

# Township of West Lincoln

2020 Operating and Capital Budget

Tuesday, February 18, 2020

**West Lincoln**

Your Future Naturally

# Township of West Lincoln- Budget 2020

2020 Proposed Tax Levy - includes Four Service Level Requests

	2020	2019	\$ Change	% Change
General Levy Requirement	\$ 7,706,400	\$ 6,937,670	\$ 768,730	<b>11.08%</b>
Less: Assessment Growth	\$ 128,300	\$ -	\$ 128,300	
Net Levy Requirement	\$ 7,578,100	\$ 6,937,670	\$ 640,430	<b>9.23%</b>
<b>Township Taxes for Average Residential Property</b>	<b>\$ 1,365</b>	<b>\$ 1,258</b>	<b>\$ 107</b>	<b>8.51%</b>
Average Assessment for a Single Detached Home	\$ 382,397	\$ 363,877		

# Township of West Lincoln- Budget 2020

## Estimate of Total Tax Bill- Includes Four Service Level Requests

	2020 Total Taxes	2019 Total Taxes	\$ Change	% Change
<b>Assessed Value</b>	\$ 382,397.00	\$ 363,877.00	\$ 18,520.00	5.09%
Municipal	\$ 1,365.00	\$ 1,258.00	\$ 107.00	8.51%
Street Lights	\$ 33.00	\$ 39.00	-\$ 6.00	-15.38%
Sidewalks	\$ 46.00	\$ 47.00	-\$ 1.00	-2.13%
<b>Total Township</b>	\$ 1,444.00	\$ 1,344.00	\$ 100.00	7.44%
			\$ -	
Region*	\$ 2,354.00	\$ 2,222.00	\$ 132.00	5.94%
Education**	\$ 585.00	\$ 586.00	-\$ 1.00	-0.17%
			\$ -	
<b>TOTAL</b>	\$ <b>4,383.00</b>	\$ <b>4,152.00</b>	\$ <b>231.00</b>	<b>5.56%</b>
* assume 5.92% increase to Niagara Region portion of taxes				
**based on actual rate for 2020 of 0.153%				

# Township of West Lincoln- Budget 2020

## Key Factors:

- Due to assessment growth, the first \$128,300 of increase to the overall tax levy has no impact to property owners
- An expenditure increase of \$69,000 equates to a 1% increase in the total tax levy
- A 1% increase to the tax levy equates to an approximate \$12.00 increase to taxes
- Every \$10,000 of expenditure added to the budget will result in an approximate \$1.78 increase in property taxes

# Township of West Lincoln- Budget 2020

2019 Property Taxes Comparator		
Municipality	Total Tax Bill	Local Taxes
<b>West Lincoln</b>	<b>\$4,066</b>	<b>\$1,258</b>
Grimsby	\$4,203	\$1,417
Lincoln	\$4,390	\$1,589
Pelham	\$4,669	\$1,858
Wainfleet	\$5,069	\$2,218

# Township of West Lincoln- Budget 2020

<b>2019 Affordability Indicators</b>		
	<b>Property Taxes as a % of Household Income</b>	<b>Water/Sewer and Taxes as a % of Household Income</b>
<b>West Lincoln</b>	3.50%	4.50%
<b>Niagara Average</b>	3.80%	4.90%
	West Lincoln is the lowest in this category	West Lincoln is 3rd lowest in this category

# Township of West Lincoln- Budget 2020

January 21, 2020 Administration Meeting proposed levy of \$7,754,200 (with service level change requests)

- Deferral of two Planning Projects to 2021, savings of \$158,000 which is offset by a transfer to the Planning Reserve of \$80,000 – net **reduction of \$78,000**
- Road projects previously financed with debentures have been re-financed using Gas Tax and the Road Settlement Reserve – **reduction of \$69,800**
- Revenue from investments has been reduced by \$100,000, resulting in an **increase to the levy requirement of \$100,000.**

