

DATE: February 16, 2021

REPORT NO: T-06-2021

SUBJECT: **2021 Draft Operating and Capital Budget**

CONTACT: Donna DeFilippis, Director of Finance and Treasurer

OVERVIEW:

- Council is presented with a Draft 2021 Operating and Capital Budget which includes a general tax levy of \$8,054,840 which represents a 5.68 % levy increase over 2020, after factoring in assessment growth. The overall tax bill (including all three taxing authorities) would increase by approximately 2.80% or \$122.61 for a home assessed at \$382,397.
- A total of \$6,016,500 in Capital and Special Projects are planned in 2021. Of this amount, \$2,175,000 is for road related work, including a \$630,000 project to hard-top a gravel road. The budget includes \$990,000 of debenture financing to support the road related works.
- Every \$75,300 of additional expenditure added to this Draft Budget equates to a 1% general tax levy adjustment which represents an approximate \$13 increase in taxes to the average homeowner. Alternatively, every reduction of \$75,300 would result in an approximate decrease of \$13 to the average homeowner
- A new hospital levy is to be established with an amount of \$95,500 to be levied in 2021. This represents an increase of 1.27% over the 2020 levy. This new hospital levy **is not** included in the general tax levy of \$8,054,840 and will result in an estimated 2021 increase of \$16.71 to the tax bill for a home assessed at \$382,397
- Budget approval is scheduled to be held at a special Council meeting on Monday, March 1st, 2021 at 6:30 p.m. and Tuesday, March 2nd at 6:30 p.m. (if required)

RECOMMENDATION:

1. That, Report T-06-2021, regarding the “2021 Draft Operating and Capital Budget”, dated February 16, 2021 be received for information.

ATTACHMENTS:

- **Schedule A** 2021 Draft Operating Budget Summary
- **Schedule B** 2021 Draft Operating Department Budgets
- **Schedule C** 2021 Reserve Transfers
- **Schedule D** 2021 Change Requests Included in Budget
- **Schedule E** 2021 Change Requests NOT Included in Budget
- **Schedule F** 2021 COVID-19 Budget Impact
- **Schedule G** 2021 Ten Year Capital Plan - Summary
- **Schedule H** 2021 Ten Year Capital Plan Detail-Expenditure
- **Schedule I** 2021 Ten Year Capital Plan Detail-Funding
- **Schedules J to P** 2021 Detail Capital Project Sheets by Asset Type
- **Schedule Q** Public Works Report PW-27-2020

ALIGNMENT TO STRATEGIC PLAN:

Theme #1 and #6

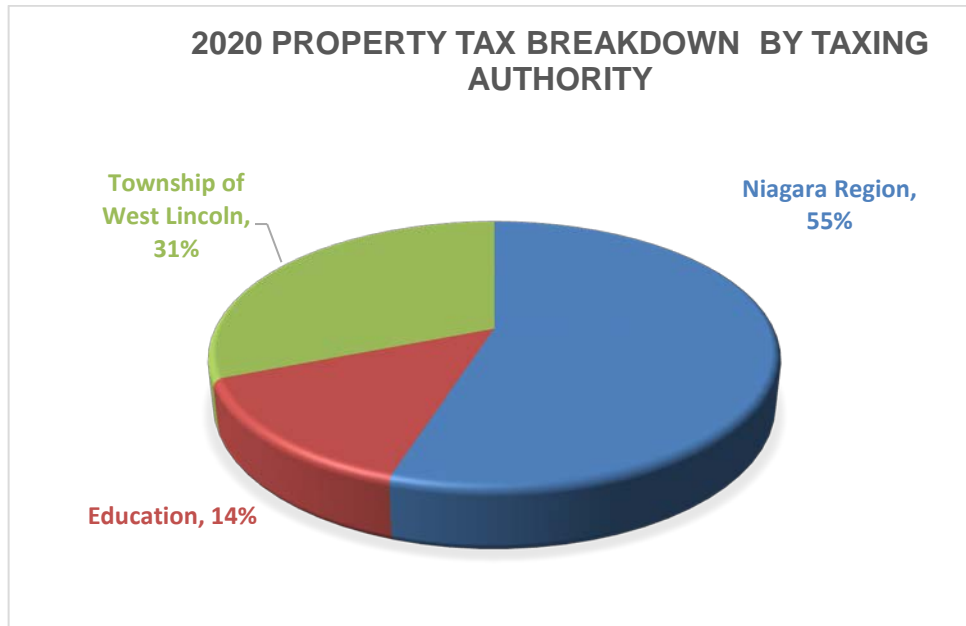
- Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
- Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

BACKGROUND:

Approval of the 2021 Operating and Capital Budget is scheduled to take place on Monday, March 1st, 2021. If necessary, Tuesday, March 2nd, 2021 has also been set aside as a budget meeting. The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the formal budget meeting.

It is important for Council to realize that every \$75,300 increase or decrease in the tax funded budget equates to a 1% general tax levy adjustment. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year. Every \$75,300 of expenditure added to this budget will result in approximately a \$13 increase in taxes paid for an average residential home assessed at \$382,397. This information should assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence.

Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Education. In 2020, the allocation between these three authorities is reflected below:



CORPORATE STRATEGIC PLAN:

On December 16, 2019, the Township of West Lincoln Council approved “Respecting Our Roots, Realizing Our Future,” a new Corporate Strategic Plan that will guide decisions and investments to 2029. The plan is structured around the following six themes:

1. Strong Transportation Connections – Building safe, connected and well maintained infrastructure networks.
2. Support for Business, Opportunities for Residents – Creating a positive image and a community where it is easy to do business.
3. Strategic, Responsible Growth – Welcoming new residents and businesses and respecting the heritage and rural identity that people value.
4. Local Attractions – Providing amenities, programs and services that bring the community together.
5. Community Health and Safety – Fostering a safe community where residents can thrive throughout their lives.
6. Efficient, Fiscally Responsible Operations – Maintaining a lean organization with innovative approaches and strong asset management.

Throughout the budget documents the relevant themes will be highlighted where appropriate so that Council and members of the West Lincoln community can see the correlation between the budget and the approved strategic plan.

CURRENT SITUATION:

The 2020 draft base budget requires an overall tax levy of \$8,054,840. However, assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2021 budget, residential assessment growth is estimated at \$97,000 (1.29%). This means that of the \$524,440 increase in the required tax levy, the first \$97,000 of that increase does not increase the taxes paid by property owners. In 2020, assessment growth was \$128,300 or 1.86%. The estimated impact to the total tax bill based on a value of **\$100,000 assessment** is as follows:

	2021 Total Taxes	2020 Total Taxes	Share of Tax Bill,2021	\$ Change	% Change
Assesment	\$ 100,000.00	\$ 100,000.00		\$ -	0.00%
Municipal	\$ 368.52	\$ 348.92		\$ 19.60	5.62%
Urban Service Area***	\$ 20.55	\$ 20.55		\$ -	0.00%
Total Township	\$ 389.07	\$ 369.47	33%	\$ 19.60	5.30%
				\$ -	
Region**	\$ 635.64	\$ 623.18	54%	\$ 12.46	2.00%
Education***	\$ 153.00	\$ 153.00	13%	\$ -	0.00%
				\$ -	
TOTAL	\$ 1,177.71	\$ 1,145.65		\$ 32.06	2.80%
** assume 2.0% increase to Niagara Region portion of taxes					
***no anticipated change					

For an average home assessed at \$382,397 the annual increase is \$122.61 or just over \$10/month.

Urban Service Area Special Charge:

The 2021 Draft Budget includes an Urban Service Area levy of \$192,530 (\$188,400 in 2020). The Urban Service Area levy is a special levy collected in the Urban Serviced Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. Although the levy is increasing by 2.19%, we do not anticipate an increase in the actual taxes paid for these services after factoring in assessment growth.

2021 DRAFT BUDGET – OPERATING FUND ANALYSIS:

The 2021 draft budget indicates an increase to the tax levy of **\$524,440**. The points below will highlight the items contributing to this increase.

- 1) Inflationary Costs impacting most budget lines of approximately 1.9%, totalling **\$180,670**. This is based on the levy funded expenditures in the budget, which in 2020 totalled just over \$9 million. Some budget lines and departments may have incurred cost increase in excess of 2%, however, mitigating factors in other budget lines were used to offset these increases.

- 2) A decrease in anticipated Planning Fee Revenue, impacting the Planning Budget, totalling **\$58,550**
- 3) Overall increase to Reserves (levy supported) totalling **\$225,490**. This includes increases to accommodate the anticipated debenture costs to fund the replacement of Fire Station #2 (\$38,000 in 2021). Also includes amount necessary to fund the required debenture to accommodate additional road work as outlined in the Ten-Year Capital Plan (\$35,000 road rehabilitation and \$60,500 for hard-topping roads). Further details regarding reserve transfers are outlined in the report.
- 4) Change Requests included in budget totalling **\$59,730** and are discussed in detail later in this section of the report.

Schedules A and B provide current and prior year budget comparisons in Summary and Detail format by department.

RESERVE TRANSFERS:

Schedule C to this report provides a summary of the transfers in and out of reserves. The Transfers to Reserves represent contributions from the tax levy, except for the case of Water, Wastewater and Building. For these departments, the transfer to the reserve is funded through user rates. As indicated above, the levy supported transfer to reserves has increased by **\$225,490**. The chart below outlines each contribution and provides a comparison with the prior year.

