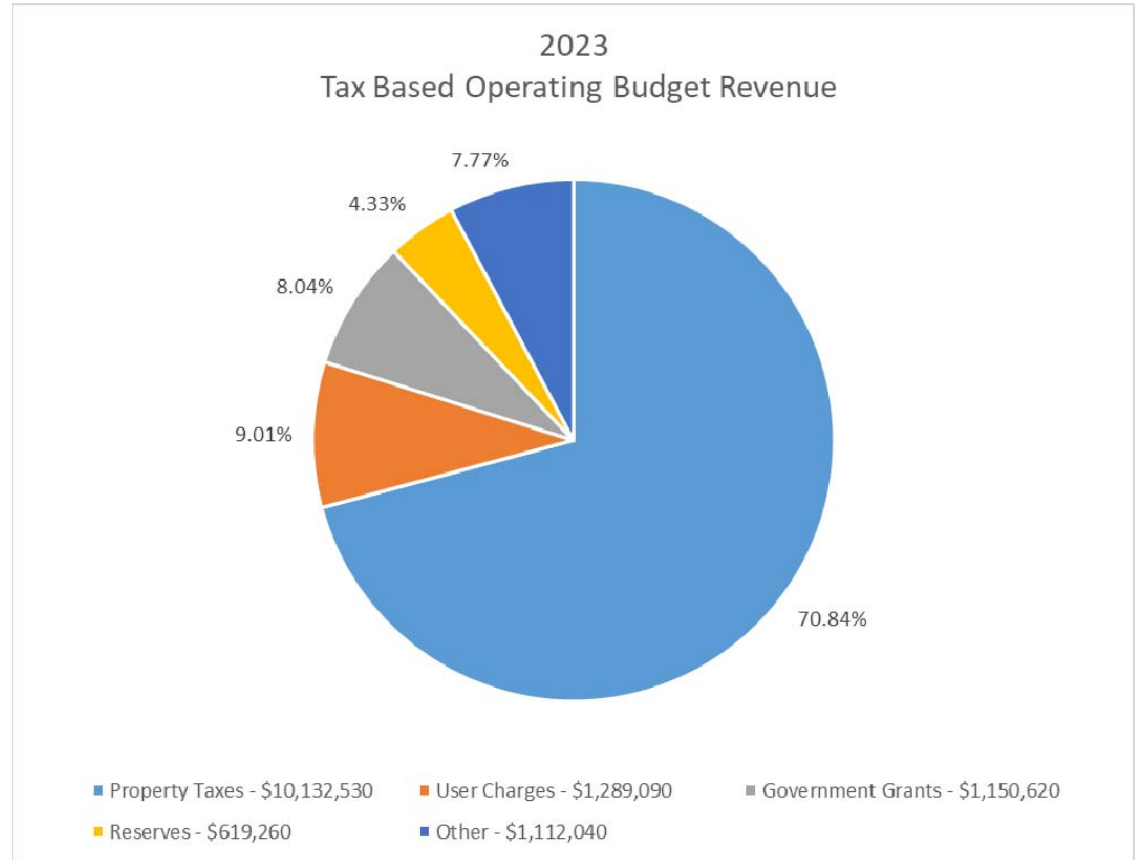
2023 Operating Expenditures



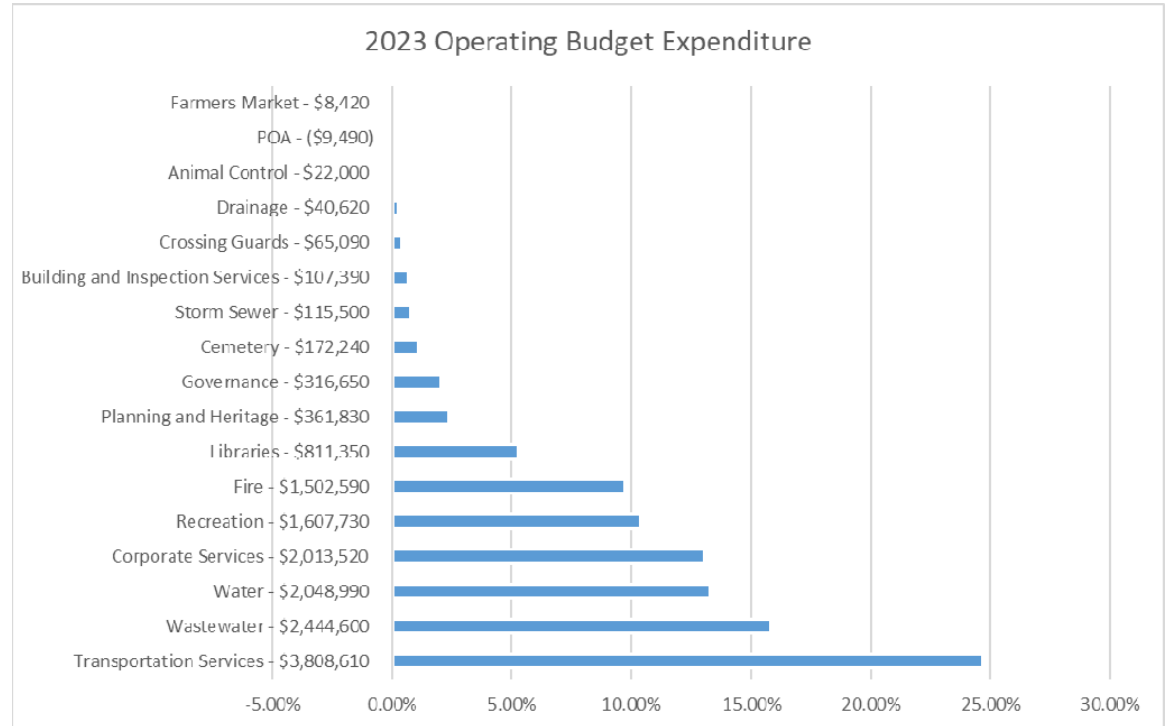
2023 Operating Revenues



2023 Operating Revenues-Tax Based



2023 Expenditures by Department



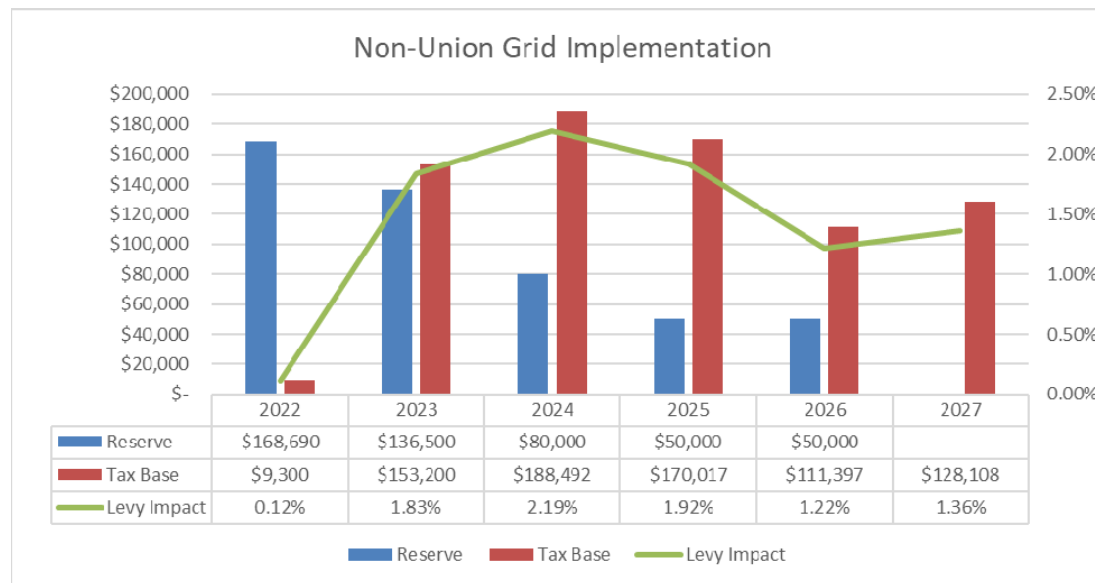
Overview of 2023 Operating Budget- Pressures

INVESTMENT IN INFRASTRUCTURE		
Facilities Reserve	\$ 10,000	Infrastructure Funding
Bridge Reserve	\$ 15,000	Infrastructure Funding
Fire Reserve	\$ 27,500	Infrastructure Funding
Fire Reserve	\$ 50,000	Fire Station #2 Debenture Payment
Equipment Reserve	\$ 75,000	Infrastructure Funding
Capital Reserve	\$ 100,000	Infrastructure Funding and Special Project Funding
Capital Reserve	\$ 132,800	Vaughan Road Paving Debenture Payment
Total	\$ 410,300	

Overview of 2023 Operating Budget- Pressures

INVESTMENT IN STAFF		
Library -PSA (Public Service Assistants)	\$ 15,400	increased hours and FT PSA with group benefits
Communication Specialist	\$ 16,900	Increase in hours from 21 to 28 a week, plus group benefits
GIS and Asset Mgmt Position	\$ 17,100	Phase onto the tax levy over three years
Manager of Planning	\$ 34,120	Net impact, after developer contribution
Part Time Recreation Staff	\$ 38,700	8,020 hours in 2023 vs 5,566 hours in 2022
Human Resources Coordinator	\$ 76,000	annualization
Non-Union Grid Implementation	\$ 153,200	second year of implementation
Total	\$ 351,420	

Overview of 2023 Operating Budget- Pressures




Overview of 2023 Operating Budget- Pressures

Contractual Obligations and General Inflation		
Loss in POA Revenue	\$ 14,000	
Utilities	\$ 22,130	
Fuel	\$ 22,300	
Audit Fees	\$ 23,220	
New HVAC Service Contract -WLCC	\$ 30,000	
OMERS change in eligibility	\$ 35,900	
Software Fees	\$ 38,690	
Corp. Insurance	\$ 54,100	
Group Benefits	\$ 64,000	
General Inflation of 2 percent on all expenditures	\$ 192,700	Includes Compensation
Total	\$ 497,040	



Overview of 2023 Operating Budget- Mitigation

MITIGATING FACTORS	
Increase in Ice Time Revenue	\$ 37,970
Increase of Program Support to Fee Based	\$ 46,300
Decrease to Contribution to Planning Reserve	\$ 50,000
Increase in Planning Fee Revenue	\$ 51,500
Increase in OMPF Grant	\$ 96,900
Increase in investment revenue	\$ 150,000
Total	\$ 432,670



Budget 2023 – Key Factors

- Due to assessment growth of 1.88%, the first \$187,000 of increase to the overall tax levy has no impact to property owners
- An expenditure increase of \$83,517 equates to a 1% increase in the total tax levy
- A 1% increase to the tax levy equates to an approximate \$14 increase to the West Lincoln portion of taxes for an average residential home with an average assessment of \$386,000
- The Province has deferred the originally planned re-assessment due to the COVID-19 Pandemic. This results in no assessment changes for the majority of property owners. Valuations are based on the assessment date of January 1, 2016, and will be used for both the 2022 and 2023 property tax years.

2023 Base Operating and Capital Budget Levy Blended Rate

	2023 Total Taxes	2022 Total Taxes	\$ Change	% Change
Assessment	\$ 386,000.00	\$ 386,000.00	\$ -	0.00%
Municipal	\$ 1,555.19	\$ 1,447.42	\$ 107.77	7.45%
Hospital	\$ 29.87	\$ 21.80	\$ 8.07	37.02%
Total Township	\$ 1,585.06	\$ 1,469.22	\$ 115.84	7.88%
Urban Service Area	\$ 73.64	\$ 73.59	\$ 0.05	0.07%
TOTAL WITH URBAN SERVICE AREA	\$ 1,658.70	\$ 1,542.81	\$ 115.89	7.51%

Projected Property Tax increase of just under \$10.00 a month



2023 Water & Wastewater Rates

Impact of Proposed Water & Wastewater Rates

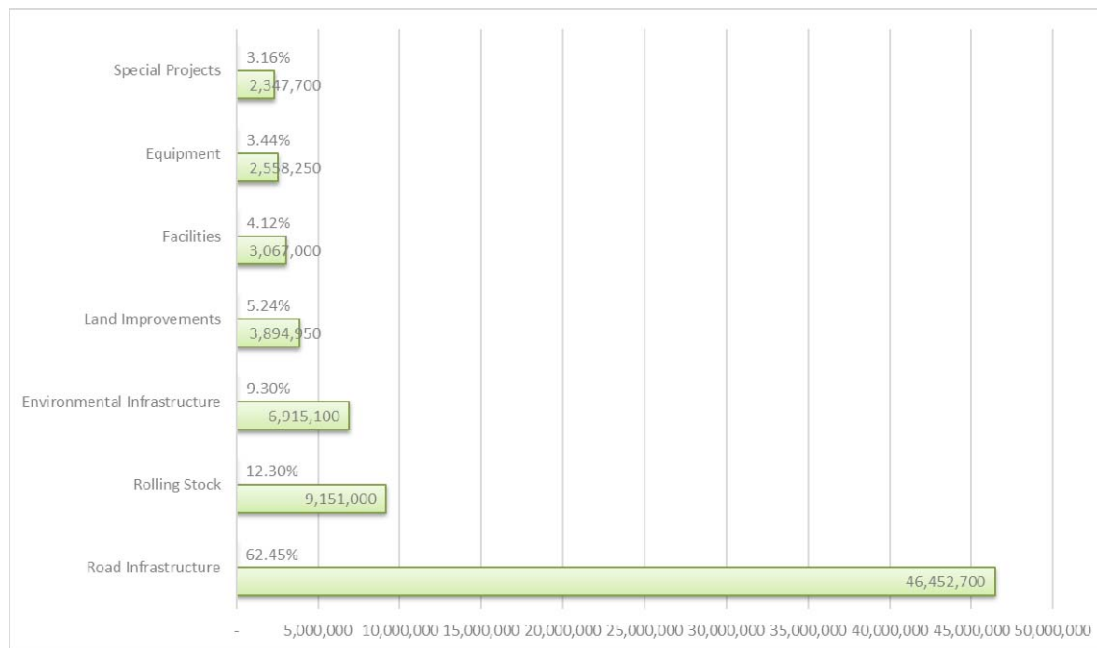
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually:

Quarterly Bill increasing by \$12.59

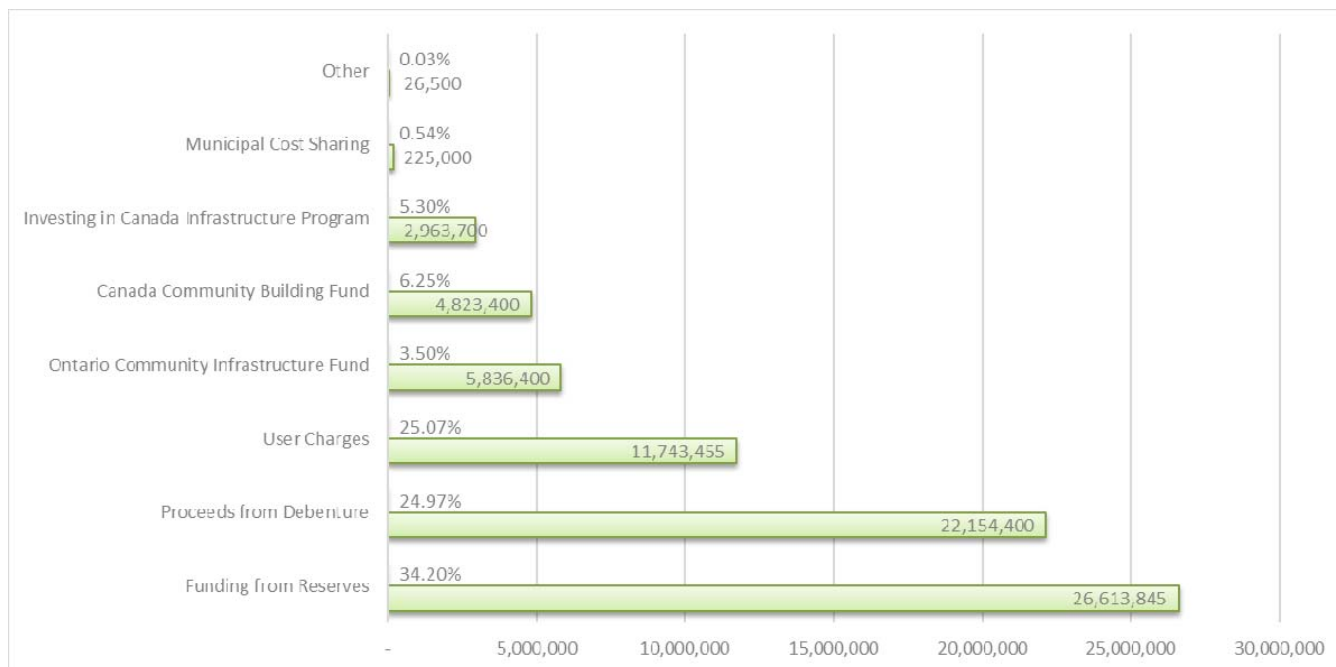
Impact in 2023 is \$25.18

	Quarterly Charge	
	July 2023	Current
Water Consumptive	\$ 73.35	\$ 69.75
Sewer Consumptive	\$ 86.85	\$ 85.05
Water Base	\$ 45.70	\$ 43.53
Sewer Base	\$ 105.36	\$ 100.34
Total	\$ 311.26	\$ 298.67

Ten Year Capital Plan - Expenditures

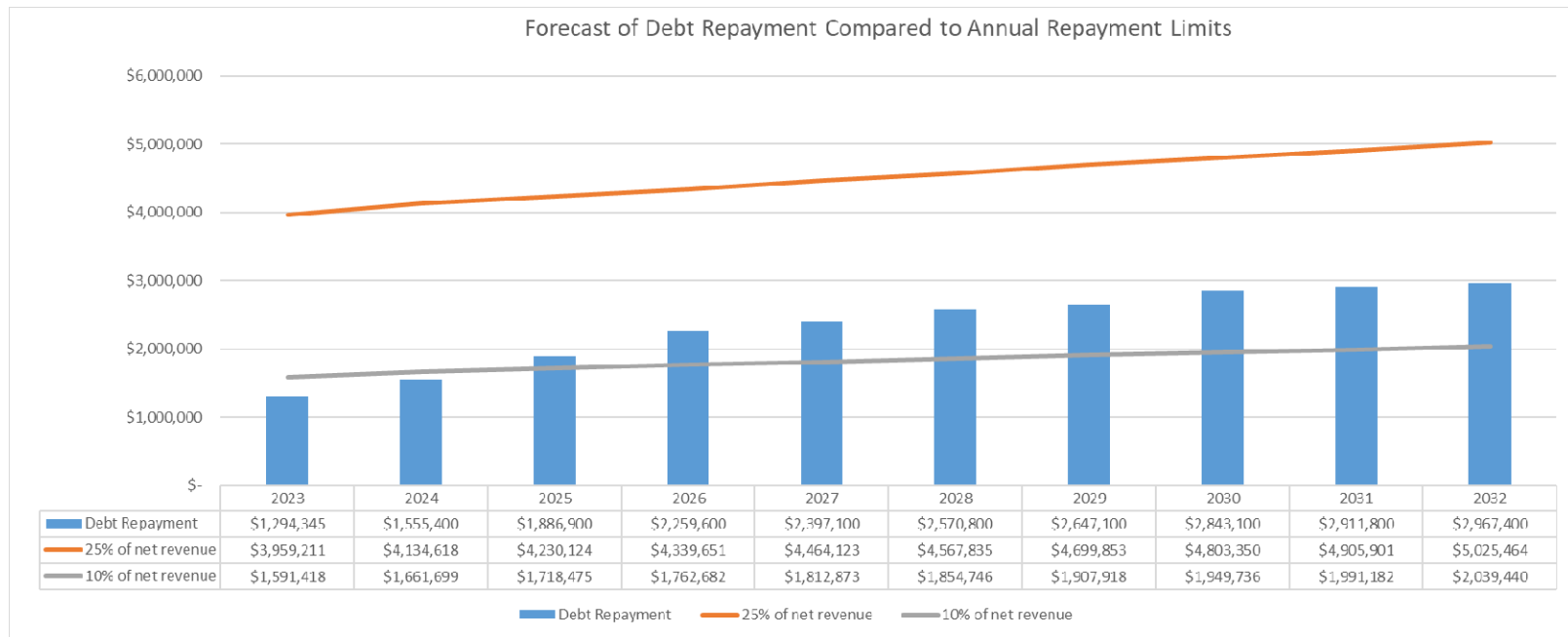


Ten Year Capital Plan - Funding



Bill 23 removed the inclusion of growth studies and development charge studies as eligible development charge costs. Over the years 2023 to 2029, the Township has lost \$419,800 in Development Charge Revenue. Township reserves must make up the difference.

Forecast of Debt Repayment Compared to Annual Repayment Limits



TOWNSHIP OF WEST LINCOLN
2023 DRAFT OPERATING BUDGET BY DEPARTMENT

	2023 Budget	2022 Budget	Variance (\$)	Variance (%)
General				
General	- 10,878,960.00	(\$9,919,570.00)	-959,390.00	10.0%
Equipment	-		0.00	0.0%
Total General	- 10,878,960.00	- 9,919,570.00	959,390.00	10.0%
General Government				
Governance	316,650.00	297,400.00	19,250.00	6.0%
Corporate Services	2,013,520.00	1,809,670.00	203,850.00	11.0%
Total General Government	2,330,170.00	2,107,070.00	223,100.00	11.0%
Protection Services				
Fire	1,502,590.00	1,367,480.00	135,110.00	10.0%
Building Permit & Inspection Services	107,390.00	102,510.00	4,880.00	5.0%
Provincial Offences Act	- 9,490.00	-23,500.00	14,010.00	(60.0%)
Animal Control	22,000.00	21,500.00	500.00	2.0%
Total Protection Services	1,622,490.00	1,467,990.00	154,500.00	11.0%
Transportation Services				
Roads Paved & Unpaved	2,507,520.00	2,283,770.00	223,750.00	10.0%
Traffic Operations & Roadside Maintenance	250,260.00	248,430.00	1,830.00	1.0%
Winter Control	704,670.00	640,500.00	64,170.00	10.0%
Crossing Guards	65,090.00	67,320.00	-2,230.00	(3.0%)
Streetlights	29,230.00	28,300.00	930.00	3.0%
Bridges & Culverts	251,840.00	236,700.00	15,140.00	6.0%
Total Transportation Services	3,808,610.00	3,505,020.00	303,590.00	9.0%
Environmental Services				
Wastewater			0.00	0.0%
Storm Sewer	115,500.00	115,500.00	0.00	0.0%
Water			0.00	0.0%
Total Environmental Services	115,500.00	115,500.00	-	0.0%
Heath Services				
Cemeteries	172,240.00	164,380.00	7,860.00	5.0%
Total Heath Services	172,240.00	164,380.00	7,860.00	5.0%
Recreation & Cultural Services				
Parks	539,230.00	490,730.00	48,500.00	10.0%
Recreation Programs	490,860.00	400,300.00	90,560.00	23.0%
Recreational Facilities	577,640.00	514,650.00	62,990.00	12.0%
Libraries	811,350.00	720,100.00	91,250.00	13.0%
Total Recreation & Cultural Services	2,419,080.00	2,125,780.00	293,300.00	14.0%
Planning & Development				
Planning & Heritage	361,830.00	384,560.00	-22,730.00	(6.0%)
Drainage	40,620.00	43,880.00	-3,260.00	(7.0%)
Farmers' Market	8,420.00	5,390.00	3,030.00	56.0%
Total Planning & Development	410,870.00	433,830.00	-22,960.00	(5.0%)
	0.00	0.00	0.00	0.0%

	2023	2022	Variance (\$)	Variance (%)
Growth- %	1.88%	1.70%		
Growth- \$	\$ 187,000	\$ 137,000		
LEVY -BASE	\$ 9,177,730	\$ 8,351,670	\$ 826,060	9.89%
LEVY -BASE, AFTER GROWTH	\$ 8,990,730	\$ 8,214,670	\$ 639,060	7.78%
TOTAL LEVY, BASE PLUS HOSPITAL LEVY	\$ 9,353,530	\$ 8,477,470	\$ 876,060	10.33%
TOTAL LEVY, AFTER GROWTH	\$ 9,166,530	\$ 8,340,470	\$ 689,060	8.13%

Budget Forecast by Sub Function

Function 00 - General

Department General

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	195,150	150,000	(45,150)	-23.14%
Government Transfers	989,000	1,085,900	96,900	9.80%
Other Revenue	904,800	1,074,800	170,000	18.79%
Tax Levy	8,351,670	9,177,730	826,060	9.89%
Tax Other	904,300	954,800	50,500	5.58%
User Charges	162,500	162,800	300	0.18%
Total 00000 - GF	<u>11,507,420</u>	<u>12,606,030</u>	<u>1,098,610</u>	<u>9.55%</u>
Total Revenues	<u>11,507,420</u>	<u>12,606,030</u>	<u>1,098,610</u>	<u>9.55%</u>
Expenses				
00000 - GF				
Contribution to Reserves	387,400	548,100	160,700	41.48%
Debenture Interest	567,050	545,570	(21,480)	-3.79%
Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	<u>1,587,850</u>	<u>1,727,070</u>	<u>139,220</u>	<u>8.77%</u>
Total Expenses	<u>1,587,850</u>	<u>1,727,070</u>	<u>139,220</u>	<u>8.77%</u>
Net Total	<u>9,919,570</u>	<u>10,878,960</u>	<u>959,390</u>	<u>9.67%</u>

Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	2022 Budget	2023 Budget	Change	% Change
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	691,140	773,970	82,830	11.98%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Revenues	691,140	773,970	82,830	11.98%
Expenses				
00001 - GF-EQU				
Contracted Services	111,120	113,340	2,220	2.00%
Contribution to Reserves	375,000	450,000	75,000	20.00%
Repairs and Maintenance	108,640	110,810	2,170	2.00%
Wages and Benefits	96,380	99,820	3,440	3.57%
Total 00001 - GF-EQU	691,140	773,970	82,830	11.98%
Total Expenses	691,140	773,970	82,830	11.98%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2022 Budget	2023 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,320	9,500	180	1.93%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	44,270	41,490	(2,780)	-6.28%
Total 02401 - GOV-MAY	53,590	50,990	(2,600)	-4.85%
02402 - GOV-COU				
Administrative Expenses	23,340	28,840	5,500	23.56%
Insurance	6,900	8,000	1,100	15.94%
Supplies and Equipment	2,550	2,600	50	1.96%
Wages and Benefits	175,020	190,220	15,200	8.68%
Total 02402 - GOV-COU	207,810	229,660	21,850	10.51%
02403 - GOV-ELE				
Administrative Expenses	15,000	0	(15,000)	-100.00%
Contracted Services	29,000	0	(29,000)	-100.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	25,000	0	(25,000)	-100.00%
Wages and Benefits	61,130	0	(61,130)	-100.00%
Total 02403 - GOV-ELE	166,130	36,000	(130,130)	-78.33%
Total Expenses	427,530	316,650	(110,880)	-25.94%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	130,130	0	(130,130)	-100.00%
Total 02403 - GOV-ELE	130,130	0	(130,130)	-100.00%
Total Revenues	130,130	0	(130,130)	-100.00%
Net Total	(297,400)	(316,650)	(19,250)	6.47%

Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
02400 - GOV				
User Charges	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Funding from Reserves	167,940	103,010	(64,930)	-38.66%
Government Transfers	24,450	7,300	(17,150)	-70.14%
Other Revenue	0	1,000	1,000	100.00%
Transfer of Program Support	537,700	560,700	23,000	4.28%
User Charges	9,420	9,220	(200)	-2.12%
Total 02502 - CRPMGT-CLK	739,510	681,230	(58,280)	-7.88%
Total Revenues	799,510	681,230	(118,280)	-14.79%
Expenses				
02400 - GOV				
Special Projects	60,000	0	(60,000)	-100.00%
Total 02400 - GOV	60,000	0	(60,000)	-100.00%
02502 - CRPMGT-CLK				
Administrative Expenses	86,040	88,260	2,220	2.58%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	303,130	340,240	37,110	12.24%
Debenture Principal	52,500	0	(52,500)	-100.00%
External Transfers	19,600	37,490	17,890	91.28%
Insurance	63,120	71,490	8,370	13.26%
Rents and Financial Expenses	20,200	16,100	(4,100)	-20.30%
Repairs and Maintenance	10,020	13,300	3,280	32.73%
Special Projects	66,000	0	(66,000)	-100.00%
Subscriptions and Periodicals	1,020	2,110	1,090	106.86%
Supplies and Equipment	57,700	56,080	(1,620)	-2.81%
Tax Write Off	91,420	84,700	(6,720)	-7.35%
Utilities	62,300	67,740	5,440	8.73%
Wages and Benefits	1,716,130	1,917,240	201,110	11.72%
Total 02502 - CRPMGT-CLK	2,549,180	2,694,750	145,570	5.71%
Total Expenses	2,609,180	2,694,750	85,570	3.28%
Net Total	(1,809,670)	(2,013,520)	(203,850)	11.26%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>3,000</u>	<u>3,000</u>	<u>0</u>	<u>0.00%</u>
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	21,500	22,000	500	2.33%
External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	<u>24,500</u>	<u>25,000</u>	<u>500</u>	<u>2.04%</u>
Total Expenses	24,500	25,000	500	2.04%
Net Total	<u>(21,500)</u>	<u>(22,000)</u>	<u>(500)</u>	<u>2.33%</u>

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	270,610	267,360	(3,250)	-1.20%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	648,330	645,080	(3,250)	-0.50%
Total Revenues	659,620	656,370	(3,250)	-0.49%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,740	5,850	110	1.92%
Contracted Services	21,580	22,000	420	1.95%
Repairs and Maintenance	1,330	1,360	30	2.26%
Supplies and Equipment	2,010	2,620	610	30.35%
Utilities	0	540	540	100.00%
Wages and Benefits	76,690	79,730	3,040	3.96%
Total 04401 - PRCTINSP-BYLW	107,350	112,100	4,750	4.42%
04403 - PRCTINSP-BYPK				
Contracted Services	4,190	4,270	80	1.91%
Supplies and Equipment	2,260	2,310	50	2.21%
Total 04403 - PRCTINSP-BYPK	6,450	6,580	130	2.02%
04451 - BPINSP-BLD				
Administrative Expenses	39,590	12,730	(26,860)	-67.85%
Allocation of Program Support	180,900	189,500	8,600	4.75%
Contracted Services	64,130	66,110	1,980	3.09%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,330	1,360	30	2.26%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,300	6,890	590	9.37%
Utilities	2,960	1,960	(1,000)	-33.78%
Wages and Benefits	341,920	355,330	13,410	3.92%
Total 04451 - BPINSP-BLD	648,330	645,080	(3,250)	-0.50%
Total Expenses	762,130	763,760	1,630	0.21%
Net Total	(102,510)	(107,390)	(4,880)	4.76%

Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	22,010	12,390	(9,620)	-43.71%
Other Revenue	1,000	1,000	0	0.00%
User Charges	1,500	11,500	10,000	666.67%
Total 04101 - FIR-ST1	<u>24,510</u>	<u>24,890</u>	<u>380</u>	<u>1.55%</u>
Total Revenues	24,510	24,890	380	1.55%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	31,320	28,340	(2,980)	-9.51%
Contracted Services	131,230	146,160	14,930	11.38%
Contribution to Reserves	305,000	332,500	27,500	9.02%
Insurance	25,500	29,800	4,300	16.86%
Rents and Financial Expenses	1,800	2,400	600	33.33%
Repairs and Maintenance	29,000	29,570	570	1.97%
Supplies and Equipment	42,960	46,430	3,470	8.08%
Utilities	45,860	46,190	330	0.72%
Wages and Benefits	675,270	707,160	31,890	4.72%
Total 04101 - FIR-ST1	<u>1,287,940</u>	<u>1,368,550</u>	<u>80,610</u>	<u>6.26%</u>
04102 - FIR-ST2				
Administrative Expenses	510	520	10	1.96%
Contracted Services	2,440	2,480	40	1.64%
Contribution to Reserves	57,000	107,000	50,000	87.72%
Insurance	11,000	12,800	1,800	16.36%
Repairs and Maintenance	9,030	11,210	2,180	24.14%
Supplies and Equipment	7,460	7,610	150	2.01%
Utilities	11,800	12,400	600	5.08%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	<u>99,240</u>	<u>154,020</u>	<u>54,780</u>	<u>55.20%</u>
04109 - FIR-EMM				
Contracted Services	4,300	4,390	90	2.09%
Supplies and Equipment	510	520	10	1.96%
Total 04109 - FIR-EMM	<u>4,810</u>	<u>4,910</u>	<u>100</u>	<u>2.08%</u>
Total Expenses	<u>1,391,990</u>	<u>1,527,480</u>	<u>135,490</u>	<u>9.73%</u>
Net Total	<u>(1,367,480)</u>	<u>(1,502,590)</u>	<u>(135,110)</u>	<u>9.88%</u>

Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	2022 Budget	2023 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	24,000	10,000	(14,000)	-58.33%
Total 04600 - POA	24,000	10,000	(14,000)	-58.33%
Total Revenues	24,000	10,000	(14,000)	-58.33%
Expenses				
04600 - POA				
Contracted Services	500	510	10	2.00%
Total 04600 - POA	500	510	10	2.00%
Total Expenses	500	510	10	2.00%
Net Total	23,500	9,490	(14,010)	-59.62%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06110 - RDS-PAV				
Funding from Reserves	27,410	41,050	13,640	49.76%
Other Revenue	6,120	0	(6,120)	-100.00%
Transfer of Program Support	316,100	343,300	27,200	8.60%
User Charges	89,800	89,800	0	0.00%
Total 06110 - RDS-PAV	439,430	474,150	34,720	7.90%
Total Revenues	439,430	474,150	34,720	7.90%
Expenses				
06110 - RDS-PAV				
Administrative Expenses	22,190	22,630	440	1.98%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	308,000	314,260	6,260	2.03%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	9,050	8,700	(350)	-3.87%
Debenture Principal	23,350	24,000	650	2.78%
Insurance	94,100	109,300	15,200	16.15%
Internal Functional Adjustments	355,040	403,230	48,190	13.57%
Rents and Financial Expenses	2,350	2,400	50	2.13%
Repairs and Maintenance	97,720	99,670	1,950	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	102,310	84,310	(18,000)	-17.59%
Utilities	42,290	41,630	(660)	-1.56%
Wages and Benefits	1,122,040	1,182,360	60,320	5.38%
Total 06110 - RDS-PAV	2,178,440	2,292,490	114,050	5.24%
06120 - RDS-UNP				
Allocation of Program Support	19,100	20,700	1,600	8.38%
Contracted Services	146,900	149,840	2,940	2.00%
Contribution to Reserves	0	132,800	132,800	100.00%
Debenture Interest	14,250	13,100	(1,150)	-8.07%
Debenture Principal	36,700	36,000	(700)	-1.91%
Repairs and Maintenance	165,520	168,830	3,310	2.00%
Wages and Benefits	162,290	167,910	5,620	3.46%
Total 06120 - RDS-UNP	544,760	689,180	144,420	26.51%
Total Expenses	2,723,200	2,981,670	258,470	9.49%
Net Total	(2,283,770)	(2,507,520)	(223,750)	9.80%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	111,180	115,160	3,980	3.58%
Total 06141 - USWLK	111,180	115,160	3,980	3.58%
Total Revenues	111,180	115,160	3,980	3.58%
Expenses				
06140 - RDS-TRAF				
Contracted Services	128,900	131,470	2,570	1.99%
Repairs and Maintenance	59,000	56,180	(2,820)	-4.78%
Special Projects	0	0	0	0.00%
Wages and Benefits	45,100	46,720	1,620	3.59%
Total 06140 - RDS-TRAF	233,000	234,370	1,370	0.59%
06141 - USWLK				
Allocation of Program Support	31,100	33,000	1,900	6.11%
Contracted Services	15,650	15,960	310	1.98%
Contribution to Reserves	10,300	10,510	210	2.04%
Internal Functional Adjustments	21,890	22,410	520	2.38%
Repairs and Maintenance	920	940	20	2.17%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	8,970	9,400	430	4.79%
Total 06141 - USWLK	88,830	92,220	3,390	3.82%
06142 - RSWLK				
Allocation of Program Support	2,400	2,600	200	8.33%
Contracted Services	9,600	9,790	190	1.98%
Total 06142 - RSWLK	12,000	12,390	390	3.25%
06221 - WC-USWLK				
Repairs and Maintenance	4,240	4,320	80	1.89%
Wages and Benefits	18,110	18,620	510	2.82%
Total 06221 - WC-USWLK	22,350	22,940	590	2.64%
06222 - WC-RSDWK				
Contracted Services	3,430	3,500	70	2.04%
Total 06222 - WC-RSDWK	3,430	3,500	70	2.04%
Total Expenses	359,610	365,420	5,810	1.62%
Net Total	(248,430)	(250,260)	(1,830)	0.74%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,000	5,110	110	2.20%
Internal Functional Adjustments	193,220	216,380	23,160	11.99%
Repairs and Maintenance	192,580	196,430	3,850	2.00%
Supplies and Equipment	38,300	68,600	30,300	79.11%
Wages and Benefits	203,260	209,850	6,590	3.24%
Total 06210 - WC-RDS	632,360	696,370	64,010	10.12%
06223 - WC-PARK				
Contracted Services	8,140	8,300	160	1.97%
Total 06223 - WC-PARK	8,140	8,300	160	1.97%
Total Expenses	640,500	704,670	64,170	10.02%
Net Total	(640,500)	(704,670)	(64,170)	10.02%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,000	5,110	110	2.20%
Internal Functional Adjustments	193,220	216,380	23,160	11.99%
Repairs and Maintenance	192,580	196,430	3,850	2.00%
Supplies and Equipment	38,300	68,600	30,300	79.11%
Wages and Benefits	203,260	209,850	6,590	3.24%
Total 06210 - WC-RDS	632,360	696,370	64,010	10.12%
06223 - WC-PARK				
Contracted Services	8,140	8,300	160	1.97%
Total 06223 - WC-PARK	8,140	8,300	160	1.97%
Total Expenses	640,500	704,670	64,170	10.02%
Net Total	(640,500)	(704,670)	(64,170)	10.02%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	2022 Budget	2023 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,590	73,140	(450)	-0.61%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
Total Revenues	73,590	73,140	(450)	-0.61%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	15,800	16,100	300	1.90%
Contracted Services	7,360	9,410	2,050	27.85%
Contribution to Reserves	21,430	21,430	0	0.00%
Utilities	29,000	26,200	(2,800)	-9.66%
Total 06501 - RDS-USTL	73,590	73,140	(450)	-0.61%
06502 - RDS-RSTL				
Allocation of Program Support	5,300	5,700	400	7.55%
Contracted Services	5,300	9,530	4,230	79.81%
Contribution to Reserves	0	0	0	0.00%
Utilities	17,700	14,000	(3,700)	-20.90%
Total 06502 - RDS-RSTL	28,300	29,230	930	3.29%
Total Expenses	101,890	102,370	480	0.47%
Net Total	(28,300)	(29,230)	(930)	3.29%

Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	2022 Budget	2023 Budget	Change	% Change
Expenses				
06130 - BRG				
Contracted Services	51,980	53,020	1,040	2.00%
Contribution to Reserves	150,000	165,000	15,000	10.00%
Debenture Interest	5,720	4,820	(900)	-15.73%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Total Expenses	<u>236,700</u>	<u>251,840</u>	<u>15,140</u>	<u>6.40%</u>
Net Total	<u>(236,700)</u>	<u>(251,840)</u>	<u>(15,140)</u>	<u>6.40%</u>

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	138,360	360	(138,000)	-99.74%
Government Transfers	0	0	0	0.00%
User Charges	2,416,540	2,444,240	27,700	1.15%
Total 08110 - WW-COLL	2,554,900	2,444,600	(110,300)	-4.32%
Total Revenues	2,554,900	2,444,600	(110,300)	-4.32%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	280,600	268,400	(12,200)	-4.35%
Contracted Services	63,070	64,470	1,400	2.22%
Contribution to Reserves	223,850	117,150	(106,700)	-47.67%
Insurance	22,900	27,200	4,300	18.78%
Internal Functional Adjustments	10,080	10,320	240	2.38%
Repairs and Maintenance	10,030	10,230	200	1.99%
Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	6,520	8,130	1,610	24.69%
Wages and Benefits	167,250	193,000	25,750	15.40%
Total 08110 - WW-COLL	984,300	698,900	(285,400)	-29.00%
08120 - WW-TREAT				
Contracted Services	1,570,600	1,745,700	175,100	11.15%
Total 08120 - WW-TREAT	1,570,600	1,745,700	175,100	11.15%
Total Expenses	2,554,900	2,444,600	(110,300)	-4.32%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	40,800	0	0.00%
Repairs and Maintenance	8,400	8,400	0	0.00%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	49,200	49,200	0	0.00%
08220 - RSTRM				
Contracted Services	42,700	42,700	0	0.00%
Repairs and Maintenance	23,600	23,600	0	0.00%
Total 08220 - RSTRM	66,300	66,300	0	0.00%
Total Expenses	115,500	115,500	0	0.00%
Net Total	(115,500)	(115,500)	0	0.00%

Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2022 Budget	2023 Budget	Change	% Change
Revenues				
08321 - WAT-UTLY				
Funding from Reserves	760	760	0	0.00%
Other Revenue	14,240	14,240	0	0.00%
User Charges	1,514,150	1,511,190	(2,960)	-0.20%
Total 08321 - WAT-UTLY	1,529,150	1,526,190	(2,960)	-0.19%
08322 - WAT-BLK				
User Charges	487,170	522,800	35,630	7.31%
Total 08322 - WAT-BLK	487,170	522,800	35,630	7.31%
Total Revenues	2,016,320	2,048,990	32,670	1.62%
Expenses				
08321 - WAT-UTLY				
Administrative Expenses	10,750	10,960	210	1.95%
Allocation of Program Support	308,400	356,100	47,700	15.47%
Contracted Services	39,840	40,810	970	2.43%
Contribution to Reserves	382,580	337,380	(45,200)	-11.81%
Insurance	28,800	33,600	4,800	16.67%
Internal Functional Adjustments	24,790	25,370	580	2.34%
Repairs and Maintenance	694,070	694,870	800	0.12%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,260	15,000	1,740	13.12%
Utilities	5,320	4,540	(780)	-14.66%
Wages and Benefits	288,820	287,230	(1,590)	-0.55%
Total 08321 - WAT-UTLY	1,796,630	1,805,860	9,230	0.51%
08322 - WAT-BLK				
Contracted Services	3,790	3,870	80	2.11%
Internal Functional Adjustments	1,850	1,890	40	2.16%
Repairs and Maintenance	211,030	234,730	23,700	11.23%
Utilities	3,020	2,640	(380)	-12.58%
Total 08322 - WAT-BLK	219,690	243,130	23,440	10.67%
Total Expenses	2,016,320	2,048,990	32,670	1.62%
Net Total	0	0	0	0.00%

Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	32,150	2,080	(30,070)	-93.53%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	37,370	7,300	(30,070)	-80.47%
Total Revenues	37,370	7,300	(30,070)	-80.47%
Expenses				
10400 - CEM				
Administrative Expenses	2,040	2,080	40	1.96%
Contracted Services	56,920	56,920	0	0.00%
Contribution to Reserves	40,000	44,000	4,000	10.00%
External Transfers	10,540	10,750	210	1.99%
Repairs and Maintenance	18,000	18,360	360	2.00%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	1,020	1,040	20	1.96%
Wages and Benefits	43,230	46,390	3,160	7.31%
Total 10400 - CEM	201,750	179,540	(22,210)	-11.01%
Total Expenses	201,750	179,540	(22,210)	-11.01%
Net Total	(164,380)	(172,240)	(7,860)	4.78%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	5,300	2,270	(3,030)	-57.17%
Other Revenue	5,000	5,000	0	0.00%
User Charges	2,650	2,650	0	0.00%
Total 16100 - PRK	12,950	9,920	(3,030)	-23.40%
16101 - PRK-LPX				
Funding from Reserves	2,590	1,690	(900)	-34.75%
User Charges	25,000	25,000	0	0.00%
Total 16101 - PRK-LPX	27,590	26,690	(900)	-3.26%
Total Revenues	40,540	36,610	(3,930)	-9.69%
Expenses				
16100 - PRK				
Administrative Expenses	13,260	13,520	260	1.96%
Contracted Services	41,100	41,740	640	1.56%
Insurance	13,000	15,300	2,300	17.69%
Internal Functional Adjustments	53,360	59,750	6,390	11.98%
Repairs and Maintenance	28,630	34,210	5,580	19.49%
Special Projects	0	0	0	0.00%
Supplies and Equipment	24,710	25,170	460	1.86%
Utilities	2,500	2,700	200	8.00%
Wages and Benefits	188,430	196,590	8,160	4.33%
Total 16100 - PRK	364,990	388,980	23,990	6.57%
16101 - PRK-LPX				
Contracted Services	7,110	16,300	9,190	129.25%
Repairs and Maintenance	13,510	18,780	5,270	39.01%
Utilities	9,400	9,400	0	0.00%
Wages and Benefits	136,260	142,380	6,120	4.49%
Total 16101 - PRK-LPX	166,280	186,860	20,580	12.38%
Total Expenses	531,270	575,840	44,570	8.39%
Net Total	(490,730)	(539,230)	(48,500)	9.88%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Programs

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	46,810	9,320	(37,490)	-80.09%
Government Transfers	10,000	0	(10,000)	-100.00%
Other Revenue	5,500	5,500	0	0.00%
Total 16200 - RECPG	62,310	14,820	(47,490)	-76.22%
16201 - RECPG-YTH				
Funding from Reserves	8,000	0	(8,000)	-100.00%
Government Transfers	0	0	0	0.00%
User Charges	54,500	61,800	7,300	13.39%
Total 16201 - RECPG-YTH	62,500	61,800	(700)	-1.12%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	26,480	20,500	(5,980)	-22.58%
Total 16202 - RECPG-ADL	26,480	20,500	(5,980)	-22.58%
16203 - RECPG-CAN				
Other Revenue	2,200	2,000	(200)	-9.09%
Total 16203 - RECPG-CAN	2,200	2,000	(200)	-9.09%
16204 - RECPG-HAR				
User Charges	10,600	8,100	(2,500)	-23.58%
Total 16204 - RECPG-HAR	10,600	8,100	(2,500)	-23.58%
Total Revenues	164,090	107,220	(56,870)	-34.66%
Expenses				
16200 - RECPG				
Administrative Expenses	12,100	9,840	(2,260)	-18.68%
Contracted Services	37,660	37,340	(320)	-0.85%
Insurance	5,800	6,800	1,000	17.24%
Rents and Financial Expenses	20,150	20,560	410	2.03%
Supplies and Equipment	20,760	9,900	(10,860)	-52.31%
Utilities	3,300	4,100	800	24.24%
Wages and Benefits	239,790	273,450	33,660	14.04%
Total 16200 - RECPG	339,560	361,990	22,430	6.61%
16201 - RECPG-YTH				
Administrative Expenses	4,650	3,000	(1,650)	-35.48%
Contracted Services	19,200	20,750	1,550	8.07%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	10,220	11,400	1,180	11.55%
Wages and Benefits	74,670	96,430	21,760	29.14%
Total 16201 - RECPG-YTH	108,740	131,580	22,840	21.00%
16202 - RECPG-ADL				
Administrative Expenses	3,000	2,050	(950)	-31.67%
Contracted Services	23,680	19,500	(4,180)	-17.65%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,550	2,400	(150)	-5.88%
Wages and Benefits	4,460	5,740	1,280	28.70%
Total 16202 - RECPG-ADL	33,690	29,690	(4,000)	-11.87%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

16203 - RECPG-CAN				
Administrative Expenses	2,000	1,500	(500)	-25.00%
Contracted Services	35,700	38,100	2,400	6.72%
Supplies and Equipment	1,500	1,500	0	0.00%
Wages and Benefits	2,420	2,560	140	5.79%
Total 16203 - RECPG-CAN	41,620	43,660	2,040	4.90%
16204 - RECPG-HAR				
Administrative Expenses	3,720	1,700	(2,020)	-54.30%
Contracted Services	27,420	20,950	(6,470)	-23.60%
Rents and Financial Expenses	600	800	200	33.33%
Supplies and Equipment	6,620	6,000	(620)	-9.37%
Wages and Benefits	2,420	1,710	(710)	-29.34%
Total 16204 - RECPG-HAR	40,780	31,160	(9,620)	-23.59%
Total Expenses	564,390	598,080	33,690	5.97%
Net Total	(400,300)	(490,860)	(90,560)	22.62%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Recreation Facilities

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	75,290	2,140	(73,150)	-97.16%
User Charges	13,300	12,000	(1,300)	-9.77%
Total 16340 - RECFAC	88,590	14,140	(74,450)	-84.04%
16341 - RECFAC-ARN				
Funding from Reserves	2,680	2,010	(670)	-25.00%
Government Transfers	0	0	0	0.00%
User Charges	268,090	308,510	40,420	15.08%
Total 16341 - RECFAC-ARN	270,770	310,520	39,750	14.68%
Total Revenues	359,360	324,660	(34,700)	-9.66%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,340	6,470	130	2.05%
Contracted Services	62,600	65,580	2,980	4.76%
Contribution to Reserves	660	670	10	1.52%
External Transfers	5,220	5,320	100	1.92%
Insurance	5,100	6,100	1,000	19.61%
Repairs and Maintenance	3,620	3,690	70	1.93%
Special Projects	30,000	0	(30,000)	-100.00%
Supplies and Equipment	3,020	1,040	(1,980)	-65.56%
Utilities	63,640	70,480	6,840	10.75%
Wages and Benefits	94,340	103,870	9,530	10.10%
Total 16340 - RECFAC	274,540	263,220	(11,320)	-4.12%
16341 - RECFAC-ARN				
Administrative Expenses	4,890	4,980	90	1.84%
Contracted Services	38,940	38,380	(560)	-1.44%
Contribution to Reserves	12,580	14,600	2,020	16.06%
Insurance	27,100	33,500	6,400	23.62%
Internal Functional Adjustments	30,910	34,620	3,710	12.00%
Repairs and Maintenance	24,390	24,870	480	1.97%
Supplies and Equipment	7,230	7,370	140	1.94%
Utilities	119,590	129,100	9,510	7.95%
Wages and Benefits	320,660	337,230	16,570	5.17%
Total 16341 - RECFAC-ARN	586,290	624,650	38,360	6.54%
16343 - RECFAC-ABG				
Contracted Services	3,380	3,450	70	2.07%
Repairs and Maintenance	2,650	2,700	50	1.89%
Total 16343 - RECFAC-ABG	6,030	6,150	120	1.99%
16344 - RECFAC-SIL				
Contracted Services	1,120	1,140	20	1.79%
Repairs and Maintenance	2,700	2,750	50	1.85%
Total 16344 - RECFAC-SIL	3,820	3,890	70	1.83%
16345 - RECFAC-WLL				
Contracted Services	630	1,640	1,010	160.32%
Repairs and Maintenance	2,700	2,750	50	1.85%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Total 16345 - RECFAC-WLL	3,330	4,390	1,060	31.83%
Total Expenses	874,010	902,300	28,290	3.24%
Net Total	(514,650)	(577,640)	(62,990)	12.24%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Libraries

	2022 Budget	2023 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	35,330	8,120	(27,210)	-77.02%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	1,000	0	0.00%
Total 16401 - LIB-ADM	59,230	32,020	(27,210)	-45.94%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	65,450	38,240	(27,210)	-41.57%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	9,320	20,500	11,180	119.96%
Contracted Services	14,340	19,660	5,320	37.10%
Contribution to Reserves	32,000	27,550	(4,450)	-13.91%
Rents and Financial Expenses	0	150	150	100.00%
Subscriptions and Periodicals	5,080	9,720	4,640	91.34%
Supplies and Equipment	37,640	38,340	700	1.86%
Utilities	3,000	3,060	60	2.00%
Wages and Benefits	545,260	581,500	36,240	6.65%
Total 16401 - LIB-ADM	646,640	700,480	53,840	8.33%
16402 - LIB-SMT				
Contracted Services	14,820	15,110	290	1.96%
Contribution to Reserves	2,100	2,100	0	0.00%
Insurance	8,700	10,600	1,900	21.84%
Repairs and Maintenance	4,680	4,770	90	1.92%
Utilities	67,290	72,780	5,490	8.16%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	97,590	105,360	7,770	7.96%
16403 - LIB-CAI				
Contracted Services	3,420	4,490	1,070	31.29%
Contribution to Reserves	1,200	0	(1,200)	-100.00%
Insurance	4,300	5,300	1,000	23.26%
Repairs and Maintenance	1,500	2,530	1,030	68.67%
Utilities	8,160	8,830	670	8.21%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	18,580	21,150	2,570	13.83%
16404 - LIB-WLL				
Contracted Services	5,300	4,830	(470)	-8.87%
Contribution to Reserves	1,800	350	(1,450)	-80.56%

Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Insurance	4,300	5,300	1,000	23.26%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,500	1,530	30	2.00%
Utilities	9,840	10,590	750	7.62%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	22,740	22,600	(140)	-0.62%
Total Expenses	785,550	849,590	64,040	8.15%
Net Total	(720,100)	(811,350)	(91,250)	12.67%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	220,120	17,820	(202,300)	-91.90%
Government Transfers	20	20	0	0.00%
Other Revenue	0	0	0	0.00%
User Charges	346,690	519,390	172,700	49.81%
Total 18101 - PLZ-PLN	566,830	537,230	(29,600)	-5.22%
Total Revenues	566,830	537,230	(29,600)	-5.22%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	21,130	21,830	700	3.31%
Contracted Services	89,890	90,020	130	0.14%
Contribution to Reserves	155,000	105,000	(50,000)	-32.26%
Special Projects	190,500	0	(190,500)	-100.00%
Subscriptions and Periodicals	1,560	1,610	50	3.21%
Supplies and Equipment	1,220	1,240	20	1.64%
Utilities	610	830	220	36.07%
Wages and Benefits	489,750	676,770	187,020	38.19%
Total 18101 - PLZ-PLN	949,660	897,300	(52,360)	-5.51%
18102 - PLZ-HTG				
Administrative Expenses	1,730	1,760	30	1.73%
Total 18102 - PLZ-HTG	1,730	1,760	30	1.73%
Total Expenses	951,390	899,060	(52,330)	-5.50%
Net Total	(384,560)	(361,830)	22,730	-5.91%

Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	11,140	17,000	5,860	52.60%
Total 18401 - AGR-DRN	11,140	17,000	5,860	52.60%
Total Revenues	11,140	17,000	5,860	52.60%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	310	320	10	3.23%
Allocation of Program Support	10,200	11,900	1,700	16.67%
Contracted Services	44,510	45,400	890	2.00%
Total 18401 - AGR-DRN	55,020	57,620	2,600	4.73%
Total Expenses	55,020	57,620	2,600	4.73%
Net Total	(43,880)	(40,620)	3,260	-7.43%

Budget Forecast by Sub Function

Department Farmer's Market

	2022 Budget	2023 Budget	Change	% Change
Revenues				
18980 - OTH				
Government Transfers	17,200	14,500	(2,700)	-15.70%
User Charges	11,800	11,830	30	0.25%
Total 18980 - OTH	<u>29,000</u>	<u>26,330</u>	<u>(2,670)</u>	<u>-9.21%</u>
Total Revenues	<u>29,000</u>	<u>26,330</u>	<u>(2,670)</u>	<u>-9.21%</u>
Expenses				
18980 - OTH				
Administrative Expenses	5,500	4,500	(1,000)	-18.18%
Contracted Services	6,000	4,000	(2,000)	-33.33%
Supplies and Equipment	4,600	6,000	1,400	30.43%
Wages and Benefits	18,290	20,250	1,960	10.72%
Total 18980 - OTH	<u>34,390</u>	<u>34,750</u>	<u>360</u>	<u>1.05%</u>
Total Expenses	<u>34,390</u>	<u>34,750</u>	<u>360</u>	<u>1.05%</u>
Net Total	<u>(5,390)</u>	<u>(8,420)</u>	<u>(3,030)</u>	<u>56.22%</u>

Funding Source

Project	Expenditure	CCBF	Debenture	Development Charges	Donations	Municipal Contribution	OCIF	Reserve
1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	\$1,400,000		\$1,400,000					
182 - Tanker at Station #2	\$600,000							\$600,000
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	\$460,000			\$46,000			\$197,600	\$216,400
1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	\$380,000			\$38,000			\$342,000	
1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	\$280,000	\$252,000		\$28,000				
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	\$250,000			\$25,000		\$125,000		\$100,000
229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	\$250,000	\$147,500		\$25,000				\$77,500
1021 - Ball Diamond Lighting (Leisureplex)	\$240,000							\$240,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	\$200,000			\$62,000				\$138,000
1124 - Organizational Staffing Review	\$100,000							\$100,000
26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	\$100,000			\$10,000				\$90,000
1145 - Record Management System Implementation	\$86,900							\$86,900
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	\$80,000			\$8,000				\$72,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	\$75,000			\$7,500				\$67,500
1146 - Asphalt Hot Box Trailer	\$70,000							\$70,000
452 - Smithville Parks and Recreation Master Plan	\$70,000							\$70,000
455 - Smithville and Township Trails and Corridors Master Plan	\$62,500							\$62,500
1136 - Storm Water Management Pond Evaluations	\$60,000							\$60,000
1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	\$50,000							\$50,000
420 - Water Meter Replacement Program	\$50,000							\$50,000
564 - Replacement Computers - Corporate Services	\$50,000							\$50,000
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	\$45,000			\$4,500				\$40,500
1089 - Silverdale Hall Siding Replacement	\$40,000							\$40,000
743 - Water Meters - New Installation	\$34,800							\$34,800
1112 - Town Hall LED Conversion	\$32,000				\$2,300			\$29,700
1069 - Strategic Planning	\$25,000							\$25,000
1090 - West Lincoln Community Center fencing at train tracks	\$25,000							\$25,000
1106 - Sewage Pump on Trailer	\$25,000							\$25,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	\$25,000							\$25,000
56 - Bunker Gear	\$25,000							\$25,000
938 - Corporate Strategic Plan	\$25,000							\$25,000
1139 - Onboarding and Training Documentation Software	\$22,000							\$22,000
84 - New Bunker Gear Washer Station 2	\$20,000							\$20,000
1144 - Town Hall Roof Top HVAC Replacement	\$17,000							\$17,000
713 - Signs - New & Replacement	\$17,000							\$17,000
776 - Addition to Printed Collection - Smithville Library Branch	\$16,500			\$14,400				\$2,100
1035 - Street Furniture	\$15,000							\$15,000
1093 - Creekview Fencing	\$15,000							\$15,000
1099 - Old Fire Hall HVAC upgrades	\$15,000							\$15,000
1113 - Banner and Basket Arms	\$15,000							\$15,000
775 - Addition to Audio Visual Collection - All Library Branches	\$15,000							\$15,000
780 - Addition to Printed Collection - Wellandport Library Branch	\$11,000			\$9,150	\$1,500			\$350
1049 - Environmental Monitoring Program (John St. Caistorville)	\$10,000							\$10,000
1091 - Hank Macdonald Building Upgrades	\$10,000							\$10,000
1094 - West Lincoln Community Center Parking Lot Fence	\$10,000							\$10,000
573 - Network Hardware - Corporate Management	\$10,000							\$10,000
779 - Addition to Printed Collection - Caistorville Library Branch	\$8,800			\$7,650	\$1,150			
138 - Miscellaneous Recreation Equipment	\$8,000							\$8,000
1004 - Non Network Replacement Computers - Library Branches	\$7,000							\$7,000
1138 - Updating GPS system	\$6,000							\$6,000
237 - Miscellaneous Road Equipment	\$6,000							\$6,000
1088 - Miscellaneous Fire Equipment	\$5,000							\$5,000
1092 - Caistorville Library Lock Upgrades	\$5,000							\$5,000
637 - Software Implementation	\$5,000							\$5,000
723 - Miscellaneous Water Equipment	\$5,000							\$5,000
733 - Miscellaneous Wastewater Equipment	\$5,000							\$5,000
833 - Miscellaneous Corporate Management Equipment and Furniture	\$5,000							\$5,000
1143 - Wellandport Firewall Upgrade	\$3,000							\$3,000
777 - Replacement Computers - Library Branches	\$1,500							\$1,500
TOTAL	\$5,505,000	\$399,500	\$1,400,000	\$285,200	\$4,950	\$125,000	\$539,600	\$2,750,750

Project Summary

10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)

Project Number	10	Title	TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			
Regions					
Description	Snyder Rd Bridge Rehabilitation				
Justification	Based on the Township's Biennial OSIM inspections, this bridge requires a rehabilitation to extend its service life. Funding allocation in 2023 is to undertake a bridge condition survey to determine the extend of the rehabilitation work that is required, and detailed design. Funding for construction is allocated in the capital budget forecast for 2025.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	8,000	-	37,000	-	-	-	-	-	-	-
415205 - OCIF	-	-	333,000	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	72,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630711 - SNYDER ROAD - FROM: TWENTY MILE ROAD TO: SIXTEEN ROAD	80,000	-	370,000	-	-	-	-	-	-	-
Total Expenditure	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd

Project Number	1001	Title	TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Pearson Bridge Major Rehabilitation				
Justification	This is a shared bridge with the Township of Wainfleet and project expenses will be shared 50/50. A bridge condition survey was completed in 2013 and the report recommended a complete deck rehabilitation. The funding allocation in 2023 is required due to increased construction / inflationary cost and the current market conditions. The 2022 Budget included an allocation of \$1,000,000 with an additional \$250,000 in 2023.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415401 - MUNICIPAL GRANTS	125,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630702 - PEARSON BRDG 23 BOYLE RD	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Funding Source	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Expenditure										
620106 - IT HARDWARE POOL	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Expenditure	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1021 - Ball Diamond Lighting (Leisureplex)

Project Number	1021	Title	Ball Diamond Lighting (Leisureplex)	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace current light fixtures with LED lighting for the Leisureplex Ball Diamonds.				
Justification	The current light fixtures at the Leisureplex diamonds are old and costly to operate, maintain and repair. New LED lighting will increase the use of the diamonds at night as well as help minimize hydro and repair costs. This project was budgeted for in 2022 with a cost of \$40,000. Additional funds are required based on current pricing, bringing the total project to \$280,000.				
Strategic Plan Theme	#4 Local Attractions				

Scenario Details

Budget Year	2023	Name	1021 - Ball Diamond Lighting (Leisureplex): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	240,000	-	-	-	-	-	-	-	-	-
Total Funding Source	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
610040 - BASEBALL DIAMOND LED LIGHTS	240,000	-	-	-	-	-	-	-	-	-
Total Expenditure	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd

Project Number	1024	Title	Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Description Hard Topping (Surface Treatment) of Vaughan Road (Caistor Gainsborough Townline Rd to Wellandport Rd [RR27]). Total length is 6.71 km.

Justification These sections of existing gravel roads were identified in the 2019 Road Needs Study as a candidate to be hard topped, as per Report PW-27-2020. This road serves as connecting roadway between higher traffic roads of Caistor Gainsborough Townline Rd, Port Davidson Rd., and Wellandport Rd. Work involves hard topping of the existing gravel road. Work will include double surface treatment for entire section except between Wellandport Rd and Krick Rd which will receive full width Recycled Asphalt Pavement (RAP) and a single surface treatment. Additional work includes culvert replacements and base repairs where necessary.

Strategic Plan Theme #1. Strong Transportation Connections

Scenario Details

Budget Year	2023	Name	1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	1,400,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1035 - Street Furniture

Project Number	1035	Title	Street Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Garbage cans and benches				
Justification	With the growing area of Smithville, the Township is periodically adding street furniture to accommodate the growth. Any new purchases with match the existing benches and garbage cans.				
Strategic Plan Theme	#4 Local Attractions #5 Community health and Safety #6 Efficient, Fiscally Responsible growth				

Scenario Details

Budget Year	2023	Name	1035 - Street Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1049 - Environmental Monitoring Program (John St. Caistorville)

Project Number	1049	Title	Environmental Monitoring Program (John St. Caistorville)	Lock Status	Unlocked
Asset Type	Operating Program	Department	Planning & Heritage	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Monitoring of environmental concerns relating to the nest of former gas tanks at John Street location, Caistorville.				
Justification	The Township of West Lincoln completed site clean up of tanks and main building on John Street in Caistorville. TSSA and MECP require monitoring of environmental concerns relating to the nest of the former gas tanks.				
	Cost estimate is \$20,000 for 2021 to accommodate one-time cost for drilling of 3 more wells. \$5,000 - monitoring and reporting for 4 weeks \$15,000 - drilling and reporting 3 weeks				
Strategic Plan Theme	Consultant recommends ongoing annual monitoring beyond 2021 at a cost of approximately \$10,000 per year. Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1049 - Environmental Monitoring Program (John St. Caistorville): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520661 - ENVIRONMENTAL MONITORING PROGRAM-JOHN ST	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1069 - Strategic Planning

Project Number	1069	Title	Strategic Planning	Lock Status	Unlocked
Asset Type	Master Plan	Department	Libraries	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	The creation of a plan that defines the library's vision for the future and identifies its goals and objectives.				
Justification	The Library Board has completed their previous strategic plan and are moving forward to planning for the next four year term with this strategic plan.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1069 - Strategic Planning: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire	Year Identified	2022
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1089 - Silverdale Hall Siding Replacement

Project Number	1089	Title	Silverdale Hall Siding Replacement	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace siding, eavestroughs, soffit and fascia				
Justification	The current siding is in poor condition. To preserve the integrity of the building the siding, eavestroughs, soffit, and fascia need to be replaced.				
Strategic Plan Theme	#4 - Local Attractions				
	#6 - Efficient, Fiscally responsible operations				

Scenario Details

Budget Year	2023	Name	1089 - Silverdale Hall Siding Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1090 - West Lincoln Community Center fencing at train tracks

Project Number	1090	Title	West Lincoln Community Center fencing at train tracks	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Parks	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Installation of a chain link fence along the north border of the community center property.				
Description	The north end of the community center property borders the CP rail tracks. To make the area safer for the public, the Township will install a fence along the property line.				
Justification					
Strategic Plan Theme	#5 - Community health and safety				

Scenario Details

Budget Year	2023	Name	1090 - West Lincoln Community Center fencing at train tracks: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1091 - Hank Macdonald Building Upgrades

Project Number	1091	Title	Hank Macdonald Building Upgrades	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace doors and add eavestrough to the building at Hank Macdonald Park				
Justification	The community garden now utilizes the current building at Hank Macdonald Park. There is a need for new doors as well as eavestroughs for the building. This will lengthen the life time of the building and mitigate ongoing maintenance and repair costs.				
Strategic Plan Theme	#4 - Local Attractions #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1091 - Hank Macdonald Building Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1092 - Caistorville Library Lock Upgrades

Project Number	1092	Title	Caistorville Library Lock Upgrades	Lock Status	Unlocked
Asset Type	Building - Other	Department	Libraries	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Upgrade the current building locks.				
Justification	Caistorville Library requires upgrades to the locks to bring them into our current key alike system for all town buildings.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations #5 Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1092 - Caistorville Library Lock Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1093 - Creekview Fencing

Project Number	1093	Title	Creekview Fencing	Lock Status	Unlocked
Asset Type	Fence	Department	Parks	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Install fence in Creekview Park along open field				
Justification	The park at Creek view Drive is open to the protected lands along the creek. Homeowners are constantly using the park area as access to the back yards with equipment and damaging the park area. The Township plan to install a fence with a gate will prevent this from happening in the future.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1093 - Creekview Fencing: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1094 - West Lincoln Community Center Parking Lot Fence

Project Number	1094	Title	West Lincoln Community Center Parking Lot Fence	Lock Status	Unlocked
Asset Type	Fence	Department	Recreation Facilities		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Install fence and gates at community center entrance off of Westlea Drive				
Justification	The Township would now like to install a fence and gate to control access to the community center property. Currently there are concrete blocks being used to control access. These blocks are unsightly and not user friendly to move for staff access.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1094 - West Lincoln Community Center Parking Lot Fence: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1099 - Old Fire Hall HVAC upgrades

Project Number	1099	Title	Old Fire Hall HVAC upgrades	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace current HVAC unit on roof top of old fire hall which is now the file storage building attached to town hall.				
Justification	The existing HVAC is very old and we cannot get parts for it anymore. The unit is not efficient and has had to have numerous repairs over the past few years. This unit controls the heat and air conditioning on the second floor of the old fire hall at town hall.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1099 - Old Fire Hall HVAC upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1106 - Sewage Pump on Trailer

Project Number	1106	Title	Sewage Pump on Trailer	Lock Status	Unlocked
Asset Type	Water Equipment	Department	Wastewater	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	4" mobile pump for Sewer Pumping Station (SPS)				
Justification	The current trailer mounted pump has reached its end of life expectancy and has become very unreliable. This pump is crucial to the sewage operation to ensure that the SPS does not overflow and cause basement flooding. When we get substantial inflow to the SPS and the station pumps cannot keep up with the flow, this pump is activated to ensure basement flooding is avoided.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1106 - Sewage Pump on Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)

Project Number	1107	Title	Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 175m section of Concession 2 Rd, located approx. 1.8 kms east of Smithville Rd (RR14).				
Justification	A short 175m section of Concession 2 Rd adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding is allocated in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	7,500	60,000	-	-	-	-	-	-	-	-
415205 - OCIF	-	193,600	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	-	346,400	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	67,500	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	75,000	600,000	-	-	-	-	-	-	-	-
Total Expenditure	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..

Project Number	1108	Title	East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 50m section of E. Chipawwa Rd, located approx. 175m west of Boyle Rd..				
Justification	A short 50m section of E. Chipawwa Rd. adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. In 2020, there was a partial slope failure, therefore remediation is required to avoid further issues. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding allocation is included in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	4,500	40,000	-	-	-	-	-	-	-	-
415102 - CCBF	-	360,000	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	8,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	32,500	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	45,000	400,000	-	-	-	-	-	-	-	-
Total Expenditure	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.

Project Number	1109	Title	Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of Industrial Park Rd from Spring Creek Rd., southerly to the railway tracks.				
Justification	This section of Industrial Park Rd is in poor condition. This project is to replace the asphalt pavement to improve its condition and service life.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	38,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	342,000	-	-	-	-	-	-	-	-	-
Total Funding Source	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	380,000	-	-	-	-	-	-	-	-	-
Total Expenditure	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement

Project Number	1110	Title	Killins St., Barbara St., Brooks Circle Watermain Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Design and construction for the watermain replacement on Killins St., Barbara St., and Brooks Circle.				
Justification	The existing (AC) watermains in this area are approaching the end of life and require replacement. The funding allocation in 2023 is for design services, while construction funding is allocated in the capital budget forecast for 2024. The roads in the area also require rehabilitation. The watermain and road works can be packaged in one project to take advantage of economy of scale.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460124 - TSFR FROM WATER	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	50,000	675,000	-	-	-	-	-	-	-	-
Total Expenditure	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1112 - Town Hall LED Conversion

Project Number	1112	Title	Town Hall LED Conversion	Lock Status	Unlocked
Asset Type	Building - Other	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description Replace existing town hall interior lights with L.E.D lighting.

Justification Replace existing town hall interior lights with L.E.D lighting. The existing lights are expensive to repair and not energy efficient. This project would see annual energy savings of approximately \$3231.00 per year. At this time there is also an expected project rebate of approximately \$2,348.00. This project will also assist in the township meeting the 2% annual energy usage reduction as set out in our Energy Conservation Demand management Plan. This project is funded through a transfer from the Facilities Reserve. The Facilities Reserve will be reimbursed on an annual basis with any savings realized on the utility billing. Based on the estimate above, pay-back to the Facilities Reserve should be completed in about 9 years.

Strategic Plan Theme #6 Efficient, Fiscally Responsible Operations.