Results in revised levy of \$7,706,400, **a reduction of \$47,800**

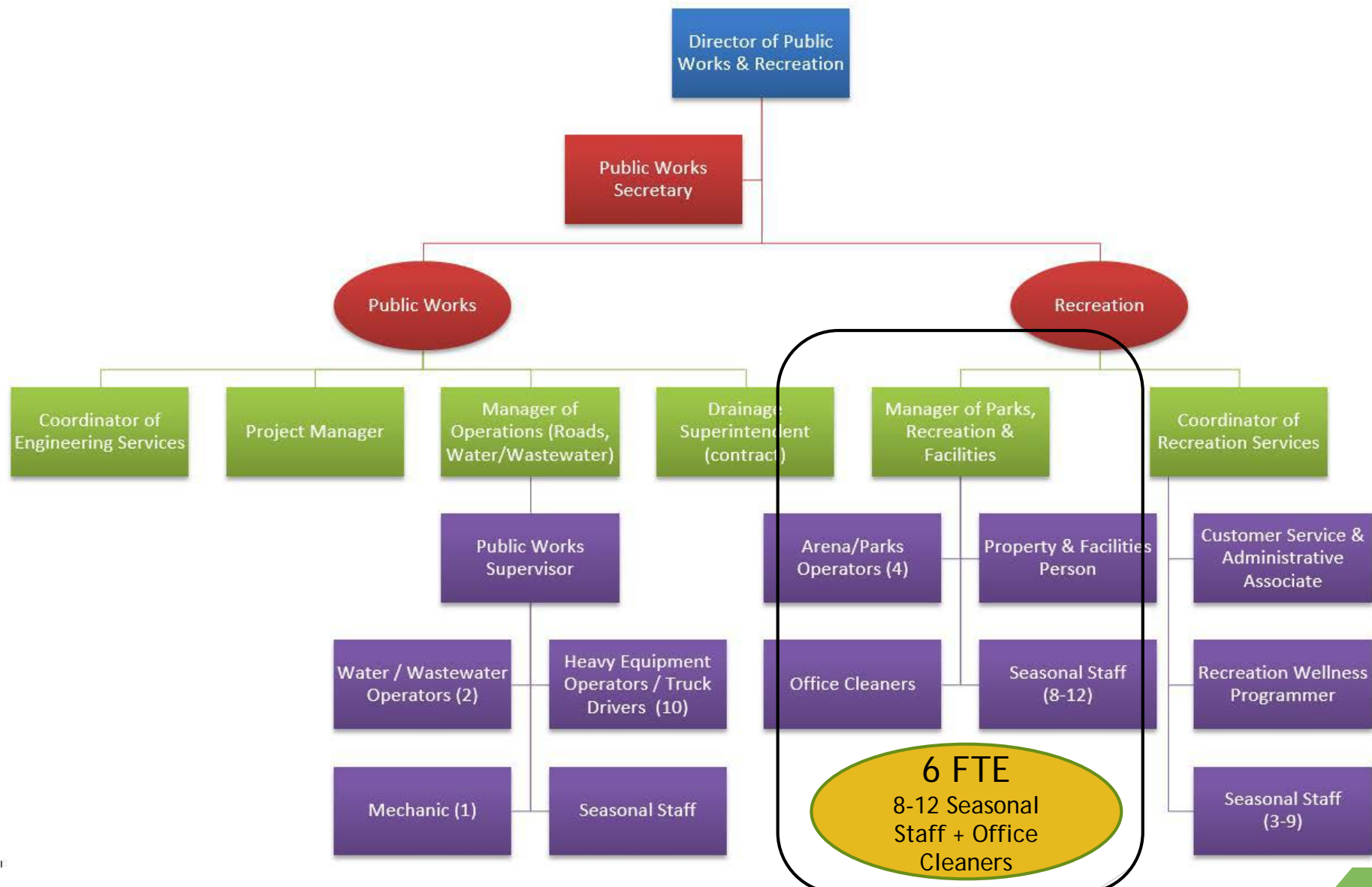
# Township of West Lincoln- Budget 2020

## OPTIONS FOR COUNCIL TO REDUCE THE LEVY REQUIREMENT

- **Option 1:** Reduce transfer to Planning Reserve- savings up to \$80,000
- **Option 2:** Reduce transfer to Fire Reserve – savings up to \$76,000
- **Option 3:** Eliminate establishment of a CIP reserve – savings up to \$100,000
- **Option 4:** Eliminate GIS and Asset Management Coordinator Position- savings in future budgets
- **Option 5:** Eliminate Supervisor of Facilities & Parks – savings up to \$103,000
- **Option 6:** Eliminate Part-time Fire Administrative Position – savings up to \$36,000



# Supervisor of Facilities & Parks



# Comparison with Neighbouring Municipalities

## Facilities / Parks / Cemeteries

Municipality	# FTE (Full Time)	# Seasonal Part Time Staff	Summary of Assets
West Lincoln	6	8 - 12 Plus Office Cleaners	<ul style="list-style-type: none"> <li>• 16 Facilities</li> <li>• 21 Cemeteries (16 Active)</li> <li>• 18 Parks (260km<sup>2</sup>)</li> <li>• 3 Trails</li> </ul>
Lincoln	16	12 - 20	<ul style="list-style-type: none"> <li>• 12 Facilities</li> <li>• 19 Cemeteries (5 Active)</li> <li>• 13 Parks</li> <li>• 4 Trails</li> </ul>
Grimsby	14	17	<ul style="list-style-type: none"> <li>• 12 Facilities</li> <li>• 2 Cemeteries</li> <li>• 17 Parks</li> <li>• 3 Trails</li> </ul>
Pelham	20	12	<ul style="list-style-type: none"> <li>• 10 Facilities</li> <li>• 2 Cemeteries</li> <li>• 15 Parks</li> <li>• 2 Trails</li> </ul>

# Current Challenges

- ▶ No Redundancy / On Call Coverage / Service Delivery
- ▶ Manage / Plan / Coordinate activities and tasks of all staff personnel
- ▶ Manage / Supervise three (3) outside maintenance contracts for Cemeteries , Wellandport & Abingdon Parks
- ▶ Policies; Standard Operating Procedures; Training; and H & S Requirements
- ▶ Maintenance / Inspections / Compliance Reports (Mitigate Liability / Risks)
- ▶ Keeping Current with Legislated Requirements
- ▶ Continual Improvement (Pro-Active vs Ad-Hoc)

## ULTIMATE GOAL - STRATEGIC PLAN:

- ▶ Responding to a Changing Township
- ▶ Reshaping Facilities to Fit Evolving Needs (Quality Facilities / Parks)
- ▶ Working with Others to Meet Needs
- ▶ Local Attractions / Community Health & Safety / Efficient Fiscally Responsible Operations

## Supervisor Position:

- ▶ Take care of the necessary day-to-day “Operational Activities”
- ▶ Maintain an acceptable LOS

## Allow Manager Position:

- ▶ Focus on “Strategic Direction” of the Department
- ▶ Facility Recommendations - To build and optimize operational plans in response to need, by asset type
- ▶ Policy & Implementation Recommendations - To address diverse issues such as asset management, facility development, and partnerships
- ▶ Financial Recommendations - How the Township will invest in facilities & parks. This includes capital investments as well as state of good repair

# Establishment of a CIP (Community Improvement Plan) Reserve

- ▶ The establishment of dedicated funds available for CIP incentives would require an increase of \$100,000 to the operating budget.
- ▶ The need for the establishment of a CIP Reserve is in part due to the below mentioned items:
  - ▶ The increase in importance of infill and intensification
  - ▶ Required assistance to achieve true affordability and new rental units
- ▶ **CIP Reserve funds could be useful with the below mentioned items:**
  - ▶ Brownfield cleanup and tax increment financing
  - ▶ More affordable development can then be built in a targeted intensification area

# West Lincoln Fire & Emergency Services

## Part-time Administration Position

- ▶ Strategic Plan Theme # 6 - Community Health & Safety
- ▶ Acknowledged in the 2016 Fire Master Plan administrative requirements are increasing for the Fire Service.
- ▶ Greater demand on documentation and tracking of training records, Fire Prevention/ Education reports, Performance Appraisals, Equipment Inventory Asset Management and Maintenance.
- ▶ Ontario Fire Marshal & Emergency Management Ontario have increased reporting requirements on the Fire Service.
- ▶ The part-time administration position will take burn permit calls, input fire call time sheets for payroll and assist the Training Division with administration duties.
- ▶ This position will also be looking after any social media releases and the maintaining and updating the Fire Services section on the new Township website.
- ▶ Fire Chief & Deputy have a a full work load, with part-time administrative support, staff time could be better utilized accomplishing their key responsibilities.