The required transfer to reserves is reviewed each year and appropriate amounts are budgeted to ensure that funds will be available to complete the projects outlined in the Ten-Year Capital Plan. A reduction in the transfers in these reserves would result in larger increases necessary in future years, or the cancellation of a project in the ten-year capital plan. In some cases, a significant movement of projects to future years may also impact the required transfer.

CONTRIBUTION TO RESERVES 2021				
	2020	2021	Change	Change %
CONTRIB TO ARENA	12,600	12,850	250	1.98%
CONTRIB TO BRIDGES	133,000	150,000	17,000	12.78%
CONTRIB TO CAPITAL:				
General	139,000	150,600	11,600	8.35%
Roads Paved and Unpaved	-	95,500	95,500	100.00%
TOTAL CONTRIB TO CAPITAL	139,000	246,100	107,100	77.05%
CONTRIB TO CEMETERY	15,000	30,000	15,000	100.00%
CONTRIB TO CONTINGENCY	25,900	25,900	-	0.00%
CONTRIB TO ELECTION	36,000	36,000	-	0.00%
CONTRIB TO EQUIPMENT	350,000	368,400	18,400	5.26%
CONTRIB TO FACILITIES	69,400	71,000	1,600	2.31%
CONTRIB TO FIRE	321,000	359,000	38,000	11.84%
CONTRIB TO LIBRARY	36,000	36,100	100	0.28%
CONTRIB TO SEWERS	213,700	209,830	(3,870)	-1.81%
CONTRIB TO SIDEWALKS	9,000	9,100	100	1.11%
CONTRIB TO TECHNOLOGY	15,000	15,000	-	0.00%
CONTRIB TO WATER	269,300	301,320	32,020	11.89%
CONTRIB TO WINTER CNTRL	63,100	47,300	(15,800)	-25.04%
CONTRIB TO PLANNING	80,000	125,000	45,000	56.25%
	<u>1,788,000</u>	<u>2,042,900</u>	<u>254,900</u>	<u>14.26%</u>
Less User Fee Based	514,700	544,110	29,410	5.71%
TOTAL CONTRIBUTION TO RESERVES-LEVY BASED	<u>1,273,300</u>	<u>1,498,790</u>	<u>225,490</u>	<u>17.71%</u>

Included in the above is an increase to the Fire Reserve of \$38,000. The 2020 Budget included the replacement of Fire Station #2 at a cost of \$1,900,000. The budgeted financing for this project was as follows:

- Development Charges \$714,400
- Debenture \$942,600
- Community Fund \$243,000

The Draft 2020 Budget introduced a proposed increase to the Fire Reserve of \$76,000 to accommodate future debenture repayments. As part of the 2020 final budget approval, a decision was made to defer this budget increase of \$76,000 to the 2021 budget. Based on the current status of the project, staff anticipate that debenture repayment will not occur until 2022, as such, the required increase of \$76,000 is being allocated between two years, with an increase of \$38,000 in 2021, and another increase of \$38,000 required in 2022.

At the September 21, 2020 Public Works meeting, report PW-27-2020 was presented which outlined the results of the 2020 Roads Needs Study. Included was an analysis of the costs of hard-topping gravel roads. Staff have included the recommended projects in the ten-year capital plan. To meet the funding requirements for 2021, debentures totalling \$990,000 would have to be issued. In order to ensure the debenture can be repaid the levy needs to be increased by \$35,000 to maintain current assets and \$60,500 to hard-top gravel roads. Further discussion regarding the impact of the Roads Needs study on the budget is outlined further in the report.

The remaining reserve increases are required to meet the needs of the ten-year capital plan. If these amounts were decreased, the result would be larger increases in future years. Alternatively, the removal of items from the ten-year capital plans or a significant deferral of projects may reduce the required transfer.

CHANGE REQUESTS

Schedules D and E of this report summarizes all of the Change Requests put forward by departments as part of the budget process. For each Change Request you will find a description, justification, budget impact and alignment to the Township's Strategic Plan. The total value of all of these change requests is \$350,570, with \$261,230 having a direct impact to the Tax Levy and \$89,340 having an impact to the Water and Wastewater Reserves. Senior Staff carefully reviewed and discussed these change requests and were very conscious of the fact that they could not all go forward due to the budget impact they would have. However, they are all attached so that Council could review and consider what the needs are coming forward from Township departments. The requests that have not been included in this budget document will most likely be requested once again in future budget deliberations. **Schedule D** provides details regarding the Change Requests included in the 2021 Budget and **Schedule E** provides details on the Change Requests that have been deferred.

It was a difficult process to evaluate and rank all of these requests. Senior staff considered public safety, impact to service levels, amount of the request and consequences of delaying the request. At the end, a value of \$59,730 has been included in the levy based budget. These are staff recommendations and are presented for Council review and approval. As a result of this analysis, the ranking for these change requests are as follows:

2021 Change Request Summary				
Rank	Change Request	Included in 2021	Deferred	Total
Tax Levy Impact				
1	Additional Volunteer Firefighters Stn 1	\$ 26,940		\$ 26,940
3	Accounting Clerk/General Secretary Position Change	\$ 16,790		\$ 16,790
4	Part-Time Communications Officer-Municipal Cost Sharing	\$ 16,000		\$ 16,000
5	Additional Volunteer Firefighters Stn 2		\$ 17,950	\$ 17,950
6	Full-Time Human Resources Advisor		\$ 88,550	\$ 88,550
7	Establishment of Community Improvement Plan Fund		\$ 50,000	\$ 50,000
8	Consulting Fees - Road Condition Inspections (Pavement Management System Update)		\$ 20,000	\$ 20,000
9	Preventative Maintenance (Spot Repairs & Crack Sealing)		\$ 25,000	\$ 25,000
	Total	\$ 59,730	\$ 201,500	\$ 261,230
User Fee/Reserve Impact				
2	Water and Waste Water Operator	\$ 89,340	\$ -	\$ 89,340

ANALYSIS BY DEPARTMENT:

Schedule B to this report provides detailed departmental budgets. Below are some key points:

General - Increase of \$509,980. This cost centre includes the levy increase that is part of the 2021 budget, thus the large variance. Other revenue is lower by \$49,960 based on an anticipated reduction in the amount of interest revenue that will be earned in 2021. This decrease in revenue is offset by debenture interest payments being reduced by \$23,000 and an increase of \$18,000 in the anticipated development charge revenue allocated to repayment of the recreation centre debt. The final mitigating factor is an increase in the OMPF (Ontario Municipal Partnership Fund) of \$7,700. Contribution to reserves totalling \$13,200 is increasing and is mainly attributable to an increase in the Capital Reserve of \$11,600

Equipment - this department balances to zero, as costs related to the repair and maintenance of vehicle and equipment (except for fire) is allocated to other service areas. The contribution to the Equipment Reserve has increased by \$18,400.

Corporate Management - increase of \$53,850. This budget area includes two change requests: \$16,790 to increase a part-time Clerk position to full-time and \$16,000 representing the half year cost of a part-time communication position. Other items to note is that Corporate Insurance is budgeted to increase at the time of renewal in June 2021. All municipalities throughout Ontario are being impacted by large increases between 20 and 30 percent. This budget includes an increase of 20% effective June 1st, 2021, resulting in an increase to the overall insurance budget of \$34,900. Insurance is allocated between numerous departments and you will see this budget line appearing in many areas. Staff were able to mitigate this increase by reviewing other budget lines and keeping increases to below 2% and in some cases not increasing budgets at all. In addition, staff have increased the tax write-off budget from \$89,600 to \$74,800, an increase of \$14,800. Staff is aware of large ARB (Assessment Review Board) settlements dating as far back as 2012 that have been settled in late 2020 and will require adjustment in 2021. These appeals are the result of property owners challenging their property assessment to MPAC.

Fire - increase of \$86,050. This includes an increase to the Fire Reserve of \$38,000 as discussed earlier in the report. Also included is a Change Request to increase the compliment of volunteer firefighters by six, at a cost of \$26,940.

Roads Paved and Unpaved - increase of \$156,290. Included in this amount is the additional \$95,500 transfer to the Capital Reserve to fund future debenture payments required for Road Capital Projects.

Winter Control - decrease of \$4,230. As a means of mitigating the levy increase, the contribution to the Winter Control budget has been reduced by \$15,800, with a contribution of \$47,300 in 2021. At the end of 2020, the Winter Control Reserve has a balance of \$475,200. With the 2021 contribution the balance will be \$522,500. Annual contributions

are made to this reserve with the goal of having a balance equal to one year of operating costs.

Bridges and Culverts - increase of \$16,100 as a result of an increase to the Bridge Reserve totalling \$17,000.

Cemeteries - increase of \$66,170. The 2021 cemetery budget now has an allocation for wages and benefits. This is not an increase in the overall budget; it is an adjustment between departments. This accounts for \$40,330 of the increase. In addition, the transfer to the cemetery reserve is increasing by \$15,000 to \$30,000 in order to fund the cemetery projects contained in the ten-year capital plan.

Parks and Recreation - in many cases the same staff work between the parks and recreation departments. Similar to cemeteries, there has been a re-allocation of staffing between departments. Combined, the Parks and Recreation Departments have a 2021 budget of \$1,314,170 compared to \$1,307,600 in 2020 which represents an increase of \$6,570, which is less than 1%.