Scenario Details

Budget Year	2023	Name	1112 - Town Hall LED Conversion: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
420401 - DONATIONS	2,300	-	-	-	-	-	-	-	-	-
460110 - TSFR FROM FACILITIES	29,700	-	-	-	-	-	-	-	-	-
Total Funding Source	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	32,000	-	-	-	-	-	-	-	-	-
Total Expenditure	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1113 - Banner and Basket Arms

Project Number	1113	Title	Banner and Basket Arms	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replace and add new arms for downtown banners and hanging baskets				
Justification	Some of the older banner arms are in need of replacements. The existing hanging basket baskets are in need of a total replacement. These items need to be installed to meet the Regions bylaw, policies, and specifications for placement on Regional roads.				
Strategic Plan Theme	#4 - Local Attractions #5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1113 - Banner and Basket Arms: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1124 - Organizational Staffing Review

Project Number	1124	Title	Organizational Staffing Review	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Services	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description Corporate Project to review and recommend appropriate staffing levels to accommodate the anticipated population growth that our municipality will be facing.

Justification This Corporate project regarding staffing needs to address growth in the Township of West Lincoln, which will result in an estimated 2051 population of 38,370.

This will increase Township staffing requests gradually over time to service the increased growth. Analysis should begin now to strategically accommodate staffing demands to accommodate growth in services.

Strategic Plan Theme Strategic, Responsible Growth

Scenario Details

Budget Year	2023	Name	1124 - Organizational Staffing Review: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	75,000	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1136 - Storm Water Management Pond Evaluations

Project Number	1136	Title	Storm Water Management Pond Evaluations	Lock Status	Unlocked
Asset Type	Operating Program	Department	Storm Sewer	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Evaluation of all Township Storm Water Management (SWM) ponds. This will be a joint collaboration with Town of Grimsby and Town of Lincoln.				
Justification	This project is to evaluate the existing condition of all of the Township's storm water management ponds. The information obtained from this evaluation will help staff forecast a maintenance schedule for the ponds. To take advantage of economies of scale, this will be a joint project with the Town of Grimsby and Lincoln. The Town of Grimsby will be the lead on the project.				
Strategic Plan Theme	#3-Strategic, Responsible Growth #5- Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1136 - Storm Water Management Pond Evaluations: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1138 - Updating GPS system

Project Number	1138	Title	Updating GPS system	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	New GPS units for Vehicles which allow real time tracking.				
Justification	In 2023, we will be updating our GPS system for better protection against claims and this will require an extra \$6000 for the initial purchase of the units, this is a one time charge. Our current GPS system takes periodic snap shots of location and cannot be tracked live. The new GPS units will give us greater protection from claims and allow us to follow equipment in real time.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1138 - Updating GPS system: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1139 - Onboarding and Training Documentation Software

Project Number	1139	Title	Onboarding and Training Documentation Software	Lock Status	Unlocked
Asset Type	IT Project	Department	Corporate Services		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			

Regions

Description It has been identified by several corporate teams that onboarding, training and the documentation of employee requirements has been very paper intensive for some time and difficult to track. A cloud software program has been identified that will assist in the digitalization of this work. The project is being funded through the Modernization funds received from the Province in 2020.

Justification The reduction of time and resources will be realized across the corporation. The amount of paper reduced alone will create great savings, while the online tracking of this important HR function will create efficiencies in staff use of time and better use of their resources.

Strategic Plan Theme Efficient Fiscally Responsible Operations

Scenario Details

Budget Year	2023	Name	1139 - Onboarding and Training Documentation Software: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes

Description
Comments
Justification

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460107 - TSFR FROM CONTINGENCY	22,000	-	-	-	-	-	-	-	-	-
Total Funding Source	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520640 - SOFTWARE IMPLEMENTATION	22,000	-	-	-	-	-	-	-	-	-
Total Expenditure	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd

Project Number	1141	Title	Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Concession 3 Rd road resurfacing (surface treatment) and base repair				
Description	This section of Concession 3 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active	Yes		
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	46,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	197,600	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	21,400	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	195,000	-	-	-	-	-	-	-	-	-
Total Funding Source	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	460,000	-	-	-	-	-	-	-	-	-
Total Expenditure	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)

Project Number	1142	Title	Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Young St. road resurfacing (surface treatment) & base repair				
Description	This section of Young St was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	28,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	252,000	-	-	-	-	-	-	-	-	-
Total Funding Source	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	280,000	-	-	-	-	-	-	-	-	-
Total Expenditure	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1143 - Wellandport Firewall Upgrade

Project Number	1143	Title	Wellandport Firewall Upgrade	Lock Status	Unlocked
Asset Type	IT Project	Department	Libraries	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Replacement of current firewall hardware at the Wellandport Library.				
Justification	As we move into the new fiscal year, several corporate systems and networks are being upgraded, including phone and other infrastructure and this will place the remote libraries in good stead to connect into these new systems. Caistorville Library firewall was replaced in November 2022 in conjunction with an internet upgrade to accommodate and Wellandport Library should now follow suit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1143 - Wellandport Firewall Upgrade: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1144 - Town Hall Roof Top HVAC Replacement

Project Number	1144	Title	Town Hall Roof Top HVAC Replacement	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Town hall roof top unit				
Justification	The roof top unit for the council chambers at town hall has failed and is in need of repair. Staff have received quotations for the repairs and these repairs need to be completed ASAP as the unit will not last much longer.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations.				

Scenario Details

Budget Year	2023	Name	1144 - Town Hall Roof Top HVAC Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	17,000	-	-	-	-	-	-	-	-	-
Total Funding Source	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	17,000	-	-	-	-	-	-	-	-	-
Total Expenditure	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1145 - Record Management System Implementation

Project Number	1145	Title	Record Management System Implementation	Lock Status	Unlocked
Asset Type	Operating Program	Department	Corporate Services	Year Identified	2023
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			
Regions					
Description	With the Municipal Election being held in 2022, the Clerks department needs to focus their efforts to other demands, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation. In 2023 the Clerks Department is requesting to hire a full time staff member to assist with multiple projects, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation.				
Justification	It is recommended that a Records Coordinator/Administrative Clerk be hired for a 3 year term, 35 hrs/week in order to assist with day-to-day departmental operations as well as assist with the implementation of a Records Management Program (RMP). RMP's needs strong staffing support in order for the program to be implemented efficiently, if this does not happen, a lot of time and resources can be put into a program that is not successful. This position will also assist staff members in understanding their roles and responsibilities with respect to records management and the importance of proper document control for easy retrieval and disposition. Key deliverables of the RMP are to: <ul style="list-style-type: none"> • Create a new Records Management Program (RMP) with appropriate policies and procedures • Introduce a new records retention by-law • Provide staff education and training on new RMP and retention bylaw • Establish an updated inventory for the Township's documents (both electronic and physical records) • Software program for electronic records 				
Strategic Plan Theme	#6 – Efficient, Fiscally Responsible Operations				
Scenario Details					
Budget Year	2023	Name	1145 - Record Management System Implementation: Main	Lock Status	Unlocked
Project Status	Budget Entry			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Project Summary

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Funding Source	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Expenditure	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1146 - Asphalt Hot Box Trailer

Project Number	1146	Title	Asphalt Hot Box Trailer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2023
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Asphalt hot box trailer for transporting hot mix asphalt for road maintenance and repairs.				
Justification	This new piece of equipment is required to maintain the hot mix asphalt at optimal temperature, therefore ensuring the quality of the material is maintained, and the placement of the material is consistent which will ensure durability of the repair. Currently road crews use a 1 tonne pickup and cover the material with a tarp during transportation.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1146 - Asphalt Hot Box Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Recreation Equipment

Project Number	138	Title	Miscellaneous Recreation Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks	Year Identified	2020
Start Date	2023-01-01	Completion Date	2030-12-31		
Manager		Partner			
Regions					
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	138 - Miscellaneous Recreation Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Funding Source	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Expenditure	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

182 - Tanker at Station #2

Project Number	182	Title	Tanker at Station #2	Lock Status	Unlocked
Asset Type	Fire Tanker	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description Tanker is replaced based on age and condition and not recognized by the OFM or the Fire Underwriters when it reaches the 20 years old.

Justification

- 1) Deterioration of the tank and cab due to rusting and the age of the apparatus and small leakage of the tank which has been addressed a number of times.
- 2) Availability of parts is becoming more of a concern and the potential for increased downtime due to sourcing is very real.
- 3) Testing and rating is not recognized in vehicles over 20 years and thus our Tanker cannot be used to evaluate the flow test capabilities and Tanker Shuttle accreditation of the department for Fire Underwriter Survey accreditation.

Strategic Plan Theme Community Health & Safety

Scenario Details

Budget Year	2023	Name	182 - Tanker at Station #2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	600,000	-	-	-	-	-	-	-	-	-
Total Funding Source	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625024 - NEW TANKER	600,000	-	-	-	-	-	-	-	-	-
Total Expenditure	600,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer

Project Number	203	Title	Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Steamer unit mounted on a trailer used to unblock culverts and valves from ice build up.				
Justification	The portable steamer is a crucial piece of equipment that is used to unblock culverts in the winter that get blocked from ice. It is also used to remove ice build up from valves and manholes if necessary. Flooding is a major concern in the winter months if culverts get frozen.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620113 - PORTABLE CULVERT STEAMER	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd

Project Number	229	Title	Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions	Concession 4 Rd road resurfacing (surface treatment)				
Description	This section of Concession 4 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Justification					
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	147,500	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	77,500	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure											
630233 - CONCESSION 4 RD: PULVERIZE & DST - FROM: RR 24 (VICTORIA AVE) TO: ROSEDENE RD	250,000	-	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-	-

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Funding Source	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Expenditure	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.

Project Number	26	Title	TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Campbell Bridge Rehabilitation				
Justification	From the Township's biennial OSIM Inspections, Campbell Bridge was identified as a full rehabilitation within 1-5 years to extend it's service life. A bridge condition survey was undertaken in 2022. The bridge condition survey has identified the scope of work required for the bridge rehabilitation. The 2023 funding allocation is to complete the detail design for the bridge rehabilitation as recommended in the bridge condition survey. Funding for construction is allocated in the Capital Budget forecast for 2024.				
Strategic Plan Theme	1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	10,000	75,000	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	90,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630710 - SOUTH GRIMSBY ROAD										
16 - CAMPBELLBRIDGE - FROM:										
	100,000	750,000	-	-	-	-	-	-	-	-
HWY 20 TO: TWENTY ROAD										
Total Expenditure	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Replacement of old Water meters				
Justification	As water meters get older, their experience operational issues. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce non revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing new water meters to replace old meters.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%

Project Summary

Expenditure										
635202 - WATER METERS- REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

452 - Smithville Parks and Recreation Master Plan

Project Number	452	Title	Smithville Parks and Recreation Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Analysis/study to be completed to determine the need for further parks and recreation facilities.				
Justification	Following on the heels of the Master Community Plan work, analysis should be completed to determine the need for further parks and recreation facilities according to growth to 2051. Based on growth and demand/trends, this project will calculate the number and location of additional recreational facilities, programs and services to meet future demand.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	452 - Smithville Parks and Recreation Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460116 - TSFR FROM PLANNING	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520653 - SMITHVILLE PARKS AND RECREATION MASTER PLAN	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

455 - Smithville and Township Trails and Corridors Master Plan

Project Number	455	Title	Smithville and Township Trails and Corridors Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2023-01-01	Completion Date	2027-12-31		
Manager		Partner			
Regions	Expand and update Smithville and Township wide Trails and Corridors Master Plan				
Description	It is time to expand and update our Smithville and Township Trails and Corridors Master Plan to benefit the whole of the Township. This should dovetail with the Smithville Trails and Corridors Plan, completed in 2009, and with neighbouring Trail Plans and Regional Plans.				
Justification	<p>This should be prepared right after the Smithville Master Community Plan work is finished so that we have planned linkages and planned infrastructure between planned parks and parkettes to help inform block plan applications and approvals.</p> <p>The estimate cost to expand and update the current Trails and Corridors Master Plan is \$125,000.00.</p> <p>We are now requesting the the remaining funds to get to the \$125,000.00 needed to complete this plan.</p>				
Strategic Plan Theme	Strong Transportation Networks				

Scenario Details

Budget Year	2023	Name	455 - Smithville and Township Trails and Corridors Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Project Summary

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460116 - TSFR FROM PLANNING	62,500	-	-	-	40,000	-	-	-	-	-
Total Funding Source	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520647 - TRAILS AND CORRIDORS MASTER PLAN	62,500	-	-	-	40,000	-	-	-	-	-
Total Expenditure	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program - Remedial Works

Project Number 500 **Title** Inflow & Infiltration Reduction Program - Remedial Works **Lock Status** Unlocked

Asset Type Operating Program **Department** Wastewater
Start Date 2023-01-01 **Completion Date** 2025-12-31 **Year Identified** 2020
Manager **Partner**

Description Remedial work to reduce Inflow and Infiltration within the Sewer system. This is a multi-year program.
Justification The Township is in a multi year program to reduce the Inflow and Infiltration into our sanitary sewer system. The last two years have been spent doing studies to locate I&I issues with the intent to correct the deficiencies. The treatment of storm water in the sanitary system is very expensive and creates future issues for development. In order to develop areas within the sanitary system, it is necessary to eliminate I&I to increase capacity within the current system. This budget will be used for remedial efforts to address deficiencies that have been located from the previous studies.

Strategic Plan Theme #5 - Community Health and Safety
 #6 - Strategic, Responsible Growth

Scenario Details

Budget Year 2023 **Name** 500 - Inflow & Infiltration Reduction Program - Remedial Works: Main **Lock Status** Unlocked

Project Status CAO Review **Active** Yes

Description Multi year program designed to eliminate Inflow and Infiltration.

Comments

Justification

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410405 - DC - WW	62,000	62,000	62,000	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	138,000	138,000	138,000	-	-	-	-	-	-	-
Total Funding Source	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	200,000	200,000	-	-	-	-	-	-	-
Total Expenditure	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

56 - Bunker Gear

Project Number	56	Title	Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 57 bunker suits. At 10 suits per year at a cost of \$2,500 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	Efficient, Fiscally Responsibility Operations				

Scenario Details

Budget Year	2023	Name	56 - Bunker Gear: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Funding Source	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Expenditure										
620105 - BUNKER GEAR	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Expenditure	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	50,000	-	-	-	68,100	-	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000
Total Funding Source	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(62.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Total Expenditure	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460123 - TSFR FROM TECHNOLOGY	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Funding Source	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Expenditure	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

637 - Software Implementation

Project Number	637	Title	Software Implementation	Lock Status	Unlocked
Asset Type	IT Project	Department	Cemeteries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Software to manage cemetery sales and burial records as well as mapping.				
Justification	The Township cemeteries are getting busier every year. Staff would like to implement a software program to help with the administration of the cemeteries. Staff have been researching software options and have found a few that are used in the industry by other municipalities.				
Strategic Plan Theme	#3 - Strategic, Responsible Growth. #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	637 - Software Implementation: Main	Lock Status	Unlocked
Project Status	CAO Review	Active		Yes	
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460127 - TSFR FROM CEMETERY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Road signs throughout the Township				
Justification	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Township is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	713 - Signs - New & Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for the purchase of new Signs				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Funding Source	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Expenditure										
630001 - ROAD SIGNS	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Expenditure	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing small equipment used in the water distribution system.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Various equipment used for the Waste Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceeds and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and Industrial sites.				
Strategic Plan Theme	#3 - Strategic, Responsible Growth #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Funding Source	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Expenditure										
635201 - WATER METERS-NEW	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Expenditure	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Funding Source	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400
460115 - TSFR FROM LIBRARY	2,100	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300
Total Funding Source	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Total Expenditure	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Replacement Computers - Library Branches

Project Number	777	Title	Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2031-12-31		
Manager		Partner			
Regions					
Description	Network Computer Expenses. The replacement of older circulation and staff computers and upgrading the operating system from Windows 7 to Windows 10				
Justification	Budget for IT replacement of network computers through township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	777 - Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Funding Source	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase		(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Expenditure	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase	(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)	-
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650
420401 - DONATIONS	1,150	1,550	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050
Total Funding Source	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Total Expenditure	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150
420401 - DONATIONS	1,500	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	350	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850
Total Funding Source	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Total Expenditure	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review	Active			Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Funding Source	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Expenditure	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

84 - New Bunker Gear Washer Station 2

Project Number	84	Title	New Bunker Gear Washer Station 2	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			

Regions

Description The washer/extractor is required at Station 2 as there is currently no such equipment at that location. This piece of equipment is a commercial/industrial grade washer that removes contaminants that bunker gear is exposed to during firefighting operations.

Justification The by-products of fires have been proven to contribute to higher cancer rates in firefighters than in the general population. The Ministry of Labour requires Fire Departments to take measures to reduce firefighter's exposure to these chemical by-products. The bunker gear washer/extractor is required to ensure that firefighters' exposure to harmful chemicals from the by-products of fire as well as other contaminants on or in their bunker gear is reduced or eliminated. There currently is no washer/extractor at Station 2, so the Station 2 firefighters must transport their contaminated equipment to Station 1 to use the washer at that location.

Strategic Plan Theme Community Health and Safety

Scenario Details

Budget Year	2023	Name	84 - New Bunker Gear Washer Station 2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620108 - NEW BUNKER GEAR WASHER	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

938 - Corporate Strategic Plan

Project Number	938	Title	Corporate Strategic Plan	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Services	Year Identified	2020
Start Date	2023-01-01	Completion Date	2027-12-31		
Manager		Partner			

Regions

Description Corporate Plan Refresh:
 In 2019, West Lincoln developed a 10-year corporate strategic plan to guide the township through to 2029. This plan focuses on 6 key priority areas including:
 1. Strong Transportation Connections
 2. Support for Business and Employment Opportunities for Residents
 3. Strategic, Responsible Growth
 4. Local Attractions
 5. Community Health and Safety and
 6. Efficient, Fiscally Responsible Operations.

The 10-year plan has prioritized 25 key initiatives to advance the community. Related work has been bundled into short-term initiatives (initiated in the first three-years), medium-term (initiated within a five-year timeframe) and long-term initiatives (to be initiated within the next 10 years).

A July 2022 Township report on the Corporate Strategic Plan highlights tremendous success with respect to the progress and accomplishments achieved since 2019. Many of the prioritized short and medium-term initiatives have been achieved or are in progress.

Now four years into the plan, and on the heels of the 2022 Municipal Election, it is time for West Lincoln’s Council and senior management to review and refresh the plan to ensure relevancy and to update and revise priorities and initiatives to guide the coming 3 years. The planning process will also provide an opportunity to set in motion any new priorities or solutions needed to address evolving and emerging issues and opportunities in West Lincoln.

With progress made in many areas of the 2019 Corporate Strategic Plan, and with a new Council in place, which recently heard from the public during the run up to the election, the Plan needs to be refreshed to ensure it is meeting the community needs and provide an up to date framework for the development of annual business plans and budgets.

Justification Theme: 6 -Efficient, Fiscally Responsible Operations

Strategic Plan Theme

Scenario Details

Budget Year	2023	Name	938 - Corporate Strategic Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Summary

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	25,000	-	-	-	45,000	-	-	-	-	-
Total Funding Source	25,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520626 - CORPORATE STRATEGIC PLAN	25,000	-	-	-	45,000	-	-	-	-	-
Total Expenditure	25,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
460102 - TSFR FROM WLCC RESERVE	35,000	-	-	-	-	-	-	-	-	-	35,000
1090 - West Lincoln Community Center fencing at train tracks	25,000	-	-	-	-	-	-	-	-	-	25,000
1094 - West Lincoln Community Center Parking Lot Fence	10,000	-	-	-	-	-	-	-	-	-	10,000
460103 - TSFR FROM BRIDGE	162,000	379,600	444,000	-	290,000	90,000	393,200	180,000	200,000	100,500	2,239,300
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	72,000	-	-	-	-	-	-	-	-	-	72,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	100,000	-	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	72,000	-	-	-	-	-	-	-	72,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	100,500	100,500
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	90,000	193,200	-	-	-	283,200
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	129,600	-	-	-	-	-	-	-	-	129,600
26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	90,000	-	-	-	-	-	-	-	-	-	90,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	90,000	-	-	90,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	90,000	-	-	-	-	-	90,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	72,000	-	-	-	-	-	-	-	72,000
40 - Guard Rail Replacement - Various	-	250,000	200,000	-	200,000	-	200,000	-	200,000	-	1,050,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	90,000	-	-	90,000
460104 - TSFR FROM BUILDING	-	-	-	30,000	45,000	-	-	-	-	-	75,000
708 - Vehicle	-	-	-	30,000	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	45,000	-	-	-	-	-	45,000
460105 - TSFR FROM CAPITAL	720,800	1,401,800	679,400	972,025	809,540	883,220	246,500	552,510	905,600	30,000	7,201,395
1021 - Ball Diamond Lighting (Leisureplex)	240,000	-	-	-	-	-	-	-	-	-	240,000
1023 - Soccer LED lights	-	-	100,000	-	-	-	-	-	-	-	100,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
1035 - Street Furniture	15,000	-	-	-	-	-	-	-	-	-	15,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	44,200	-	-	-	-	-	-	-	-	44,200
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	-	-	-	-	-	-	-	-	-	10,000
1093 - Creekview Fencing	15,000	-	-	-	-	-	-	-	-	-	15,000
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	37,570	-	-	37,570
1100 - Abingdon Utility Building	-	40,000	-	-	-	-	-	-	-	-	40,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	346,400	-	-	-	-	-	-	-	-	346,400
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd.,	8,000	-	-	-	-	-	-	-	-	-	8,000
1113 - Banner and Basket Arms	15,000	-	-	-	-	-	-	-	-	-	15,000
1124 - Organizational Staffing Review	75,000	-	-	-	-	-	-	-	-	-	75,000
1136 - Storm Water Management Pond Evaluations	60,000	-	-	-	-	-	-	-	-	-	60,000
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	21,400	-	-	-	-	-	-	-	-	-	21,400
1145 - Record Management System Implementation	86,900	68,200	69,600	-	-	-	-	-	-	-	224,700
117 - College Street Trail - New trail	-	-	-	-	27,640	-	-	-	-	-	27,640
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	221,900	-	-	-	-	-	221,900
136 - Rock Street Trail - New trail	-	-	-	-	-	74,620	-	-	-	-	74,620
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	127,600	-	-	-	-	127,600
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	84,530	-	-	84,530
147 - Leisureplex - New soccer field	-	-	-	100,000	-	-	-	-	-	-	100,000
152 - Playground Replacement at Leisureplex	-	160,000	-	-	-	-	-	-	-	-	160,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	25,460	-	-	25,460
158 - Leisureplex - New baseball diamond	-	-	-	449,325	-	-	-	-	-	-	449,325
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	237,950	-	-	237,950
172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	90,000	80,200	-	-	-	-	-	-	170,200
177 - Development Charge Study	-	-	-	-	-	70,000	-	-	-	-	70,000
20 - Wellandport Park - Soccer field	-	-	-	-	10,000	-	-	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	20,000	-	-	-	-	-	-	20,000
22 - All Trails - Benches	-	-	-	-	10,000	-	-	-	-	-	10,000
229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	77,500	-	-	-	-	-	-	-	-	-	77,500
242 - South Grimsby Rd 8 - From: RR 20 to North Limits	-	-	-	-	54,000	-	-	-	-	-	54,000
260 - Orland Dr. Resurfacing - From Northridge Dr to Westlea Dr	-	-	27,000	-	-	-	-	-	-	-	27,000
263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	76,400	-	-	-	-	-	-	-	76,400
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	93,700	-	-	-	-	-	-	-	93,700
273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	-	-	-	138,000	-	-	138,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	107,000	-	-	-	-	-	-	-	107,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	17,200	-	-	-	-	-	-	-	17,200
289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	-	138,000	-	-	-	138,000
295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	13,500	99,000	-	-	-	-	-	112,500
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	102,800	-	-	-	-	-	-	102,800
516 - Murgatroyd Trail - Upgrade	-	100,000	-	-	-	-	-	-	-	-	100,000
520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	362,500	-	-	-	-	362,500
564 - Replacement Computers - Corporate Services	50,000	-	-	-	68,100	-	-	-	-	-	118,100
595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	-	721,100	-	721,100
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	127,000	-	-	-	-	-	127,000
597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	30,900	-	-	-	-	-	30,900
599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	132,300	-	-	-	-	-	-	132,300
601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	34,400	-	-	-	-	-	-	34,400
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 6 (New Road for Urban Boundary Expand)	-	35,000	-	-	-	-	-	-	-	-	35,000
666 - Transportation Master Plan	-	-	-	-	-	-	80,000	-	-	-	80,000
706 - North Creek Trail - New trail	-	-	-	-	-	221,500	-	-	-	-	221,500
713 - Signs - New & Replacement	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	193,500
833 - Miscellaneous Corporate Management Equipment and Furniture	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	69,500
860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	-	155,000	-	155,000
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	-	15,000	90,000	-	-	-	-	-	105,000
938 - Corporate Strategic Plan	25,000	-	-	-	45,000	-	-	-	-	-	70,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	100,000	-	-	-	-	-	-	-	-	100,000
460107 - TSFR FROM CONTINGENCY	22,000	-	-	-	-	-	-	-	-	-	22,000
1139 - Onboarding and Training Documentation Software	22,000	-	-	-	-	-	-	-	-	-	22,000
460109 - TSFR FROM EQUIPMENT	115,000	711,500	483,500	618,000	527,000	525,000	749,000	664,500	705,000	742,500	5,841,000
1039 - Pick Up Truck 17 - replacement	-	45,000	-	-	-	-	-	-	-	-	45,000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	-	330,000	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	-	-	315,000	-	-	315,000
1127 - Replace TR 20040	-	-	-	-	-	-	-	-	330,000	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	-	200,000	-	200,000
1129 - Replace Pick Up TR 24	-	-	-	-	-	-	-	-	40,000	-	40,000
1130 - Replace Pick Up TR 10025	-	-	-	-	-	-	-	-	40,000	-	40,000
1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	-	40,000	-	40,000
1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	-	45,000	-	45,000
1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	-	335,000	335,000
1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	-	320,000	320,000
1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	-	60,000	60,000
1138 - Updating GPS system	6,000	-	-	-	-	-	-	-	-	-	6,000
1146 - Asphalt Hot Box Trailer	70,000	-	-	-	-	-	-	-	-	-	70,000
137 - Split Seeder	-	-	-	-	-	-	9,000	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-	69,500
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	140,000	-	-	-	-	-	-	-	-	140,000
149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	-	6,500	6,500
154 - Gator - To replace 2012 Kubota	-	20,000	-	-	-	-	-	-	-	-	20,000
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	17,000	-	-	-	-	-	-	-	-	17,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	-	41,000	-	-	-	41,000
168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	195,000	-	-	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	-	38,000	-	-	-	-	-	-	-	38,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	25,000	-	-	-	-	-	-	-	-	-	25,000
237 - Miscellaneous Road Equipment	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	82,000
264 - Equipment Float - To replace 1997 King	-	-	-	-	60,000	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC	-	45,000	-	-	-	-	-	-	-	-	45,000
271 - Sidewalk Tractor - To replace 2013 Trackless	-	225,000	-	-	-	-	-	-	-	-	225,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	45,000	-	-	-	-	-	-	-	45,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	-	125,000	-	-	-	-	-	-	125,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	320,000	-	-	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	65,000	-	-	-	-	-	-	-	65,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
494 - Ice Edger	-	-	-	7,000	-	-	-	-	-	-	7,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
495 - Ice Resurfacers	-	-	-	150,000	-	-	-	-	-	-	150,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	40,000	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	-	11,000	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	6,000	-	-	-	-	-	6,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	320,000	-	-	-	-	-	-	320,000
644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	320,000	-	-	-	-	-	320,000
853 - Speed Board - To replace 2015 Traffic logix	-	10,000	-	-	-	-	-	-	-	-	10,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	220,000	-	-	-	-	220,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	160,000	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
915 - Tractor - To replace tractor 41002	-	-	-	-	85,000	-	-	-	-	-	85,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	40,000	-	-	-	40,000
93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	300,000	-	-	-	300,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	320,000	-	-	-	320,000
460110 - TSFR FROM FACILITIES	111,700	190,000	20,000	340,000	140,500	-	-	-	-	-	802,200
1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
1041 - Town Hall Window replacement	-	30,000	-	-	-	-	-	-	-	-	30,000
1042 - Old firehall windows and overhead doors	-	-	20,000	-	-	-	-	-	-	-	20,000
1089 - Silverdale Hall Siding Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000
1091 - Hank Macdonald Building Upgrades	10,000	-	-	-	-	-	-	-	-	-	10,000
1099 - Old Fire Hall HVAC upgrades	15,000	-	-	-	-	-	-	-	-	-	15,000
1101 - Leisureplex Electric Panel Upgrades	-	10,000	-	-	-	-	-	-	-	-	10,000
1112 - Town Hall LED Conversion	29,700	-	-	-	-	-	-	-	-	-	29,700
1144 - Town Hall Roof Top HVAC Replacement	17,000	-	-	-	-	-	-	-	-	-	17,000
400 - Rehabilitation of Town Hall Parking Lot	-	150,000	-	-	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
655 - PW Ops Centre - Building Expansion	-	-	-	300,000	-	-	-	-	-	-	300,000
656 - PW Building - Parking Lot	-	-	-	-	100,000	-	-	-	-	-	100,000
460111 - TSFR FROM FIRE	650,000	248,000	1,331,000	932,000	33,000	142,000	60,000	36,000	37,000	141,000	3,610,000
1062 - 2 portable pumps	-	25,000	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	51,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	-	25,000	-	-	-	25,000
1120 - SBCA Cylinder Compressor and Filling Station	-	75,000	-	-	-	-	-	-	-	-	75,000
1121 - SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	-	100,000	100,000
1122 - Electronic Signs	-	50,000	-	-	-	-	-	-	-	-	50,000
182 - Tanker at Station #2	600,000	-	-	-	-	-	-	-	-	-	600,000
403 - New Aerial Truck	-	-	1,300,000	-	-	-	-	-	-	-	1,300,000
56 - Bunker Gear	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	288,000
689 - New Pumper Station # 1	-	-	-	800,000	-	-	-	-	-	-	800,000
83 - Digital Pagers	-	-	-	-	-	40,000	-	-	-	-	40,000
84 - New Bunker Gear Washer Station 2	20,000	-	-	-	-	-	-	-	-	-	20,000
850 - New Squad Station # 1	-	-	-	-	-	68,000	-	-	-	-	68,000
851 - New Rescue Station # 2	-	68,000	-	-	-	-	-	-	-	-	68,000
919 - Fire Protection Master Plan	-	-	-	100,000	-	-	-	-	-	-	100,000
460115 - TSFR FROM LIBRARY	58,950	50,750	153,150	36,200	103,700	40,250	42,250	46,500	52,000	42,300	626,050
1004 - Non Network Replacement Computers - Library Branches	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100	65,100
1069 - Strategic Planning	25,000	-	-	-	-	-	-	-	-	-	25,000
1077 - Revitalization of Caistorville Branch	-	-	60,000	-	-	-	-	-	-	-	60,000
1092 - Caistorville Library Lock Upgrades	5,000	-	-	-	-	-	-	-	-	-	5,000
1118 - Logo and Branding	-	20,000	-	-	-	-	-	-	-	-	20,000
1143 - Wellandport Firewall Upgrade	3,000	-	-	-	-	-	-	-	-	-	3,000
588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
776 - Addition to Printed Collection - Smithville Library Branch	2,100	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300	64,000
777 - Replacement Computers - Library Branches	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-	30,650

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
779 - Addition to Printed Collection - Caistorville Library Branch	-	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050	31,500
780 - Addition to Printed Collection - Wellandport Library Branch	350	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850	44,900
967 - Smart TV	-	-	-	-	-	950	950	-	-	-	1,900
460116 - TSFR FROM PLANNING	157,500	50,000	100,000	100,000	40,000	120,000	-	-	-	-	567,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP on West Lincoln	-	-	100,000	-	-	-	-	-	-	-	100,000
1124 - Organizational Staffing Review	25,000	-	-	-	-	-	-	-	-	-	25,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
452 - Smithville Parks and Recreation Master Plan	70,000	-	-	-	-	-	-	-	-	-	70,000
453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	62,500	-	-	-	40,000	-	-	-	-	-	102,500
460119 - TSFR FROM SEWERS	168,000	143,000	816,100	16,000	171,000	5,000	5,000	6,000	6,000	10,000	1,346,100
1106 - Sewage Pump on Trailer	25,000	-	-	-	-	-	-	-	-	-	25,000
430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	11,000	166,000	-	-	-	-	-	177,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	138,000	138,000	138,000	-	-	-	-	-	-	-	414,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000	57,000
922 - Industrial Park Rd Sanitary Sewer- From: Pearson Rd To: Urban Boundary	-	-	673,100	-	-	-	-	-	-	-	673,100
460121 - TSFR FROM SIDEWALKS	-	-	-	100,000	-	-	-	-	-	-	100,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	100,000	-	-	-	-	-	-	100,000
460123 - TSFR FROM TECHNOLOGY	10,000	26,900	52,300	32,700	20,000	38,500	40,000	40,000	40,000	55,000	355,400
564 - Replacement Computers - Corporate Services	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000	180,400
573 - Network Hardware - Corporate Management	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	175,000
460124 - TSFR FROM WATER	139,800	139,300	1,136,900	93,000	475,200	450,200	96,000	108,000	109,000	109,000	2,856,400
1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	50,000	-	-	-	-	-	-	-	-	-	50,000
322 - Leak Detection Program	-	-	-	-	50,000	50,000	-	-	-	-	100,000
324 - Water Rate Study and Financial Plan	-	-	75,000	-	-	-	-	-	-	-	75,000
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	21,100	305,000	-	-	-	-	326,100
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	530,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	-	10,000	-	-	-	-	-	10,000
659 - Water Services - Replacement of Existing Building	-	-	-	-	300,000	-	-	-	-	-	300,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	13,500	-	-	-	-	-	-	-	-	13,500
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	35,000	360,000	-	-	-	-	-	-	-	395,000
683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	-	60,000	-	-	-	-	-	-	-	60,000
684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	-	50,000	-	-	-	-	-	-	-	50,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	53,000
743 - Water Meters - New Installation	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	393,800
927 - Industrial Park Rd Water Main - From: Pearson Rd To: Urban Boundary	-	-	450,000	-	-	-	-	-	-	-	450,000
943 - Water Loss Study	-	-	50,000	-	-	-	-	-	-	-	50,000
Total 460124 - TSFR FROM WATER	139,800	139,300	1,136,900	93,000	475,200	450,200	96,000	108,000	109,000	109,000	2,856,400
460127 - TSFR FROM CEMETERY	5,000	65,000	-	160,000	40,000	-	-	-	-	-	270,000
1026 - Union Cemetery Expansion	-	25,000	-	100,000	-	-	-	-	-	-	125,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	60,000	-	-	-	-	-	-	60,000
637 - Software Implementation	5,000	-	-	-	-	-	-	-	-	-	5,000
954 - Union Cemetery - Asphalt Driveway	-	40,000	-	-	-	-	-	-	-	-	40,000
955 - St. Anns Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
460129 - TSFR FROM WT COM FUND	-	-	-	271,500	-	-	-	-	-	-	271,500
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	-	171,500	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	-	100,000	-	-	-	-	-	-	100,000
460130 - TSFR FROM SETTLMNT ROAD AGREEM	395,000	-	-	-	-	-	-	-	-	-	395,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	100,000	-	-	-	-	-	-	-	-	-	100,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	67,500	-	-	-	-	-	-	-	-	-	67,500
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	32,500	-	-	-	-	-	-	-	-	-	32,500
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	195,000	-	-	-	-	-	-	-	-	-	195,000
415102 - CCBF	399,500	544,500	459,800	459,800	459,800	500,000	500,000	500,000	500,000	500,000	4,823,400
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	500,000	-	-	500,000
1074 - 2031 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	500,000	-	500,000
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	-	360,000	-	-	-	-	-	-	-	-	360,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000