# West Lincoln Fire & Emergency Services Part-time Administration Position

- ▶ This service level change is based on 21 hour a week position or an 0.6FTE ( full-time equivalent hours). This position would not be eligible for group benefits. Total annual cost estimated at \$36,000

# Township of West Lincoln- Budget 2020

## GIS and Asset Management Coordinator

- ▶ Asset Management Plan completed by the Township in 2016 indicated an asset replacement value of \$187 million
- ▶ Various attributes related to these assets, such as cost, condition, size, location, service level, replacement cost and risk needs to be maintained
- ▶ Provision of this data in a Geographic Information System (GIS) allows for greater transparency and sharing of data.
- ▶ Enable an evidence based approach to decision making
- ▶ This position would play a key role in a staff committee that needs to be developed that will provide a cross-functional approach to the Township's asset management program



# Township of West Lincoln- Budget 2020

GIS and Asset Management Coordinator

Links to Strategic Plan:

- Strong Transportation Connections
- Support for Business and Employment Opportunities for Residents
- Community Health and Safety
- Efficient, Fiscally Responsible Operations

Strategic Plan- Ongoing Priority under Efficient, Fiscally Responsible Operations:

“ Complete an asset management plan to prioritize investments based on evidence, and balance service levels with fiscal sustainability”

# Township of West Lincoln- Budget 2020

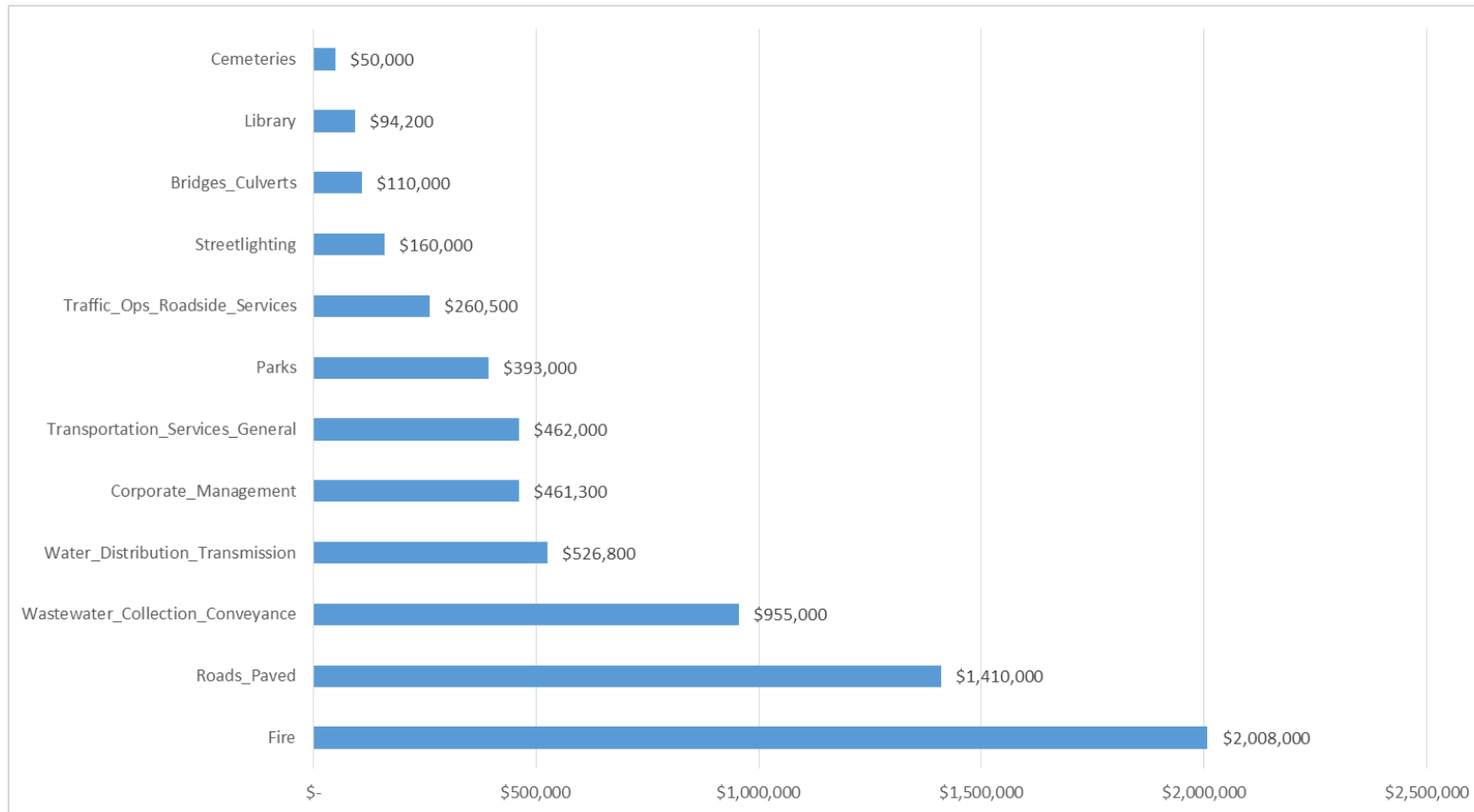
GIS and Asset Management Coordinator

## Budget Impact:

- Estimated annual cost of \$90,000
- 2020 utilization of Provincial Modernization Funds
- 2021 impact of \$29,700 on Operating Fund
- 2022 impact of \$30,600 on Operating Fund
- 2023 impact of \$29,700 on Operating Fund