Libraries - the Library Board approves the budget that is presented to Council in this report. Included is an increase to “Pages” hourly wage rate, having an impact of approximately \$6,000. The contribution to the Library reserve has increased by \$100 over 2020, at \$36,100.

Planning and Heritage - increase of \$98,890, resulting from a decrease in planning revenue of \$58,550 and an increase to the transfer to the Planning Reserve of \$45,000. This increase to the Planning Reserve is the result of ensuring adequate funding of the items in the ten-year Capital Plan.

IMPACT OF COVID-19

The COVID-19 Pandemic will continue to impact the Township’s operations in 2021. At the time of writing this report, the Province of Ontario is in a “lockdown” state which has resulted in the closure of many services and businesses, including recreational facilities. This will have a direct impact on the revenue earned by the Township. The safety measures put into place in 2020 will continue into 2021 and result in additional costs to the municipality. The estimated impacts of COVID-19 included in the 2021 budget are outlined in **Schedule F** and total \$282,880. These costs are being funded through the Safe Restart Funds from the Province received in 2021 (\$66,000), as well as unused Safe Restart Funds received in 2020 (estimated at \$86,000). The balance will be funded through a transfer from the Contingency Reserve (\$104,220) and the Library Reserve (\$26,660).

NEW LEVY FOR WEST LINCOLN MEMORIAL HOSPITAL (WLMH)

At the January 18th, 2021 Administration/Finance/Fire Committee Meeting Report T-02-2021 outlined the requirement to establish a new levy to provide funding towards the Township’s required contribution to the WLMH re-build. In that report, an estimated 2021 levy of \$103,000 was calculated based on a contribution from the Region of \$10.8 million

or 18% of the \$60 million anticipated local share. Since preparing the January report, the Niagara Region has approved the 2021 budget, which includes a contribution of \$12.6 million towards this project or 21% of the local share. This results in an anticipated funding model as follows:

WLMH Possible Funding Scenario	
Province of Ontario	\$ 140,000,000
Local Municipalities (Grimsby, Lincoln and West Lincoln)	\$ 27,400,000
WLMH Foundation	\$ 20,000,000
Niagara Region	\$ 12,600,000
Total Project Budget	\$ 200,000,000

If the local municipal share of \$27.4 million is allocated among Grimsby, Lincoln and West Lincoln based on household counts, it is anticipated that the total contribution from West Lincoln would be \$5,754,000, and likely payable in 2024. The Township currently has \$1,250,000 in a reserve account ear-marked for this project. This results in an additional \$4,504,000 to be raised. Staff is proposing that a debenture be issued that would provide the required funds in 2024. In order to ensure that this debenture can be re-paid a new levy would be established that would be dedicated to the funding of the WLMH re-build. Contributions to this new levy is forecast as follows:

WLMH Levy Requirement		
Year	Total Levy	Levy Change
2021	\$ 95,500	\$ 95,500
2022	\$ 191,000	\$ 95,500
2023	\$ 286,000	\$ 95,000
2024	\$ 381,000	\$ 95,000

To summarize, a new hospital levy of \$95,500 (1.27% of 2020 levy) will be required in 2021 to ensure that the Township of West Lincoln can meet its funding obligations towards the WLMH re-build project. An average homeowner with an assessment of \$382,397 would see an increase of \$16.71 on their tax bill.

WATER AND WASTEWATER (SANITARY SEWER):

The Township’s Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2021 is \$1,819,950 for Water and \$2,173,200 for Wastewater for a total of \$3,993,150 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$511,150 to the Water and Wastewater reserves in order to ensure adequate funding for future capital works.

The 2021 budget is proposing a 5% increase to the water and wastewater rates effective July 1, 2021, except for the wastewater consumptive rate which would increase by 2%. This increase is based on the Water and Wastewater Rate Study and Financial Plan

presented and approved by Council in report T-25-2020. As this rate change would be effective July 1, 2021 the impact would be on the September 2021 and December 2021 billings. The water consumptive rate would increase to \$1.48 from \$1.41 and the fixed quarterly rate for a ¾ service would increase to \$41.45 from \$39.48. Bulk water would see it's per cubic meter rate increase to \$2.00 from \$1.90. The wastewater consumptive rate would increase to \$1.86 from \$1.82 and the fixed quarterly rate for a ¾ service would increase to \$95.56 from \$91.01.

To put the consumptive rates in perspective, a 500ml bottle of water is often purchased for \$1.00, based on the new proposed consumptive rates, that same 500ml bottle of water could be filled up from the tap 598 times for the same price. The impact to an average quarterly water bill is outlined below:

Impact of Proposed Water & Wastewater Rates		
Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually		
	Quarterly Charge	
	July 2021	Current
Water Consumptive	\$ 66.60	\$ 63.45
Sewer Consumptive	\$ 83.70	\$ 81.90
Water Base	\$ 41.45	\$ 39.48
Sewer Base	\$ 95.56	\$ 91.01
Total	\$ 287.31	\$ 275.84

CAPITAL BUDGET:

Attached to this report are **Schedules G to P** that outline the proposed Capital and Special Projects for 2021, as well as the Ten Year Capital Plans. Total works totalling \$6,016,500 (63 projects) are planned for 2021. Over the ten years of the plan, from 2021 to 2030, a total of \$76 million is budgeted for. Below is a high level summary per year.

Ten Year Capital Fund Expenditure											
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Environmental	567,800	935,500	1,987,650	3,870,600	1,262,800	171,200	1,336,100	90,200	91,000	-	10,312,850
Equipment	416,700	218,100	303,700	156,400	201,600	374,500	242,900	191,650	178,750	117,100	2,401,400
Facilities	35,000	86,000	-	155,000	20,000	113,000	1,794,000	-	-	-	2,203,000
Land Improvements	343,000	290,000	178,000	522,000	330,000	1,000,400	384,840	108,020	-	558,690	3,714,950
Road Infrastructure	2,491,000	4,776,500	3,128,000	15,423,900	2,614,000	2,621,300	3,994,000	5,450,000	2,735,500	2,370,000	45,604,200
Rolling Stock	1,625,000	1,016,000	189,500	631,000	1,585,000	1,858,000	629,600	460,000	680,000	-	8,674,100
Special Projects	538,000	635,000	492,000	350,000	395,000	215,000	315,500	120,000	-	130,000	3,190,500
Total Expenditure	6,016,500	7,957,100	6,278,850	21,108,900	6,408,400	6,353,400	8,696,940	6,419,870	3,685,250	3,175,790	76,101,000

Funding of these projects over the ten years is summarized in the chart below. Moving or removing a project from the ten-year capital plan may have an impact on annual reserve contributions or debenture financing. Likewise, adding a project to this plan may result in an increase to a reserve transfer or may result in increased debenture financing.

Ten Year Capital Fund Financing	
	Total
Funding from Reserves	26,028,930
Gas Tax	4,753,340
Investing in Canada Infrastructure Program	4,036,550
Ontario Community Infrastructure Fund	2,663,900
Regional Grants	100,000
Municipal Cost Sharing	410,000
Total Government Transfers	11,963,790
Donations	6,500
Developer Contribution	20,000
Proceeds from Debenture	19,001,480
Total Other Revenue	19,027,980
User Charges	19,080,300
Total Funding Source	76,101,000

Debenture financing of just over \$19 million would be required in order to complete the projects in the ten-year Capital plan. In order to fund this debenture repayment an increase to the tax levy would be required. The debenture funding is outlined as follows:

- Road Rehabilitation Works - \$10,649,080 debenture financing, which would require an annual tax levy increase of approximately \$101,100 each year
- Hard-topping gravel roads- \$6,980,000 debenture financing, which would require an annual tax levy increase of approximately \$84,000 each year
- Growth related projects- \$1,372,400 debenture financing, which would require a onetime levy increase of approximately \$131,750 in 2024

- Replacement of Public Works Building in 2027, total \$742,000 of debenture financing which would require a tax levy increase of approximately \$72,000 in 2027.

This is being outlined in order to provide further financial information in regards to report PW-27-2020 which included the results of the 2020 Roads Needs Study. Staff have incorporated the recommendations in the study which provided \$1.4 million as an optimal annual budget amount for Road rehabilitation work. Staff also included in the ten-year capital plan the recommended gravel roads to be hard-topped, which total \$6,980,000. Report PW-27-2020 is attached as **Schedule Q** to remind Council of the points raised, including the consequences of not rehabilitating roads. In order to complete the works as outlined in the report, the Township would have to issue debentures, as the annual grant funding from the Province would not provide sufficient funding. Road rehab work would require an annual tax increase of approximately \$101,100 each year (\$35,000 increase in 2021) and an average increase of \$84,000 a year to complete the hard-topped road projects (\$60,500 increase in 2021) For 2021, these increases totaling \$95,500 are presented as increases to the Capital Reserve.

INTER-DEPARTMENTAL COMMENTS:

Department Heads have all been involved in the creation of their own budget documents. Department Heads worked with their staff to send in initial budget plans which are then reviewed and discussed with the Treasurer and CAO resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

CONCLUSION:

The 2021 Draft Operating and Capital Budget presented to Council is a collaboration between all Township departments and is focussed on realizing the goals outlined in the Township's Strategic Plan. Staff recommends that this report be accepted by Council as an item of information and for review and discussion prior to the Final Budget meeting scheduled for Monday, March 1, 2021.