Township of West Lincoln Ten Year Capital Plan - by Funding Source

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032 Total
779 - Addition to Printed Collection - Caistorville Library Branch	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	76,500
780 - Addition to Printed Collection - Wellandport Library Branch	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	91,500
TOTAL FUNDING TEN YEAR CAPITAL	5,505,000	11,018,900	10,810,250	12,377,800	8,080,240	6,171,970	6,031,950	4,669,890	5,009,700	74,386,700

Township of West Lincoln Ten Year Capital Plan - by Department

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Corporate Services											
1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
1124 - Organizational Staffing Review	100,000	-	-	-	-	-	-	-	-	-	100,000
1139 - Onboarding and Training Documentation Software	22,000	-	-	-	-	-	-	-	-	-	22,000
1145 - Record Management System Implementation	86,900	68,200	69,600	-	-	-	-	-	-	-	224,700
177 - Development Charge Study	-	-	-	-	-	70,000	-	-	-	-	70,000
938 - Corporate Strategic Plan	25,000	-	-	-	45,000	-	-	-	-	-	70,000
Total Corporate Services	233,900	68,200	69,600	-	85,500	70,000	-	-	-	-	527,200
Governance											
1041 - Town Hall Window replacement	-	30,000	-	-	-	-	-	-	-	-	30,000
1042 - Old firehall windows and overhead doors	-	-	20,000	-	-	-	-	-	-	-	20,000
1099 - Old Fire Hall HVAC upgrades	15,000	-	-	-	-	-	-	-	-	-	15,000
1112 - Town Hall LED Conversion	32,000	-	-	-	-	-	-	-	-	-	32,000
1144 - Town Hall Roof Top HVAC Replacement	17,000	-	-	-	-	-	-	-	-	-	17,000
400 - Rehabilitation of Town Hall Parking Lot	-	150,000	-	-	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
564 - Replacement Computers - Corporate Services	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	298,500
573 - Network Hardware - Corporate Management	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	175,000
833 - Miscellaneous Corporate Management Equipment and Furniture	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	69,500
Total Governance	129,000	212,400	77,800	78,700	95,100	45,500	48,000	48,000	48,500	64,000	847,000
Building Permit and Inspection Services											
708 - Vehicle	-	-	-	30,000	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	45,000	-	-	-	-	-	45,000
Total Building Permit & Inspection Services	-	-	-	30,000	45,000	-	-	-	-	-	75,000
Fire											
1062 - 2 portable pumps	-	25,000	-	-	-	-	-	-	-	-	25,000
1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	51,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	-	25,000	-	-	-	25,000
1120 - SBCA Cylinder Compressor and Filling Station	-	75,000	-	-	-	-	-	-	-	-	75,000
1121 - SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	-	100,000	100,000
1122 - Electronic Signs	-	50,000	-	-	-	-	-	-	-	-	50,000
182 - Tanker at Station #2	600,000	-	-	-	-	-	-	-	-	-	600,000
403 - New Aerial Truck	-	-	1,300,000	-	-	-	-	-	-	-	1,300,000
56 - Bunker Gear	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	288,000
689 - New Pumper Station # 1	-	-	-	800,000	-	-	-	-	-	-	800,000
83 - Digital Pagers	-	-	-	-	-	40,000	-	-	-	-	40,000
84 - New Bunker Gear Washer Station 2	20,000	-	-	-	-	-	-	-	-	-	20,000
850 - New Squad Station # 1	-	-	-	-	-	68,000	-	-	-	-	68,000
851 - New Rescue Station # 2	-	68,000	-	-	-	-	-	-	-	-	68,000
919 - Fire Protection Master Plan	-	-	-	100,000	-	-	-	-	-	-	100,000
Total Fire	650,000	248,000	1,331,000	932,000	33,000	142,000	60,000	36,000	37,000	141,000	3,610,000
Bridges & Culverts											
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	80,000	-	370,000	-	-	-	-	-	-	-	450,000
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	250,000	-	-	-	-	-	-	-	-	-	250,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	100,000	-	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	80,000	650,000	-	-	-	-	-	-	730,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	400,000	-	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	300,000	-	-	-	-	-	300,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	400,000	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	-	200,000	-	-	-	-	200,000

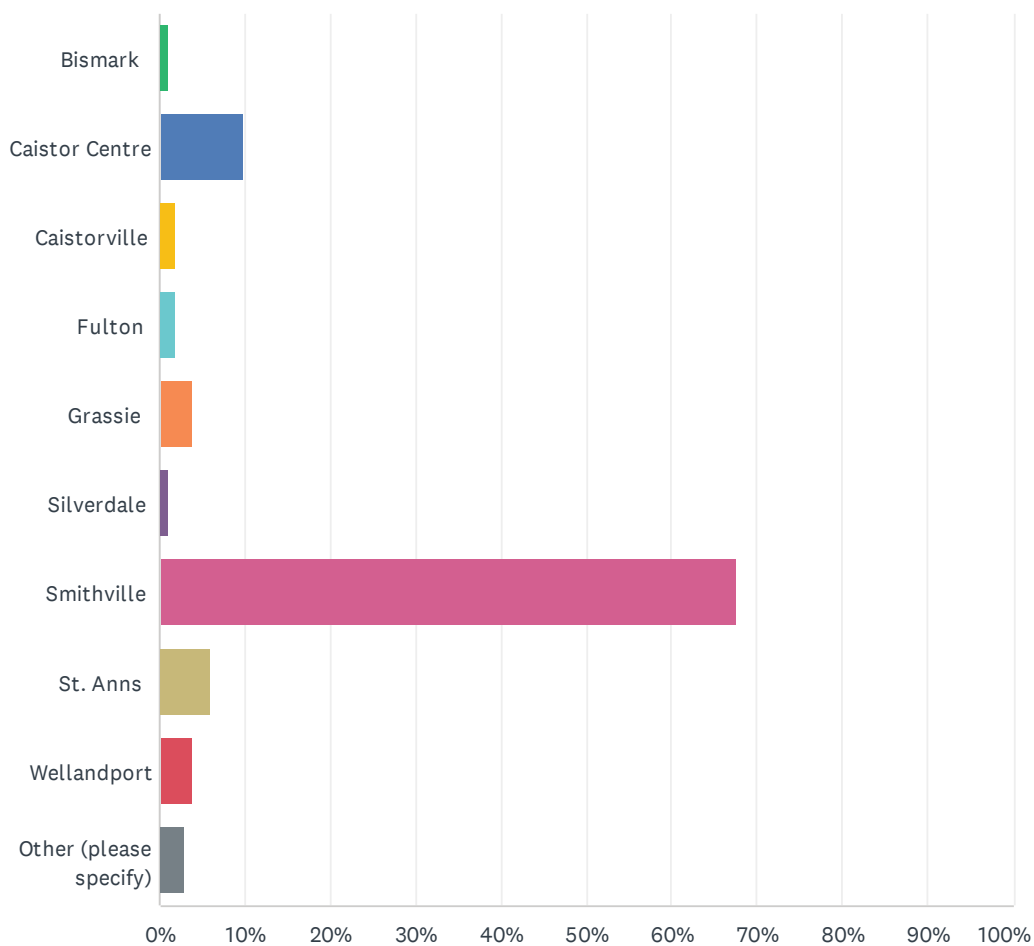
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	100,000	600,000	-	-	-	700,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	810,000	-	-	-	-	-	-	-	-	810,000
15 - (New Bridge over rail tracks) North Creek Trail - Pedestrian Bridge	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	750,000	-	-	750,000
26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	100,000	750,000	-	-	-	-	-	-	-	-	850,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	750,000	850,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	100,000	750,000	-	-	-	-	850,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	80,000	500,000	-	-	-	-	-	-	580,000
40 - Guard Rail Replacement - Various	-	250,000	200,000	-	200,000	-	200,000	-	200,000	-	1,050,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	600,000	-	700,000
Total Bridges & Culverts	430,000	1,810,000	830,000	1,150,000	1,000,000	1,050,000	1,800,000	950,000	800,000	1,150,000	10,970,000
Roads Paved and Unpaved											
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	500,000	-	-	500,000
1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	1,400,000	-	-	-	-	-	-	-	-	-	1,400,000
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	800,000	-	-	-	-	-	-	-	-	800,000
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	625,000	-	-	-	-	-	-	-	-	625,000
1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	1,200,000	-	-	-	-	-	-	-	1,200,000
1030 - Concession 4: Hardtop Gravel Road - From Silverdale to Gun Club Entrance	-	300,000	-	-	-	-	-	-	-	-	300,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	500,000	-	-	-	-	-	-	500,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	850,000	-	-	-	-	-	-	850,000
1074 - 2031 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	500,000	-	500,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	75,000	600,000	-	-	-	-	-	-	-	-	675,000
1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	45,000	400,000	-	-	-	-	-	-	-	-	445,000
1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	380,000	-	-	-	-	-	-	-	-	-	380,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1117 - 2027 - Various Roads (Surface Treatment) TBD from latest Pavement Management system	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	460,000	-	-	-	-	-	-	-	-	-	460,000
1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	280,000	-	-	-	-	-	-	-	-	-	280,000
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	145,000	-	-	-	-	-	-	145,000
172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	100,000	175,000	-	-	-	-	-	-	275,000
173 - Niagara St. Resurfacing - From Welland St to Lincoln St	-	-	-	50,000	-	-	-	-	-	-	50,000
174 - Welland St. Reconstruction - From Canborough Rd (RR63) to Niagara St	-	-	-	80,000	-	-	-	-	-	-	80,000
224 - South Grimsby Rd 6 Resurfacing - From Townline Rd (RR14) to Gateway Ave.	-	-	-	-	280,000	-	-	-	-	-	280,000
229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	250,000	-	-	-	-	-	-	-	-	-	250,000
240 - Adams Rd. - From South Grimsby Rd 7 to RR 20	-	-	-	-	250,000	-	-	-	-	-	250,000
242 - South Grimsby Rd 8 - From: RR 20 to North Limits	-	-	-	-	60,000	-	-	-	-	-	60,000
244 - Barbara St. Resurfacing - From Killins St. to Colver St.	-	150,000	-	-	-	-	-	-	-	-	150,000
247 - Concession 4 Rd Resurfacing - From: Hodgkins Rd to Crown Rd	-	150,000	-	-	-	-	-	-	-	-	150,000
248 - Concession 4 Rd Resurfacing - From Crown Rd to Rosedene Rd	-	150,000	-	-	-	-	-	-	-	-	150,000
249 - Brooks Circle Resurfacing - From Barbara St. to Cul-de-sac	-	80,000	-	-	-	-	-	-	-	-	80,000
251 - Killins St. Resurfacing - From Wade Rd. to Cul-de-sac	-	370,000	-	-	-	-	-	-	-	-	370,000
258 - Edward Crt Resurfacing - From Wade Rd to Bulb	-	55,000	-	-	-	-	-	-	-	-	55,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	200,000	-	-	-	-	-	-	-	200,000
260 - Orland Dr. Resurfacing - From Northridge Dr to Westlea Dr	-	-	30,000	-	-	-	-	-	-	-	30,000
261 - Morgan St Resurfacing - From Brock St E to End	-	-	-	150,000	-	-	-	-	-	-	150,000
263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	300,000	-	-	-	-	-	-	-	300,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	275,000	-	-	-	-	-	-	-	275,000
269 - Elcho Rd Resurfacing - From Collver Rd to Wellandport Rd (RR27)	-	-	140,000	-	-	-	-	-	-	-	140,000
524 - Caistor-Gainsborough Townline Rd - From Elcho Road to Canborough Rd (RR63)	-	-	-	-	-	-	-	-	-	400,000	400,000
525 - Silverdale Rd Resurfacing - From RR 20 to Concession 4 Rd	-	-	-	-	220,000	-	-	-	-	-	220,000

Total Water	139,800	1,677,800	1,651,900	93,000	496,300	755,200	696,000	108,000	109,000	109,000	5,836,000
Cemeteries											
1026 - Union Cemetery Expansion	-	25,000	-	100,000	-	-	-	-	-	-	125,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	60,000	-	-	-	-	-	-	60,000
637 - Software Implementation	5,000	-	-	-	-	-	-	-	-	-	5,000
954 - Union Cemetery - Asphalt Driveway	-	40,000	-	-	-	-	-	-	-	-	40,000
955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
Total Cemeteries	5,000	65,000	-	160,000	40,000	-	-	-	-	-	270,000
Libraries											
1004 - Non Network Replacement Computers - Library Branches	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100	65,100
1069 - Strategic Planning	25,000	-	-	-	-	-	-	-	-	-	25,000
1077 - Revitalization of Caistorville Branch	-	-	60,000	-	-	-	-	-	-	-	60,000
1092 - Caistorville Library Lock Upgrades	5,000	-	-	-	-	-	-	-	-	-	5,000
1118 - Logo and Branding	-	20,000	-	-	-	-	-	-	-	-	20,000
1143 - Wellandport Firewall Upgrade	3,000	-	-	-	-	-	-	-	-	-	3,000
588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
776 - Addition to Printed Collection - Smithville Library Branch	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	208,000
777 - Replacement Computers - Library Branches	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-	30,650
779 - Addition to Printed Collection - Caistorville Library Branch	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	110,700
780 - Addition to Printed Collection - Wellandport Library Branch	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	137,900
967 - Smart TV	-	-	-	-	-	950	950	-	-	-	1,900
Total Libraries	92,800	83,500	184,350	67,400	134,900	71,450	73,450	77,700	83,200	73,500	942,250
Parks											
1021 - Ball Diamond Lighting (Leisureplex)	240,000	-	-	-	-	-	-	-	-	-	240,000
1023 - Soccer LED lights	-	-	100,000	-	-	-	-	-	-	-	100,000
1035 - Street Furniture	15,000	-	-	-	-	-	-	-	-	-	15,000
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
1090 - West Lincoln Community Center fencing at train tracks	25,000	-	-	-	-	-	-	-	-	-	25,000
1093 - Creekview Fencing	15,000	-	-	-	-	-	-	-	-	-	15,000
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	54,450	-	-	54,450
1100 - Abingdon Utility Building	-	40,000	-	-	-	-	-	-	-	-	40,000
1101 - Leisureplex Electric Panel Upgrades	-	10,000	-	-	-	-	-	-	-	-	10,000
1113 - Banner and Basket Arms	15,000	-	-	-	-	-	-	-	-	-	15,000
117 - College Street Trail - New trail	-	-	-	-	40,040	-	-	-	-	-	40,040
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	323,400	-	-	-	-	-	323,400
136 - Rock Street Trail - New trail	-	-	-	-	-	108,020	-	-	-	-	108,020
137 - Split Seeder	-	-	-	-	-	-	9,000	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-	69,500
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	184,800	-	-	-	-	184,800
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	122,430	-	-	122,430
147 - Leisureplex - New soccer field	-	-	-	100,000	-	-	-	-	-	-	100,000
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	140,000	-	-	-	-	-	-	-	-	140,000
149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	-	6,500	6,500
152 - Playground Replacement at Leisureplex	-	160,000	-	-	-	-	-	-	-	-	160,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	36,960	-	-	36,960
154 - Gator - To replace 2012 Kubota	-	20,000	-	-	-	-	-	-	-	-	20,000
158 - Leisureplex - New baseball diamond	-	-	-	655,000	-	-	-	-	-	-	655,000
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	344,850	-	-	344,850
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	17,000	-	-	-	-	-	-	-	-	17,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	-	41,000	-	-	-	41,000
20 - Wellandport Park - Soccer field	-	-	-	-	10,000	-	-	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	20,000	-	-	-	-	-	-	20,000

22 - All Trails - Benches	-	-	-	-	10,000	-	-	-	-	-	10,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
516 - Murgatroyd Trail - Upgrade	-	100,000	-	-	-	-	-	-	-	-	100,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	40,000	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	-	11,000	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	6,000	-	-	-	-	-	6,000
706 - North Creek Trail - New trail	-	-	-	-	-	350,000	-	-	-	-	350,000
915 - Tractor - To replace tractor 41002	-	-	-	-	85,000	-	-	-	-	-	85,000
934 - Station Meadows West Playground - Playground Equipment	-	-	150,000	-	-	-	-	-	-	-	150,000
935 - Thrive Development - Playground Equipment	-	-	-	150,000	-	-	-	-	-	-	150,000
Total Parks	318,000	505,500	258,500	934,000	522,440	699,820	59,000	568,190	-	17,500	3,882,950
Recreation Facilities											
1089 - Silverdale Hall Siding Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000
1091 - Hank Macdonald Building Upgrades	10,000	-	-	-	-	-	-	-	-	-	10,000
1094 - West Lincoln Community Center Parking Lot Fence	10,000	-	-	-	-	-	-	-	-	-	10,000
494 - Ice Edger	-	-	-	7,000	-	-	-	-	-	-	7,000
495 - Ice Resurfacers	-	-	-	150,000	-	-	-	-	-	-	150,000
Total Recreation Facilities	60,000	-	-	157,000	-	-	-	-	-	-	217,000
Planning											
1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	-	-	-	-	-	-	-	-	-	10,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP on West Lincoln	-	-	100,000	-	-	-	-	-	-	-	100,000
188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
452 - Smithville Parks and Recreation Master Plan	70,000	-	-	-	-	-	-	-	-	-	70,000
453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	62,500	-	-	-	40,000	-	-	-	-	-	102,500
Total Planning	142,500	50,000	100,000	100,000	40,000	120,000	-	-	-	-	552,500
TOTAL TEN YEAR CAPITAL	5,505,000	11,018,900	10,810,250	12,377,800	8,080,240	6,171,970	6,031,950	4,669,890	5,009,700	4,711,000	74,386,700

Q1 Where in the Township of West Lincoln do you live?

Answered: 102 Skipped: 0



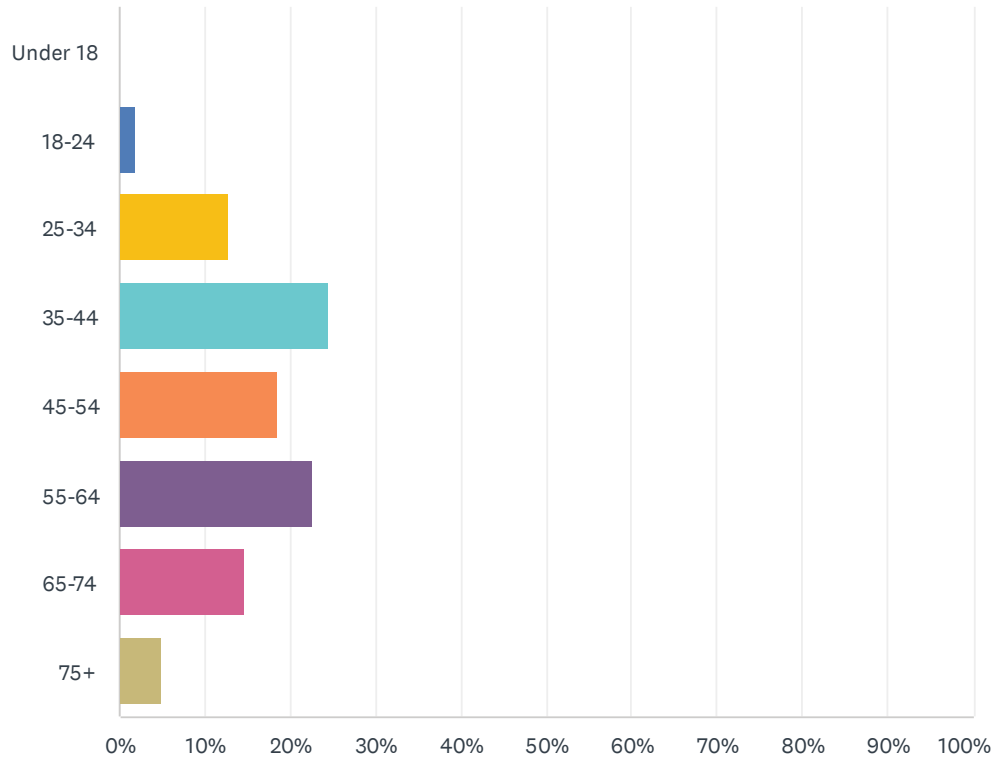
Township of West Lincoln 2023 Budget Engagement Survey

ANSWER CHOICES	RESPONSES	
Bismark	0.98%	1
Caistor Centre	9.80%	10
Caistorville	1.96%	2
Fulton	1.96%	2
Grassie	3.92%	4
Silverdale	0.98%	1
Smithville	67.65%	69
St. Anns	5.88%	6
Wellandport	3.92%	4
Other (please specify)	2.94%	3
TOTAL		102

#	OTHER (PLEASE SPECIFY)	DATE
1	Beamsville	1/12/2023 2:16 PM
2	beamsville	1/9/2023 11:09 PM
3	Winslow	1/9/2023 4:55 PM

Q2 Which age category do you fall into?

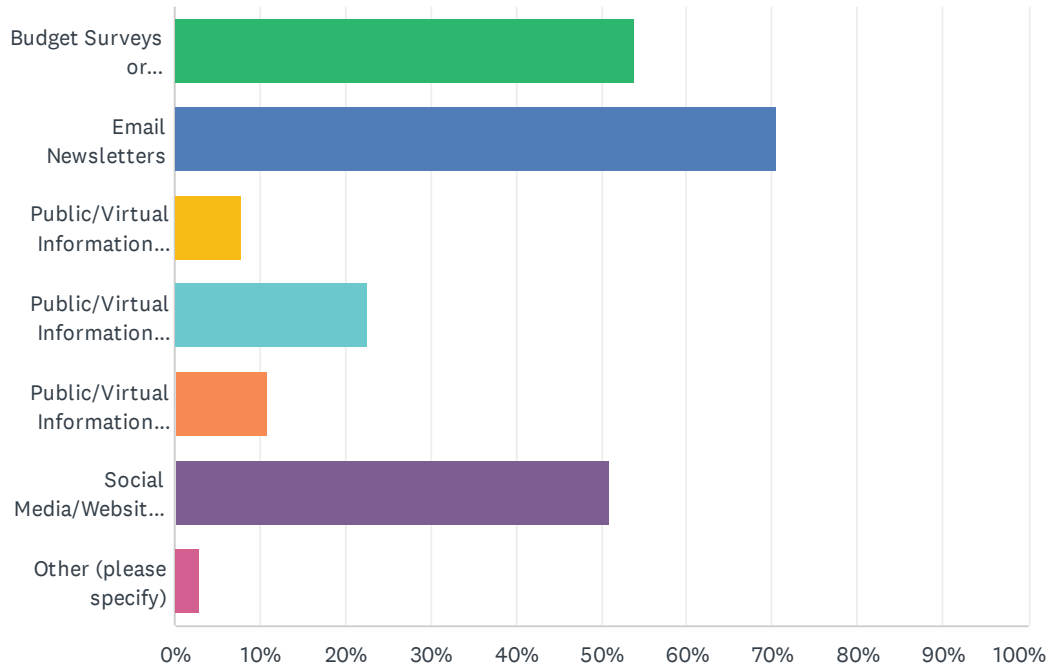
Answered: 102 Skipped: 0



ANSWER CHOICES	RESPONSES	
Under 18	0.00%	0
18-24	1.96%	2
25-34	12.75%	13
35-44	24.51%	25
45-54	18.63%	19
55-64	22.55%	23
65-74	14.71%	15
75+	4.90%	5
TOTAL		102

Q4 Which of the following forms of communication would you find the most useful to stay informed and involved in the budget process?

Answered: 102 Skipped: 0

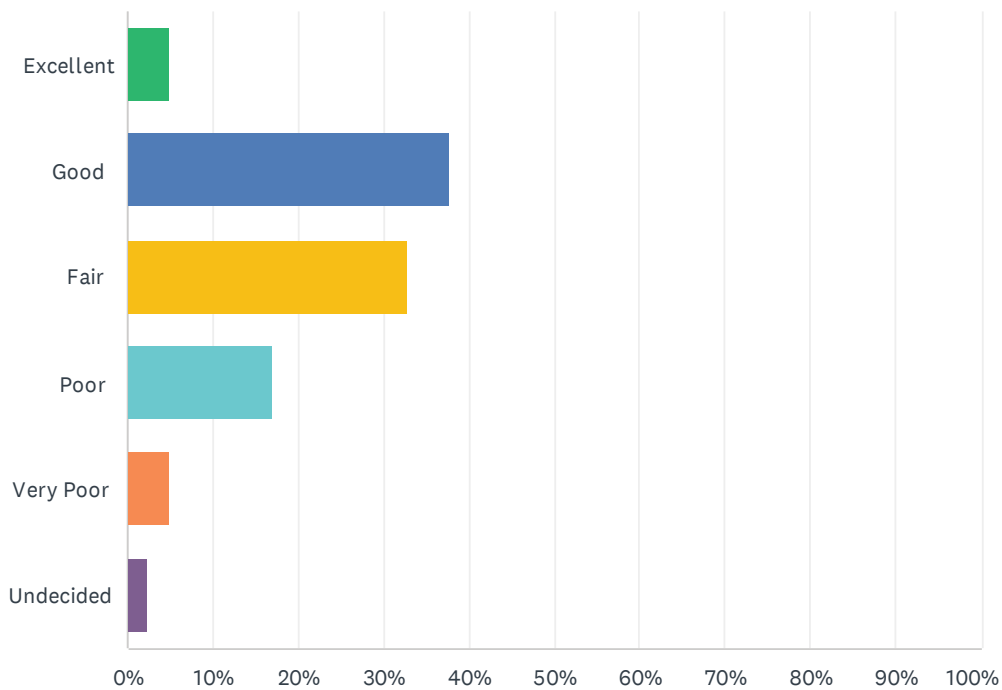


ANSWER CHOICES	RESPONSES	
Budget Surveys or Questionnaires	53.92%	55
Email Newsletters	70.59%	72
Public/Virtual Information Session - Weekday	7.84%	8
Public/Virtual Information Session - Weeknight	22.55%	23
Public/Virtual Information Session - Weekend	10.78%	11
Social Media/Website Engagement	50.98%	52
Other (please specify)	2.94%	3
Total Respondents: 102		

#	OTHER (PLEASE SPECIFY)	DATE
1	Canada Post township letter	1/17/2023 6:33 PM
2	Letters via Canada Post	1/17/2023 6:00 PM
3	Mailed notices to residential households for those who do not have reliable access to the internet.	1/6/2023 9:30 AM

Q5 In 2022, the average assessment for a residential property in the Township of West Lincoln was \$386,000. Total property taxes totaled \$4,579 for such a property, with the urban area of the Township paying an additional \$74 for sidewalks and streetlights, for a total of \$4,653. The Township keeps 32% of the total property taxes collected, to provide municipal services, or \$1,469 and \$1,543 respectively. Overall, how would you rate the value you are receiving in municipal services from your tax dollars?

Answered: 82 Skipped: 20



ANSWER CHOICES	RESPONSES
Excellent	4.88% 4
Good	37.80% 31
Fair	32.93% 27
Poor	17.07% 14
Very Poor	4.88% 4
Undecided	2.44% 2
TOTAL	82

Q6 Please explain the reasons for your rating.

Answered: 57 Skipped: 45

#	RESPONSES	DATE
1	Overall the services are good, but certain things like road infrastructure could be improved including the hard topping of rural roads	2/10/2023 11:11 AM
2	Regarding sidewalks--mainly snow removal LOTS of damage	2/9/2023 8:00 PM
3	Road repair resembles that of a patchwork quilt. Many roads (including mine) are way overdue for rebuilding/ resurfacing. It appears to me that those decision makers we have entrusted our tax dollars with are poor stewards of Township funds.	2/7/2023 2:21 PM
4	Roads are poor, pot holes, lumpy etc.	1/27/2023 11:03 AM
5	We live on a gravel road with no lights or sidewalks. Amenities are too far away to use regularly with only a library in the area. I believe there are no school children nearby and police sightings are a rarity. Our roads do receive good maintenance when we reach out requesting grading or ploughing are required.	1/26/2023 9:53 PM
6	Rural areas seem to receive very few municipal services	1/26/2023 3:46 PM
7	Snow removal tends to be very late in my area	1/26/2023 3:29 PM
8	I use the Library frequently and the librarians are able to get what I want/need. I use the West Lincoln Community Centre walking track and attend events scheduled there. My garbage is always picked up. Snow removal in winter is good. I am happy that there is an attempt to protect green spaces. New initiatives such as online voting keeps the township relevant to social change. There is attention given to economic development while trying to maintain the sense of small community. Ward 1 councilors have responded when approached with issues. During the pandemic I was impressed with how Council responded to the Region's mandates and the divisions that created.	1/25/2023 6:47 AM
9	Since we live in the country, we don't get to use many of the town's amenities like sidewalks and parks.	1/24/2023 1:31 PM
10	Living out in the country we get very little benefit from the taxes we pay. Urban areas should pay a larger amount due to the extra services they receive (ie water, sewage, nat. Gas, sidewalks, street lights, etc)	1/24/2023 12:28 PM
11	roads, sidewalks and parks are maintained well	1/24/2023 6:15 AM
12	We only get trash collection once every two weeks, our roads are plowed late, and the grass along the side of the road only gets cut twice a year. We do not see many benefits for the amount of taxes we pay.	1/23/2023 9:45 PM
13	Taxes seem high as we do not have municipal sewage or water, nor do we have sidewalks or parks. St Ann's is a growing area with many families. More sidewalks are needed to make it walkable as well as a local park/green space.	1/23/2023 2:56 PM
14	This not enough information to properly rate the value of the municipal services.	1/23/2023 12:05 PM
15	We are happy with the quality and type of services offered.	1/23/2023 10:28 AM
16	Living in a rural area, I do not have the same resources as in the town (water, sewers).	1/23/2023 10:12 AM
17	I am a household of one and retired. I find the constant annual tax increases very difficult to absorb.	1/23/2023 10:01 AM
18	As a rural resident I understand I'll already have less access to municipal services, but when I see more investment for broadband in the urban area (that already has access to better and cheaper services) instead of expanding more rural fibre it becomes discouraging	1/20/2023 2:09 PM
19	Streets are well-kept. Community grounds are well kept. Our infrastructure is good.	1/20/2023 12:29 PM

Township of West Lincoln 2023 Budget Engagement Survey

20	Our area does not receive snow removal. We pay for our own in our townhouse complex . Also we need more police presence around town	1/18/2023 10:20 AM
21	I am happy with services provided but don't have enough information to provide an "excellent" rating. E.g. I'm unsure if fire services come out of municipal taxes and whether or not they could be improved. (1 example only)	1/18/2023 9:19 AM
22	The services are average at best. Nothing exceptional	1/18/2023 8:45 AM
23	The condition of our court is awful and dangerous with pot holes throughout the whole street. Impossibly frustrating to walk with a stroller or teach little ones to ride a bike. Our court is the first street off of the main Rymal 20 and it is used as a spot to turn around by heavy trucks constantly and it is causing extreme wear on the street. Ie construction vehicles, school buses, mail trucks, snow plows etc We also do not have sidewalks on our street. I can't speak to any services we received other than snow plowing.	1/18/2023 7:23 AM
24	We are rural. Winter operations are excellent, but we have no road line painting, signs have been missing for years (rail crossing), no water or wastewater, ditch grass is never cut so we do it, flooding after every rain, no right of way trees...Hard to feel like our money is used equitably across the township.	1/18/2023 7:20 AM
25	Need for more garbage monitoring, improvement to parks, monitoring by bylaw in off hours - most problems are not 9 to 5	1/17/2023 10:55 PM
26	The question you just asked is very hard to rate because we as residents have no idea what anything costs ? I don't think we can say the value is good because how do we know how much it costs to plow the road, cut the grass, run the offices, put up signs, or even send out the survey? Everything has a cost! How many residents are there? What is the total tax money received? How is this distributed? This would take a lot of research. Living at Barbara we didn't have municipal issues, so it seemed good. Here, we have had municipal issues that were not immediately addressed or ignored, so value is poor.	1/17/2023 7:02 PM
27	Concession 3 Road has not been fully ditched in over 25 years. Only spot work has been completed. Road regularly floods in the winter and spring in the areas where the ditches have eroded and filled in.	1/17/2023 6:22 PM
28	we are rural therefor we have no sidewalks, water or sewage. these are extra expenses we have to pay for (very expensive)	1/17/2023 1:37 PM
29	No real complaints regarding access to services.	1/17/2023 9:32 AM
30	Garbage collection too in frequent. Should be every week as it was.	1/16/2023 4:26 PM
31	We like the library, and sidewalk plowing. We could use some more Christmas decorations and speed enforcement in Wellandport, on both Regional Roads 27 and 63.	1/14/2023 7:47 PM
32	I am not persuaded that our tax dollars are being spent in the most efficient manner...for example new bridges, while necessary, appear to be extravagant - such as the one on 20 Mile Road. Our taxes have been going up in excess of the rate of inflation but we see no increase in either police presence in the township, or bylaw enforcement...most noticeably on Griffin Street just north of the traffic light at the intersection with St. Catherines Street: almost every night there is a vehicle parked on the street in a no parking zone. An increase in the parking fine would appear to be in order but if there is no bylaw officer writing out a ticket, there is no penalty to be paid.	1/13/2023 6:44 PM
33	I don't have enough information to make a qualified choice.	1/13/2023 1:01 PM
34	As we live in a rural area, we understand and accept that services are limited compared to urban; having said that one would expect that those few municipal responsibilities would be a priority. #1: ditches / culvert repair and maintenance. In the 12 yrs we have lived on 16 Rd (N/W corner Rosedene) this work has NEVER been completed. There have been several occasions of this work completed on the roads around our area. The lack of maintenance has, over time, resulted in the ditches and culverts to naturally fill with sediment and cease to function properly. As ditches fail to function properly, stormwater is unable to move and accumulates on the road (creating a hazard) and our property (this is causing erosion in many places). The water accumulating around the hydro lines has resulted in a loss of power to our home on three occasions (NPEI had to provide a portable generator for us while repairs were made).	1/12/2023 9:14 AM

Township of West Lincoln 2023 Budget Engagement Survey

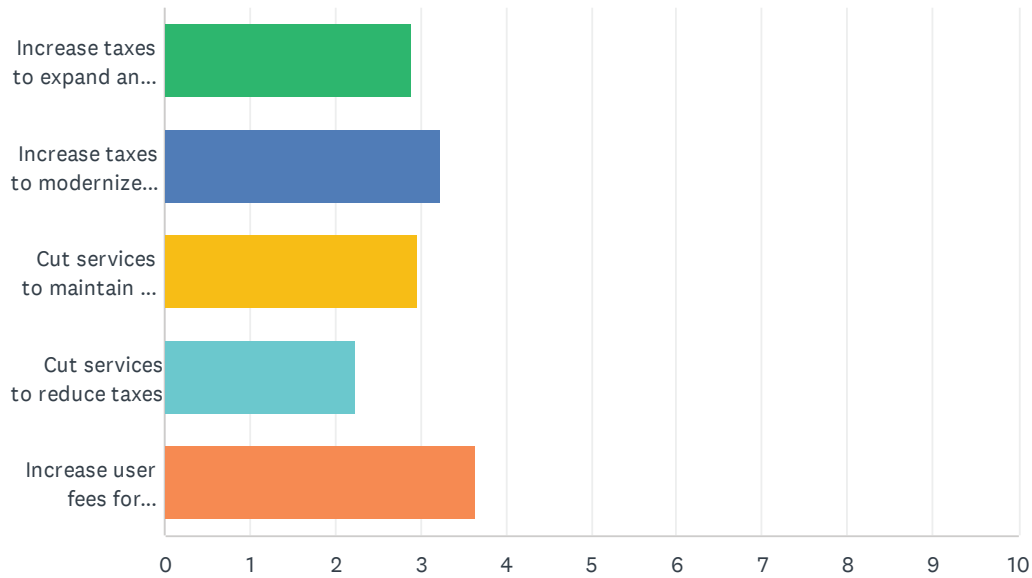
35	We live in rural Smithville and have no services (water/sewer). Also, our road is not being maintained properly given the amount of traffic. (South Grimsby Road 5)	1/10/2023 4:33 PM
36	Hard to maintain upkeep on roads in a community to large but some roads (Sixteen) are in need of repair. Larger shoulders for residents to walk in the country. More attention to parks/community halls in the rural community (e.g. Abingdon Hall). Outside of the TS control but more NRP presence for speeding.	1/10/2023 1:39 PM
37	I considered all my interactions with local municipal services and decided my per-interaction cost is quite high.	1/10/2023 9:08 AM
38	Living in a Condo, we are responsible for all of the above for our community with no tax relief.	1/10/2023 8:08 AM
39	Service seems good- roads are plowed in a timely fashion. The community looks pretty in the warmer months.	1/9/2023 11:22 PM
40	taxes to high for little services	1/9/2023 11:11 PM
41	Garbage collection is bi weekly which causes rodent and smell issues winter road maintenance is nearly non existent parking enforcement doesn't exist	1/9/2023 6:14 PM
42	Slightly less than city areas but well done for a small township area	1/8/2023 11:09 PM
43	Gravel road with shoulders that keep the water on it. Dead trees not cut down. Last gravel was courtesy of the turbine company. Closed our side road which was used by the farmers. Can't use Port Davidson because the guardrails make the road narrower. Roundabouts are also anti farmer!	1/8/2023 10:15 PM
44	I live on a rural road and rural areas don't appear to get the same attention and consideration for services as they deserve based on taxes paid.	1/7/2023 8:38 AM
45	The Township does a good job with the small amount of money they keep	1/6/2023 2:48 PM
46	I feel it's fair given the times we're in, but I'd like to see it lowered especially the Urban Service Area fee.	1/6/2023 9:39 AM
47	Snow clearing, park maintenance, libraries, etc. seem to be being maintained in a good fashion.	1/5/2023 9:40 AM
48	Taxes are way to high for what we get. Last winter, sidewalks weren't kept well and often icy. Have to pay to walk the track at the arena. Ridiculous!!	1/4/2023 5:05 PM
49	I wish there was a public swimming pool in West Lincoln (Smithville would be great). I also wish there were more free events like more free skates. Welland seems to offer quite a bit in this area.	1/4/2023 10:28 AM
50	Very little services for families. Your rec program is completely centred around seniors	1/4/2023 7:19 AM
51	Garbage is every other week When there is snow or freezing rain the salters aren't out quick enough. The building of the useless sign and bike stop was a waste of money which I'm sure cost way more that I cam imagine.	1/4/2023 1:07 AM
52	I'm paying for services I don't have	1/3/2023 10:01 PM
53	The tangible services I receive from the Township are garbage collection and maintenance of the gravel road on which I live. It is difficult to provide a higher rating when so much of my tax dollars are spent on such minor items.	1/3/2023 9:39 PM
54	I really appreciate the sidewalks being cleared by the township. Not sure if that's just because I live near the school, but appreciated none the less.	1/3/2023 3:27 PM
55	Road and snow maintenance is usually great within Smithville. Maintenance of public trees in newer subdivisions is lacking... poor quality, lack of proper pruning, stakes left on too long.	1/3/2023 1:42 PM
56	I think we still spend too much on a rec Center very rarely used. More can be offered for stay at home moms with small kids to have open time in the gyms.	1/3/2023 11:48 AM
57	I've seen the community grow. Love the MURS. Had to pay a \$40 library fine for a damaged CD audiobooks few years back. No one called to tell me it was damaged. Just had to pay it on my next check out. Let's make people using the library pay. Only damaged item in many years (12). Did not know it was damaged because we didn't end up using that item. We went to the	1/3/2023 11:30 AM

Township of West Lincoln 2023 Budget Engagement Survey

library during that time because husband was out of work...because it wouldn't cost us. Cost me \$40 and my pride because I didn't want to make a fuss in front of my kids. Our town reeks of privilege. Let remove barriers for people with our tax dollars.