# Township of West Lincoln- Budget 2020

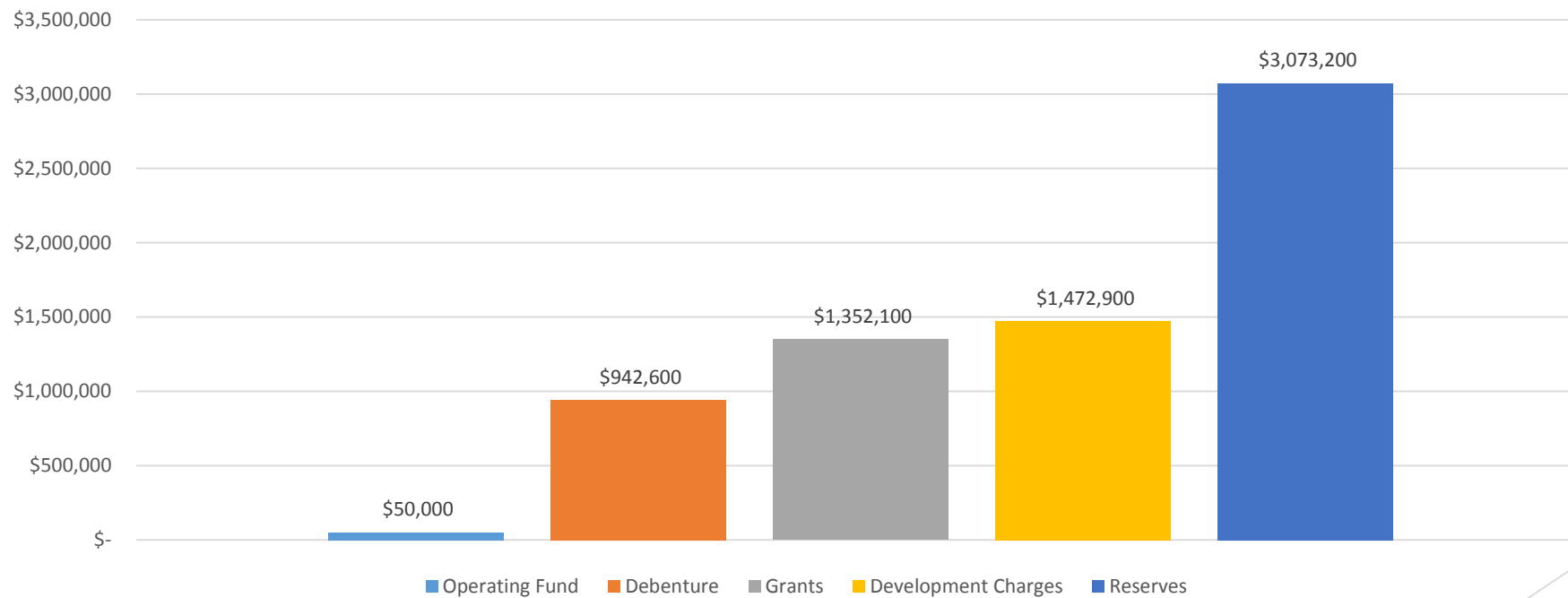
## 2020 Capital by Service Area



# Township of West Lincoln- Budget 2019

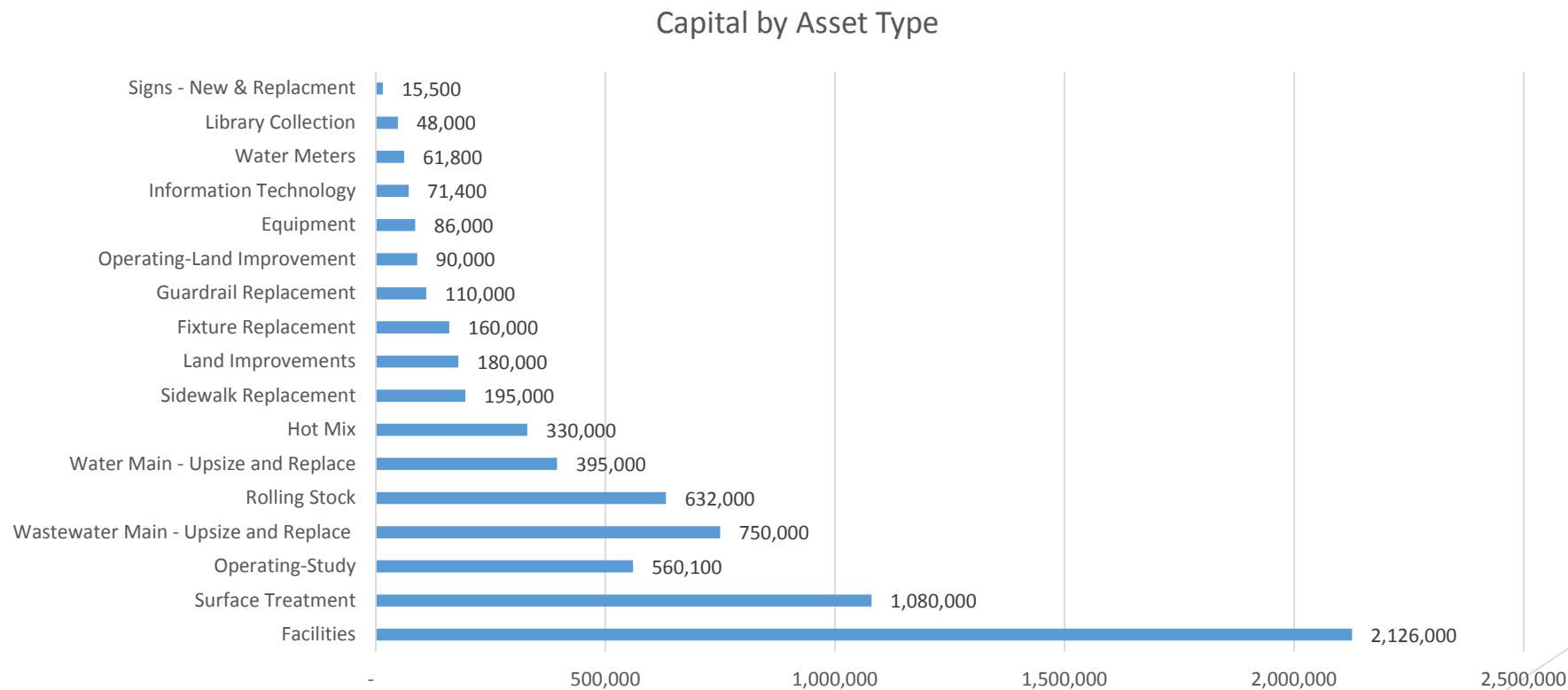
## 2020 Capital and Special Projects Funding