Prepared & Submitted by:



Donna DeFilippis, Director of Finance

Approved by:



Bev Hendry, CAO

TOWNSHIP OF WEST LINCOLN

2021 OPERATING BUDGET

	2021		2020		Variance (\$)	Variance (%)
	Budget		Budget		Base Budget	Base Budget
General						
General	-	9,578,680	-	9,068,700	509,980	6%
Equipment		-		-	-	
Total General	-	9,578,680	-	9,068,700	509,980	6%
General Government						
Governance		294,180		289,800	4,380	2%
Corporate Management		1,696,850		1,643,000	53,850	3%
Total General Government		1,991,030		1,932,800	58,230	3%
Protection Services						
Fire		1,327,650		1,241,600	86,050	7%
Building Permit & Inspection Services		91,700		96,900	5,200	(5.%)
Provincial Offences Act	-	19,500	-	17,900	1,600	9%
Animal Control		21,500		21,200	300	1%
Total Protection Services		1,421,350		1,341,800	79,550	15%
Transportation Services						
Roads Paved & Unpaved		2,228,590		2,072,300	156,290	8%
Traffic Operations & Roadside Maintenance		244,230		243,400	830	0%
Winter Control		680,370		684,600	4,230	(1.%)
Crossing Guards		67,250		68,400	1,150	(2.%)
Streetlights		28,300		25,300	3,000	12%
Bridges & Culverts		236,700		220,600	16,100	7%
Total Transportation Services		3,485,440		3,314,600	170,840	5%
Environmental Services						
Wastewater		-		-	-	0%
Storm Sewer		115,500		115,500	-	0%
Water		-		-	-	0%
Total Environmental Services		115,500		115,500	-	0%
Health Services						
Cemeteries		149,370		83,200	66,170	80%
Total Health Services		149,370		83,200	66,170	80%
Recreation & Cultural Services						
Parks		447,750		386,700	61,050	16%
Recreation Programs		377,140		363,000	14,140	4%
Recreational Facilities		489,280		557,900	68,620	(12.%)
Libraries		679,270		640,900	38,370	6%
Total Recreation & Cultural Services		1,993,440		1,948,500	44,940	2%
Planning & Development						
Planning & Heritage		374,590		275,700	98,890	36%
Climate Change		5,000		15,000	10,000	
Drainage		42,960		41,600	1,360	3%
Total Planning & Development		422,550		332,300	90,250	27%
		-		-	-	0.0%
Growth- %		1.29%		1.86%		
Growth- \$	\$	97,000	\$	128,300		
Average Assessment	\$	382,397	\$	382,397		
LEVY	\$	8,054,840	\$	7,530,400	\$	6.96%
LEVY, AFTER GROWTH	\$	7,957,840	\$	7,530,400	\$	5.68%

T-06-2021
SCHEDULE B

Department General

	2020 Budget	2021 Budget	Change	% Change
Revenues				
00000 - GF				
Funding from Reserves	206,200	206,200	0	0.00%
Total Funding from Reserves	206,200	206,200	0	0.00%
Government Transfers	918,200	925,900	7,700	0.84%
Total Government Transfers	918,200	925,900	7,700	0.84%
Other Revenue	962,000	912,040	(49,960)	-5.19%
Total Other Revenue	962,000	912,040	(49,960)	-5.19%
Tax Levy	7,530,400	8,054,840	524,440	6.96%
Total Tax Levy	7,530,400	8,054,840	524,440	6.96%
Tax Other	775,300	775,300	0	0.00%
Total Tax Other	775,300	775,300	0	0.00%
User Charges	144,900	162,900	18,000	12.42%
Total User Charges	144,900	162,900	18,000	12.42%
Total 00000 - GF	10,537,000	11,037,180	500,180	4.75%
Total Revenues	10,537,000	11,037,180	500,180	4.75%
Expenses				
00000 - GF				
Contribution to Reserves	223,400	236,600	13,200	5.91%
Total Contribution to Reserves	223,400	236,600	13,200	5.91%
Debenture Interest	611,500	588,500	(23,000)	-3.76%
Total Debenture Interest	611,500	588,500	(23,000)	-3.76%
Debenture Principal	633,400	633,400	0	0.00%
Total Debenture Principal	633,400	633,400	0	0.00%
Total 00000 - GF	1,468,300	1,458,500	(9,800)	-0.67%
Total Expenses	1,468,300	1,458,500	(9,800)	-0.67%
Net Total	9,068,700	9,578,680	509,980	5.62%

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SCHEDULE B

Department Equipment

	2020	2021	Change	% Change
	Budget	Budget		
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	652,800	678,750	25,950	3.98%
Total Internal Functional Adjustments - Transfers	652,800	678,750	25,950	3.98%
Total 00001 - GF-EQU	652,800	678,750	25,950	3.98%
Total Revenues	652,800	678,750	25,950	3.98%
Expenses				
00001 - GF-EQU				
Contracted Services	106,800	108,960	2,160	2.02%
Total Contracted Services	106,800	108,960	2,160	2.02%
Contribution to Reserves	350,000	368,400	18,400	5.26%
Total Contribution to Reserves	350,000	368,400	18,400	5.26%
Repairs and Maintenance	104,400	106,480	2,080	1.99%
Total Repairs and Maintenance	104,400	106,480	2,080	1.99%
Wages and Benefits	91,600	94,910	3,310	3.61%
Total Wages and Benefits	91,600	94,910	3,310	3.61%
Total 00001 - GF-EQU	652,800	678,750	25,950	3.98%
Total Expenses	652,800	678,750	25,950	3.98%
Net Total	0	0	0	0.00%

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SCHEDULE B

Department Governance

	2020 Budget	2021 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	9,100	9,200	100	1.10%
Total Administrative Expenses	9,100	9,200	100	1.10%
Insurance	0	0	0	0.00%
Total Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Total Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	42,500	43,400	900	2.12%
Total Wages and Benefits	42,500	43,400	900	2.12%
Total 02401 - GOV-MAY	51,600	52,600	1,000	1.94%
02402 - GOV-COU				
Administrative Expenses	24,200	22,900	(1,300)	-5.37%
Total Administrative Expenses	24,200	22,900	(1,300)	-5.37%
Insurance	5,800	6,300	500	8.62%
Total Insurance	5,800	6,300	500	8.62%
Supplies and Equipment	2,500	2,500	0	0.00%
Total Supplies and Equipment	2,500	2,500	0	0.00%
Wages and Benefits	169,700	173,880	4,180	2.46%
Total Wages and Benefits	169,700	173,880	4,180	2.46%
Total 02402 - GOV-COU	202,200	205,580	3,380	1.67%
02403 - GOV-ELE				
Administrative Expenses	0	0	0	0.00%
Total Administrative Expenses	0	0	0	0.00%
Contracted Services	0	0	0	0.00%
Total Contracted Services	0	0	0	0.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Total Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Total Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total Wages and Benefits	0	0	0	0.00%
Total 02403 - GOV-ELE	36,000	36,000	0	0.00%
Total Expenses	289,800	294,180	4,380	1.51%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	0	0	0.00%
Total Funding from Reserves	0	0	0	0.00%
Total 02403 - GOV-ELE	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Net Total	(289,800)	(294,180)	(4,380)	1.51%

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SCHEDULE B

Department Corporate Management

	2020 Budget	2021 Budget	Change	% Change
Revenues				
02502 - CRPMGT-CLK				
Funding from Reserves	50,000	28,970	(21,030)	-42.06%
Total Funding from Reserves	50,000	28,970	(21,030)	-42.06%
Government Transfers	285,100	48,900	(236,200)	-82.85%
Total Government Transfers	285,100	48,900	(236,200)	-82.85%
Other Revenue	50,000	0	(50,000)	-100.00%
Total Other Revenue	50,000	0	(50,000)	-100.00%
Transfer of Program Support	495,600	530,800	35,200	7.10%
Total Transfer of Program Support	495,600	530,800	35,200	7.10%
User Charges	9,300	9,300	0	0.00%
Total User Charges	9,300	9,300	0	0.00%
Total 02502 - CRPMGT-CLK	890,000	617,970	(272,030)	-30.57%
Total Revenues	890,000	617,970	(272,030)	-30.57%
Expenses				
02502 - CRPMGT-CLK				
Administrative Expenses	89,300	87,630	(1,670)	-1.87%
Total Administrative Expenses	89,300	87,630	(1,670)	-1.87%
Allocation of Program Support	0	0	0	0.00%
Total Allocation of Program Support	0	0	0	0.00%
Contracted Services	233,100	273,130	40,030	17.17%
Total Contracted Services	233,100	273,130	40,030	17.17%
Debenture Principal	52,500	52,500	0	0.00%
Total Debenture Principal	52,500	52,500	0	0.00%
External Transfers	19,000	19,300	300	1.58%
Total External Transfers	19,000	19,300	300	1.58%
Insurance	52,400	56,860	4,460	8.51%
Total Insurance	52,400	56,860	4,460	8.51%
Rents and Financial Expenses	45,100	43,760	(1,340)	-2.97%
Total Rents and Financial Expenses	45,100	43,760	(1,340)	-2.97%
Repairs and Maintenance	9,700	9,900	200	2.06%
Total Repairs and Maintenance	9,700	9,900	200	2.06%
Special Projects	295,100	0	(295,100)	-100.00%
Total Special Projects	295,100	0	(295,100)	-100.00%
Subscriptions and Periodicals	1,000	1,020	20	2.00%
Total Subscriptions and Periodicals	1,000	1,020	20	2.00%
Supplies and Equipment	55,700	56,850	1,150	2.06%
Total Supplies and Equipment	55,700	56,850	1,150	2.06%
Tax Write Off	74,800	89,600	14,800	19.79%
Total Tax Write Off	74,800	89,600	14,800	19.79%
Utilities	59,800	60,320	520	0.87%
Total Utilities	59,800	60,320	520	0.87%
Wages and Benefits	1,545,500	1,563,950	18,450	1.19%
Total Wages and Benefits	1,545,500	1,563,950	18,450	1.19%
Total 02502 - CRPMGT-CLK	2,533,000	2,314,820	(218,180)	-8.61%
Total Expenses	2,533,000	2,314,820	(218,180)	-8.61%