Q7 Property taxes are the primary way to pay for services provided by the Township. Please rank the following options in order of preference, 1 being the highest.

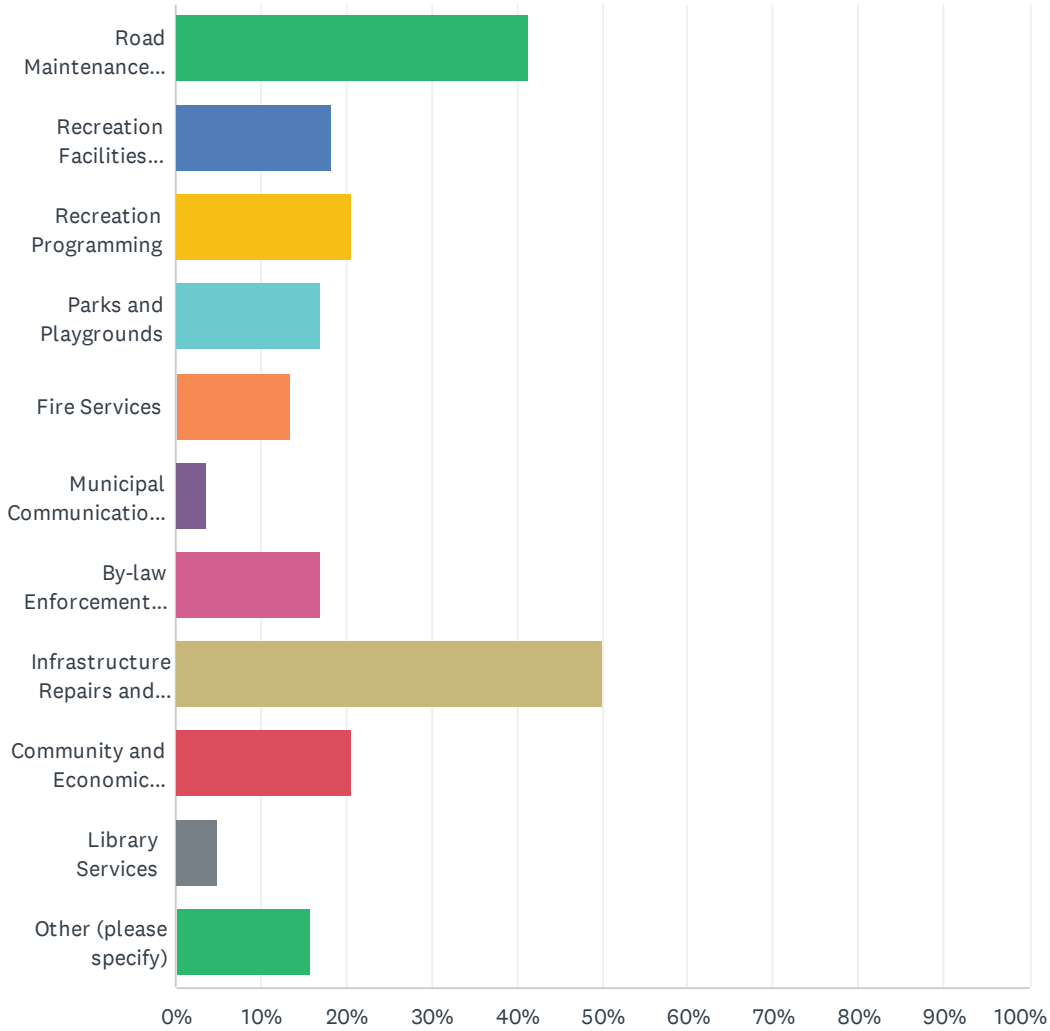
Answered: 82 Skipped: 20



	1	2	3	4	5	TOTAL	SCORE
Increase taxes to expand and enhance services	7.32% 6	40.24% 33	14.63% 12	12.20% 10	25.61% 21	82	2.91
Increase taxes to modernize and maintain services	21.95% 18	20.73% 17	26.83% 22	20.73% 17	9.76% 8	82	3.24
Cut services to maintain the current level of taxes	14.63% 12	19.51% 16	20.73% 17	37.80% 31	7.32% 6	82	2.96
Cut services to reduce taxes	7.32% 6	15.85% 13	13.41% 11	19.51% 16	43.90% 36	82	2.23
Increase user fees for programs used by residents and the broader community	48.78% 40	3.66% 3	24.39% 20	9.76% 8	13.41% 11	82	3.65

Q8 Select two (2) service areas where you would like to see more tax dollars spent.

Answered: 82 Skipped: 20



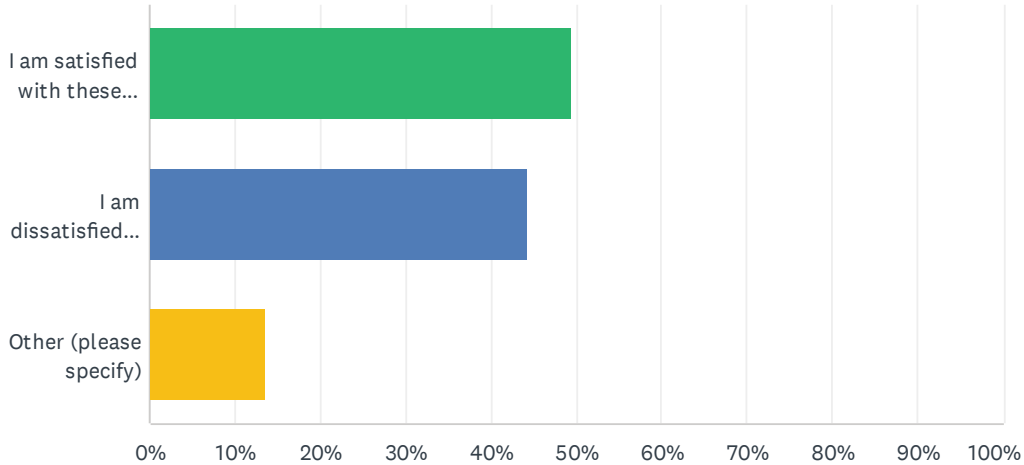
Township of West Lincoln 2023 Budget Engagement Survey

ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	41.46%	34
Recreation Facilities (arena, halls, sports fields, etc.)	18.29%	15
Recreation Programming	20.73%	17
Parks and Playgrounds	17.07%	14
Fire Services	13.41%	11
Municipal Communications (newsletters, website, social media, etc.)	3.66%	3
By-law Enforcement (including parking enforcement and animal control)	17.07%	14
Infrastructure Repairs and Replacement (roads, bridges, sidewalks)	50.00%	41
Community and Economic Development	20.73%	17
Library Services	4.88%	4
Other (please specify)	15.85%	13
Total Respondents: 82		

#	OTHER (PLEASE SPECIFY)	DATE
1	Many roads are in terrible condition. Also the community centre should have more programs for children and youth, especially in the gym and multi purpose room. The Municipality only offers a few programs just in the gym.	1/23/2023 10:28 AM
2	The baseball field at the park is a mess and the bleacher seating is broken and dangerous	1/21/2023 6:37 AM
3	Modernization to increase efficiency and reduce operating/long term costs	1/20/2023 2:09 PM
4	Dog park. Teen engagement. Community involvement	1/20/2023 12:29 PM
5	More police presence	1/18/2023 10:20 AM
6	Support for child care development	1/18/2023 9:19 AM
7	Very hard to select two as there are definitely some much needed repairs but also services needed for families and kids. The priority I think is the cross street by the library on rymal road in Smithville. It is horrendously dangerous and despite there being lights it isn't enough for on coming traffic to recognize that they need to stop. I genuinely have almost been hit by a car almost every time I cross. People are too careless there and the signs, lights need to be louder and potentially some type of beeping. Also a sign further back to indicate a crosswalk is up coming is necessary. Would love to see more programs on the weekend and evenings at the Smithville Library More activities for young kids and parents is so needed as the community grows	1/18/2023 7:23 AM
8	Parks - not playgrounds.	1/17/2023 10:55 PM
9	Hiring capable and experienced Bylaw officers who are not afraid to go out in the field and do their job properly- like giving out tickets for illegal parking daily. The township is missing the biggest revenue making opportunities. Revenue of illegal parking on Dennis Drive alone would be in thousands monthly - if only Bylaw did their job!	1/17/2023 7:02 PM
10	More trails, more bicycle infrastructure, more emphasis on active transportation, Wellandport streetscaping.	1/14/2023 7:47 PM
11	Elderly care	1/6/2023 9:36 AM
12	Speaking to Library services, there seems to be quite a bit of new books being brought into the library that fall into the category of LGBTQ. There doesn't, however, seem to be new Christian books being brought in. I would like to see a lot more Christian literature being brought into the library.	1/4/2023 10:28 AM

Q9 Please select why you believe more tax dollars should be spent on these two (2) service areas.

Answered: 81 Skipped: 21



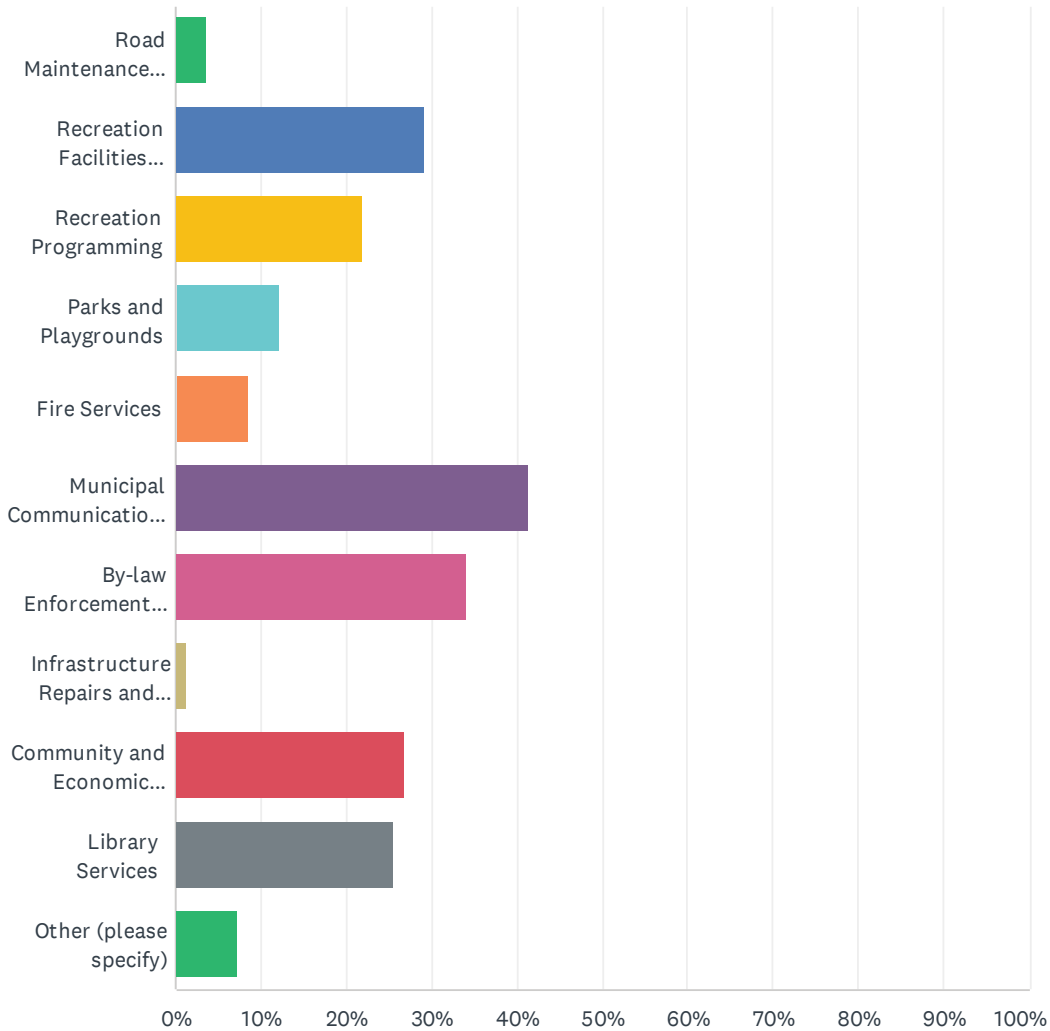
ANSWER CHOICES	RESPONSES
I am satisfied with these service areas, however, I would welcome further enhancements.	49.38% 40
I am dissatisfied with these services and think they need improvements.	44.44% 36
Other (please specify)	13.58% 11
Total Respondents: 81	

#	OTHER (PLEASE SPECIFY)	DATE
1	Living in the country, this is where I see the most benefit for my tax dollars	1/24/2023 12:28 PM
2	Community and economic development will bring returns to the community. It will support HOW we grow. Fire services are voluntary and could benefit from more staff as the community grows.	1/18/2023 9:19 AM
3	Pls see earlier answer. Winter operations is excellent. Other ROW maintenance could be improved	1/18/2023 7:20 AM
4	I am dissatisfied with lack of respect from Bylaw for residents who file legal complaints about illegal parking and residents instead are ignored and Bylaw barely performs their duties in town	1/17/2023 7:02 PM
5	The lack of maintenance is resulting in property damage to the affected areas	1/12/2023 9:14 AM
6	The arena is top notch! Thanks! It would be nice to offer free skating to the public. Maybe we can save up for a pool!	1/10/2023 2:26 PM
7	one of each...	1/10/2023 9:08 AM
8	These services are very under funded, and need improvements asap	1/6/2023 9:39 AM
9	Health and wellness as elderly age need care that is not provided or funded need to support aging people	1/6/2023 9:36 AM
10	I don't think taxes should be raised	1/4/2023 10:28 AM
11	I think these two areas are very important for the growth of West Lincoln - we need programs	1/3/2023 3:27 PM

to build a more inclusive community

Q10 Select two (2) service areas where you would like to see fewer tax dollars spent.

Answered: 82 Skipped: 20



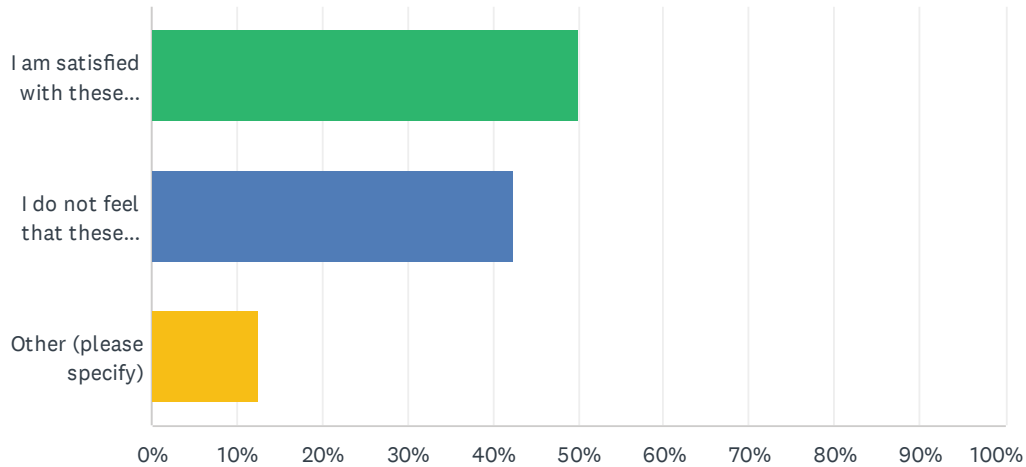
Township of West Lincoln 2023 Budget Engagement Survey

ANSWER CHOICES	RESPONSES
Road Maintenance (including winter road maintenance)	3.66% 3
Recreation Facilities (arena, halls, sports fields, etc.)	29.27% 24
Recreation Programming	21.95% 18
Parks and Playgrounds	12.20% 10
Fire Services	8.54% 7
Municipal Communications (newsletters, news releases, videos, photos, graphics, website, social media, etc.)	41.46% 34
By-law Enforcement (including parking enforcement and animal control)	34.15% 28
Infrastructure Repairs and Replacement (roads, bridges, sidewalks)	1.22% 1
Community and Economic Development	26.83% 22
Library Services	25.61% 21
Other (please specify)	7.32% 6
Total Respondents: 82	

#	OTHER (PLEASE SPECIFY)	DATE
1	It's difficult to choose because all of the options are worthy of attention.	1/25/2023 6:47 AM
2	Volunteers could reduce the cost of some programs. Lots of experience in retired residents.	1/18/2023 10:20 AM
3	I don't have enough information to answer this question with integrity.	1/18/2023 9:19 AM
4	Unsure if by law includes police presence. I am making this comment by under the presumption that actual police presence is not included in 'by law' I've never seen any type of bylaw service in the area ever. I certainly don't want any less police presence, I would advocate more as the rate of break ins has increased. I've had one experience with animal control and it was awful. Rude. Condescending. Ignorant. And refused to tend to a rabid raccoon on my property. K was disgusted. So I was extremely disappointed in that service and to think any of my tax dollars has gone to that as I then had to contact a business and PAY them to tend to the raccoon which seemed very unfair.	1/18/2023 7:23 AM
5	I can't think of anything else as there's very little to none social activities for people my age in town. In fact, there's no parks with benches to sit on and enjoy nature, no music events , no cultural events , no charity events, no fashion events, nothing. I can't think of anything this town spends money on? The town is not artistic as other towns, no art shows, nothing. Extremely disappointed with overall luck of anything creative in this town! Where does are money go to? Pickleball? I don't use this service. I'm 42 and want excitement in my life not doom and gloom, half a life is over at my age!	1/17/2023 7:02 PM
6	I don't have any areas that I think fewer tax dollars should be spent. NOTE: I DO NOT THINK YOU SHOULD REDUCE INFRASTRUCTURE SPENDING BUT I HAD TO PICK SOMETHING IN ORDER TO BE ABLE TO SUBMIT MY SURVEY	1/10/2023 5:45 PM

Q11 Please select why you believe fewer tax dollars should be spent on these two (2) service areas.

Answered: 80 Skipped: 22



ANSWER CHOICES	RESPONSES
I am satisfied with these service areas and think that tax dollars would be better used on other areas.	50.00% 40
I do not feel that these service areas require as much as attention as the Township is giving them.	42.50% 34
Other (please specify)	12.50% 10
Total Respondents: 80	

#	OTHER (PLEASE SPECIFY)	DATE
1	Fees could be charged for some programs and services. By-law services could perhaps be done on a regional level instead of municipal	1/23/2023 12:05 PM
2	Municipal communication is already sufficient and accessible, bylaw should be self sufficient and self funding through fines collected	1/20/2023 2:09 PM
3	Too much money has been spent on our fire services in the last number of years. Over zealous by law enforcement only contributes to further divide our community.	1/20/2023 12:29 PM
4	I'm dissatisfied with these services and I don't think further money should be spent on them. I don't find these resources essential and money is better spent elsewhere	1/18/2023 7:23 AM
5	I don't spend my whole life on social media so I don't need more social media advertising, websites or videos. On my time off, I go and physically pick garbage and dog poo from our parks.	1/17/2023 7:02 PM
6	I think a small tax increase is appropriate and that municipal government provides value for money for the most part	1/10/2023 5:45 PM
7	I'm not aware of any newsletter, news release videt etc from West Lincon. If I need information I go to the website. Don't spend money to get people to go to the website. Not really interested in parking enforcement.	1/10/2023 2:26 PM
8	I don't use them... but perhaps that it selfish of me.	1/9/2023 11:22 PM
9	Recreation should be paid by users of the programs	1/6/2023 2:48 PM

10 User fees should be increased to offer set the growth of costs to these services on the overall community. Better efforts should be made to get a corporate sponsor for each centre/field to help with off-setting the costs as well.

1/6/2023 9:39 AM

Q12 Please provide any additional comments or suggestions that you would like to be considered during the 2023 Budget deliberations.

Answered: 27 Skipped: 75

#	RESPONSES	DATE
1	We would hope that Council can give consideration to keep hard toping roads in the Township	2/10/2023 11:11 AM
2	In considering the amount of salary/wages to be paid to future hiring of management/employees of the Township, it would be prudent for the Council to be mindful of the fact that often there are qualified individuals available to fill said positions at a much lower sum. This is common practice in private industry who are constantly focused on the bottom line so they don't go broke.	2/7/2023 2:21 PM
3	I would like to know that we have services and programs to support the aging population	1/26/2023 9:53 PM
4	Crossing barriers at the station road traintracks	1/26/2023 3:29 PM
5	Spend the extra money to make the fire alarm compatible with new radios. Who cares if the new comers don't like it. It is highly effective and part of this community	1/26/2023 11:39 AM
6	With the recession here, we should cut taxes and limit some of these unnecessary services. We as the people need more money in our pockets to pay for our daily expenses.	1/24/2023 1:31 PM
7	Community service typically are aimed at minorities, creating a bias in access	1/24/2023 12:28 PM
8	Why not involve more the community in creating new programs or maintaining parks and areas. (Friends of the park, spring and fall clean up, flower watering teams, etc.)	1/23/2023 12:05 PM
9	Not much for the youth to do in town. Need to provide more recreation programs to keep them busy, especially on Friday night and weekends. Not just gym activities. Need more variety of children's programs. The recreation center is wonderful, but under utilized. Gym isn't open on a Sunday. Could be open, especially during hockey season.	1/23/2023 10:28 AM
10	Focus on wasted resources and look for government spending reductions	1/23/2023 10:01 AM
11	Please add more safety features to the cross light by the corner of Wade road and hwy 20 in Smithville. It is SO UNSAFE. more lights and signage is needed. Flashing Signage is needed leading up to the cross walk to caution drivers. People go through that area going 70Km/h and there has already been multiple pedestrians hit there and one was a severely injured child. Increase police presence for people speeding in Smithville. Increase recreation services for young children on evenings and weekends (not just during the day).	1/18/2023 7:23 AM
12	Pls also consider reviewing town service delivery, efficiency, modernization - using the levy money you currently receive more effectively.	1/18/2023 7:20 AM
13	I would like to see Smithville thrive and welcome and hire people who are newcomers. I would like to see more" New blood" in this town. People who are open and have tons of new ideas, who are creative and want to make this place better for all! I would like to see less racism in this town because the newcomers are extremely intelligent and educated people but are almost never given the chance to thrive and provide their ideas to the township of West Lincoln. They are coming from Europe, Africa and Asia. They are extremely intelligent and educated, I'm not sure if I mentioned this.	1/17/2023 7:02 PM
14	Consider consolidating town offices to save money.	1/16/2023 4:26 PM
15	Property tax increases in past years have exceeded the rate of inflation, leaving less money in people's pockets. This year living costs, such as food and heating, are going up faster than most people's income; thus, there is even less money left over after essential living costs have been taken care of. Therefore, an increase in property taxes this year will be harmful for most householders. While undesirable, a reduction in some services may be necessary.	1/13/2023 6:44 PM
16	Costs are already so high for people. Increasing taxes would further add to this, which would	1/12/2023 10:59 PM

Township of West Lincoln 2023 Budget Engagement Survey

	not be the best decision in my opinion.	
17	Don't understand why you needed my name and email address for this survey. I would appreciate more information on services provided in order to be able to provide more meaningful feedback. This survey was just about cost and not about funding a budget that supports community values.	1/10/2023 5:45 PM
18	Thank you for this survey! Nice to know that government want to know what the community wants!!!	1/10/2023 2:26 PM
19	School zone safety. Particularly Caistor Centre Rd out front of Caistor Central Public School. Speed limit is currently 60 km an hour and a flashing 40 km an hour during essential bus times would be a safety benefit for all. More involvement and funding from the Township (through grants or otherwise and staffing) for community events, such as, the markets, Christmas Parade, holiday (other cultural holiday) free skates or something similar. Having a thriving community involves bringing people together and I think more work could be done here. The Township has some great volunteers trying to make these types of things happen but more initiative and support would be invaluable.	1/10/2023 1:39 PM
20	If a regional model works for Police and EMS, why not Fire?	1/10/2023 9:08 AM
21	More safety measures for people walking and crossing the main roadways. Removal of the crosswalk across from Avondale is used by many seniors from the Legion Villas and now makes crossing a threat to seniors and also young families crossing with young children.	1/8/2023 11:09 PM
22	Does agriculture really matter anymore?	1/8/2023 10:15 PM
23	Rural road upgrades were cut from the 2022 budget and need to be reinstated for 2023 and future years. The roads needs assessment study is severely flawed in it's rankings of rural roads and needs to be reviewed and overhauled. Road safety, as well as maintenance efficiency needs to be included in roads assessments. The current study does not address reality. Gravel roads were inspected in dry conditions in the summer. They also should be rated in wet conditions as well as winter conditions for a more accurate rating.	1/7/2023 8:38 AM
24	Spend money on taking care of what we have before adding new things. Add new things only if it is affordable	1/6/2023 2:48 PM
25	I would like to see less time being spent on raising this and that flag for each different day of the week. I feel it is not a good use of time or money.	1/4/2023 10:28 AM
26	Again, the rec center was a waste of tax dollars. It is over priced and has lots of negative space in it costing us needless money.	1/3/2023 11:48 AM
27	Our recreation services are awful compared to neighbouring communities. Cater to seniors or kids. Lots of people between the ages of 14-60. I worked for Town of Grimsby Rec Services as a teen. Tons of opportunity there and that was 20 years ago. Grimsby rec services 20 years ago outshines West Lincoln today. Perhaps we can learn from our neighbours.	1/3/2023 11:30 AM

Project	Funding Source							
	Expenditure	CCBF	Debenture	Development Charges	Donations	Municipal Contribution	OCIF	Reserve
1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	\$1,200,000		\$1,200,000					
182 - Tanker at Station #2	\$615,000							\$615,000
1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	\$460,000			\$46,000			\$197,600	\$216,400
1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	\$380,000			\$38,000			\$342,000	
1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	\$280,000	\$252,000		\$28,000				
1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	\$250,000			\$25,000		\$125,000		\$100,000
229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	\$250,000	\$225,000		\$25,000				
1021 - Ball Diamond Lighting (Leisureplex)	\$240,000							\$240,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	\$200,000			\$62,000				\$138,000
26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	\$100,000			\$10,000				\$90,000
1145 - Record Management System Implementation	\$86,900							\$86,900
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	\$80,000			\$8,000				\$72,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	\$75,000			\$7,500				\$67,500
1146 - Asphalt Hot Box Trailer	\$70,000							\$70,000
452 - Smithville Parks and Recreation Master Plan	\$70,000			\$52,500				\$17,500
455 - Smithville and Township Trails and Corridors Master Plan	\$62,500			\$31,400				\$31,100
1136 - Storm Water Management Pond Evaluations	\$60,000							\$60,000
1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	\$50,000							\$50,000
420 - Water Meter Replacement Program	\$50,000							\$50,000
564 - Replacement Computers - Corporate Services	\$50,000							\$50,000
1108 - East Chippawa Rd Slope Stability - 175m west of Boyle Rd..	\$45,000			\$4,500				\$40,500
743 - Water Meters - New Installation	\$34,800							\$34,800
1112 - Town Hall LED Conversion	\$32,000				\$2,300			\$29,700
1069 - Library Strategic Planning	\$20,000							\$20,000
1090 - West Lincoln Community Center fencing at train tracks	\$25,000							\$25,000
1106 - Sewage Pump on Trailer	\$25,000							\$25,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	\$25,000							\$25,000
56 - Bunker Gear	\$25,000							\$25,000
938 - Corporate Strategic Plan	\$20,000							\$20,000
1139 - Onboarding and Training Documentation Software	\$22,000							\$22,000
84 - New Bunker Gear Washer Station 2	\$20,000							\$20,000
1144 - Town Hall Roof Top HVAC Replacement	\$17,000							\$17,000
713 - Signs - New & Replacement	\$17,000							\$17,000
776 - Addition to Printed Collection - Smithville Library Branch	\$16,500			\$14,400				\$2,100
1035 - Street Furniture	\$15,000							\$15,000
1093 - Creekview Fencing	\$15,000							\$15,000
1099 - Old Fire Hall HVAC upgrades	\$15,000							\$15,000
1113 - Banner and Basket Arms	\$15,000							\$15,000
775 - Addition to Audio Visual Collection - All Library Branches	\$15,000							\$15,000
780 - Addition to Printed Collection - Wellandport Library Branch	\$11,000			\$9,150	\$1,500			\$350
1049 - Environmental Monitoring Program (John St. Caistorville)	\$10,000							\$10,000
1091 - Hank Macdonald Building Upgrades	\$10,000							\$10,000
1094 - West Lincoln Community Center Parking Lot Fence	\$10,000							\$10,000
573 - Network Hardware - Corporate Management	\$10,000							\$10,000
779 - Addition to Printed Collection - Caistorville Library Branch	\$8,800			\$7,650	\$1,150			
138 - Miscellaneous Recreation Equipment	\$8,000							\$8,000
1004 - Non Network Replacement Computers - Library Branches	\$7,000							\$7,000
1138 - Updating GPS system	\$6,000							\$6,000
237 - Miscellaneous Road Equipment	\$6,000							\$6,000
1088 - Miscellaneous Fire Equipment	\$5,000							\$5,000
1092 - Caistorville Library Lock Upgrades	\$5,000							\$5,000
637 - Software Implementation	\$5,000							\$5,000
723 - Miscellaneous Water Equipment	\$5,000							\$5,000
733 - Miscellaneous Wastewater Equipment	\$5,000							\$5,000
833 - Miscellaneous Corporate Management Equipment and Furniture	\$5,000							\$5,000
1143 - Wellandport Firewall Upgrade	\$3,000							\$3,000
777 - Replacement Computers - Library Branches	\$1,500							\$1,500
TOTAL	\$5,170,000	\$477,000	\$1,200,000	\$369,100	\$4,950	\$125,000	\$539,600	\$2,454,350

Project Summary

10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)

Project Number	10	Title	TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			
Regions					
Description	Snyder Rd Bridge Rehabilitation				
Justification	Based on the Township's Biennial OSIM inspections, this bridge requires a rehabilitation to extend its service life. Funding allocation in 2023 is to undertake a bridge condition survey to determine the extend of the rehabilitation work that is required, and detailed design. Funding for construction is allocated in the capital budget forecast for 2025.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	8,000	-	37,000	-	-	-	-	-	-	-
415205 - OCIF	-	-	333,000	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	72,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630711 - SNYDER ROAD - FROM: TWENTY MILE ROAD TO: SIXTEEN ROAD	80,000	-	370,000	-	-	-	-	-	-	-
Total Expenditure	80,000	-	370,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd

Project Number	1001	Title	TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Pearson Bridge Major Rehabilitation				
Justification	This is a shared bridge with the Township of Wainfleet and project expenses will be shared 50/50. A bridge condition survey was completed in 2013 and the report recommended a complete deck rehabilitation. The funding allocation in 2023 is required due to increased construction / inflationary cost and the current market conditions. The 2022 Budget included an allocation of \$1,000,000 with an additional \$250,000 in 2023.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415401 - MUNICIPAL GRANTS	125,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630702 - PEARSON BRDG 23 BOYLE RD	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Funding Source	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Expenditure										
620106 - IT HARDWARE POOL	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Total Expenditure	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100
Percent Increase		50.00%	(80.00%)	190.48%	37.70%	(44.05%)	29.79%	24.59%	38.16%	(80.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1021 - Ball Diamond Lighting (Leisureplex)

Project Number	1021	Title	Ball Diamond Lighting (Leisureplex)	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Replace current light fixtures with LED lighting for the Leisureplex Ball Diamonds.				
Justification	The current light fixtures at the Leisureplex diamonds are old and costly to operate, maintain and repair. New LED lighting will increase the use of the diamonds at night as well as help minimize hydro and repair costs. This project was budgeted for in 2022 with a cost of \$40,000. Additional funds are required based on current pricing, bringing the total project to \$280,000.				
Strategic Plan Theme	#4 Local Attractions				

Scenario Details

Budget Year	2023	Name	1021 - Ball Diamond Lighting (Leisureplex): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	240,000	-	-	-	-	-	-	-	-	-
Total Funding Source	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
610040 - BASEBALL DIAMOND LED LIGHTS	240,000	-	-	-	-	-	-	-	-	-
Total Expenditure	240,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd

Project Number	1024	Title	Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Hard Topping (Surface Treatment) of Vaughan Road (Caistor Gainsborough Townline Rd to Wellandport Rd [RR27]). Total length is 6.71 km.				
Justification	These sections of existing gravel roads were identified in the 2019 Road Needs Study as a candidate to be hard topped, as per Report PW-27-2020. This road serves as connecting roadway between higher traffic roads of Caistor Gainsborough Townline Rd, Port Davidson Rd., and Wellandport Rd. Work involves hard topping of the existing gravel road. Work will include double surface treatment for entire section except between Wellandport Rd and Krick Rd which will receive full width Recycled Asphalt Pavement (RAP) and a single surface treatment. Additional work includes culvert replacements and base repairs where necessary.				
Strategic Plan Theme	#1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	1,200,000	-	-	-	-	-	-	-	-	-
Total Funding Source	1,200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	1,200,000	-	-	-	-	-	-	-	-	-
Total Expenditure	1,200,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1035 - Street Furniture

Project Number	1035	Title	Street Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Garbage cans and benches				
Justification	With the growing area of Smithville, the Township is periodically adding street furniture to accommodate the growth. Any new purchases with match the existing benches and garbage cans.				
Strategic Plan	#4 Local Attractions				
Theme	#5 Community health and Safety				
	#6 Efficient, Fiscally Responsible growth				

Scenario Details

Budget Year	2023	Name	1035 - Street Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1049 - Environmental Monitoring Program (John St. Caistorville)

Project Number	1049	Title	Environmental Monitoring Program (John St. Caistorville)	Lock Status	Unlocked
Asset Type	Operating Program	Department	Planning & Heritage	Year Identified	2021
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Monitoring of environmental concerns relating to the nest of former gas tanks at John Street location, Caistorville.				
Justification	The Township of West Lincoln completed site clean up of tanks and main building on John Street in Caistorville. TSSA and MECP require monitoring of environmental concerns relating to the nest of the former gas tanks.				