2020 Capital and Special Projects Funding



# Township of West Lincoln- Budget 2019

## 2020 Capital by Asset Type



# Corporate Service 2020 Capital and Special Projects

Service Area	_02500_Corporate_Mangement				
Project Year	2020				
<b>Sum of Amount</b>	<b>Column Labels</b>				
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Facilities Reserve</b>	<b>IT Reserve</b>	<b>Grand Total</b>
<b>Equipment</b>	<b>4,000</b>	<b>(4,000)</b>			<b>-</b>
Miscellaneous equipment	4,000	(4,000)			-
<b>Facilities</b>	<b>6,000</b>	<b>(6,000)</b>			<b>-</b>
2020 - Replace server room AC unit	6,000	(6,000)			-
<b>Information Technology</b>	<b>66,200</b>	<b>(40,000)</b>		<b>(26,200)</b>	<b>-</b>
Miscellaneous Network Hardware	26,200			(26,200)	-
Replacement Computers	40,000	(40,000)			-
<b>Land Improvements</b>	<b>90,000</b>		<b>(90,000)</b>		<b>-</b>
2020 - Town hall - Replace front & rear sidewalks	90,000		(90,000)		-
<b>Grand Total</b>	<b>166,200</b>	<b>(50,000)</b>	<b>(90,000)</b>	<b>(26,200)</b>	<b>-</b>

Service Area	_02500_Corporate_Mangement				
Project Year	2020				
<b>Sum of Amount</b>	<b>Column Labels</b>				
<b>Row Labels</b>	<b>Expenditure</b>	<b>Capital Reserve</b>	<b>Provincial Grant</b>	<b>Grant-Other</b>	<b>Grand Total</b>
<b>Operating-Study</b>	<b>295,100</b>	<b>(50,000)</b>	<b>(195,100)</b>	<b>(50,000)</b>	<b>-</b>
2020 - Business Continuity / Disaster Recovery Study	40,000		(40,000)		-
2020 - Budgeting Software	50,000		(50,000)		-
2020 - Township Intranet Site	35,000		(35,000)		-
2020 - Pay Equity/Market Equity-Non-Union Compensation Review	50,000		(50,000)		-
2020 - Community Benefits Charge Study and Implementation	50,000	(50,000)			-
2020 - Asset Management Program and Capacity Building	70,100		(20,100)	(50,000)	-
<b>Grand Total</b>	<b>295,100</b>	<b>(50,000)</b>	<b>(195,100)</b>	<b>(50,000)</b>	<b>-</b>

## Fire 2020 Capital and Special Projects

Service Area	_04100_Fire					
Project Year	2020					
<b>Sum of Amount</b>	<b>Column Labels</b>					
<b>Row Labels</b>	<b>Expenditure</b>	<b>Debenture</b>	<b>Development Charges</b>	<b>Fire Reserve</b>	<b>Community Fund</b>	<b>Grand Total</b>
[-] <b>Equipment</b>	18,000			(18,000)		-
Bunker Gear	18,000			(18,000)		-
[-] <b>Facilities</b>	1,900,000	(942,600)	(714,400)		(243,000)	-
2020 - Caistor Fire Hall - Replacement	1,900,000	(942,600)	(714,400)		(243,000)	-
[-] <b>Rolling Stock</b>	90,000			(90,000)		-
2020 - Chief's vehicle	40,000			(40,000)		-
2020 - Deputy Chief's vehicle	40,000			(40,000)		-
2020 - - Decontamination / Rehab Trailer	10,000			(10,000)		-
<b>Grand Total</b>	<b>2,008,000</b>	<b>(942,600)</b>	<b>(714,400)</b>	<b>(108,000)</b>	<b>(243,000)</b>	<b>-</b>

# Transportation Services General 2020 Capital and Special Projects

Service Area	_06000_Transportation_Services_General		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development</b>	<b>Equipment</b>
<b>Grand Total</b>	<b>Expenditure</b>	<b>Development</b>	<b>Equipment</b>
<b>Equipment</b>	6,000	(6,000)	-
Miscellaneous road equipment	6,000	(6,000)	-
<b>Rolling Stock</b>	456,000	(38,000)	(418,000)
2020 - One Ton - To replace 2007 Ford	60,000	(60,000)	-
2020 - Pickup Truck 15 - To replace 2011 Chevrolet	38,000	(38,000)	-
2020 - Tandem - To replace 2007 International	310,000	(310,000)	-
2020 - Pickup Truck - addition to Fleet	38,000	(38,000)	-
2020 - Tandem Trailer - New	10,000	(10,000)	-
<b>Grand Total</b>	<b>462,000</b>	<b>(38,000)</b>	<b>(424,000)</b>



# Roads Paved 2020 Capital and Special Projects

Service Area	_06110_Roads_Paved							
Project Year	2020							
Sum of Amount	Column Labels							
Row Labels	Expenditure	Capital Reserve	Development Charges	Gas Tax	OCIF	Road Settlement Reserve	Grand Total	
<b>Hot Mix</b>	330,000	(27,000)	(33,000)	(270,000)			-	
2020 - Brock St: Reconstruction - Design - From: RR 20 To: North End	30,000	(27,000)	(3,000)				-	
2020 - Wade Street N: Reconstruction - From: HWY 20 To: South Limit	300,000		(30,000)	(270,000)			-	
<b>Surface Treatment</b>	1,080,000		(108,000)	(429,300)	(272,700)	(270,000)	-	
2020 - Concession 2 Rd: RAP & SST - From: Caistor-Gainsborough Townline Rd To: Church Rd	480,000		(48,000)	(159,300)	(272,700)		-	
2020 - Concession 7 Rd: RAP & SST - From: South Grimsby Rd 10 To: South Grimsby Rd 12	300,000		(30,000)	(270,000)			-	
2020 - Sixteen Road: RAP & SST - From: Hodgkins Rd To: Silverdale Rd	300,000		(30,000)			(270,000)	-	
<b>Grand Total</b>	1,410,000	(27,000)	(141,000)	(699,300)	(272,700)	(270,000)	-	

# Bridges and Culverts 2020 Capital and Special Projects

Service Area	_06130_Bridges_Culverts		
Project Year	2020		
Sum of Amount	Column Labels		
Row Labels	Expenditure	Bridge Reserve	Grand Total
Guardrail Replacement	110,000	(110,000)	-
Guard Rail Replacement - various bridges	110,000	(110,000)	-
<b>Grand Total</b>	<b>110,000</b>	<b>(110,000)</b>	<b>-</b>