Net Total

<u>(1,643,000)</u>	<u>(1,696,850)</u>	<u>(53,850)</u>	<u>3.28%</u>
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SCHEDULE B

Department Fire

	2020 Budget	2021 Budget	Change	% Change
Revenues				
04101 - FIR-ST1				
Funding from Reserves	0	1,000	1,000	100.00%
Total Funding from Reserves	0	1,000	1,000	100.00%
Other Revenue	1,000	1,000	0	0.00%
Total Other Revenue	1,000	1,000	0	0.00%
User Charges	1,500	1,500	0	0.00%
Total User Charges	1,500	1,500	0	0.00%
Total 04101 - FIR-ST1	2,500	3,500	1,000	40.00%
Total Revenues	2,500	3,500	1,000	40.00%
Expenses				
04101 - FIR-ST1				
Administrative Expenses	31,700	31,940	240	0.76%
Total Administrative Expenses	31,700	31,940	240	0.76%
Contracted Services	126,200	128,820	2,620	2.08%
Total Contracted Services	126,200	128,820	2,620	2.08%
Contribution to Reserves	321,000	321,000	0	0.00%
Total Contribution to Reserves	321,000	321,000	0	0.00%
Insurance	18,000	21,100	3,100	17.22%
Total Insurance	18,000	21,100	3,100	17.22%
Rents and Financial Expenses	0	2,400	2,400	100.00%
Total Rents and Financial Expenses	0	2,400	2,400	100.00%
Repairs and Maintenance	27,900	28,460	560	2.01%
Total Repairs and Maintenance	27,900	28,460	560	2.01%
Supplies and Equipment	42,600	44,160	1,560	3.66%
Total Supplies and Equipment	42,600	44,160	1,560	3.66%
Utilities	45,400	45,620	220	0.48%
Total Utilities	45,400	45,620	220	0.48%
Wages and Benefits	502,600	538,810	36,210	7.20%
Total Wages and Benefits	502,600	538,810	36,210	7.20%
Total 04101 - FIR-ST1	1,115,400	1,162,310	46,910	4.21%
04102 - FIR-ST2				
Administrative Expenses	500	510	10	2.00%
Total Administrative Expenses	500	510	10	2.00%
Contracted Services	2,400	2,440	40	1.67%
Total Contracted Services	2,400	2,440	40	1.67%
Contribution to Reserves	0	38,000	38,000	100.00%
Total Contribution to Reserves	0	38,000	38,000	100.00%
Insurance	7,800	9,100	1,300	16.67%
Total Insurance	7,800	9,100	1,300	16.67%
Repairs and Maintenance	8,700	8,870	170	1.95%
Total Repairs and Maintenance	8,700	8,870	170	1.95%
Supplies and Equipment	7,200	7,340	140	1.94%
Total Supplies and Equipment	7,200	7,340	140	1.94%
Utilities	11,600	11,600	0	0.00%
Total Utilities	11,600	11,600	0	0.00%

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Wages and Benefits	85,900	86,290	390	0.45%
Total Wages and Benefits	85,900	86,290	390	0.45%
Total 04102 - FIR-ST2	124,100	164,150	40,050	32.27%
04109 - FIR-EMM				
Contracted Services	4,100	4,180	80	1.95%
Total Contracted Services	4,100	4,180	80	1.95%
Supplies and Equipment	500	510	10	2.00%
Total Supplies and Equipment	500	510	10	2.00%
Total 04109 - FIR-EMM	4,600	4,690	90	1.96%
Total Expenses	1,244,100	1,331,150	87,050	7.00%
Net Total	(1,241,600)	(1,327,650)	(86,050)	6.93%

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SCHEDULE B

Department Building Permit & Inspection Services

	2020 Budget	2021 Budget	Change	% Change
Revenues				
04401 - PRCTINSP-BYLW				
User Charges	4,600	3,670	(930)	-20.22%
Total User Charges	4,600	3,670	(930)	-20.22%
Total 04401 - PRCTINSP-BYLW	4,600	3,670	(930)	-20.22%
04403 - PRCTINSP-BYPK				
Other Revenue	12,800	12,800	0	0.00%
Total Other Revenue	12,800	12,800	0	0.00%
Total 04403 - PRCTINSP-BYPK	12,800	12,800	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	196,500	254,260	57,760	29.39%
Total Funding from Reserves	196,500	254,260	57,760	29.39%
User Charges	370,400	370,400	0	0.00%
Total User Charges	370,400	370,400	0	0.00%
Total 04451 - BPINSP-BLD	566,900	624,660	57,760	10.19%
Total Revenues	584,300	641,130	56,830	9.73%
Expenses				
04401 - PRCTINSP-BYLW				
Administrative Expenses	1,900	1,940	40	2.11%
Total Administrative Expenses	1,900	1,940	40	2.11%
Contracted Services	16,200	21,220	5,020	30.99%
Total Contracted Services	16,200	21,220	5,020	30.99%
Repairs and Maintenance	1,300	1,330	30	2.31%
Total Repairs and Maintenance	1,300	1,330	30	2.31%
Supplies and Equipment	1,500	1,510	10	0.67%
Total Supplies and Equipment	1,500	1,510	10	0.67%
Wages and Benefits	87,300	75,950	(11,350)	-13.00%
Total Wages and Benefits	87,300	75,950	(11,350)	-13.00%
Total 04401 - PRCTINSP-BYLW	108,200	101,950	(6,250)	-5.78%
04403 - PRCTINSP-BYPK				
Contracted Services	3,000	4,060	1,060	35.33%
Total Contracted Services	3,000	4,060	1,060	35.33%
Supplies and Equipment	3,100	2,160	(940)	-30.32%
Total Supplies and Equipment	3,100	2,160	(940)	-30.32%
Total 04403 - PRCTINSP-BYPK	6,100	6,220	120	1.97%
04451 - BPINSP-BLD				
Administrative Expenses	35,800	36,530	730	2.04%
Total Administrative Expenses	35,800	36,530	730	2.04%
Allocation of Program Support	165,300	177,400	12,100	7.32%
Total Allocation of Program Support	165,300	177,400	12,100	7.32%
Contracted Services	61,900	63,140	1,240	2.00%
Total Contracted Services	61,900	63,140	1,240	2.00%
Repairs and Maintenance	1,300	1,330	30	2.31%
Total Repairs and Maintenance	1,300	1,330	30	2.31%
Subscriptions and Periodicals	200	200	0	0.00%
Total Subscriptions and Periodicals	200	200	0	0.00%

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Function 04 - Protection Services

Supplies and Equipment	5,800	5,900	100	1.72%
Total Supplies and Equipment	5,800	5,900	100	1.72%
Utilities	2,900	2,960	60	2.07%
Total Utilities	2,900	2,960	60	2.07%
Wages and Benefits	293,700	337,200	43,500	14.81%
Total Wages and Benefits	293,700	337,200	43,500	14.81%
Total 04451 - BPINSP-BLD	566,900	624,660	57,760	10.19%
Total Expenses	681,200	732,830	51,630	7.58%
Net Total	(96,900)	(91,700)	5,200	-5.37%

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SCHEDULE B

Department POA

	2020 Budget	2021 Budget	Change	% Change
Revenues				
04600 - POA				
User Charges	18,400	20,000	1,600	8.70%
Total User Charges	18,400	20,000	1,600	8.70%
Total 04600 - POA	18,400	20,000	1,600	8.70%
Total Revenues	18,400	20,000	1,600	8.70%
Expenses				
04600 - POA				
Contracted Services	500	500	0	0.00%
Total Contracted Services	500	500	0	0.00%
Total 04600 - POA	500	500	0	0.00%
Total Expenses	500	500	0	0.00%
Net Total	17,900	19,500	1,600	8.94%

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SCHEDULE B

Department Animal Control

	2020	2021	Change	% Change
	Budget	Budget		
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Contracted Services	21,200	21,500	300	1.42%
Total Contracted Services	21,200	21,500	300	1.42%
External Transfers	3,000	3,000	0	0.00%
Total External Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	24,200	24,500	300	1.24%
Total Expenses	24,200	24,500	300	1.24%
Net Total	(21,200)	(21,500)	(300)	1.42%