Cost estimate is \$20,000 for 2021 to accommodate one-time cost for drilling of 3 more wells.
 \$5,000 - monitoring and reporting for 4 weeks
 \$15,000 - drilling and reporting 3 weeks

Consultant recommends ongoing annual monitoring beyond 2021 at a cost of approximately \$10,000 per year.
 Community Health and Safety

Strategic Plan Theme

Scenario Details

Budget Year	2023	Name	1049 - Environmental Monitoring Program (John St. Caistorville): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520661 - ENVIRONMENTAL MONITORING PROGRAM-JOHN ST	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1069 - Library Strategic Planning

Project Number	1069	Title	Library Strategic Planning	Lock Status	Unlocked
Asset Type	Master Plan	Department	Libraries		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	The creation of a plan that defines the library's vision for the future and identifies its goals and objectives.				
Justification	The Library Board has completed their previous strategic plan and are moving forward to planning for the next four year term with this strategic plan.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	1069 - Library Strategic Planning: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1088 - Miscellaneous Fire Equipment

Project Number	1088	Title	Miscellaneous Fire Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Fire		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township Fire department.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1088 - Miscellaneous Fire Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1090 - West Lincoln Community Center fencing at train tracks

Project Number	1090	Title	West Lincoln Community Center fencing at train tracks	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Parks	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Installation of a chain link fence along the north border of the community center property.				
Justification	The north end of the community center property borders the CP rail tracks. To make the area safer for the public, the Township will install a fence along the property line.				
Strategic Plan Theme	#5 - Community health and safety				

Scenario Details

Budget Year	2023	Name	1090 - West Lincoln Community Center fencing at train tracks: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1091 - Hank Macdonald Building Upgrades

Project Number	1091	Title	Hank Macdonald Building Upgrades	Lock Status	Unlocked
Asset Type	Building	Department	Recreation Facilities		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace doors and add eavestrough to the building at Hank Macdonald Park				
Justification	The community garden now utilizes the current building at Hank Macdonald Park. There is a need for new doors as well as eavestroughs for the building. This will lengthen the life time of the building and mitigate ongoing maintenance and repair costs.				
Strategic Plan	#4 - Local Attractions				
Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1091 - Hank Macdonald Building Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1092 - Caistorville Library Lock Upgrades

Project Number	1092	Title	Caistorville Library Lock Upgrades	Lock Status	Unlocked
Asset Type	Building - Other	Department	Libraries		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Upgrade the current building locks.				
Justification	Caistorville Library requires upgrades to the locks to bring them into our current key alike system for all town buildings.				
Strategic Plan	#6 Efficient, Fiscally Responsible Operations				
Theme	#5 Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1092 - Caistorville Library Lock Upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1093 - Creekview Fencing

Project Number	1093	Title	Creekview Fencing	Lock Status	Unlocked
Asset Type	Fence	Department	Parks		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Install fence in Creekview Park along open field				
Justification	The park at Creek view Drive is open to the protected lands along the creek. Homeowners are constantly using the park area as access to the back yards with equipment and damaging the park area. The Township plan to install a fence with a gate will prevent this from happening in the future.				
Strategic Plan	#4 - Local Attractions				
Theme	#5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1093 - Creekview Fencing: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1094 - West Lincoln Community Center Parking Lot Fence

Project Number	1094	Title	West Lincoln Community Center Parking Lot Fence	Lock Status	Unlocked
Asset Type	Fence	Department	Recreation Facilities		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Install fence and gates at community center entrance off of Westlea Drive				
Justification	The Township would now like to install a fence and gate to control access to the community center property. Currently there are concrete blocks being used to control access. These blocks are unsightly and not user friendly to move for staff access.				
Strategic Plan	#4 - Local Attractions				
Theme	#5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1094 - West Lincoln Community Center Parking Lot Fence: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460102 - TSFR FROM WLCC RESERVE	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1099 - Old Fire Hall HVAC upgrades

Project Number	1099	Title	Old Fire Hall HVAC upgrades	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace current HVAC unit on roof top of old fire hall which is now the file storage building attached to town hall.				
Justification	The existing HVAC is very old and we cannot get parts for it anymore. The unit is not efficient and has had to have numerous repairs over the past few years. This unit controls the heat and air conditioning on the second floor of the old fire hall at town hall.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1099 - Old Fire Hall HVAC upgrades: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1106 - Sewage Pump on Trailer

Project Number	1106	Title	Sewage Pump on Trailer	Lock Status	Unlocked
Asset Type	Water Equipment	Department	Wastewater		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	4" mobile pump for Sewer Pumping Station (SPS)				
Justification	The current trailer mounted pump has reached its end of life expectancy and has become very unreliable. This pump is crucial to the sewage operation to ensure that the SPS does not overflow and cause basement flooding. When we get substantial inflow to the SPS and the station pumps cannot keep up with the flow, this pump is activated to ensure basement flooding is avoided.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1106 - Sewage Pump on Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)

Project Number	1107	Title	Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 175m section of Concession 2 Rd, located approx. 1.8 kms east of Smithville Rd (RR14).				
Justification	A short 175m section of Concession 2 Rd adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding is allocated in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	7,500	60,000	-	-	-	-	-	-	-	-
415102 - CCBF	-	346,400	-	-	-	-	-	-	-	-
415205 - OCIF	-	193,600	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	67,500	-	-	-	-	-	-	-	-	-
Total Funding Source	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	75,000	600,000	-	-	-	-	-	-	-	-
Total Expenditure	75,000	600,000	-	-	-	-	-	-	-	-
Percent Increase		700.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..

Project Number	1108	Title	East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Slope stability analysis, design, and construction/repair of a 50m section of E. Chipawwa Rd, located approx. 175m west of Boyle Rd..				
Justification	A short 50m section of E. Chipawwa Rd. adjacent to the Welland River, requires significant and ongoing maintenance due to the unstable slope. In 2020, there was a partial slope failure, therefore remediation is required to avoid further issues. A detailed slope stability analysis is required to determine the preferred option to repair the issue. Funds required for 2023 are to do the analysis and detail design of the preferred option. Construction work and associated funding allocation is included in the capital budget forecast in 2024.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	4,500	40,000	-	-	-	-	-	-	-	-
415102 - CCBF	-	360,000	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	8,000	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	32,500	-	-	-	-	-	-	-	-	-
Total Funding Source	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	45,000	400,000	-	-	-	-	-	-	-	-
Total Expenditure	45,000	400,000	-	-	-	-	-	-	-	-
Percent Increase		788.89%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.

Project Number	1109	Title	Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Resurfacing of Industrial Park Rd from Spring Creek Rd., southerly to the railway tracks.				
Justification	This section of Industrial Park Rd is in poor condition. This project is to replace the asphalt pavement to improve its condition and service life.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	38,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	342,000	-	-	-	-	-	-	-	-	-
Total Funding Source	380,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	380,000	-	-	-	-	-	-	-	-	-
Total Expenditure	380,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement

Project Number	1110	Title	Killins St., Barbara St., Brooks Circle Watermain Replacement	Lock Status	Unlocked
Asset Type	Water Main	Department	Water	Year Identified	2022
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Design and construction for the watermain replacement on Killins St., Barbara St., and Brooks Circle.				
Justification	The existing (AC) watermains in this area are approaching the end of life and require replacement. The funding allocation in 2023 is for design services, while construction funding is allocated in the capital budget forecast for 2024. The roads in the area also require rehabilitation. The watermain and road works can be packaged in one project to take advantage of economy of scale.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460124 - TSFR FROM WATER	50,000	-	-	-	-	-	-	-	-	-
Total Funding Source	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	50,000	675,000	-	-	-	-	-	-	-	-
Total Expenditure	50,000	675,000	-	-	-	-	-	-	-	-
Percent Increase		1,250.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1112 - Town Hall LED Conversion

Project Number	1112	Title	Town Hall LED Conversion	Lock Status	Unlocked
Asset Type	Building - Other	Department	Governance		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace existing town hall interior lights with L.E.D lighting.				
Justification	Replace existing town hall interior lights with L.E.D lighting. The existing lights are expensive to repair and not energy efficient. This project would see annual energy savings of approximately \$3231.00 per year. At this time there is also an expected project rebate of approximately \$2,348.00. This project will also assist in the township meeting the 2% annual energy usage reduction as set out in our Energy Conservation Demand management Plan. This project is funded through a transfer from the Facilities Reserve. The Facilities Reserve will be reimbursed on an annual basis with any savings realized on the utility billing. Based on the estimate above, pay-back to the Facilities Reserve should be completed in about 9 years.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations.				

Scenario Details

Budget Year	2023	Name	1112 - Town Hall LED Conversion: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
420401 - DONATIONS	2,300	-	-	-	-	-	-	-	-	-
460110 - TSFR FROM FACILITIES	29,700	-	-	-	-	-	-	-	-	-
Total Funding Source	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	32,000	-	-	-	-	-	-	-	-	-
Total Expenditure	32,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1113 - Banner and Basket Arms

Project Number	1113	Title	Banner and Basket Arms	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replace and add new arms for downtown banners and hanging baskets				
Justification	Some of the older banner arms are in need of replacements. The existing hanging basket baskets are in need of a total replacement. These items need to be installed to meet the Regions bylaw, policies, and specifications for placement on Regional roads.				
Strategic Plan	#4 - Local Attractions				
Theme	#5 - Community health and Safety				

Scenario Details

Budget Year	2023	Name	1113 - Banner and Basket Arms: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1136 - Storm Water Management Pond Evaluations

Project Number	1136	Title	Storm Water Management Pond Evaluations	Lock Status	Unlocked
Asset Type	Operating Program	Department	Storm Sewer		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	Evaluation of all Township Storm Water Management (SWM) ponds. This will be a joint collaboration with Town of Grimsby and Town of Lincoln.				
Justification	This project is to evaluate the existing condition of all of the Township's storm water management ponds. The information obtained from this evaluation will help staff forecast a maintenance schedule for the ponds. To take advantage of economies of scale, this will be a joint project with the Town of Grimsby and Lincoln . The Town of Grimsby will be the lead on the project.				
Strategic Plan Theme	#3-Strategic, Responsible Growth #5- Community Health and Safety				

Scenario Details

Budget Year	2023	Name	1136 - Storm Water Management Pond Evaluations: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	60,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1138 - Updating GPS system

Project Number	1138	Title	Updating GPS system	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2022
Manager		Partner			
Regions					
Description	New GPS units for Vehicles which allow real time tracking.				
Justification	In 2023, we will be updating our GPS system for better protection against claims and this will require an extra \$6000 for the initial purchase of the units, this is a one time charge. Our current GPS system takes periodic snap shots of location and cannot be tracked live. The new GPS units will give us greater protection from claims and allow us to follow equipment in real time.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1138 - Updating GPS system: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	-	-	-	-	-	-	-	-	-
Total Funding Source	6,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	-	-	-	-	-	-	-	-	-
Total Expenditure	6,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1139 - Onboarding and Training Documentation Software

Project Number	1139	Title	Onboarding and Training Documentation Software	Lock Status	Unlocked
Asset Type	IT Project	Department	Corporate Services		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			

Regions

Description It has been identified by several corporate teams that onboarding, training and the documentation of employee requirements has been very paper intensive for some time and difficult to track. A cloud software program has been identified that will assist in the digitalization of this work. The project is being funded through the Modernization funds received from the Province in 2020.

Justification The reduction of time and resources will be realized across the corporation. The amount of paper reduced alone will create great savings, while the online tracking of this important HR function will create efficiencies in staff use of time and better use of their resources.

Strategic Plan Theme Efficient Fiscally Responsible Operations

Scenario Details

Budget Year	2023	Name	1139 - Onboarding and Training Documentation Software: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes

Description

Comments

Justification

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460107 - TSFR FROM CONTINGENCY	22,000	-	-	-	-	-	-	-	-	-
Total Funding Source	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520640 - SOFTWARE IMPLEMENTATION	22,000	-	-	-	-	-	-	-	-	-
Total Expenditure	22,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd

Project Number	1141	Title	Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Concession 3 Rd road resurfacing (surface treatment) and base repair				
Justification	This section of Concession 3 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	46,000	-	-	-	-	-	-	-	-	-
415205 - OCIF	197,600	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	21,400	-	-	-	-	-	-	-	-	-
460130 - TSFR FROM SETTLMNT ROAD AGREEM	195,000	-	-	-	-	-	-	-	-	-
Total Funding Source	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	460,000	-	-	-	-	-	-	-	-	-
Total Expenditure	460,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)

Project Number	1142	Title	Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2022
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Young St. road resurfacing (surface treatment) & base repair				
Justification	This section of Young St was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	28,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	252,000	-	-	-	-	-	-	-	-	-
Total Funding Source	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	280,000	-	-	-	-	-	-	-	-	-
Total Expenditure	280,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1143 - Wellandport Firewall Upgrade

Project Number	1143	Title	Wellandport Firewall Upgrade	Lock Status	Unlocked
Asset Type	IT Project	Department	Libraries		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Replacement of current firewall hardware at the Wellandport Library.				
Justification	As we move into the new fiscal year, several corporate systems and networks are being upgraded, including phone and other infrastructure and this will place the remote libraries in good stead to connect into these new systems. Caistorville Library firewall was replaced in November 2022 in conjunction with an internet upgrade to accomodate and Wellandport Library should now follow suit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	1143 - Wellandport Firewall Upgrade: Main	Lock Status	Unlocked
Project Status	Council Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	3,000	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1144 - Town Hall Roof Top HVAC Replacement

Project Number	1144	Title	Town Hall Roof Top HVAC Replacement	Lock Status	Unlocked
Asset Type	Furnace	Department	Governance		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Town hall roof top unit				
Justification	The roof top unit for the council chambers at town hall has failed and is in need of repair. Staff have received quotations for the repairs and these repairs need to be completed ASAP as the unit will not last much longer.				
Strategic Plan Theme	#6 Efficient, Fiscally Responsible Operations.				

Scenario Details

Budget Year	2023	Name	1144 - Town Hall Roof Top HVAC Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460110 - TSFR FROM FACILITIES	17,000	-	-	-	-	-	-	-	-	-
Total Funding Source	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	17,000	-	-	-	-	-	-	-	-	-
Total Expenditure	17,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1145 - Record Management System Implementation

Project Number	1145	Title	Record Management System Implementation	Lock Status	Unlocked
Asset Type	Operating Program	Department	Corporate Services		
Start Date	2023-01-01	Completion Date	2025-12-31	Year Identified	2023
Manager		Partner			

Description With the Municipal Election being held in 2022, the Clerks department needs to focus their efforts to other demands, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation. In 2023 the Clerks Department is requesting to hire a full time staff member to assist with multiple projects, including the preparation of a new Records Retention By-law and implementation of a new Records Management System for the Corporation.

Justification It is recommended that a Records Coordinator/Administrative Clerk be hired for a 3 year term, 35 hrs/week in order to assist with day-to-day departmental operations as well as assist with the implementation of a Records Management Program (RMP). RMP's needs strong staffing support in order for the program to be implemented efficiently, if this does not happen, a lot of time and resources can be put into a program that is not successful. This position will also assist staff members in understanding their roles and responsibilities with respect to records management and the importance of proper document control for easy retrieval and disposition. Key deliverables of the RMP are to:

- Create a new Records Management Program (RMP) with appropriate policies and procedures
- Introduce a new records retention by-law
- Provide staff education and training on new RMP and retention bylaw
- Establish an updated inventory for the Township's documents (both electronic and physical records)
- Software program for electronic records

Strategic Plan Theme #6 – Efficient, Fiscally Responsible Operations

Scenario Details

Budget Year	2023	Name	1145 - Record Management System Implementation: Main	Lock Status	Unlocked
Project Status	Budget Entry			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Project Summary

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Funding Source	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	86,900	68,200	69,600	-	-	-	-	-	-	-
Total Expenditure	86,900	68,200	69,600	-	-	-	-	-	-	-
Percent Increase		(21.52%)	2.05%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1146 - Asphalt Hot Box Trailer

Project Number	1146	Title	Asphalt Hot Box Trailer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2023
Manager		Partner			
Regions					
Description	Asphalt hot box trailer for transporting hot mix asphalt for road maintenance and repairs.				
Justification	This new piece of equipment is required to maintain the hot mix asphalt at optimal temperature, therefore ensuring the quality of the material is maintained, and the placement of the material is consistent which will ensure durability of the repair. Currently road crews use a 1 tonne pickup and cover the material with a tarp during transportation.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	1146 - Asphalt Hot Box Trailer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699990 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

138 - Miscellaneous Recreation Equipment

Project Number	138	Title	Miscellaneous Recreation Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks		
Start Date	2023-01-01	Completion Date	2030-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	138 - Miscellaneous Recreation Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Funding Source	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Total Expenditure	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-
Percent Increase		6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%	(100.00%)	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

182 - Tanker at Station #2

Project Number	182	Title	Tanker at Station #2	Lock Status	Unlocked
Asset Type	Fire Tanker	Department	Fire		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2020
Manager		Partner			

Description
 Tanker is replaced based on age and condition and not recognized by the OFM or the Fire Underwriters when it reaches the 20 years old.

Justification

- 1) Deterioration of the tank and cab due to rusting and the age of the apparatus and small leakage of the tank which has been addressed a number of times.
- 2) Availability of parts is becoming more of a concern and the potential for increased downtime due to sourcing is very real.
- 3) Testing and rating is not recognized in vehicles over 20 years and thus our Tanker cannot be used to evaluate the flow test capabilities and Tanker Shuttle accreditation of the department for Fire Underwriter Survey accreditation.

Strategic Plan Theme
 Community Health & Safety

Scenario Details

Budget Year	2023	Name	182 - Tanker at Station #2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	615,000	-	-	-	-	-	-	-	-	-
Total Funding Source	615,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625024 - NEW TANKER	615,000	-	-	-	-	-	-	-	-	-
Total Expenditure	615,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer

Project Number	203	Title	Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Steamer unit mounted on a trailer used to unblock culverts and valves from ice build up.				
Justification	The portable steamer is a crucial piece of equipment that is used to unblock culverts in the winter that get blocked from ice. It is also used to remove ice build up from valves and manholes if necessary. Flooding is a major concern in the winter months if culverts get frozen.				
Strategic Plan Theme	#5 - Community Health and Safety #6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620113 - PORTABLE CULVERT STEAMER	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd

Project Number	229	Title	Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Concession 4 Rd road resurfacing (surface treatment)				
Justification	This section of Concession 4 Rd was identified in the 2019 Road Needs Study as well as the Township's 2022 pavement management system update as being a candidate for resurfacing. This will extend the service life of the road.				
Strategic Plan Theme	#1 - Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	25,000	-	-	-	-	-	-	-	-	-
415102 - CCBF	225,000	-	-	-	-	-	-	-	-	-
Total Funding Source	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630233 - CONCESSION 4 RD: PULVERIZE & DST - FROM: RR 24 (VICTORIA AVE) TO: ROSEDENE RD	250,000	-	-	-	-	-	-	-	-	-
Total Expenditure	250,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for buying necessary small equipment.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Funding Source	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Total Expenditure	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	16.67%	0.00%	14.29%	0.00%	25.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.

Project Number	26	Title	TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date	2023-01-01	Completion Date	2024-12-31		
Manager		Partner			
Regions					
Description	Campbell Bridge Rehabilitation				
Justification	From the Township's biennial OSIM Inspections, Campbell Bridge was identified as a full rehabilitation within 1-5 years to extend it's service life. A bridge condition survey was undertaken in 2022. The bridge condition survey has identified the scope of work required for the bridge rehabilitation. The 2023 funding allocation is to complete the detail design for the bridge rehabilitation as recommended in the bridge condition survey. Funding for construction is allocated in the Capital Budget forecast for 2024.				
Strategic Plan Theme	1. Strong Transportation Connections				

Scenario Details

Budget Year	2023	Name	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410404 - DC - ROADS	10,000	75,000	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	675,000	-	-	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	90,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630710 - SOUTH GRIMSBY ROAD										
16 - CAMPBELLBRIDGE - FROM:	100,000	750,000	-	-	-	-	-	-	-	-
HWY 20 TO: TWENTY ROAD										
Total Expenditure	100,000	750,000	-	-	-	-	-	-	-	-
Percent Increase		650.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of old Water meters				
Justification	As water meters get older, their experience operational issues. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually. As part of the ongoing effort to reduce non revenue water loss, the Township replaces old meters to ensure that we are keeping up with technological advances in relation to metering and also to replace old, damaged, leaking or broken meters.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing new water meters to replace old meters.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%

Project Summary

Expenditure										
635202 - WATER METERS-REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

452 - Smithville Parks and Recreation Master Plan

Project Number	452	Title	Smithville Parks and Recreation Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Analysis/study to be completed to determine the need for further parks and recreation facilities.				
Justification	Following on the heels of the Master Community Plan work, analysis should be completed to determine the need for further parks and recreation facilities according to growth to 2051. Based on growth and demand/trends, this project will calculate the number and location of additional recreational facilities, programs and services to meet future demand.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	452 - Smithville Parks and Recreation Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410402 - DC - ADMINISTRATION	52,500	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	17,500	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520653 - SMITHVILLE PARKS AND RECREATION MASTER PLAN	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

455 - Smithville and Township Trails and Corridors Master Plan

Project Number	455	Title	Smithville and Township Trails and Corridors Master Plan	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage	Year Identified	2020
Start Date	2023-01-01	Completion Date	2027-12-31		
Manager		Partner			
Regions					
Description	Expand and update Smithville and Township wide Trails and Corridors Master Plan				
Justification	It is time to expand and update our Smithville and Township Trails and Corridors Master Plan to benefit the whole of the Township. This should dovetail with the Smithville Trails and Corridors Plan, completed in 2009, and with neighbouring Trail Plans and Regional Plans.				
	This should be prepared right after the Smithville Master Community Plan work is finished so that we have planned linkages and planned infrastructure between planned parks and parkettes to help inform block plan applications and approvals.				
	The estimate cost to expand and update the current Trails and Corridors Master Plan is \$125,000.00.				
	We are now requesting the the remaining funds to get to the \$125,000.00 needed to complete this plan.				
Strategic Plan Theme	Strong Transportation Networks				

Scenario Details

Budget Year	2023	Name	455 - Smithville and Township Trails and Corridors Master Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410402 - DC - ADMINISTRATION	31,400	-	-	-	-	-	-	-	-	-

Project Summary

460116 - TSFR FROM PLANNING	31,100	-	-	-	40,000	-	-	-	-	-
Total Funding Source	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520647 - TRAILS AND CORRIDORS MASTER PLAN	62,500	-	-	-	40,000	-	-	-	-	-
Total Expenditure	62,500	-	-	-	40,000	-	-	-	-	-
Percent Increase	(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program - Remedial Works

Project Number	500	Title	Inflow & Infiltration Reduction Program - Remedial Works	Lock Status	Unlocked
Asset Type	Operating Program	Department	Wastewater	Year Identified	2020
Start Date	2023-01-01	Completion Date	2025-12-31		
Manager		Partner			

Description Remedial work to reduce Inflow and Infiltration within the Sewer system. This is a multi-year program.

Justification The Township is in a multi year program to reduce the Inflow and Infiltration into our sanitary sewer system. The last two years have been spent doing studies to locate I&I issues with the intent to correct the deficiencies. The treatment of storm water in the sanitary system is very expensive and creates future issues for development. In order to develop areas within the sanitary system, it is necessary to eliminate I&I to increase capacity within the current system. This budget will be used for remedial efforts to address deficiencies that have been located from the previous studies.

Strategic Plan Theme #5 - Community Health and Safety
 #6 - Strategic, Responsible Growth

Scenario Details

Budget Year	2023	Name	500 - Inflow & Infiltration Reduction Program - Remedial Works: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Multi year program designed to eliminate Inflow and Infiltration.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410405 - DC - WW	62,000	62,000	62,000	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	138,000	138,000	138,000	-	-	-	-	-	-	-
Total Funding Source	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM	200,000	200,000	200,000	-	-	-	-	-	-	-
Total Expenditure	200,000	200,000	200,000	-	-	-	-	-	-	-
Percent Increase		0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

56 - Bunker Gear

Project Number	56	Title	Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 57 bunker suits. At 10 suits per year at a cost of \$2,500 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	Efficient, Fiscally Responsibility Operations				

Scenario Details

Budget Year	2023	Name	56 - Bunker Gear: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Funding Source	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Expenditure										
620105 - BUNKER GEAR	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Total Expenditure	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000
Percent Increase		0.00%	4.00%	3.85%	3.70%	3.57%	3.45%	3.33%	3.23%	9.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	50,000	-	-	-	68,100	-	-	-	-	-
460123 - TSFR FROM TECHNOLOGY	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000
Total Funding Source	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Total Expenditure	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000
Percent Increase		(66.20%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%	0.00%	50.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Governance		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source 460123 - TSFR FROM TECHNOLOGY	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Funding Source	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Total Expenditure	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000
Percent Increase		0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%	0.00%	25.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

637 - Software Implementation

Project Number	637	Title	Software Implementation	Lock Status	Unlocked
Asset Type	IT Project	Department	Cemeteries		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Software to manage cemetery sales and burial records as well as mapping.				
Justification	The Township cemeteries are getting busier every year. Staff would like to implement a software program to help with the administration of the cemeteries. Staff have been researching software options and have found a few that are used in the industry by other municipalities.				
Strategic Plan	#3 - Strategic, Responsible Growth.				
Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	637 - Software Implementation: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460127 - TSFR FROM CEMETERY	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520640 - SOFTWARE IMPLEMENTATION	5,000	-	-	-	-	-	-	-	-	-
Total Expenditure	5,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

713 - Signs - New & Replacement

Project Number	713	Title	Signs - New & Replacement	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Road signs throughout the Township				
Justification	Street and Traffic Signs are purchased throughout the year as required. Road signs are regulated and need to be changed on a regular basis. The Township is in need of replacing many signs to be within Provincial standards. Therefore this budget is needed to rectify damaged and old signs that are a liability to the Township. As per the Township's Tangible Capital Asset Policy, this expenditure is to be capitalized.				
Strategic Plan Theme	#1 - Strong Transportation Connections #5 - Community Health and Safety				

Scenario Details

Budget Year	2023	Name	713 - Signs - New & Replacement: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for the purchase of new Signs				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Funding Source	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Expenditure										
630001 - ROAD SIGNS	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Total Expenditure	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000
Percent Increase		2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	2.44%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing small equipment used in the water distribution system.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Various equipment used for the Waste Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan	#5 - Community Health and Safety				
Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing small equipment throughout the year.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.00%	0.00%	66.67%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2023-01-01	Completion Date	2032-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As development proceeds and new properties are built, they require a water meter. This budget is used to purchase the required meters to service these new residential, commercial and Industrial sites.				
Strategic Plan	#3 - Strategic, Responsible Growth				
Theme	#6 - Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description	Account for purchasing water meters for new development.				
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460124 - TSFR FROM WATER	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Funding Source	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Expenditure										
635201 - WATER METERS-NEW	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Total Expenditure	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000
Percent Increase		2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	2.44%	2.38%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Funding Source	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400
460115 - TSFR FROM LIBRARY	2,100	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300
Total Funding Source	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Total Expenditure	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700
Percent Increase		4.85%	5.20%	4.95%	5.24%	4.98%	5.21%	4.95%	5.15%	4.90%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

777 - Replacement Computers - Library Branches

Project Number	777	Title	Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries		
Start Date	2023-01-01	Completion Date	2031-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Network Computer Expenses. The replacement of older circulation and staff computers and upgrading the operating system from Windows 7 to Windows 10				
Justification	Budget for IT replacement of network computers through township IT department. New circulation computers will allow our staff to work more efficiently with our library members and our staff with their day to day work loads. The upgraded operating system will allow for better security. All staff will then be working with the same operating systems regardless of location or computer used which in itself will be a benefit.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	777 - Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460115 - TSFR FROM LIBRARY	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Funding Source	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase		(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Total Expenditure	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-
Percent Increase		(100.00%)	100.00%	(40.69%)	(44.19%)	87.50%	(40.00%)	48.15%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650
420401 - DONATIONS	1,150	1,550	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	-	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050
Total Funding Source	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Total Expenditure	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700
Percent Increase		4.55%	5.43%	5.15%	4.90%	4.67%	5.36%	5.08%	4.84%	5.38%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2023	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
410409 - DC - LIBRARY	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150
420401 - DONATIONS	1,500	-	-	-	-	-	-	-	-	-
460115 - TSFR FROM LIBRARY	350	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850
Total Funding Source	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Total Expenditure	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000
Percent Increase		4.55%	5.22%	4.96%	4.72%	5.26%	5.00%	4.76%	5.19%	4.94%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Governance	Year Identified	2020
Start Date	2023-01-01	Completion Date	2032-12-31		
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2023	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Funding Source	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Total Expenditure	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000
Percent Increase		10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%	6.25%	5.88%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

84 - New Bunker Gear Washer Station 2

Project Number	84	Title	New Bunker Gear Washer Station 2	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2023-01-01	Completion Date	2023-12-31	Year Identified	2020
Manager		Partner			

Description The washer/extractor is required at Station 2 as there is currently no such equipment at that location. This piece of equipment is a commercial/industrial grade washer that removes contaminants that bunker gear is exposed to during firefighting operations.

Justification The by-products of fires have been proven to contribute to higher cancer rates in firefighters than in the general population. The Ministry of Labour requires Fire Departments to take measures to reduce firefighter's exposure to these chemical by-products. The bunker gear washer/extractor is required to ensure that firefighters' exposure to harmful chemicals from the by-products of fire as well as other contaminants on or in their bunker gear is reduced or eliminated. There currently is no washer/extractor at Station 2, so the Station 2 firefighters must transport their contaminated equipment to Station 1 to use the washer at that location.