# Traffic Operations/Roadside Services 2020 Capital and Special Projects

Service Area	_06140_Traffic_Ops_Roadside_Services			▼
Project Year	2020			▼
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	▼ <b>Expenditure</b>	<b>Capital Reserve</b>	<b>Development Charges</b>	<b>Grand Total</b>
▣ <b>Signs - Street &amp; Traffic</b>		<b>15,500</b>	<b>(15,500)</b>	<b>-</b>
Signs - New & Replacment		15,500	(15,500)	-
▣ <b>Sidewalk Replacement</b>		<b>195,000</b>	<b>(174,000)</b>	<b>(21,000)</b>
2020 - John St - From: Caistor Center, York Rd To: Caistorville Rd - 205m		75,000	(75,000)	-
2020 - Wade Rd N - From: West St To: Margaret St - 115m		50,000	(50,000)	-
2020 - HWY 20 - West Street - North Side - From: South Grimsby Rd 5 To: Wade - 460m		70,000	(49,000)	(21,000)
<b>Grand Total</b>		<b>210,500</b>	<b>(189,500)</b>	<b>(21,000)</b>

Service Area	_06140_Traffic_Ops_Roadside_Services			▼
Project Year	2020			▼
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	▼ <b>Expenditure</b>	<b>Operating Fund</b>		
▣ <b>Operating-Land Improvement</b>		<b>50,000</b>	<b>(50,000)</b>	
Ash tree replacement - Blvd trees on various roads		50,000	(50,000)	
<b>Grand Total</b>		<b>50,000</b>	<b>(50,000)</b>	

# Wastewater 2020 Capital and Special Projects

Service Area	_08110_Wastewater_Collection_Conveyance			
Project Year	2020			
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	<b>Expenditure</b>		<b>Development Cf Sewer Reserve</b>	
<b>Equipment</b>		<b>5,000</b>		<b>(5,000)</b>
<b>Miscellaneous Wastewater Equipment</b>		<b>5,000</b>		<b>(5,000)</b>
<b>Main - Upsize and Replace - Constuction</b>		<b>750,000</b>	<b>(375,000)</b>	<b>(375,000)</b>
<b>2020 - Wade Road N - From: HWY 20 West St To: South Limit</b>		<b>600,000</b>	<b>(300,000)</b>	<b>(300,000)</b>
<b>2020 - West Street - From: South Grimsby Rd 5 To: Wade Street N</b>		<b>150,000</b>	<b>(75,000)</b>	<b>(75,000)</b>
<b>Grand Total</b>		<b>755,000</b>	<b>(375,000)</b>	<b>(380,000)</b>

Service Area	_08110_Wastewater_Collection_Conveyance			
Project Year	2020			
<b>Sum of Amount</b>	<b>Column Labels</b>			
<b>Row Labels</b>	<b>Expenditure</b>		<b>Sewer Reserve</b>	<b>Provincial Grant</b>
<b>Operating-Study</b>		<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>
<b>2020 - Condition Assessments for Sewers</b>		<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>
<b>Grand Total</b>		<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>

# Water 2020 Capital and Special Projects

Service Area	_08320_Water_Distribution_Transmission		
Project Year	2020		
<b>Sum of Amount</b>	<b>Column Labels</b>		
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development Charges</b>	<b>Water Reser</b>
<b>Equipment</b>	<b>5,000</b>		<b>(5,000)</b>
Miscellaneous Water Equipment	5,000		(5,000)
<b>Water Meters</b>	<b>61,800</b>		<b>(61,800)</b>
Replacement Program	30,000		(30,000)
New Installation	31,800		(31,800)
<b>Main - Replace - Design</b>	<b>35,000</b>		<b>(35,000)</b>
2020 - Brock St - From: RR 20 To: North End	35,000		(35,000)
<b>Main - Replace - Construction</b>	<b>200,000</b>	<b>(100,000)</b>	<b>(100,000)</b>
2020 - West Street - From: South Grimsby Rd 5 To: Wade Rd	200,000	(100,000)	(100,000)
<b>Main - Upsize and Replace - Constuction</b>	<b>160,000</b>		<b>(160,000)</b>
2020 - Griffin St. N - From: RR20 and RR14 Intersection To:	160,000		(160,000)
<b>Grand Total</b>	<b>461,800</b>	<b>(100,000)</b>	<b>(361,800)</b>

Service Area	_08320_Water_Distribution_Transmission	
Project Year	2020	
<b>Sum of Amount</b>	<b>Column Labels</b>	
<b>Row Labels</b>	<b>Expenditure</b>	<b>Water Reserve</b>
<b>Operating-Study</b>	<b>65,000</b>	<b>(65,000)</b>
Water Rate Study and Financial Plan	65,000	(65,000)
<b>Grand Total</b>	<b>65,000</b>	<b>(65,000)</b>



## Cemetery 2020 Capital and Special Projects

Service Area	_10400_Cemeteries	
Project Year	2020	
<b>Sum of Amount</b>	<b>Column Labels</b>	
<b>Row Labels</b>	<b>Expenditure</b>	<b>Cemetery Reserve</b>
<input type="checkbox"/> <b>Land Improvements</b>	<b>10,000</b>	<b>(10,000)</b>
Park Benches	10,000	(10,000)
<b>Grand Total</b>	<b>10,000</b>	<b>(10,000)</b>

Service Area	_10400_Cemeteries	
Project Year	2020	
<b>Sum of Amount</b>	<b>Column Labels</b>	
<b>Row Labels</b>	<b>Expenditure</b>	<b>Cemetery Reserve</b>
<input type="checkbox"/> <b>Operating-Land Improvement</b>	<b>40,000</b>	<b>(40,000)</b>
2020 - Caistor Baptist Cemetery - Church Demolition	40,000	(40,000)
<b>Grand Total</b>	<b>40,000</b>	<b>(40,000)</b>

# Parks 2020 Capital and Special Projects

Service Area	_16100_Parks					
Project Year	2020					
<b>Sum of Amount</b>	<b>Column Labels</b>					
<b>Row Labels</b>	<b>Expenditure</b>	<b>Development Charges</b>	<b>Equipment Reserve</b>	<b>In Lieu of Parkland</b>	<b>Grant Regional</b>	<b>Grand Total</b>
<b>Equipment</b>	<b>7,000</b>		<b>(7,000)</b>			<b>-</b>
Miscellaneous recreation equipment	7,000		(7,000)			-
<b>Facilities</b>	<b>220,000</b>	<b>(33,900)</b>		<b>(156,100)</b>	<b>(30,000)</b>	<b>-</b>
2020 - Leisureplex - New pavillion	120,000	(33,900)		(86,100)		-
2020 - Bandshell at West Lincoln Community Center	100,000			(70,000)	(30,000)	-
<b>Land Improvements</b>	<b>80,000</b>	<b>(22,600)</b>		<b>(57,400)</b>		<b>-</b>
2020 - Caistorville Library - Playground Equipment	80,000	(22,600)		(57,400)		-
<b>Rolling Stock</b>	<b>86,000</b>		<b>(36,000)</b>	<b>(50,000)</b>		<b>-</b>
2020 - Pickup Truck - addition to Fleet	36,000		(36,000)			-
2020 - Ball Diamond Tractor (addition to Fleet)	50,000			(50,000)		-
<b>Grand Total</b>	<b>393,000</b>	<b>(56,500)</b>	<b>(43,000)</b>	<b>(263,500)</b>	<b>(30,000)</b>	<b>-</b>