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SCHEDULE B

Department Roads Paved and Unpaved

	2020 Budget	2021 Budget	Change	% Change
Expenses				
06000 - TS-GEN				
Special Projects	10,200	10,000	(200)	-1.96%
Total Special Projects	10,200	10,000	(200)	-1.96%
Total 06000 - TS-GEN	10,200	10,000	(200)	-1.96%
06110 - RDS-PAV				
Administrative Expenses	21,400	21,830	430	2.01%
Total Administrative Expenses	21,400	21,830	430	2.01%
Allocation of Program Support	0	0	0	0.00%
Total Allocation of Program Support	0	0	0	0.00%
Contracted Services	246,100	253,030	6,930	2.82%
Total Contracted Services	246,100	253,030	6,930	2.82%
Contribution to Reserves	0	35,000	35,000	100.00%
Total Contribution to Reserves	0	35,000	35,000	100.00%
Insurance	66,400	77,600	11,200	16.87%
Total Insurance	66,400	77,600	11,200	16.87%
Internal Functional Adjustments	340,100	353,620	13,520	3.98%
Total Internal Functional Adjustments	340,100	353,620	13,520	3.98%
Rents and Financial Expenses	2,300	2,350	50	2.17%
Total Rents and Financial Expenses	2,300	2,350	50	2.17%
Repairs and Maintenance	84,100	85,780	1,680	2.00%
Total Repairs and Maintenance	84,100	85,780	1,680	2.00%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Supplies and Equipment	104,800	107,110	2,310	2.20%
Total Supplies and Equipment	104,800	107,110	2,310	2.20%
Utilities	41,100	41,430	330	0.80%
Total Utilities	41,100	41,430	330	0.80%
Wages and Benefits	1,062,500	1,095,650	33,150	3.12%
Total Wages and Benefits	1,062,500	1,095,650	33,150	3.12%
Total 06110 - RDS-PAV	1,968,800	2,073,400	104,600	5.31%
06120 - RDS-UNP				
Allocation of Program Support	32,000	33,000	1,000	3.13%
Total Allocation of Program Support	32,000	33,000	1,000	3.13%
Contracted Services	141,200	144,020	2,820	2.00%
Total Contracted Services	141,200	144,020	2,820	2.00%
Contribution to Reserves	0	60,500	60,500	100.00%
Total Contribution to Reserves	0	60,500	60,500	100.00%
Repairs and Maintenance	159,100	162,280	3,180	2.00%
Total Repairs and Maintenance	159,100	162,280	3,180	2.00%
Wages and Benefits	162,900	160,390	(2,510)	-1.54%
Total Wages and Benefits	162,900	160,390	(2,510)	-1.54%
Total 06120 - RDS-UNP	495,200	560,190	64,990	13.12%
Total Expenses	2,474,200	2,643,590	169,390	6.85%
Revenues				
06110 - RDS-PAV				

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Funding from Reserves	0	4,000	4,000	100.00%
Total Funding from Reserves	0	4,000	4,000	100.00%
Other Revenue	6,100	6,000	(100)	-1.64%
Total Other Revenue	6,100	6,000	(100)	-1.64%
Transfer of Program Support	306,000	315,200	9,200	3.01%
Total Transfer of Program Support	306,000	315,200	9,200	3.01%
User Charges	89,800	89,800	0	0.00%
Total User Charges	89,800	89,800	0	0.00%
Total 06110 - RDS-PAV	401,900	415,000	13,100	3.26%
Total Revenues	401,900	415,000	13,100	3.26%
Net Total	(2,072,300)	(2,228,590)	(156,290)	7.54%

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SCHEDULE B

Department Traffic Operations & Roadside Maintenance

	2020 Budget	2021 Budget	Change	% Change
Revenues				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
Total Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy	109,500	112,130	2,630	2.40%
Total Tax Levy	109,500	112,130	2,630	2.40%
Total 06141 - USWLK	109,500	112,130	2,630	2.40%
Total Revenues	109,500	112,130	2,630	2.40%
Expenses				
06140 - RDS-TRAF				
Contracted Services	123,900	126,380	2,480	2.00%
Total Contracted Services	123,900	126,380	2,480	2.00%
Repairs and Maintenance	7,600	7,760	160	2.11%
Total Repairs and Maintenance	7,600	7,760	160	2.11%
Special Projects	51,000	50,000	(1,000)	-1.96%
Total Special Projects	51,000	50,000	(1,000)	-1.96%
Wages and Benefits	45,500	44,580	(920)	-2.02%
Total Wages and Benefits	45,500	44,580	(920)	-2.02%
Total 06140 - RDS-TRAF	228,000	228,720	720	0.32%
06141 - USWLK				
Allocation of Program Support	34,400	36,200	1,800	5.23%
Total Allocation of Program Support	34,400	36,200	1,800	5.23%
Contracted Services	15,000	15,300	300	2.00%
Total Contracted Services	15,000	15,300	300	2.00%
Contribution to Reserves	9,000	9,100	100	1.11%
Total Contribution to Reserves	9,000	9,100	100	1.11%
Internal Functional Adjustments	18,900	19,650	750	3.97%
Total Internal Functional Adjustments	18,900	19,650	750	3.97%
Repairs and Maintenance	900	920	20	2.22%
Total Repairs and Maintenance	900	920	20	2.22%
Tax Write Off	0	0	0	0.00%
Total Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,100	8,890	(210)	-2.31%
Total Wages and Benefits	9,100	8,890	(210)	-2.31%
Total 06141 - USWLK	87,300	90,060	2,760	3.16%
06142 - RSWLK				
Allocation of Program Support	2,900	3,000	100	3.45%
Total Allocation of Program Support	2,900	3,000	100	3.45%
Contracted Services	9,200	9,380	180	1.96%
Total Contracted Services	9,200	9,380	180	1.96%
Total 06142 - RSWLK	12,100	12,380	280	2.31%
06221 - WC-USWLK				

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Repairs and Maintenance	4,100	4,180	80	1.95%
Total Repairs and Maintenance	4,100	4,180	80	1.95%
Wages and Benefits	18,100	17,650	(450)	-2.49%
Total Wages and Benefits	18,100	17,650	(450)	-2.49%
Total 06221 - WC-USWLK	22,200	21,830	(370)	-1.67%
06222 - WC-RSDWK				
Contracted Services	3,300	3,370	70	2.12%
Total Contracted Services	3,300	3,370	70	2.12%
Total 06222 - WC-RSDWK	3,300	3,370	70	2.12%
Total Expenses	352,900	356,360	3,460	0.98%
Net Total	(243,400)	(244,230)	(830)	0.34%

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Department Winter Control

	2020 Budget	2021 Budget	Change	% Change
Expenses				
06210 - WC-RDS				
Contribution to Reserves	63,100	47,300	(15,800)	-25.04%
Total Contribution to Reserves	63,100	47,300	(15,800)	-25.04%
Internal Functional Adjustments	182,500	189,760	7,260	3.98%
Total Internal Functional Adjustments	182,500	189,760	7,260	3.98%
Repairs and Maintenance	187,700	191,450	3,750	2.00%
Total Repairs and Maintenance	187,700	191,450	3,750	2.00%
Supplies and Equipment	38,300	38,300	0	0.00%
Total Supplies and Equipment	38,300	38,300	0	0.00%
Wages and Benefits	205,200	205,600	400	0.19%
Total Wages and Benefits	205,200	205,600	400	0.19%
Total 06210 - WC-RDS	676,800	672,410	(4,390)	-0.65%
06223 - WC-PARK				
Contracted Services	7,800	7,960	160	2.05%
Total Contracted Services	7,800	7,960	160	2.05%
Total 06223 - WC-PARK	7,800	7,960	160	2.05%
Total Expenses	684,600	680,370	(4,230)	-0.62%
Net Total	(684,600)	(680,370)	4,230	-0.62%

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Department Crossing Guards

	2020	2021		
	Budget	Budget	Change	% Change
Expenses				
06143 - RDS-CXG				
Contracted Services	2,000	2,000	0	0.00%
Total Contracted Services	2,000	2,000	0	0.00%
Supplies and Equipment	1,100	1,100	0	0.00%
Total Supplies and Equipment	1,100	1,100	0	0.00%
Wages and Benefits	65,300	64,150	(1,150)	-1.76%
Total Wages and Benefits	65,300	64,150	(1,150)	-1.76%
Total 06143 - RDS-CXG	68,400	67,250	(1,150)	-1.68%
Total Expenses	68,400	67,250	(1,150)	-1.68%
Net Total	(68,400)	(67,250)	1,150	-1.68%

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Department Streetlights

	2020 Budget	2021 Budget	Change	% Change
Revenues				
06501 - RDS-USTL				
Tax Levy	78,900	80,400	1,500	1.90%
Total Tax Levy	78,900	80,400	1,500	1.90%
Total 06501 - RDS-USTL	78,900	80,400	1,500	1.90%
Total Revenues	78,900	80,400	1,500	1.90%
Expenses				
06501 - RDS-USTL				
Allocation of Program Support	13,800	14,700	900	6.52%
Total Allocation of Program Support	13,800	14,700	900	6.52%
Contracted Services	11,200	7,200	(4,000)	-35.71%
Total Contracted Services	11,200	7,200	(4,000)	-35.71%
Contribution to Reserves	25,900	25,900	0	0.00%
Total Contribution to Reserves	25,900	25,900	0	0.00%
Utilities	28,000	32,600	4,600	16.43%
Total Utilities	28,000	32,600	4,600	16.43%
Total 06501 - RDS-USTL	78,900	80,400	1,500	1.90%
06502 - RDS-RSTL				
Allocation of Program Support	5,200	5,400	200	3.85%
Total Allocation of Program Support	5,200	5,400	200	3.85%
Contracted Services	5,100	5,200	100	1.96%
Total Contracted Services	5,100	5,200	100	1.96%
Contribution to Reserves	0	0	0	0.00%
Total Contribution to Reserves	0	0	0	0.00%
Utilities	15,000	17,700	2,700	18.00%
Total Utilities	15,000	17,700	2,700	18.00%
Total 06502 - RDS-RSTL	25,300	28,300	3,000	11.86%
Total Expenses	104,200	108,700	4,500	4.32%
Net Total	(25,300)	(28,300)	(3,000)	11.86%