Strategic Plan Theme Community Health and Safety

Scenario Details

Budget Year	2023	Name	84 - New Bunker Gear Washer Station 2: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460111 - TSFR FROM FIRE	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620108 - NEW BUNKER GEAR WASHER	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

938 - Corporate Strategic Plan

Project Number	938	Title	Corporate Strategic Plan	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Services	Year Identified	2020
Start Date	2023-01-01	Completion Date	2027-12-31		
Manager		Partner			
Regions					
Description	<p>Corporate Plan Refresh:</p> <p>In 2019, West Lincoln developed a 10-year corporate strategic plan to guide the township through to 2029. This plan focuses on 6 key priority areas including:</p> <ol style="list-style-type: none"> 1. Strong Transportation Connections 2. Support for Business and Employment Opportunities for Residents 3. Strategic, Responsible Growth 4. Local Attractions 5. Community Health and Safety and 6. Efficient, Fiscally Responsible Operations. <p>The 10-year plan has prioritized 25 key initiatives to advance the community. Related work has been bundled into short-term initiatives (initiated in the first three-years), medium-term (initiated within a five-year timeframe) and long-term initiatives (to be initiated within the next 10 years).</p> <p>A July 2022 Township report on the Corporate Strategic Plan highlights tremendous success with respect to the progress and accomplishments achieved since 2019. Many of the prioritized short and medium-term initiatives have been achieved or are in progress.</p> <p>Now four years into the plan, and on the heels of the 2022 Municipal Election, it is time for West Lincoln’s Council and senior management to review and refresh the plan to ensure relevancy and to update and revise priorities and initiatives to guide the coming 3 years. The planning process will also provide an opportunity to set in motion any new priorities or solutions needed to address evolving and emerging issues and opportunities in West Lincoln.</p> <p>With progress made in many areas of the 2019 Corporate Strategic Plan, and with a new Council in place, which recently heard from the public during the run up to the election, the Plan needs to be refreshed to ensure it is meeting the community needs and provide an up to date framework for the development of annual business plans and budgets.</p> <p>Theme: 6 -Efficient, Fiscally Responsible Operations</p>				
Justification					
Strategic Plan Theme					
Scenario Details					
Budget Year	2023	Name	938 - Corporate Strategic Plan: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Summary

Project Forecast

Object	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Funding Source										
460105 - TSFR FROM CAPITAL	20,000	-	-	-	45,000	-	-	-	-	-
Total Funding Source	20,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Expenditure										
520626 - CORPORATE STRATEGIC PLAN	20,000	-	-	-	45,000	-	-	-	-	-
Total Expenditure	20,000	-	-	-	45,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
TSFR FROM WLCC RESERVE	1090 - West Lincoln Community Center fencing at train tracks	25,000	-	-	-	-	-	-	-	-	-	25,000
TSFR FROM WLCC RESERVE	1094 - West Lincoln Community Center Parking Lot Fence	10,000	-	-	-	-	-	-	-	-	-	10,000
TSFR FROM BRIDGE	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	72,000	-	-	-	-	-	-	-	-	-	72,000
TSFR FROM BRIDGE	1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	100,000	-	-	-	-	-	-	-	100,000
TSFR FROM BRIDGE	1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	72,000	-	-	-	-	-	-	-	72,000
TSFR FROM BRIDGE	11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	100,500	100,500
TSFR FROM BRIDGE	13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	90,000	193,200	-	-	-	283,200
TSFR FROM BRIDGE	14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	129,600	-	-	-	-	-	-	-	-	129,600
TSFR FROM BRIDGE	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	90,000	-	-	-	-	-	-	-	-	-	90,000
TSFR FROM BRIDGE	27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	90,000	-	-	90,000
TSFR FROM BRIDGE	28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	90,000	-	-	-	-	-	90,000
TSFR FROM BRIDGE	29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	72,000	-	-	-	-	-	-	-	72,000
TSFR FROM BRIDGE	40 - Guard Rail Replacement - Various	-	250,000	200,000	-	200,000	-	200,000	-	200,000	-	1,050,000
TSFR FROM BRIDGE	522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	90,000	-	-	90,000
TSFR FROM BUILDING	708 - Vehicle	-	-	-	30,000	-	-	-	-	-	-	30,000
TSFR FROM BUILDING	986 - Vehicle	-	-	-	-	45,000	-	-	-	-	-	45,000
TSFR FROM CAPITAL	1021 - Ball Diamond Lighting (Leisureplex)	240,000	-	-	-	-	-	-	-	-	-	240,000
TSFR FROM CAPITAL	1023 - Soccer LED lights	-	-	100,000	-	-	-	-	-	-	-	100,000
TSFR FROM CAPITAL	1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
TSFR FROM CAPITAL	1035 - Street Furniture	15,000	-	-	-	-	-	-	-	-	-	15,000
TSFR FROM CAPITAL	1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	44,200	-	-	-	-	-	-	-	-	44,200
TSFR FROM CAPITAL	1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
TSFR FROM CAPITAL	1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
TSFR FROM CAPITAL	1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	-	-	-	-	-	-	-	-	-	10,000
TSFR FROM CAPITAL	1093 - Creekview Fencing	15,000	-	-	-	-	-	-	-	-	-	15,000
TSFR FROM CAPITAL	110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	37,570	-	-	37,570
TSFR FROM CAPITAL	1100 - Abingdon Utility Building	-	40,000	-	-	-	-	-	-	-	-	40,000
TSFR FROM CAPITAL	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	8,000	-	-	-	-	-	-	-	-	-	8,000
TSFR FROM CAPITAL	1113 - Banner and Basket Arms	15,000	-	-	-	-	-	-	-	-	-	15,000
TSFR FROM CAPITAL	1124 - Organizational Staffing Review	-	-	-	75,000	-	-	-	-	-	-	75,000
TSFR FROM CAPITAL	1136 - Storm Water Management Pond Evaluations	60,000	-	-	-	-	-	-	-	-	-	60,000
TSFR FROM CAPITAL	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	21,400	-	-	-	-	-	-	-	-	-	21,400
TSFR FROM CAPITAL	1145 - Record Management System Implementation	86,900	68,200	69,600	-	-	-	-	-	-	-	224,700
TSFR FROM CAPITAL	117 - College Street Trail - New trail	-	-	-	-	27,640	-	-	-	-	-	27,640
TSFR FROM CAPITAL	118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	221,900	-	-	-	-	-	221,900
TSFR FROM CAPITAL	136 - Rock Street Trail - New trail	-	-	-	-	-	74,620	-	-	-	-	74,620
TSFR FROM CAPITAL	140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	127,600	-	-	-	-	127,600
TSFR FROM CAPITAL	142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	84,530	-	-	84,530
TSFR FROM CAPITAL	147 - Leisureplex - New soccer field	-	-	-	100,000	-	-	-	-	-	-	100,000
TSFR FROM CAPITAL	152 - Playground Replacement at Leisureplex	-	160,000	-	-	-	-	-	-	-	-	160,000
TSFR FROM CAPITAL	153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	25,460	-	-	25,460
TSFR FROM CAPITAL	158 - Leisureplex - New baseball diamond	-	-	-	449,325	-	-	-	-	-	-	449,325
TSFR FROM CAPITAL	159 - North Loop Trail - New trail	-	-	-	-	-	-	-	237,950	-	-	237,950
TSFR FROM CAPITAL	172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	90,000	80,200	-	-	-	-	-	-	170,200
TSFR FROM CAPITAL	177 - Development Charge Study	-	-	-	-	-	70,000	-	-	-	-	70,000
TSFR FROM CAPITAL	20 - Wellandport Park - Soccer field	-	-	-	-	10,000	-	-	-	-	-	10,000
TSFR FROM CAPITAL	21 - All Trails - Trail Signage	-	-	-	20,000	-	-	-	-	-	-	20,000
TSFR FROM CAPITAL	22 - All Trails - Benches	-	-	-	-	10,000	-	-	-	-	-	10,000
TSFR FROM CAPITAL	242 - South Grimsby Rd 8 - From: RR 20 to North Limits	-	-	-	-	54,000	-	-	-	-	-	54,000
TSFR FROM CAPITAL	260 - Orland Dr. Resurfacing - From Northridge Dr to Westlea Dr	-	-	27,000	-	-	-	-	-	-	-	27,000
TSFR FROM CAPITAL	263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	76,400	-	-	-	-	-	-	-	76,400
TSFR FROM CAPITAL	268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	93,700	-	-	-	-	-	-	-	93,700
TSFR FROM CAPITAL	273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	-	-	-	138,000	-	-	138,000
TSFR FROM CAPITAL	282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	107,000	-	-	-	-	-	-	-	107,000
TSFR FROM CAPITAL	284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	17,200	-	-	-	-	-	-	-	17,200
TSFR FROM CAPITAL	289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	-	138,000	-	-	-	138,000
TSFR FROM CAPITAL	295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	13,500	99,000	-	-	-	-	-	112,500
TSFR FROM CAPITAL	404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	102,800	-	-	-	-	-	-	102,800
TSFR FROM CAPITAL	516 - Murgatroyd Trail - Upgrade	-	100,000	-	-	-	-	-	-	-	-	100,000
TSFR FROM CAPITAL	520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	362,500	-	-	-	-	362,500
TSFR FROM CAPITAL	564 - Replacement Computers - Corporate Services	50,000	-	-	-	68,100	-	-	-	-	-	118,100
TSFR FROM CAPITAL	595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	-	721,100	-	721,100
TSFR FROM CAPITAL	596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	127,000	-	-	-	-	-	127,000
TSFR FROM CAPITAL	597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	30,900	-	-	-	-	-	30,900

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
TSFR FROM CAPITAL	599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	132,300	-	-	-	-	-	-	132,300
TSFR FROM CAPITAL	601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	34,400	-	-	-	-	-	-	34,400
TSFR FROM CAPITAL	602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 6 (New Road for Urban Boundary Expand)	-	35,000	-	-	-	-	-	-	-	-	35,000
TSFR FROM CAPITAL	666 - Transportation Master Plan	-	-	-	-	-	-	80,000	-	-	-	80,000
TSFR FROM CAPITAL	706 - North Creek Trail - New trail	-	-	-	-	-	221,500	-	-	-	-	221,500
TSFR FROM CAPITAL	713 - Signs - New & Replacement	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	193,500
TSFR FROM CAPITAL	833 - Miscellaneous Corporate Management Equipment and Furniture	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	69,500
TSFR FROM CAPITAL	860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	-	155,000	-	155,000
TSFR FROM CAPITAL	921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	-	15,000	90,000	-	-	-	-	-	105,000
TSFR FROM CAPITAL	938 - Corporate Strategic Plan	20,000	-	-	-	45,000	-	-	-	-	-	65,000
TSFR FROM CAPITAL	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	100,000	-	-	-	-	-	-	-	-	100,000
TSFR FROM CONTINGENCY	1139 - Onboarding and Training Documentation Software	22,000	-	-	-	-	-	-	-	-	-	22,000
TSFR FROM EQUIPMENT	1039 - Pick Up Truck 17 - replacement	-	45,000	-	-	-	-	-	-	-	-	45,000
TSFR FROM EQUIPMENT	1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	-	330,000	-	-	330,000
TSFR FROM EQUIPMENT	1126 - Replace Tandem Truck 20038	-	-	-	-	-	-	-	315,000	-	-	315,000
TSFR FROM EQUIPMENT	1127 - Replace TR 20040	-	-	-	-	-	-	-	-	330,000	-	330,000
TSFR FROM EQUIPMENT	1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	-	200,000	-	200,000
TSFR FROM EQUIPMENT	1129 - Replace Pick Up TR 24	-	-	-	-	-	-	-	-	40,000	-	40,000
TSFR FROM EQUIPMENT	1130 - Replace Pick Up TR 10025	-	-	-	-	-	-	-	-	40,000	-	40,000
TSFR FROM EQUIPMENT	1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	-	40,000	-	40,000
TSFR FROM EQUIPMENT	1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	-	45,000	-	45,000
TSFR FROM EQUIPMENT	1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	-	335,000	335,000
TSFR FROM EQUIPMENT	1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	-	320,000	320,000
TSFR FROM EQUIPMENT	1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	-	60,000	60,000
TSFR FROM EQUIPMENT	1138 - Updating GPS system	6,000	-	-	-	-	-	-	-	-	-	6,000
TSFR FROM EQUIPMENT	1146 - Asphalt Hot Box Trailer	70,000	-	-	-	-	-	-	-	-	-	70,000
TSFR FROM EQUIPMENT	137 - Split Seeder	-	-	-	-	-	-	9,000	-	-	-	9,000
TSFR FROM EQUIPMENT	138 - Miscellaneous Recreation Equipment	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-	69,500
TSFR FROM EQUIPMENT	148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	140,000	-	-	-	-	-	-	-	-	140,000
TSFR FROM EQUIPMENT	149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	-	6,500	6,500
TSFR FROM EQUIPMENT	154 - Gator - To replace 2012 Kubota	-	20,000	-	-	-	-	-	-	-	-	20,000
TSFR FROM EQUIPMENT	160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	17,000	-	-	-	-	-	-	-	-	17,000
TSFR FROM EQUIPMENT	161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	-	41,000	-	-	-	41,000
TSFR FROM EQUIPMENT	168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	195,000	-	-	-	-	-	-	-	-	195,000
TSFR FROM EQUIPMENT	169 - Pickup - To replace 2015 GMC Tr 18	-	-	38,000	-	-	-	-	-	-	-	38,000
TSFR FROM EQUIPMENT	203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	25,000	-	-	-	-	-	-	-	-	-	25,000
TSFR FROM EQUIPMENT	237 - Miscellaneous Road Equipment	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	82,000
TSFR FROM EQUIPMENT	264 - Equipment Float - To replace 1997 King	-	-	-	-	60,000	-	-	-	-	-	60,000
TSFR FROM EQUIPMENT	266 - SUV - To replace 2015 GMC	-	45,000	-	-	-	-	-	-	-	-	45,000
TSFR FROM EQUIPMENT	271 - Sidewalk Tractor - To replace 2013 Trackless	-	225,000	-	-	-	-	-	-	-	-	225,000
TSFR FROM EQUIPMENT	325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	45,000	-	-	-	-	-	-	-	45,000
TSFR FROM EQUIPMENT	354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	-	125,000	-	-	-	-	-	-	125,000
TSFR FROM EQUIPMENT	484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	320,000	-	-	-	-	-	-	-	320,000
TSFR FROM EQUIPMENT	485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	65,000	-	-	-	-	-	-	-	65,000
TSFR FROM EQUIPMENT	493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
TSFR FROM EQUIPMENT	494 - Ice Edger	-	-	-	7,000	-	-	-	-	-	-	7,000
TSFR FROM EQUIPMENT	495 - Ice Resurfacers	-	-	-	150,000	-	-	-	-	-	-	150,000
TSFR FROM EQUIPMENT	622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	40,000	-	-	-	-	-	40,000
TSFR FROM EQUIPMENT	623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	-	11,000	11,000
TSFR FROM EQUIPMENT	624 - Field Paint Liner - To replace Simplistic	-	-	-	-	6,000	-	-	-	-	-	6,000
TSFR FROM EQUIPMENT	642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	320,000	-	-	-	-	-	-	320,000
TSFR FROM EQUIPMENT	644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	320,000	-	-	-	-	-	320,000
TSFR FROM EQUIPMENT	853 - Speed Board - To replace 2015 Traffic logix	-	10,000	-	-	-	-	-	-	-	-	10,000
TSFR FROM EQUIPMENT	866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	220,000	-	-	-	-	220,000
TSFR FROM EQUIPMENT	867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
TSFR FROM EQUIPMENT	868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
TSFR FROM EQUIPMENT	869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	160,000	-	-	-	-	160,000
TSFR FROM EQUIPMENT	91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
TSFR FROM EQUIPMENT	915 - Tractor - To replace tractor 41002	-	-	-	-	85,000	-	-	-	-	-	85,000
TSFR FROM EQUIPMENT	92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	40,000	-	-	-	40,000
TSFR FROM EQUIPMENT	93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	300,000	-	-	-	300,000
TSFR FROM EQUIPMENT	94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
TSFR FROM EQUIPMENT	95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	320,000	-	-	-	320,000
TSFR FROM FACILITIES	1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
TSFR FROM FACILITIES	1041 - Town Hall Window replacement	-	30,000	-	-	-	-	-	-	-	-	30,000
TSFR FROM FACILITIES	1042 - Old firehall windows and overhead doors	-	-	20,000	-	-	-	-	-	-	-	20,000
TSFR FROM FACILITIES	1089 - Silverdale Hall Siding Replacement	-	40,000	-	-	-	-	-	-	-	-	40,000
TSFR FROM FACILITIES	1091 - Hank Macdonald Building Upgrades	10,000	-	-	-	-	-	-	-	-	-	10,000
TSFR FROM FACILITIES	1099 - Old Fire Hall HVAC upgrades	15,000	-	-	-	-	-	-	-	-	-	15,000
TSFR FROM FACILITIES	1101 - Leisureplex Electric Panel Upgrades	-	10,000	-	-	-	-	-	-	-	-	10,000
TSFR FROM FACILITIES	1112 - Town Hall LED Conversion	29,700	-	-	-	-	-	-	-	-	-	29,700
TSFR FROM FACILITIES	1144 - Town Hall Roof Top HVAC Replacement	17,000	-	-	-	-	-	-	-	-	-	17,000
TSFR FROM FACILITIES	400 - Rehabilitation of Town Hall Parking Lot	-	150,000	-	-	-	-	-	-	-	-	150,000
TSFR FROM FACILITIES	451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
TSFR FROM FACILITIES	655 - PW Ops Centre - Building Expansion	-	-	-	300,000	-	-	-	-	-	-	300,000
TSFR FROM FACILITIES	656 - PW Building - Parking Lot	-	-	-	-	100,000	-	-	-	-	-	100,000
TSFR FROM FIRE	1062 - 2 portable pumps	-	25,000	-	-	-	-	-	-	-	-	25,000
TSFR FROM FIRE	1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	51,000
TSFR FROM FIRE	1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	-	25,000	-	-	-	25,000
TSFR FROM FIRE	1120 - SBCA Cylinder Compressor and Filling Station	-	75,000	-	-	-	-	-	-	-	-	75,000
TSFR FROM FIRE	1121 - SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	-	100,000	100,000
TSFR FROM FIRE	1122 - Electronic Signs	-	50,000	-	-	-	-	-	-	-	-	50,000
TSFR FROM FIRE	182 - Tanker at Station #2	615,000	-	-	-	-	-	-	-	-	-	615,000
TSFR FROM FIRE	403 - New Aerial Truck	-	-	1,300,000	-	-	-	-	-	-	-	1,300,000
TSFR FROM FIRE	56 - Bunker Gear	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	288,000
TSFR FROM FIRE	689 - New Pumper Station # 1	-	-	-	800,000	-	-	-	-	-	-	800,000
TSFR FROM FIRE	83 - Digital Pagers	-	-	-	-	-	40,000	-	-	-	-	40,000
TSFR FROM FIRE	84 - New Bunker Gear Washer Station 2	20,000	-	-	-	-	-	-	-	-	-	20,000
TSFR FROM FIRE	850 - New Squad Station # 1	-	-	-	-	-	68,000	-	-	-	-	68,000
TSFR FROM FIRE	851 - New Rescue Station # 2	-	68,000	-	-	-	-	-	-	-	-	68,000
TSFR FROM FIRE	919 - Fire Protection Master Plan	-	-	-	100,000	-	-	-	-	-	-	100,000
TSFR FROM LIBRARY	1004 - Non Network Replacement Computers - Library Branches	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100	65,100
TSFR FROM LIBRARY	1069 - Library Strategic Planning	20,000	-	-	-	-	-	-	-	-	-	20,000
TSFR FROM LIBRARY	1077 - Revitalization of Caistorville Branch	-	-	60,000	-	-	-	-	-	-	-	60,000
TSFR FROM LIBRARY	1092 - Caistorville Library Lock Upgrades	5,000	-	-	-	-	-	-	-	-	-	5,000
TSFR FROM LIBRARY	1118 - Logo and Branding	-	10,000	-	-	-	-	-	-	-	-	10,000
TSFR FROM LIBRARY	1143 - Wellandport Firewall Upgrade	3,000	-	-	-	-	-	-	-	-	-	3,000
TSFR FROM LIBRARY	588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
TSFR FROM LIBRARY	590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
TSFR FROM LIBRARY	775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
TSFR FROM LIBRARY	776 - Addition to Printed Collection - Smithville Library Branch	2,100	2,900	3,800	4,700	5,700	6,700	7,800	8,900	10,100	11,300	64,000
TSFR FROM LIBRARY	777 - Replacement Computers - Library Branches	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-	30,650
TSFR FROM LIBRARY	779 - Addition to Printed Collection - Caistorville Library Branch	-	-	2,050	2,550	3,050	3,550	4,150	4,750	5,350	6,050	31,500
TSFR FROM LIBRARY	780 - Addition to Printed Collection - Wellandport Library Branch	350	2,350	2,950	3,550	4,150	4,850	5,550	6,250	7,050	7,850	44,900
TSFR FROM LIBRARY	967 - Smart TV	-	-	-	-	-	950	950	-	-	-	1,900
TSFR FROM PLANNING	1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP on West Lincoln	-	-	100,000	-	-	-	-	-	-	-	100,000
TSFR FROM PLANNING	1124 - Organizational Staffing Review	-	-	-	25,000	-	-	-	-	-	-	25,000
TSFR FROM PLANNING	188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
TSFR FROM PLANNING	452 - Smithville Parks and Recreation Master Plan	17,500	-	-	-	-	-	-	-	-	-	17,500
TSFR FROM PLANNING	453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
TSFR FROM PLANNING	454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000
TSFR FROM PLANNING	455 - Smithville and Township Trails and Corridors Master Plan	31,100	-	-	-	40,000	-	-	-	-	-	71,100
TSFR FROM SEWERS	1106 - Sewage Pump on Trailer	25,000	-	-	-	-	-	-	-	-	-	25,000
TSFR FROM SEWERS	430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	11,000	166,000	-	-	-	-	-	177,000
TSFR FROM SEWERS	500 - Inflow & Infiltration Reduction Program - Remedial Works	138,000	138,000	138,000	-	-	-	-	-	-	-	414,000
TSFR FROM SEWERS	733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000	57,000
TSFR FROM SEWERS	922 - Industrial Park Rd Sanitary Sewer- From: Pearson Rd To: Urban Boundary	-	-	673,100	-	-	-	-	-	-	-	673,100
TSFR FROM SIDEWALKS	404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	100,000	-	-	-	-	-	-	100,000
TSFR FROM TECHNOLOGY	564 - Replacement Computers - Corporate Services	-	16,900	37,300	17,700	-	18,500	20,000	20,000	20,000	30,000	180,400
TSFR FROM TECHNOLOGY	573 - Network Hardware - Corporate Management	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	175,000
TSFR FROM WATER	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	50,000	-	-	-	-	-	-	-	-	-	50,000
TSFR FROM WATER	322 - Leak Detection Program	-	-	-	-	50,000	50,000	-	-	-	-	100,000
TSFR FROM WATER	324 - Water Rate Study and Financial Plan	-	-	75,000	-	-	-	-	-	-	-	75,000
TSFR FROM WATER	383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	21,100	305,000	-	-	-	-	326,100
TSFR FROM WATER	420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	530,000
TSFR FROM WATER	658 - Bulk Water Station - Replace roof shingles	-	-	-	-	10,000	-	-	-	-	-	10,000
TSFR FROM WATER	659 - Water Services - Replacement of Existing Building	-	-	-	-	300,000	-	-	-	-	-	300,000
TSFR FROM WATER	679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	13,500	-	-	-	-	-	-	-	-	13,500

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
TSFR FROM WATER	682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	35,000	360,000	-	-	-	-	-	-	-	395,000
TSFR FROM WATER	683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	-	60,000	-	-	-	-	-	-	-	60,000
TSFR FROM WATER	684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	-	50,000	-	-	-	-	-	-	-	50,000
TSFR FROM WATER	723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	53,000
TSFR FROM WATER	743 - Water Meters - New Installation	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	393,800
TSFR FROM WATER	927 - Industrial Park Rd Water Main - From: Pearson Rd To: Urban Boundary	-	-	450,000	-	-	-	-	-	-	-	450,000
TSFR FROM WATER	943 - Water Loss Study	-	-	50,000	-	-	-	-	-	-	-	50,000
TSFR FROM CEMETERY	1026 - Union Cemetery Expansion	-	25,000	-	100,000	-	-	-	-	-	-	125,000
TSFR FROM CEMETERY	450 - Cremation Columbarium - 32 niche columbarium	-	-	-	60,000	-	-	-	-	-	-	60,000
TSFR FROM CEMETERY	637 - Software Implementation	5,000	-	-	-	-	-	-	-	-	-	5,000
TSFR FROM CEMETERY	954 - Union Cemetery - Asphalt Driveway	-	40,000	-	-	-	-	-	-	-	-	40,000
TSFR FROM CEMETERY	955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000
TSFR FROM WT COM FUND	281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	-	171,500	-	-	-	-	-	-	171,500
TSFR FROM WT COM FUND	937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	-	100,000	-	-	-	-	-	-	100,000
TSFR FROM SETTLMNT ROAD AGREEM	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	100,000	-	-	-	-	-	-	-	-	-	100,000
TSFR FROM SETTLMNT ROAD AGREEM	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	67,500	-	-	-	-	-	-	-	-	-	67,500
TSFR FROM SETTLMNT ROAD AGREEM	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	32,500	-	-	-	-	-	-	-	-	-	32,500
TSFR FROM SETTLMNT ROAD AGREEM	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	195,000	-	-	-	-	-	-	-	-	-	195,000
CCBF	1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	500,000	-	-	500,000
CCBF	1074 - 2031 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	500,000	-	500,000
CCBF	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	346,400	-	-	-	-	-	-	-	-	346,400
CCBF	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	-	360,000	-	-	-	-	-	-	-	-	360,000
CCBF	1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000
CCBF	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	252,000	-	-	-	-	-	-	-	-	-	252,000
CCBF	171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	130,500	-	-	-	-	-	-	130,500
CCBF	172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	-	77,300	-	-	-	-	-	-	77,300
CCBF	173 - Niagara St. Resurfacing - From Welland St to Lincoln St	-	-	-	45,000	-	-	-	-	-	-	45,000
CCBF	174 - Welland St. Reconstruction - From Canborough Rd (RR63) to Niagara St	-	-	-	72,000	-	-	-	-	-	-	72,000
CCBF	224 - South Grimsby Rd 6 Resurfacing - From Townline Rd (RR14) to Gateway Ave.	-	-	-	-	36,800	-	-	-	-	-	36,800
CCBF	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	225,000	-	-	-	-	-	-	-	-	-	225,000
CCBF	240 - Adams Rd. - From South Grimsby Rd 7 to RR 20	-	-	-	-	225,000	-	-	-	-	-	225,000
CCBF	248 - Concession 4 Rd Resurfacing - From Crown Rd to Rosedene Rd	-	135,000	-	-	-	-	-	-	-	-	135,000
CCBF	258 - Edward Crt Resurfacing - From Wade Rd to Bulb	-	49,500	-	-	-	-	-	-	-	-	49,500
CCBF	259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	180,000	-	-	-	-	-	-	-	180,000
CCBF	261 - Morgan St Resurfacing - From Brock St E to End	-	-	-	135,000	-	-	-	-	-	-	135,000
CCBF	268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	153,800	-	-	-	-	-	-	-	153,800
CCBF	269 - Elcho Rd Resurfacing - From Collver Rd to Wellandport Rd (RR27)	-	-	126,000	-	-	-	-	-	-	-	126,000
CCBF	525 - Silverdale Rd Resurfacing - From RR 20 to Concession 4 Rd	-	-	-	-	198,000	-	-	-	-	-	198,000
CCBF	529 - Young St. Resurfacing - From South Grimsby Rd 6 to Grimsby Rd (RR 12)	-	-	-	-	-	-	270,000	-	-	-	270,000
CCBF	981 - 2028 - Various Roads (Hot Mix) - TBD from Latest Pavement Management System	-	-	-	-	-	500,000	-	-	-	-	500,000
CCBF	983 - 2029 - Various Roads (Hot Mix) - TBD from Latest Pavement Management System	-	-	-	-	-	-	227,300	-	-	-	227,300
CCBF	984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	-	2,700	-	-	-	2,700
PROVINCIAL GRANTS	1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	125,800	-	-	-	-	-	-	-	-	125,800
PROVINCIAL GRANTS	14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	599,400	-	-	-	-	-	-	-	-	599,400
PROVINCIAL GRANTS	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	462,500	1,776,000	-	-	-	-	-	-	-	2,238,500
OCIF	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	333,000	-	-	-	-	-	-	-	333,000
OCIF	1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	619,500	-	-	619,500
OCIF	1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	-	76,600	-	-	-	-	-	-	76,600
OCIF	1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	134,300	-	-	-	-	-	134,300
OCIF	1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	270,000	-	-	-	-	-	270,000
OCIF	1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	79,500	-	79,500
OCIF	11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	259,500	259,500
OCIF	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	193,600	-	-	-	-	-	-	-	-	193,600
OCIF	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	342,000	-	-	-	-	-	-	-	-	-	342,000
OCIF	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	197,600	-	-	-	-	-	-	-	-	-	197,600
OCIF	12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	-	180,000	-	-	-	-	180,000
OCIF	13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	-	346,800	-	-	-	346,800
OCIF	224 - South Grimsby Rd 6 Resurfacing - From Townline Rd (RR14) to Gateway Ave.	-	-	-	-	215,200	-	-	-	-	-	215,200
OCIF	251 - Killins St. Resurfacing - From Wade Rd. to Cul-de-sac	-	333,000	-	-	-	-	-	-	-	-	333,000
OCIF	263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	193,600	-	-	-	-	-	-	-	193,600
OCIF	28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	-	439,500	-	-	-	-	439,500
OCIF	29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	-	450,000	-	-	-	-	-	-	450,000
OCIF	522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	540,000	-	540,000
OCIF	524 - Caistor-Gainsborough Townline Rd - From Elcho Road to Canborough Rd (RR63)	-	-	-	-	-	-	-	-	-	360,000	360,000

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
OCIF	983 - 2029 - Various Roads (Hot Mix) - TBD from Latest Pavement Management System	-	-	-	-	-	-	272,700	-	-	-	272,700
REGIONAL GRANTS	937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	-	100,000	-	-	-	-	-	-	100,000
MUNICIPAL GRANTS	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	125,000	-	-	-	-	-	-	-	-	-	125,000
DONATIONS	1112 - Town Hall LED Conversion	2,300	-	-	-	-	-	-	-	-	-	2,300
DONATIONS	779 - Addition to Printed Collection - Caistorville Library Branch	1,150	1,550	-	-	-	-	-	-	-	-	2,700
DONATIONS	780 - Addition to Printed Collection - Wellandport Library Branch	1,500	-	-	-	-	-	-	-	-	-	1,500
DEVELOPER CONTRIBUTION	706 - North Creek Trail - New trail	-	-	-	-	-	20,000	-	-	-	-	20,000
PROCEEEEDS DEBENTURE	1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	880,500	-	-	880,500
PROCEEEEDS DEBENTURE	1024 - Vaughan Rd - Hardtop Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
PROCEEEEDS DEBENTURE	1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	800,000	-	-	-	-	-	-	-	-	800,000
PROCEEEEDS DEBENTURE	1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	625,000	-	-	-	-	-	-	-	-	625,000
PROCEEEEDS DEBENTURE	1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	1,200,000	-	-	-	-	-	-	-	1,200,000
PROCEEEEDS DEBENTURE	1030 - Concession 4: Hardtop Gravel Road - From Silverdale to Gun Club Entrance	-	300,000	-	-	-	-	-	-	-	-	300,000
PROCEEEEDS DEBENTURE	1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	500,000	-	-	-	-	-	-	500,000
PROCEEEEDS DEBENTURE	1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	850,000	-	-	-	-	-	-	850,000
PROCEEEEDS DEBENTURE	1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	-	508,400	-	-	-	-	-	-	508,400
PROCEEEEDS DEBENTURE	1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	225,700	-	-	-	-	-	225,700
PROCEEEEDS DEBENTURE	1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,420,500	-	1,420,500
PROCEEEEDS DEBENTURE	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	-	675,000	-	-	-	-	-	-	-	-	675,000
PROCEEEEDS DEBENTURE	1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
PROCEEEEDS DEBENTURE	1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	225,000	-	-	-	-	-	-	-	-	225,000
PROCEEEEDS DEBENTURE	1117 - 2027 - Various Roads (Surface Treatment) TBD from latest Pavement Management system	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
PROCEEEEDS DEBENTURE	15 - (New Bridge over rail tracks) North Rail Trail - Pedestrian Bridge	-	-	-	-	-	-	900,000	-	-	-	900,000
PROCEEEEDS DEBENTURE	244 - Barbara St. Resurfacing - From Killins St. to Colver St.	-	135,000	-	-	-	-	-	-	-	-	135,000
PROCEEEEDS DEBENTURE	247 - Concession 4 Rd Resurfacing - From: Hodgkins Rd to Crown Rd	-	135,000	-	-	-	-	-	-	-	-	135,000
PROCEEEEDS DEBENTURE	249 - Brooks Circle Resurfacing - From Barbara St. to Cul-de-sac	-	72,000	-	-	-	-	-	-	-	-	72,000
PROCEEEEDS DEBENTURE	25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	675,000	-	-	675,000
PROCEEEEDS DEBENTURE	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	-	675,000	-	-	-	-	-	-	-	-	675,000
PROCEEEEDS DEBENTURE	27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	-	-	675,000	675,000
PROCEEEEDS DEBENTURE	28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	-	235,500	-	-	-	-	235,500
PROCEEEEDS DEBENTURE	602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 6 (New Road for Urban Boundary Expand)	-	-	-	320,000	-	-	-	-	-	-	320,000
PROCEEEEDS DEBENTURE	655 - PW Ops Centre - Building Expansion	-	-	-	-	1,383,000	-	-	-	-	-	1,383,000
PROCEEEEDS DEBENTURE	679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	157,500	-	-	-	-	-	-	-	-	157,500
PROCEEEEDS DEBENTURE	923 - Industrial Park Rd Water Main - From: London Rd To: Spring Creek Rd	-	-	-	-	-	-	600,000	-	-	-	600,000
PROCEEEEDS DEBENTURE	941 - Wade Road N Water Main- From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000
PROCEEEEDS DEBENTURE	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	384,000	-	-	-	-	-	-	-	384,000
PROCEEEEDS DEBENTURE	982 - 2028 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	1,500,000	-	-	-	-	1,500,000
PROCEEEEDS DEBENTURE	984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	-	1,497,300	-	-	-	1,497,300
DC - ADMINISTRATION	452 - Smithville Parks and Recreation Master Plan	52,500	-	-	-	-	-	-	-	-	-	52,500
DC - ADMINISTRATION	455 - Smithville and Township Trails and Corridors Master Plan	31,400	-	-	-	-	-	-	-	-	-	31,400
DC - ROADS	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	8,000	-	37,000	-	-	-	-	-	-	-	45,000
DC - ROADS	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	25,000	-	-	-	-	-	-	-	-	-	25,000
DC - ROADS	1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	8,000	65,000	-	-	-	-	-	-	73,000
DC - ROADS	1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	40,000	-	-	-	-	-	40,000
DC - ROADS	1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	30,000	-	-	-	-	-	30,000
DC - ROADS	11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	40,000	40,000
DC - ROADS	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	7,500	60,000	-	-	-	-	-	-	-	-	67,500
DC - ROADS	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	4,500	40,000	-	-	-	-	-	-	-	-	44,500
DC - ROADS	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	38,000	-	-	-	-	-	-	-	-	-	38,000
DC - ROADS	1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	25,000	-	-	-	-	-	-	-	-	25,000
DC - ROADS	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	46,000	-	-	-	-	-	-	-	-	-	46,000
DC - ROADS	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	28,000	-	-	-	-	-	-	-	-	-	28,000
DC - ROADS	12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	-	20,000	-	-	-	-	20,000
DC - ROADS	13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	10,000	60,000	-	-	-	70,000
DC - ROADS	14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	81,000	-	-	-	-	-	-	-	-	81,000
DC - ROADS	15 - (New Bridge over rail tracks) North Rail Trail - Pedestrian Bridge	-	-	-	-	-	-	100,000	-	-	-	100,000
DC - ROADS	171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	14,500	-	-	-	-	-	-	14,500
DC - ROADS	172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	10,000	17,500	-	-	-	-	-	-	27,500
DC - ROADS	173 - Niagara St. Resurfacing - From Welland St to Lincoln St	-	-	-	5,000	-	-	-	-	-	-	5,000
DC - ROADS	174 - Welland St. Reconstruction - From Canborough Rd (RR63) to Niagara St	-	-	-	8,000	-	-	-	-	-	-	8,000
DC - ROADS	224 - South Grimsby Rd 6 Resurfacing - From Townline Rd (RR14) to Gateway Ave.	-	-	-	-	28,000	-	-	-	-	-	28,000
DC - ROADS	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	25,000	-	-	-	-	-	-	-	-	-	25,000
DC - ROADS	240 - Adams Rd. - From South Grimsby Rd 7 to RR 20	-	-	-	-	25,000	-	-	-	-	-	25,000
DC - ROADS	242 - South Grimsby Rd 8 - From: RR 20 to North Limits	-	-	-	-	6,000	-	-	-	-	-	6,000

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
DC - ROADS	244 - Barbara St. Resurfacing - From Killins St. to Colver St.	-	15,000	-	-	-	-	-	-	-	-	15,000
DC - ROADS	247 - Concession 4 Rd Resurfacing - From: Hodgkins Rd to Crown Rd	-	15,000	-	-	-	-	-	-	-	-	15,000
DC - ROADS	248 - Concession 4 Rd Resurfacing - From Crown Rd to Rosedene Rd	-	15,000	-	-	-	-	-	-	-	-	15,000
DC - ROADS	249 - Brooks Circle Resurfacing - From Barbara St. to Cul-de-sac	-	8,000	-	-	-	-	-	-	-	-	8,000
DC - ROADS	25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	75,000	-	-	75,000
DC - ROADS	251 - Killins St. Resurfacing - From Wade Rd. to Cul-de-sac	-	37,000	-	-	-	-	-	-	-	-	37,000
DC - ROADS	258 - Edward Crt Resurfacing - From Wade Rd to Bulb	-	5,500	-	-	-	-	-	-	-	-	5,500
DC - ROADS	259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	20,000	-	-	-	-	-	-	-	20,000
DC - ROADS	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	10,000	75,000	-	-	-	-	-	-	-	-	85,000
DC - ROADS	260 - Orland Dr. Resurfacing - From Northridge Dr to Westlea Dr	-	-	3,000	-	-	-	-	-	-	-	3,000
DC - ROADS	261 - Morgan St Resurfacing - From Brock St E to End	-	-	-	15,000	-	-	-	-	-	-	15,000
DC - ROADS	263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	30,000	-	-	-	-	-	-	-	30,000
DC - ROADS	268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	27,500	-	-	-	-	-	-	-	27,500
DC - ROADS	269 - Elcho Rd Resurfacing - From Collver Rd to Wellandport Rd (RR27)	-	-	14,000	-	-	-	-	-	-	-	14,000
DC - ROADS	27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	10,000	-	75,000	85,000
DC - ROADS	273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	-	-	-	62,000	-	-	62,000
DC - ROADS	28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	10,000	75,000	-	-	-	-	85,000
DC - ROADS	281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	-	78,500	-	-	-	-	-	-	78,500
DC - ROADS	282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	48,000	-	-	-	-	-	-	-	48,000
DC - ROADS	284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	7,800	-	-	-	-	-	-	-	7,800
DC - ROADS	289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	-	62,000	-	-	-	62,000
DC - ROADS	29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	8,000	50,000	-	-	-	-	-	-	58,000
DC - ROADS	520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	362,500	-	-	-	-	362,500
DC - ROADS	522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	10,000	60,000	-	70,000
DC - ROADS	524 - Caistor-Gainsborough Townline Rd - From Elcho Road to Canborough Rd (RR63)	-	-	-	-	-	-	-	-	-	40,000	40,000
DC - ROADS	525 - Silverdale Rd Resurfacing - From RR 20 to Concession 4 Rd	-	-	-	-	22,000	-	-	-	-	-	22,000
DC - ROADS	529 - Young St. Resurfacing - From South Grimsby Rd 6 to Grimsby Rd (RR 12)	-	-	-	-	-	-	30,000	-	-	-	30,000
DC - ROADS	595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	-	323,900	-	323,900
DC - ROADS	596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	57,000	-	-	-	-	-	57,000
DC - ROADS	597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	14,100	-	-	-	-	-	14,100
DC - ROADS	599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	1,190,100	-	-	-	-	-	-	1,190,100
DC - ROADS	601 - Sping Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	15,600	-	-	-	-	-	-	15,600
DC - ROADS	602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 6 (New Road for Urban Boundary Expand)	-	315,000	-	2,880,000	-	-	-	-	-	-	3,195,000
DC - ROADS	606 - Road Roller	-	-	81,000	-	-	-	-	-	-	-	81,000
DC - ROADS	609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	170,000	-	-	-	-	-	170,000
DC - ROADS	610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	600,000	-	-	-	-	-	-	600,000
DC - ROADS	655 - PW Ops Centre - Building Expansion	-	-	-	-	742,000	-	-	-	-	-	742,000
DC - ROADS	920 - Salt Depot - Additional	-	-	-	73,000	-	-	-	-	-	-	73,000
DC - ROADS	921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	-	-	10,000	-	-	-	-	-	10,000
DC - ROADS	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	62,500	240,000	-	-	-	-	-	-	-	302,500
DC - WW	430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	11,000	166,000	-	-	-	-	-	177,000
DC - WW	500 - Inflow & Infiltration Reduction Program - Remedial Works	62,000	62,000	62,000	-	-	-	-	-	-	-	186,000
DC-STRM	295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	1,500	11,000	-	-	-	-	-	12,500
DC - WATER	383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	21,100	305,000	-	-	-	-	326,100
DC - WATER	679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	171,000	-	-	-	-	-	-	-	-	171,000
DC - WATER	682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	35,000	360,000	-	-	-	-	-	-	-	395,000
DC - WATER	683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	-	60,000	-	-	-	-	-	-	-	60,000
DC - WATER	684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	-	50,000	-	-	-	-	-	-	-	50,000
DC - OUTDOOR REC	110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	16,880	-	-	16,880
DC - OUTDOOR REC	117 - College Street Trail - New trail	-	-	-	-	12,400	-	-	-	-	-	12,400
DC - OUTDOOR REC	118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	101,500	-	-	-	-	-	101,500
DC - OUTDOOR REC	136 - Rock Street Trail - New trail	-	-	-	-	-	33,400	-	-	-	-	33,400
DC - OUTDOOR REC	140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	57,200	-	-	-	-	57,200
DC - OUTDOOR REC	142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	37,900	-	-	37,900
DC - OUTDOOR REC	153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	11,500	-	-	11,500
DC - OUTDOOR REC	158 - Leisureplex - New baseball diamond	-	-	-	205,675	-	-	-	-	-	-	205,675
DC - OUTDOOR REC	159 - North Loop Trail - New trail	-	-	-	-	-	-	-	106,900	-	-	106,900
DC - OUTDOOR REC	706 - North Creek Trail - New trail	-	-	-	-	-	108,500	-	-	-	-	108,500
DC - OUTDOOR REC	934 - Station Meadows West Playground - Playground Equipment	-	-	150,000	-	-	-	-	-	-	-	150,000
DC - OUTDOOR REC	935 - Thrive Development - Playground Equipment	-	-	-	150,000	-	-	-	-	-	-	150,000
DC - LIBRARY	776 - Addition to Printed Collection - Smithville Library Branch	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	14,400	144,000
DC - LIBRARY	779 - Addition to Printed Collection - Caistorville Library Branch	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	7,650	76,500
DC - LIBRARY	780 - Addition to Printed Collection - Wellandport Library Branch	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	9,150	91,500