# Streetlights 2020 Capital and Special Projects

Service Area	_06500_Street_Lighting			
Project Year	2020			
<b>Sum of Amount</b>				
<b>Row Labels</b>	<b>Column Labels</b>			
	<b>Expenditure</b>	<b>Contingency Reserve</b>	<b>Grant-Other</b>	
<input type="checkbox"/> Fixture Replacement	160,000	(155,000)	(5,000)	
2020 - LED Conversion - New Assumed Subdivisions	160,000	(155,000)	(5,000)	
<b>Grand Total</b>	<b>160,000</b>	<b>(155,000)</b>	<b>(5,000)</b>	



# Library 2020 Capital and Special Projects

Project Year	2020			
Sum of Amount	Column Labels			
Row Labels	Expenditure	Development Charges	Facilities Reserve	Library Reserve
<b>_16402_Library_Smithville</b>	<b>37,100</b>	<b>(12,000)</b>		<b>(25,100)</b>
<b>Equipment</b>	<b>13,000</b>			<b>(13,000)</b>
2020 - Self Checkout Machine	11,500			(11,500)
2020 - - Safe	1,500			(1,500)
<b>Information Technology</b>	<b>4,100</b>			<b>(4,100)</b>
Replacement Computers	4,100			(4,100)
<b>Collection</b>	<b>20,000</b>	<b>(12,000)</b>		<b>(8,000)</b>
Addition to printed collection	15,000	(12,000)		(3,000)
Addition to audio visual collection	5,000			(5,000)
<b>_16403_Library_Caistorville</b>	<b>41,600</b>	<b>(6,800)</b>	<b>(5,000)</b>	<b>(29,800)</b>
<b>Equipment</b>	<b>26,500</b>		<b>(5,000)</b>	<b>(21,500)</b>
2020 - Caistor Library - Cameras	5,000		(5,000)	
2020 - - Safe	1,500			(1,500)
2020 - - Furniture	20,000			(20,000)
<b>Information Technology</b>	<b>1,100</b>			<b>(1,100)</b>
Replacement Computers	1,100			(1,100)
<b>Collection</b>	<b>14,000</b>	<b>(6,800)</b>		<b>(7,200)</b>
Addition to printed collection	8,000	(6,800)		(1,200)
Addition to audio visual collection	6,000			(6,000)
<b>_16404_Library_Wellandport</b>	<b>15,500</b>	<b>(8,200)</b>		<b>(7,300)</b>
<b>Equipment</b>	<b>1,500</b>			<b>(1,500)</b>
2020 - - Safe	1,500			(1,500)
<b>Collection</b>	<b>14,000</b>	<b>(8,200)</b>		<b>(5,800)</b>
Addition to printed collection	10,000	(8,200)		(1,800)
Addition to audio visual collection	4,000			(4,000)
<b>Grand Total</b>	<b>94,200</b>	<b>(27,000)</b>	<b>(5,000)</b>	<b>(62,200)</b>

# Ten Year Capital Expenditure

Row Labels	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
_02500_Corporate_Management	166,200	72,000	30,100	62,200	181,400	31,800	72,200	68,100	48,500	20,000	752,500
_04100_Fire	2,008,000	658,300	478,000	44,000	69,000	1,019,000	750,000	80,000	60,000	45,000	5,211,300
_06000_Transportation_Services_General	462,000	534,000	756,000	516,200	201,000	510,000	286,000	1,877,000	440,000	684,000	6,266,200
_06110_Roads_Paved	1,410,000	980,000	2,000,000	5,486,000	4,201,000	455,000	1,486,000	2,000,000	2,000,000	2,000,000	22,018,000
_06130_Bridges_Culverts	110,000	535,000	475,000	505,000	1,935,000	3,965,000	1,400,000	655,000	715,000	820,000	11,115,000
_06140_Traffic_Ops_Roadside_Services	210,500	143,000	746,500	2,016,400	322,500	43,000	999,300	443,000	1,945,000	20,500	6,889,700
_06210_Winter_Control_Roads							89,400				89,400
_06500_Street_Lighting	160,000	88,000									248,000
_08110_Wastewater_Collection_Conveyance	755,000	9,200	5,000	62,000	907,000	678,100	27,000	337,000	5,000	5,000	2,790,300
_08210_Urban_Storm_System			19,000	305,000	12,000	103,000					439,000
_08320_Water_Distribution_Transmission	461,800	67,800	790,100	2,487,950	1,078,100	1,491,800	115,200	1,024,100	75,200	776,000	8,368,050
_10400_Cemeteries	10,000		10,000		70,000		22,000	40,000			152,000
_16100_Parks	393,000	818,900	495,700	501,300	252,100	358,000	732,000	85,000	9,000		3,645,000
_16340_Recreation_Facilities		40,000	16,000				1,109,000				1,165,000
_16402_Library_Smithville	37,100	32,550	21,500	86,500	20,500	28,550	29,300	50,200	22,000	26,000	354,200
_16403_Library_Caistorville	41,600	14,600	15,500	14,500	19,550	42,500	15,100	14,950	15,500	15,050	208,850
_16404_Library_Wellandport	15,500	16,250	20,000	15,500	17,700	54,000	14,000	18,450	20,000	15,500	206,900
_16401_Library_Admin		25,000									25,000
_04450_Building_Permit_Inspection_Services							30,000	39,600			69,600
<b>Grand Total</b>	<b>6,240,700</b>	<b>4,034,600</b>	<b>5,878,400</b>	<b>12,102,550</b>	<b>9,286,850</b>	<b>8,779,750</b>	<b>7,176,500</b>	<b>6,732,400</b>	<b>5,355,200</b>	<b>4,427,050</b>	<b>70,014,000</b>