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Department Bridges & Culverts

	2020	2021	Change	% Change
	Budget	Budget		
Expenses				
06130 - BRG				
Contracted Services	51,000	51,000	0	0.00%
Total Contracted Services	51,000	51,000	0	0.00%
Contribution to Reserves	133,000	150,000	17,000	12.78%
Total Contribution to Reserves	133,000	150,000	17,000	12.78%
Debenture Interest	7,600	6,700	(900)	-11.84%
Total Debenture Interest	7,600	6,700	(900)	-11.84%
Debenture Principal	29,000	29,000	0	0.00%
Total Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	220,600	236,700	16,100	7.30%
Total Expenses	220,600	236,700	16,100	7.30%
Net Total	(220,600)	(236,700)	(16,100)	7.30%

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Department Wastewater

	2020 Budget	2021 Budget	Change	% Change
Revenues				
08110 - WW-COLL				
Funding from Reserves	100,000	0	(100,000)	-100.00%
Total Funding from Reserves	100,000	0	(100,000)	-100.00%
Government Transfers	100,000	0	(100,000)	-100.00%
Total Government Transfers	100,000	0	(100,000)	-100.00%
User Charges	1,993,500	2,173,200	179,700	9.01%
Total User Charges	1,993,500	2,173,200	179,700	9.01%
Total 08110 - WW-COLL	2,193,500	2,173,200	(20,300)	-0.93%
Total Revenues	2,193,500	2,173,200	(20,300)	-0.93%
Expenses				
08110 - WW-COLL				
Allocation of Program Support	251,000	263,500	12,500	4.98%
Total Allocation of Program Support	251,000	263,500	12,500	4.98%
Contracted Services	60,500	61,790	1,290	2.13%
Total Contracted Services	60,500	61,790	1,290	2.13%
Contribution to Reserves	213,700	209,830	(3,870)	-1.81%
Total Contribution to Reserves	213,700	209,830	(3,870)	-1.81%
Insurance	17,200	19,400	2,200	12.79%
Total Insurance	17,200	19,400	2,200	12.79%
Internal Functional Adjustments	8,700	9,050	350	4.02%
Total Internal Functional Adjustments	8,700	9,050	350	4.02%
Repairs and Maintenance	9,600	9,790	190	1.98%
Total Repairs and Maintenance	9,600	9,790	190	1.98%
Special Projects	200,000	0	(200,000)	-100.00%
Total Special Projects	200,000	0	(200,000)	-100.00%
Supplies and Equipment	6,300	6,400	100	1.59%
Total Supplies and Equipment	6,300	6,400	100	1.59%
Wages and Benefits	127,800	162,040	34,240	26.79%
Total Wages and Benefits	127,800	162,040	34,240	26.79%
Total 08110 - WW-COLL	894,800	741,800	(153,000)	-17.10%
08120 - WW-TREAT				
Contracted Services	1,298,700	1,431,400	132,700	10.22%
Total Contracted Services	1,298,700	1,431,400	132,700	10.22%
Total 08120 - WW-TREAT	1,298,700	1,431,400	132,700	10.22%
Total Expenses	2,193,500	2,173,200	(20,300)	-0.93%
Net Total	0	0	0	0.00%

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Department Storm Sewer

	2020 Budget	2021 Budget	Change	% Change
Revenues				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
Total Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
Expenses				
08210 - USTRM				
Contracted Services	40,800	40,800	0	0.00%
Total Contracted Services	40,800	40,800	0	0.00%
Repairs and Maintenance	8,400	8,400	0	0.00%
Total Repairs and Maintenance	8,400	8,400	0	0.00%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Total 08210 - USTRM	49,200	49,200	0	0.00%
08220 - RSTRM				
Contracted Services	42,700	42,700	0	0.00%
Total Contracted Services	42,700	42,700	0	0.00%
Repairs and Maintenance	23,600	23,600	0	0.00%
Total Repairs and Maintenance	23,600	23,600	0	0.00%
Total 08220 - RSTRM	66,300	66,300	0	0.00%
Total Expenses	115,500	115,500	0	0.00%
Net Total	(115,500)	(115,500)	0	0.00%

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Department Water

	2020 Budget	2021 Budget	Change	% Change
Revenues				
08320 - WAT-DIST				
Funding from Reserves	65,000	0	(65,000)	-100.00%
Total Funding from Reserves	65,000	0	(65,000)	-100.00%
Total 08320 - WAT-DIST	65,000	0	(65,000)	-100.00%
08321 - WAT-UTLY				
Funding from Reserves	0	0	0	0.00%
Total Funding from Reserves	0	0	0	0.00%
Other Revenue	14,000	14,000	0	0.00%
Total Other Revenue	14,000	14,000	0	0.00%
User Charges	1,257,700	1,381,950	124,250	9.88%
Total User Charges	1,257,700	1,381,950	124,250	9.88%
Total 08321 - WAT-UTLY	1,271,700	1,395,950	124,250	9.77%
08322 - WAT-BLK				
User Charges	364,200	424,000	59,800	16.42%
Total User Charges	364,200	424,000	59,800	16.42%
Total 08322 - WAT-BLK	364,200	424,000	59,800	16.42%
Total Revenues	1,700,900	1,819,950	119,050	7.00%
Expenses				
08320 - WAT-DIST				
Special Projects	65,000	0	(65,000)	-100.00%
Total Special Projects	65,000	0	(65,000)	-100.00%
Total 08320 - WAT-DIST	65,000	0	(65,000)	-100.00%
08321 - WAT-UTLY				
Administrative Expenses	10,300	10,510	210	2.04%
Total Administrative Expenses	10,300	10,510	210	2.04%
Allocation of Program Support	287,500	299,200	11,700	4.07%
Total Allocation of Program Support	287,500	299,200	11,700	4.07%
Contracted Services	35,100	38,980	3,880	11.05%
Total Contracted Services	35,100	38,980	3,880	11.05%
Contribution to Reserves	269,300	301,320	32,020	11.89%
Total Contribution to Reserves	269,300	301,320	32,020	11.89%
Insurance	20,800	23,900	3,100	14.90%
Total Insurance	20,800	23,900	3,100	14.90%
Internal Functional Adjustments	21,400	22,250	850	3.97%
Total Internal Functional Adjustments	21,400	22,250	850	3.97%
Repairs and Maintenance	582,900	627,070	44,170	7.58%
Total Repairs and Maintenance	582,900	627,070	44,170	7.58%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Supplies and Equipment	12,800	13,020	220	1.72%
Total Supplies and Equipment	12,800	13,020	220	1.72%
Utilities	3,700	4,620	920	24.86%
Total Utilities	3,700	4,620	920	24.86%
Wages and Benefits	216,600	279,440	62,840	29.01%
Total Wages and Benefits	216,600	279,440	62,840	29.01%

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Total 08321 - WAT-UTLY	1,460,400	1,620,310	159,910	10.95%
08322 - WAT-BLK				
Contracted Services	3,600	3,670	70	1.94%
Total Contracted Services	3,600	3,670	70	1.94%
Internal Functional Adjustments	1,600	1,660	60	3.75%
Total Internal Functional Adjustments	1,600	1,660	60	3.75%
Repairs and Maintenance	167,400	191,390	23,990	14.33%
Total Repairs and Maintenance	167,400	191,390	23,990	14.33%
Utilities	2,900	2,920	20	0.69%
Total Utilities	2,900	2,920	20	0.69%
Total 08322 - WAT-BLK	175,500	199,640	24,140	13.75%
Total Expenses	1,700,900	1,819,950	119,050	7.00%
Net Total	0	0	0	0.00%

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Department Cemeteries

	2020 Budget	2021 Budget	Change	% Change
Revenues				
10400 - CEM				
Funding from Reserves	40,000	0	(40,000)	-100.00%
Total Funding from Reserves	40,000	0	(40,000)	-100.00%
User Charges	5,100	5,100	0	0.00%
Total User Charges	5,100	5,100	0	0.00%
Total 10400 - CEM	45,100	5,100	(40,000)	-88.69%
Total Revenues	45,100	5,100	(40,000)	-88.69%
Expenses				
10400 - CEM				
Administrative Expenses	0	2,000	2,000	100.00%
Total Administrative Expenses	0	2,000	2,000	100.00%
Contracted Services	50,800	55,840	5,040	9.92%
Total Contracted Services	50,800	55,840	5,040	9.92%
Contribution to Reserves	15,000	30,000	15,000	100.00%
Total Contribution to Reserves	15,000	30,000	15,000	100.00%
External Transfers	10,300	10,300	0	0.00%
Total External Transfers	10,300	10,300	0	0.00%
Repairs and Maintenance	12,200	15,000	2,800	22.95%
Total Repairs and Maintenance	12,200	15,000	2,800	22.95%
Special Projects	40,000	0	(40,000)	-100.00%
Total Special Projects	40,000	0	(40,000)	-100.00%
Supplies and Equipment	0	1,000	1,000	100.00%
Total Supplies and Equipment	0	1,000	1,000	100.00%
Wages and Benefits	0	40,330	40,330	100.00%
Total Wages and Benefits	0	40,330	40,330	100.00%
Total 10400 - CEM	128,300	154,470	26,170	20.40%
Total Expenses	128,300	154,470	26,170	20.40%
Net Total	(83,200)	(149,370)	(66,170)	79.53%