Funding Source	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
		5,170,000	11,048,900	10,810,250	12,477,800	8,080,240	6,171,970	6,031,950	4,669,890	5,009,700	4,711,000	74,181,700

SCHEDULE G TEN YEAR CAPITAL PLAN EXPENDITURE

Department	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Corporate Services	1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
Corporate Services	1124 - Organizational Staffing Review	-	-	-	100,000	-	-	-	-	-	-	100,000
Corporate Services	1139 - Onboarding and Training Documentation Software	22,000	-	-	-	-	-	-	-	-	-	22,000
Corporate Services	1145 - Record Management System Implementation	86,900	68,200	69,600	-	-	-	-	-	-	-	224,700
Corporate Services	177 - Development Charge Study	-	-	-	-	-	70,000	-	-	-	-	70,000
Corporate Services	938 - Corporate Strategic Plan	20,000	-	-	-	45,000	-	-	-	-	-	65,000
Governance	1041 - Town Hall Window replacement	-	30,000	-	-	-	-	-	-	-	-	30,000
Governance	1042 - Old firehall windows and overhead doors	-	-	20,000	-	-	-	-	-	-	-	20,000
Governance	1099 - Old Fire Hall HVAC upgrades	15,000	-	-	-	-	-	-	-	-	-	15,000
Governance	1112 - Town Hall LED Conversion	32,000	-	-	-	-	-	-	-	-	-	32,000
Governance	1144 - Town Hall Roof Top HVAC Replacement	17,000	-	-	-	-	-	-	-	-	-	17,000
Governance	400 - Rehabilitation of Town Hall Parking Lot	-	150,000	-	-	-	-	-	-	-	-	150,000
Governance	451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
Governance	564 - Replacement Computers - Corporate Services	50,000	16,900	37,300	17,700	68,100	18,500	20,000	20,000	20,000	30,000	298,500
Governance	573 - Network Hardware - Corporate Management	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	25,000	175,000
Governance	833 - Miscellaneous Corporate Management Equipment and Furniture	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	69,500
Building Permit & Inspection Services	708 - Vehicle	-	-	-	30,000	-	-	-	-	-	-	30,000
Building Permit & Inspection Services	986 - Vehicle	-	-	-	-	45,000	-	-	-	-	-	45,000
Fire	1062 - 2 portable pumps	-	25,000	-	-	-	-	-	-	-	-	25,000
Fire	1088 - Miscellaneous Fire Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	51,000
Fire	1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	-	-	25,000	-	-	-	25,000
Fire	1120 - SBCA Cylinder Compressor and Filling Station	-	75,000	-	-	-	-	-	-	-	-	75,000
Fire	1121 - SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	-	-	100,000	100,000
Fire	1122 - Electronic Signs	-	50,000	-	-	-	-	-	-	-	-	50,000
Fire	182 - Tanker at Station #2	615,000	-	-	-	-	-	-	-	-	-	615,000
Fire	403 - New Aerial Truck	-	-	1,300,000	-	-	-	-	-	-	-	1,300,000
Fire	56 - Bunker Gear	25,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	35,000	288,000
Fire	689 - New Pumper Station # 1	-	-	-	800,000	-	-	-	-	-	-	800,000
Fire	83 - Digital Pagers	-	-	-	-	-	40,000	-	-	-	-	40,000
Fire	84 - New Bunker Gear Washer Station 2	20,000	-	-	-	-	-	-	-	-	-	20,000
Fire	850 - New Squad Station # 1	-	-	-	-	-	68,000	-	-	-	-	68,000
Fire	851 - New Rescue Station # 2	-	68,000	-	-	-	-	-	-	-	-	68,000
Fire	919 - Fire Protection Master Plan	-	-	-	100,000	-	-	-	-	-	-	100,000
Bridges & Culverts	10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	80,000	-	370,000	-	-	-	-	-	-	-	450,000
Bridges & Culverts	1001 - TWL-ID-B23 Pearson Bridge - Boyle Rd, 0.9 kms South of East Chippawa Rd	250,000	-	-	-	-	-	-	-	-	-	250,000
Bridges & Culverts	1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	100,000	-	-	-	-	-	-	-	100,000
Bridges & Culverts	1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Rd (RR69)	-	-	80,000	650,000	-	-	-	-	-	-	730,000
Bridges & Culverts	1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	400,000	-	-	-	-	-	400,000
Bridges & Culverts	1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	300,000	-	-	-	-	-	300,000
Bridges & Culverts	11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	-	-	400,000	400,000
Bridges & Culverts	12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	-	-	200,000	-	-	-	-	200,000
Bridges & Culverts	13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	-	100,000	600,000	-	-	-	700,000
Bridges & Culverts	14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Rd.	-	810,000	-	-	-	-	-	-	-	-	810,000
Bridges & Culverts	15 - (New Bridge over rail tracks) North Rail Trail - Pedestrian Bridge	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
Bridges & Culverts	25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	-	750,000	-	-	750,000
Bridges & Culverts	26 - TWL-ID-B04 Campbell Bridge, South Grimsby Road 16, 0.1 km North of Twenty Rd.	100,000	750,000	-	-	-	-	-	-	-	-	850,000
Bridges & Culverts	27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	750,000	850,000
Bridges & Culverts	28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	100,000	750,000	-	-	-	-	850,000
Bridges & Culverts	29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	80,000	500,000	-	-	-	-	-	-	580,000
Bridges & Culverts	40 - Guard Rail Replacement - Various	-	250,000	200,000	-	200,000	-	200,000	-	200,000	-	1,050,000
Bridges & Culverts	522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	600,000	-	700,000
Roads Paved and Unpaved	1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
Roads Paved and Unpaved	1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	500,000	-	-	500,000
Roads Paved and Unpaved	1024 - Vaughan Rd - Hard Topping of Gravel Rd From Caistor Gainsborough to Wellandport Rd	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Roads Paved and Unpaved	1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	800,000	-	-	-	-	-	-	-	-	800,000
Roads Paved and Unpaved	1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	625,000	-	-	-	-	-	-	-	-	625,000
Roads Paved and Unpaved	1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	1,200,000	-	-	-	-	-	-	-	1,200,000
Roads Paved and Unpaved	1030 - Concession 4: Hardtop Gravel Road - From Silverdale to Gun Club Entrance	-	300,000	-	-	-	-	-	-	-	-	300,000
Roads Paved and Unpaved	1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	500,000	-	-	-	-	-	-	500,000
Roads Paved and Unpaved	1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	850,000	-	-	-	-	-	-	850,000
Roads Paved and Unpaved	1074 - 2031 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	500,000	-	500,000
Roads Paved and Unpaved	1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
Roads Paved and Unpaved	1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	75,000	600,000	-	-	-	-	-	-	-	-	675,000
Roads Paved and Unpaved	1108 - East Chipawwa Rd Slope Stability - 175m west of Boyle Rd..	45,000	400,000	-	-	-	-	-	-	-	-	445,000

SCHEDULE G TEN YEAR CAPITAL PLAN EXPENDITURE

Department	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Roads Paved and Unpaved	1109 - Industrial Park Rd. Resurfacing - From Spring Creek Rd. southerly to railway tracks.	380,000	-	-	-	-	-	-	-	-	-	380,000
Roads Paved and Unpaved	1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000
Roads Paved and Unpaved	1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Roads Paved and Unpaved	1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
Roads Paved and Unpaved	1117 - 2027 - Various Roads (Surface Treatment) TBD from latest Pavement Management system	-	-	-	-	1,200,000	-	-	-	-	-	1,200,000
Roads Paved and Unpaved	1141 - Concession 3 Rd - Resurfacing - From RR14 to Caistor Centre Rd	460,000	-	-	-	-	-	-	-	-	-	460,000
Roads Paved and Unpaved	1142 - Young St. - Resurfacing - From South Grimsby Rd 10 to Grassie Rd (RR8)	280,000	-	-	-	-	-	-	-	-	-	280,000
Roads Paved and Unpaved	171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline Rd	-	-	-	145,000	-	-	-	-	-	-	145,000
Roads Paved and Unpaved	172 - Lincoln St. Reconstruction - From Niagara St to North End Limits	-	-	100,000	175,000	-	-	-	-	-	-	275,000
Roads Paved and Unpaved	173 - Niagara St. Resurfacing - From Welland St to Lincoln St	-	-	-	50,000	-	-	-	-	-	-	50,000
Roads Paved and Unpaved	174 - Welland St. Reconstruction - From Canborough Rd (RR63) to Niagara St	-	-	-	80,000	-	-	-	-	-	-	80,000
Roads Paved and Unpaved	224 - South Grimsby Rd 6 Resurfacing - From Townline Rd (RR14) to Gateway Ave.	-	-	-	-	280,000	-	-	-	-	-	280,000
Roads Paved and Unpaved	229 - Concession 4 Rd - Resurfacing - From Victoria Ave (RR24) to Rosedene Rd	250,000	-	-	-	-	-	-	-	-	-	250,000
Roads Paved and Unpaved	240 - Adams Rd. - From South Grimsby Rd 7 to RR 20	-	-	-	-	250,000	-	-	-	-	-	250,000
Roads Paved and Unpaved	242 - South Grimsby Rd 8 - From: RR 20 to North Limits	-	-	-	-	60,000	-	-	-	-	-	60,000
Roads Paved and Unpaved	244 - Barbara St. Resurfacing - From Killins St. to Colver St.	-	150,000	-	-	-	-	-	-	-	-	150,000
Roads Paved and Unpaved	247 - Concession 4 Rd Resurfacing - From: Hodgkins Rd to Crown Rd	-	150,000	-	-	-	-	-	-	-	-	150,000
Roads Paved and Unpaved	248 - Concession 4 Rd Resurfacing - From Crown Rd to Rosedene Rd	-	150,000	-	-	-	-	-	-	-	-	150,000
Roads Paved and Unpaved	249 - Brooks Circle Resurfacing - From Barbara St. to Cul-de-sac	-	80,000	-	-	-	-	-	-	-	-	80,000
Roads Paved and Unpaved	251 - Killins St. Resurfacing - From Wade Rd. to Cul-de-sac	-	370,000	-	-	-	-	-	-	-	-	370,000
Roads Paved and Unpaved	258 - Edward Crt Resurfacing - From Wade Rd to Bulb	-	55,000	-	-	-	-	-	-	-	-	55,000
Roads Paved and Unpaved	259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	-	200,000	-	-	-	-	-	-	-	200,000
Roads Paved and Unpaved	260 - Orland Dr. Resurfacing - From Northridge Dr to Westlea Dr	-	-	30,000	-	-	-	-	-	-	-	30,000
Roads Paved and Unpaved	261 - Morgan St Resurfacing - From Brock St E to End	-	-	-	150,000	-	-	-	-	-	-	150,000
Roads Paved and Unpaved	263 - South Grimsby Rd 18 Resurfacing - From RR 20 to Twenty Rd	-	-	300,000	-	-	-	-	-	-	-	300,000
Roads Paved and Unpaved	268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	275,000	-	-	-	-	-	-	-	275,000
Roads Paved and Unpaved	269 - Elcho Rd Resurfacing - From Collver Rd to Wellandport Rd (RR27)	-	-	140,000	-	-	-	-	-	-	-	140,000
Roads Paved and Unpaved	524 - Caistor-Gainsborough Townline Rd - From Elcho Road to Canborough Rd (RR63)	-	-	-	-	-	-	-	-	-	400,000	400,000
Roads Paved and Unpaved	525 - Silverdale Rd Resurfacing - From RR 20 to Concession 4 Rd	-	-	-	-	220,000	-	-	-	-	-	220,000
Roads Paved and Unpaved	529 - Young St. Resurfacing - From South Grimsby Rd 6 to Grimsby Rd (RR 12)	-	-	-	-	-	-	300,000	-	-	-	300,000
Roads Paved and Unpaved	602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 6 (New Road for Urban Boundary Expand)	-	350,000	-	3,200,000	-	-	-	-	-	-	3,550,000
Roads Paved and Unpaved	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	625,000	2,400,000	-	-	-	-	-	-	-	3,025,000
Roads Paved and Unpaved	981 - 2028 - Various Roads (Hot Mix) - TBD from Latest Pavement Management System	-	-	-	-	-	500,000	-	-	-	-	500,000
Roads Paved and Unpaved	982 - 2028 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	1,500,000	-	-	-	-	1,500,000
Roads Paved and Unpaved	983 - 2029 - Various Roads (Hot Mix) - TBD from Latest Pavement Management System	-	-	-	-	-	-	500,000	-	-	-	500,000
Roads Paved and Unpaved	984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
Streetlights	921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	-	15,000	100,000	-	-	-	-	-	115,000
Traffic Operations & Roadside Maintenance	1036 - St. Ann's Road Reconstruction - Sidewalk Portion	-	170,000	-	-	-	-	-	-	-	-	170,000
Traffic Operations & Roadside Maintenance	1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
Traffic Operations & Roadside Maintenance	271 - Sidewalk Tractor - To replace 2013 Trackless	-	225,000	-	-	-	-	-	-	-	-	225,000
Traffic Operations & Roadside Maintenance	273 - Smithville Rd (RR14) Sidewalk - From: Harvest Gate To: Leisureplex	-	-	-	-	-	-	-	200,000	-	-	200,000
Traffic Operations & Roadside Maintenance	281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	-	250,000	-	-	-	-	-	-	250,000
Traffic Operations & Roadside Maintenance	282 - Industrial Park Rd. Sidewalk - From: Plaza Entrance To: RR Tracks - 370m	-	-	155,000	-	-	-	-	-	-	-	155,000
Traffic Operations & Roadside Maintenance	284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	25,000	-	-	-	-	-	-	-	25,000
Traffic Operations & Roadside Maintenance	289 - RR 14 Station St Sidewalk (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	-	200,000	-	-	-	200,000
Traffic Operations & Roadside Maintenance	404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	-	-	202,800	-	-	-	-	-	-	202,800
Traffic Operations & Roadside Maintenance	520 - RR 20 West St Sidewalk (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	725,000	-	-	-	-	725,000
Traffic Operations & Roadside Maintenance	595 - SG Rd 6 Sidewalk - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	-	1,045,000	-	1,045,000
Traffic Operations & Roadside Maintenance	596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	184,000	-	-	-	-	-	184,000
Traffic Operations & Roadside Maintenance	597 - Orland Street Sidewalk - From: Northridge Dr To: Westlea Drive	-	-	-	-	45,000	-	-	-	-	-	45,000
Traffic Operations & Roadside Maintenance	599 - Spring Creek Rd Sidewalk Extension - From: Hornak Rd To: South Grimsby Rd 6	-	-	-	1,322,400	-	-	-	-	-	-	1,322,400
Traffic Operations & Roadside Maintenance	601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	-	-	50,000	-	-	-	-	-	-	50,000
Traffic Operations & Roadside Maintenance	713 - Signs - New & Replacement	17,000	17,500	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	193,500
Traffic Operations & Roadside Maintenance	860 - Smithville Rd (RR14) Sidewalk - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	-	155,000	-	155,000
Traffic Operations & Roadside Maintenance	937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	-	200,000	-	-	-	-	-	-	200,000
Transportation Services-General	1039 - Pick Up Truck 17 - replacement	-	45,000	-	-	-	-	-	-	-	-	45,000
Transportation Services-General	1125 - Replace Tandem Truck 20039	-	-	-	-	-	-	-	330,000	-	-	330,000
Transportation Services-General	1126 - Replace Tandem Truck 20038	-	-	-	-	-	-	-	315,000	-	-	315,000
Transportation Services-General	1127 - Replace TR 20040	-	-	-	-	-	-	-	-	330,000	-	330,000
Transportation Services-General	1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	-	200,000	-	200,000
Transportation Services-General	1129 - Replace Pick Up TR 24	-	-	-	-	-	-	-	-	40,000	-	40,000
Transportation Services-General	1130 - Replace Pick Up TR 10025	-	-	-	-	-	-	-	-	40,000	-	40,000
Transportation Services-General	1131 - Replace Pick Up TR 26	-	-	-	-	-	-	-	-	40,000	-	40,000
Transportation Services-General	1132 - Replace Pick Up TR 27	-	-	-	-	-	-	-	-	45,000	-	45,000

SCHEDULE G TEN YEAR CAPITAL PLAN EXPENDITURE

Department	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Transportation Services-General	1133 - Replace Tandem Truck 20041	-	-	-	-	-	-	-	-	-	335,000	335,000
Transportation Services-General	1134 - Replace Single Axle Plow Truck 20042	-	-	-	-	-	-	-	-	-	320,000	320,000
Transportation Services-General	1135 - Replace 1 Ton Dump Truck 25018	-	-	-	-	-	-	-	-	-	60,000	60,000
Transportation Services-General	1138 - Updating GPS system	6,000	-	-	-	-	-	-	-	-	-	6,000
Transportation Services-General	1146 - Asphalt Hot Box Trailer	70,000	-	-	-	-	-	-	-	-	-	70,000
Transportation Services-General	168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	195,000	-	-	-	-	-	-	-	-	195,000
Transportation Services-General	169 - Pickup - To replace 2015 GMC Tr 18	-	-	38,000	-	-	-	-	-	-	-	38,000
Transportation Services-General	203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	25,000	-	-	-	-	-	-	-	-	-	25,000
Transportation Services-General	237 - Miscellaneous Road Equipment	6,000	6,000	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	82,000
Transportation Services-General	264 - Equipment Float - To replace 1997 King	-	-	-	-	60,000	-	-	-	-	-	60,000
Transportation Services-General	266 - SUV - To replace 2015 GMC	-	45,000	-	-	-	-	-	-	-	-	45,000
Transportation Services-General	354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	-	125,000	-	-	-	-	-	-	125,000
Transportation Services-General	484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	320,000	-	-	-	-	-	-	-	320,000
Transportation Services-General	485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	65,000	-	-	-	-	-	-	-	65,000
Transportation Services-General	606 - Road Roller	-	-	81,000	-	-	-	-	-	-	-	81,000
Transportation Services-General	609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	170,000	-	-	-	-	-	170,000
Transportation Services-General	610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	600,000	-	-	-	-	-	-	600,000
Transportation Services-General	642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	320,000	-	-	-	-	-	-	320,000
Transportation Services-General	644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	320,000	-	-	-	-	-	320,000
Transportation Services-General	655 - PW Ops Centre - Building Expansion	-	-	-	300,000	2,125,000	-	-	-	-	-	2,425,000
Transportation Services-General	656 - PW Building - Parking Lot	-	-	-	-	100,000	-	-	-	-	-	100,000
Transportation Services-General	666 - Transportation Master Plan	-	-	-	-	-	-	80,000	-	-	-	80,000
Transportation Services-General	853 - Speed Board - To replace 2015 Traffic logix	-	10,000	-	-	-	-	-	-	-	-	10,000
Transportation Services-General	866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	220,000	-	-	-	-	220,000
Transportation Services-General	867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
Transportation Services-General	868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	40,000	-	-	-	-	40,000
Transportation Services-General	869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	160,000	-	-	-	-	160,000
Transportation Services-General	91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
Transportation Services-General	92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	40,000	-	-	-	40,000
Transportation Services-General	93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	300,000	-	-	-	300,000
Transportation Services-General	94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
Transportation Services-General	95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	320,000	-	-	-	320,000
Winter Control	920 - Salt Depot - Additional	-	-	-	73,000	-	-	-	-	-	-	73,000
Storm Sewer	1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	475,000	-	-	-	-	-	-	-	-	475,000
Storm Sewer	1136 - Storm Water Management Pond Evaluations	60,000	-	-	-	-	-	-	-	-	-	60,000
Storm Sewer	295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	15,000	110,000	-	-	-	-	-	125,000
Wastewater	1106 - Sewage Pump on Trailer	25,000	-	-	-	-	-	-	-	-	-	25,000
Wastewater	430 - Anderson Court Sanitary Sewer - From: MH 230 To: MH 1	-	-	-	22,000	332,000	-	-	-	-	-	354,000
Wastewater	500 - Inflow & Infiltration Reduction Program - Remedial Works	200,000	200,000	200,000	-	-	-	-	-	-	-	600,000
Wastewater	733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	10,000	57,000
Wastewater	922 - Industrial Park Rd Sanitary Sewer- From: Pearson Rd To: Urban Boundary	-	-	673,100	-	-	-	-	-	-	-	673,100
Water	1110 - Killins St., Barbara St., Brooks Circle Watermain Replacement	50,000	675,000	-	-	-	-	-	-	-	-	725,000
Water	322 - Leak Detection Program	-	-	-	-	50,000	50,000	-	-	-	-	100,000
Water	324 - Water Rate Study and Financial Plan	-	-	75,000	-	-	-	-	-	-	-	75,000
Water	325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	45,000	-	-	-	-	-	-	-	45,000
Water	383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	42,200	610,000	-	-	-	-	652,200
Water	420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	530,000
Water	658 - Bulk Water Station - Replace roof shingles	-	-	-	-	10,000	-	-	-	-	-	10,000
Water	659 - Water Services - Replacement of Existing Building	-	-	-	-	300,000	-	-	-	-	-	300,000
Water	679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	342,000	-	-	-	-	-	-	-	-	342,000
Water	682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	70,000	720,000	-	-	-	-	-	-	-	790,000
Water	683 - St. Catherines St. Water Main - From: Frank St To: Griffin St	-	-	120,000	-	-	-	-	-	-	-	120,000
Water	684 - Griffin St. N Water Main - From: Griffin St To: Station St	-	-	100,000	-	-	-	-	-	-	-	100,000
Water	723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	53,000
Water	743 - Water Meters - New Installation	34,800	35,800	36,900	38,000	39,100	40,200	41,000	42,000	43,000	43,000	393,800
Water	923 - Industrial Park Rd Water Main - From: London Rd To: Spring Creek Rd	-	-	-	-	-	-	600,000	-	-	-	600,000
Water	927 - Industrial Park Rd Water Main - From: Pearson Rd To: Urban Boundary	-	-	450,000	-	-	-	-	-	-	-	450,000
Water	941 - Wade Road N Water Main- From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000
Water	943 - Water Loss Study	-	-	50,000	-	-	-	-	-	-	-	50,000
Cemeteries	1026 - Union Cemetery Expansion	-	25,000	-	100,000	-	-	-	-	-	-	125,000
Cemeteries	450 - Cremation Columbarium - 32 niche columbarium	-	-	-	60,000	-	-	-	-	-	-	60,000
Cemeteries	637 - Software Implementation	5,000	-	-	-	-	-	-	-	-	-	5,000
Cemeteries	954 - Union Cemetery - Asphalt Driveway	-	40,000	-	-	-	-	-	-	-	-	40,000
Cemeteries	955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	40,000	-	-	-	-	-	40,000

SCHEDULE G TEN YEAR CAPITAL PLAN EXPENDITURE

Department	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Libraries	1004 - Non Network Replacement Computers - Library Branches	7,000	10,500	2,100	6,100	8,400	4,700	6,100	7,600	10,500	2,100	65,100
Libraries	1069 - Library Strategic Planning	20,000	-	-	-	-	-	-	-	-	-	20,000
Libraries	1077 - Revitalization of Caistorville Branch	-	-	60,000	-	-	-	-	-	-	-	60,000
Libraries	1092 - Caistorville Library Lock Upgrades	5,000	-	-	-	-	-	-	-	-	-	5,000
Libraries	1118 - Logo and Branding	-	10,000	-	-	-	-	-	-	-	-	10,000
Libraries	1143 - Wellandport Firewall Upgrade	3,000	-	-	-	-	-	-	-	-	-	3,000
Libraries	588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
Libraries	590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
Libraries	775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
Libraries	776 - Addition to Printed Collection - Smithville Library Branch	16,500	17,300	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	208,000
Libraries	777 - Replacement Computers - Library Branches	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	4,000	-	30,650
Libraries	779 - Addition to Printed Collection - Caistorville Library Branch	8,800	9,200	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	110,700
Libraries	780 - Addition to Printed Collection - Wellandport Library Branch	11,000	11,500	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	137,900
Libraries	967 - Smart TV	-	-	-	-	-	950	950	-	-	-	1,900
Parks	1021 - Ball Diamond Lighting (Leisureplex)	240,000	-	-	-	-	-	-	-	-	-	240,000
Parks	1023 - Soccer LED lights	-	-	100,000	-	-	-	-	-	-	-	100,000
Parks	1035 - Street Furniture	15,000	-	-	-	-	-	-	-	-	-	15,000
Parks	1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
Parks	1090 - West Lincoln Community Center fencing at train tracks	25,000	-	-	-	-	-	-	-	-	-	25,000
Parks	1093 - Creekview Fencing	15,000	-	-	-	-	-	-	-	-	-	15,000
Parks	110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	54,450	-	-	54,450
Parks	1100 - Abingdon Utility Building	-	40,000	-	-	-	-	-	-	-	-	40,000
Parks	1101 - Leisureplex Electric Panel Upgrades	-	10,000	-	-	-	-	-	-	-	-	10,000
Parks	1113 - Banner and Basket Arms	15,000	-	-	-	-	-	-	-	-	-	15,000
Parks	117 - College Street Trail - New trail	-	-	-	-	40,040	-	-	-	-	-	40,040
Parks	118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	323,400	-	-	-	-	-	323,400
Parks	136 - Rock Street Trail - New trail	-	-	-	-	-	108,020	-	-	-	-	108,020
Parks	137 - Split Seeder	-	-	-	-	-	-	9,000	-	-	-	9,000
Parks	138 - Miscellaneous Recreation Equipment	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	-	-	69,500
Parks	140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	184,800	-	-	-	-	184,800
Parks	142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	122,430	-	-	122,430
Parks	147 - Leisureplex - New soccer field	-	-	-	100,000	-	-	-	-	-	-	100,000
Parks	148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	140,000	-	-	-	-	-	-	-	-	140,000
Parks	149 - Rental Replacement - To replace Field Top Dresser	-	-	-	-	-	-	-	-	-	6,500	6,500
Parks	152 - Playground Replacement at Leisureplex	-	160,000	-	-	-	-	-	-	-	-	160,000
Parks	153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	36,960	-	-	36,960
Parks	154 - Gator - To replace 2012 Kubota	-	20,000	-	-	-	-	-	-	-	-	20,000
Parks	158 - Leisureplex - New baseball diamond	-	-	-	655,000	-	-	-	-	-	-	655,000
Parks	159 - North Loop Trail - New trail	-	-	-	-	-	-	-	344,850	-	-	344,850
Parks	160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	17,000	-	-	-	-	-	-	-	-	17,000
Parks	161 - Utility Tractor - To replace 2013 John Deere	-	-	-	-	-	-	41,000	-	-	-	41,000
Parks	20 - Wellandport Park - Soccer field	-	-	-	-	10,000	-	-	-	-	-	10,000
Parks	21 - All Trails - Trail Signage	-	-	-	20,000	-	-	-	-	-	-	20,000
Parks	22 - All Trails - Benches	-	-	-	-	10,000	-	-	-	-	-	10,000
Parks	493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
Parks	516 - Murgatroyd Trail - Upgrade	-	100,000	-	-	-	-	-	-	-	-	100,000
Parks	622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	40,000	-	-	-	-	-	40,000
Parks	623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	-	-	11,000	11,000
Parks	624 - Field Paint Liner - To replace Simplistic	-	-	-	-	6,000	-	-	-	-	-	6,000
Parks	706 - North Creek Trail - New trail	-	-	-	-	-	350,000	-	-	-	-	350,000
Parks	915 - Tractor - To replace tractor 41002	-	-	-	-	85,000	-	-	-	-	-	85,000
Parks	934 - Station Meadows West Playground - Playground Equipment	-	-	150,000	-	-	-	-	-	-	-	150,000
Parks	935 - Thrive Development - Playground Equipment	-	-	-	150,000	-	-	-	-	-	-	150,000
Recreation Facilities	1089 - Silverdale Hall Siding Replacement	-	40,000	-	-	-	-	-	-	-	-	40,000
Recreation Facilities	1091 - Hank Macdonald Building Upgrades	10,000	-	-	-	-	-	-	-	-	-	10,000
Recreation Facilities	1094 - West Lincoln Community Center Parking Lot Fence	10,000	-	-	-	-	-	-	-	-	-	10,000
Recreation Facilities	494 - Ice Edger	-	-	-	7,000	-	-	-	-	-	-	7,000
Recreation Facilities	495 - Ice Resurfacers	-	-	-	150,000	-	-	-	-	-	-	150,000
Planning & Heritage	1049 - Environmental Monitoring Program (John St. Caistorville)	10,000	-	-	-	-	-	-	-	-	-	10,000
Planning & Heritage	1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP on West Lincoln	-	-	100,000	-	-	-	-	-	-	-	100,000
Planning & Heritage	188 - Official Plan Update	-	-	-	-	-	60,000	-	-	-	-	60,000
Planning & Heritage	452 - Smithville Parks and Recreation Master Plan	70,000	-	-	-	-	-	-	-	-	-	70,000
Planning & Heritage	453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
Planning & Heritage	454 - Zoning By-law Update	-	50,000	-	-	-	60,000	-	-	-	-	110,000

SCHEDULE G TEN YEAR CAPITAL PLAN EXPENDITURE

Department	ProjectNumber	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Planning & Heritage	455 - Smithville and Township Trails and Corridors Master Plan	62,500	-	-	-	40,000	-	-	-	-	-	102,500
	TOTAL	5,170,000	11,048,900	10,810,250	12,477,800	8,080,240	6,171,970	6,031,950	4,669,890	5,009,700	4,711,000	74,181,700

TOWNSHIP OF WEST LINCOLN
Budget 2023- Reserve Transfers

	2023 Budget	2022 Budget	Dollar Variance	Percentage Variance
	\$	\$	\$	
Operating				
Contribution to Reserves:				
CONTRIB TO CAPITAL	349,900	171,100	178,800	104.50%
CONTRIB TO HOSPITAL	176,300	125,800	50,500	40.14%
CONTRIB TO FACILITIES	85,500	80,500	5,000	6.21%
CONTRIB TO TECHNOLOGY	10,200	10,000	200	2.00%
CONTRIB TO BUILDING	11,000	11,000	-	100.00%
CONTRIB TO EQUIPMENT	450,000	375,000	75,000	20.00%
CONTRIB TO ELECTION	36,000	36,000	-	0.00%
CONTRIB TO FIRE	439,500	362,000	77,500	21.41%
CONTRIB TO BRIDGES	165,000	150,000	15,000	10.00%
CONTRIB TO SIDEWALKS	10,510	10,300	210	2.04%
CONTRIB TO WINTER CNTRL	5,110	5,000	110	2.20%
CONTRIB TO CONTINGENCY	21,430	21,430	-	0.00%
CONTRIB TO SEWERS	117,460	223,850	-106,390	-47.53%
CONTRIB TO WATER	337,680	382,580	-44,900	-11.74%
CONTRIB TO CEMETERY	44,000	40,000	4,000	10.00%
CONTRIB TO WEST LINCOLN COMMUNITY CENTER	15,270	13,240	2,030	15.33%
CONTRIB TO PLANNING	65,000	155,000	-90,000	-58.06%
CONTRIB TO LIBRARY	10,000	37,100	-27,100	-73.05%
Total Contribution to Reserves	2,349,860	2,209,900	139,960	6.33%
Funding From Reserves:				
TSFR FROM WORKING FUNDS	-	45,150	-45,150	-100.00%
TSFR FROM INSURANCE	21,000	21,000	-	100.00%
TSFR FROM ELECTION	-	130,130	-130,130	100.00%
TSFR FROM LIBRARY	-	27,210	-27,210	-100.00%
TSFR FROM CONTINGENCY	224,400	280,920	-56,520	-20.12%
TSFR FROM PRIOR YEAR SURPLUS	150,000	150,000	-	0.00%
TSFR FROM BUILDING	265,970	270,610	-4,640	-1.71%
Total Funding From Reserves	661,370	925,020	-263,650	-28.50%
Net impact on reserves from operating activities	1,688,490	1,284,880	403,610	31.41%
Capital				
Funding From Reserves:				
TSFR FROM CAPITAL	563,300	213,500	349,800	163.84%
TSFR FROM TECHNOLOGY	10,000	57,900	-47,900	-82.73%
TSFR FROM FACILITY	71,700	120,000	-48,300	-40.25%
TSFR FROM FIRE	665,000	81,000	584,000	720.99%
TSFR FROM COMMUNITY FUND	-	420,000	-420,000	100.00%
TSFR FROM SETTLMNT ROAD AGREEM	395,000	58,500	336,500	100.00%
TSFR FROM BRIDGE	162,000	22,500	139,500	620.00%
TSFR FROM WEST LINCOLN COMMUNITY CENTER	35,000	-	35,000	
TSFR FROM CONTINGENCY	22,000	30,000	-8,000	-26.67%
TSFR FROM SEWERS	168,000	143,000	25,000	17.48%
TSFR FROM WATER	139,800	88,800	51,000	57.43%
TSFR FROM CEMETERY	5,000	40,000	-35,000	-87.50%
TSFR FROM EQUIPMENT	115,000	587,500	-472,500	-80.43%
TSFR FROM LIBRARY	53,950	48,650	5,300	10.89%
TSFR FROM PLANNING	48,600	177,500	-128,900	-72.62%
Total Funding From Reserves	2,454,350	2,088,850	365,500	17.50%
Net impact on reserves from capital activities	- 2,454,350	- 2,088,850	365,500	17.50%
Consolidated net impact on reserves	- 765,860	- 803,970	38,110	-4.74%