# Ten Year Capital Financing

Row Labels	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Bridge Reserve	(110,000)	(182,500)	(155,800)	(219,500)	(266,500)	(140,500)	(100,000)	(140,500)	(149,500)	(50,000)	(1,514,800)
Building Dept. Reserve							(30,000)	(39,600)			(69,600)
Capital Reserve	(266,500)	(531,200)	(547,800)	(583,300)	(391,100)	(341,000)	(318,600)	(280,500)	(1,227,500)	(20,500)	(4,508,000)
Cemetery Reserve	(10,000)		(10,000)		(70,000)		(22,000)	(40,000)			(152,000)
Contingency Reserve	(155,000)										(155,000)
Debenture	(942,600)	(661,500)	(1,147,500)	(839,000)	(1,118,500)	(288,000)	(2,724,500)	(2,881,000)	(2,004,000)	(2,135,000)	(14,741,600)
Development Charges	(1,472,900)	(776,500)	(1,125,200)	(8,477,000)	(1,919,050)	(5,349,200)	(1,848,000)	(1,422,700)	(811,000)	(77,000)	(23,278,550)
Equipment Reserve	(467,000)	(644,700)	(479,500)	(473,000)	(437,500)	(512,000)	(694,400)	(358,000)	(449,000)	(684,000)	(5,199,100)
Facilities Reserve	(95,000)	(70,000)	(16,000)	(125,200)			(40,000)				(346,200)
Fire Reserve	(108,000)	(507,500)	(478,000)	(44,000)	(69,000)	(1,019,000)	(750,000)	(80,000)	(60,000)	(45,000)	(3,160,500)
Gas Tax	(699,300)	(445,500)	(499,500)	(393,100)	(429,900)	(427,000)	(479,800)	(480,300)	(500,000)	(558,000)	(4,912,400)
In Lieu of Parkland	(263,500)	(30,000)	(60,600)								(354,100)
IT Reserve	(26,200)	(31,000)	(26,100)	(57,700)	(26,900)	(27,300)	(27,700)	(63,100)	(43,500)	(20,000)	(349,500)
Library Reserve	(62,200)	(61,400)	(30,000)	(89,500)	(30,750)	(98,050)	(31,400)	(56,600)	(30,500)	(56,550)	(546,950)
Sewer Reserve	(380,000)	(5,000)	(5,000)	(33,500)	(456,000)	(5,000)	(16,000)	(171,000)	(5,000)	(5,000)	(1,081,500)
Water Reserve	(361,800)	(67,800)	(635,700)	(684,750)	(291,750)	(572,700)	(94,100)	(719,100)	(75,200)	(776,000)	(4,278,900)
Grant Regional	(30,000)		(100,000)								(130,000)
Contribution from Developer		(20,000)									(20,000)
OCIF	(272,700)										(272,700)
Community Fund	(243,000)		(275,000)								(518,000)
Provincial Grant			(286,700)	(83,000)	(3,779,900)						(4,149,600)
Grant-Other	(5,000)										(5,000)
Road Settlement Reserve	(270,000)										(270,000)
<b>Grand Total</b>	<b>(6,240,700)</b>	<b>(4,034,600)</b>	<b>(5,878,400)</b>	<b>(12,102,550)</b>	<b>(9,286,850)</b>	<b>(8,779,750)</b>	<b>(7,176,500)</b>	<b>(6,732,400)</b>	<b>(5,355,200)</b>	<b>(4,427,050)</b>	<b>(70,014,000)</b>

# Ten Year Capital Special Projects

Account Type	Expenditure										
Asset Type	(Multiple Items)										
Sum of Amount	Column Labels										
Row Labels		2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
_02500_Corporate_Mangement		295,100	60,000		95,000				85,500	70,000	605,600
_04100_Fire								50,000			50,000
_06000_Transportation_Services_General							85,500		80,000		165,500
_06140_Traffic_Ops_Roadside_Services		50,000	50,000	50,000							150,000
_08110_Wastewater_Collection_Conveyance		200,000	200,000	215,000	220,000	100,000	100,000			130,000	1,165,000
_08320_Water_Distribution_Transmission		65,000	50,000			50,000	195,000	125,000	50,000	50,000	585,000
_10400_Cemeteries		40,000	10,000				10,000	5,000			65,000
_16340_Recreation_Facilities					7,000						7,000
_18100_Planning_Development			350,000	300,000	50,000			100,000	100,000	60,000	960,000
<b>Grand Total</b>		<b>650,100</b>	<b>720,000</b>	<b>565,000</b>	<b>372,000</b>	<b>150,000</b>	<b>390,500</b>	<b>280,000</b>	<b>315,500</b>	<b>310,000</b>	<b>3,753,100</b>

Asset Type	(Multiple Items)										
Sum of Amount	Column Labels										
Row Labels		2020	2021	2022	2023	2024	2025	2026	2027	2028	Grand Total
Capital Reserve		(50,000)			(35,000)						(85,000)
Cemetery Reserve		(40,000)						(5,000)			(45,000)
Development Charges			(167,700)	(196,700)	(155,900)	(31,000)	(31,000)	(87,700)	(94,500)	(143,800)	(908,300)
Facilities Reserve					(7,000)				(40,500)		(47,500)
Operating Fund		(50,000)	(224,300)	(219,300)	(22,300)		(95,500)	(62,300)	(130,500)	(26,500)	(830,700)
Planning Reserve			(80,000)								(80,000)
Sewer Reserve		(100,000)	(138,000)	(149,000)	(151,800)	(69,000)	(69,000)			(89,700)	(766,500)
Water Reserve		(65,000)	(50,000)			(50,000)	(195,000)	(125,000)	(50,000)	(50,000)	(585,000)
Provincial Grant		(295,100)	(60,000)								(355,100)
Grant-Other		(50,000)									(50,000)
<b>Grand Total</b>		<b>(650,100)</b>	<b>(720,000)</b>	<b>(565,000)</b>	<b>(372,000)</b>	<b>(150,000)</b>	<b>(390,500)</b>	<b>(280,000)</b>	<b>(315,500)</b>	<b>(310,000)</b>	<b>(3,753,100)</b>



TIME FOR QUESTIONS