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Department Parks

	2020 Budget	2021 Budget	Change	% Change
Revenues				
16100 - PRK				
Funding from Reserves	0	2,000	2,000	100.00%
Total Funding from Reserves	0	2,000	2,000	100.00%
Other Revenue	5,000	5,100	100	2.00%
Total Other Revenue	5,000	5,100	100	2.00%
User Charges	2,600	2,650	50	1.92%
Total User Charges	2,600	2,650	50	1.92%
Total 16100 - PRK	7,600	9,750	2,150	28.29%
16101 - PRK-LPX				
User Charges	28,000	25,000	(3,000)	-10.71%
Total User Charges	28,000	25,000	(3,000)	-10.71%
Total 16101 - PRK-LPX	28,000	25,000	(3,000)	-10.71%
Total Revenues	35,600	34,750	(850)	-2.39%
Expenses				
16100 - PRK				
Administrative Expenses	11,200	13,060	1,860	16.61%
Total Administrative Expenses	11,200	13,060	1,860	16.61%
Contracted Services	31,400	32,530	1,130	3.60%
Total Contracted Services	31,400	32,530	1,130	3.60%
Insurance	9,200	10,800	1,600	17.39%
Total Insurance	9,200	10,800	1,600	17.39%
Internal Functional Adjustments	50,400	52,400	2,000	3.97%
Total Internal Functional Adjustments	50,400	52,400	2,000	3.97%
Repairs and Maintenance	22,400	22,850	450	2.01%
Total Repairs and Maintenance	22,400	22,850	450	2.01%
Special Projects	5,100	5,200	100	1.96%
Total Special Projects	5,100	5,200	100	1.96%
Supplies and Equipment	15,600	19,180	3,580	22.95%
Total Supplies and Equipment	15,600	19,180	3,580	22.95%
Utilities	2,400	2,500	100	4.17%
Total Utilities	2,400	2,500	100	4.17%
Wages and Benefits	156,600	166,440	9,840	6.28%
Total Wages and Benefits	156,600	166,440	9,840	6.28%
Total 16100 - PRK	304,300	324,960	20,660	6.79%
16101 - PRK-LPX				
Contracted Services	7,000	7,130	130	1.86%
Total Contracted Services	7,000	7,130	130	1.86%
Repairs and Maintenance	15,900	16,220	320	2.01%
Total Repairs and Maintenance	15,900	16,220	320	2.01%
Utilities	9,400	9,400	0	0.00%
Total Utilities	9,400	9,400	0	0.00%
Wages and Benefits	85,700	124,790	39,090	45.61%
Total Wages and Benefits	85,700	124,790	39,090	45.61%
Total 16101 - PRK-LPX	118,000	157,540	39,540	33.51%
Total Expenses	422,300	482,500	60,200	14.26%

Net Total	<u>(386,700)</u>	<u>(447,750)</u>	<u>(61,050)</u>	<u>15.79%</u>
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Department Recreation Programs

	2020 Budget	2021 Budget	Change	% Change
Revenues				
16200 - RECPG				
Funding from Reserves	0	2,000	2,000	100.00%
Total Funding from Reserves	0	2,000	2,000	100.00%
Government Transfers	0	0	0	0.00%
Total Government Transfers	0	0	0	0.00%
Other Revenue	5,500	5,500	0	0.00%
Total Other Revenue	5,500	5,500	0	0.00%
Total 16200 - RECPG	5,500	7,500	2,000	36.36%
16201 - RECPG-YTH				
Funding from Reserves	0	30,030	30,030	100.00%
Total Funding from Reserves	0	30,030	30,030	100.00%
Government Transfers	0	0	0	0.00%
Total Government Transfers	0	0	0	0.00%
User Charges	47,100	49,500	2,400	5.10%
Total User Charges	47,100	49,500	2,400	5.10%
Total 16201 - RECPG-YTH	47,100	79,530	32,430	68.85%
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
Total Government Transfers	0	0	0	0.00%
User Charges	28,400	26,000	(2,400)	-8.45%
Total User Charges	28,400	26,000	(2,400)	-8.45%
Total 16202 - RECPG-ADL	28,400	26,000	(2,400)	-8.45%
16203 - RECPG-CAN				
Other Revenue	2,200	2,200	0	0.00%
Total Other Revenue	2,200	2,200	0	0.00%
Total 16203 - RECPG-CAN	2,200	2,200	0	0.00%
16204 - RECPG-HAR				
User Charges	7,600	10,600	3,000	39.47%
Total User Charges	7,600	10,600	3,000	39.47%
Total 16204 - RECPG-HAR	7,600	10,600	3,000	39.47%
Total Revenues	90,800	125,830	35,030	38.58%
Expenses				
16200 - RECPG				
Administrative Expenses	10,400	10,530	130	1.25%
Total Administrative Expenses	10,400	10,530	130	1.25%
Contracted Services	17,300	21,390	4,090	23.64%
Total Contracted Services	17,300	21,390	4,090	23.64%
Insurance	4,400	4,900	500	11.36%
Total Insurance	4,400	4,900	500	11.36%
Rents and Financial Expenses	17,400	18,150	750	4.31%
Total Rents and Financial Expenses	17,400	18,150	750	4.31%
Supplies and Equipment	5,800	14,480	8,680	149.66%
Total Supplies and Equipment	5,800	14,480	8,680	149.66%
Utilities	3,300	3,300	0	0.00%
Total Utilities	3,300	3,300	0	0.00%

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Wages and Benefits	210,400	205,640	(4,760)	-2.26%
Total Wages and Benefits	210,400	205,640	(4,760)	-2.26%
Total 16200 - RECPG	269,000	278,390	9,390	3.49%
16201 - RECPG-YTH				
Administrative Expenses	5,100	4,650	(450)	-8.82%
Total Administrative Expenses	5,100	4,650	(450)	-8.82%
Contracted Services	14,800	17,470	2,670	18.04%
Total Contracted Services	14,800	17,470	2,670	18.04%
Rents and Financial Expenses	300	310	10	3.33%
Total Rents and Financial Expenses	300	310	10	3.33%
Supplies and Equipment	7,800	10,400	2,600	33.33%
Total Supplies and Equipment	7,800	10,400	2,600	33.33%
Wages and Benefits	48,700	82,030	33,330	68.44%
Total Wages and Benefits	48,700	82,030	33,330	68.44%
Total 16201 - RECPG-YTH	76,700	114,860	38,160	49.75%
16202 - RECPG-ADL				
Administrative Expenses	3,000	3,000	0	0.00%
Total Administrative Expenses	3,000	3,000	0	0.00%
Contracted Services	28,600	23,200	(5,400)	-18.88%
Total Contracted Services	28,600	23,200	(5,400)	-18.88%
Rents and Financial Expenses	0	0	0	0.00%
Total Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,000	2,500	500	25.00%
Total Supplies and Equipment	2,000	2,500	500	25.00%
Wages and Benefits	5,000	4,980	(20)	-0.40%
Total Wages and Benefits	5,000	4,980	(20)	-0.40%
Total 16202 - RECPG-ADL	38,600	33,680	(4,920)	-12.75%
16203 - RECPG-CAN				
Administrative Expenses	2,000	2,040	40	2.00%
Total Administrative Expenses	2,000	2,040	40	2.00%
Contracted Services	31,800	32,820	1,020	3.21%
Total Contracted Services	31,800	32,820	1,020	3.21%
Supplies and Equipment	1,300	1,500	200	15.38%
Total Supplies and Equipment	1,300	1,500	200	15.38%
Wages and Benefits	1,800	2,340	540	30.00%
Total Wages and Benefits	1,800	2,340	540	30.00%
Total 16203 - RECPG-CAN	36,900	38,700	1,800	4.88%
16204 - RECPG-HAR				
Administrative Expenses	3,600	3,600	0	0.00%
Total Administrative Expenses	3,600	3,600	0	0.00%
Contracted Services	20,500	24,300	3,800	18.54%
Total Contracted Services	20,500	24,300	3,800	18.54%
Rents and Financial Expenses	600	600	0	0.00%
Total Rents and Financial Expenses	600	600	0	0.00%
Supplies and Equipment	6,400	6,500	100	1.56%
Total Supplies and Equipment	6,400	6,500	100	1.56%
Wages and Benefits	1,500	2,340	840	56.00%
Total Wages and Benefits	1,500	2,340	840	56.00%
Total 16204 - RECPG-HAR	32,600	37,340	4,740	14.54%
Total Expenses	453,800	502,970	49,170	10.84%

Net Total	<u>(363,000)</u>	<u>(377,140)</u>	<u>(14,140)</u>	<u>3.90%</u>
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T-06-2021
SCHEDULE B

Department Recreation Facilities

	2020 Budget	2021 Budget	Change	% Change
Revenues				
16340 - RECFAC				
Funding from Reserves	0	78,220	78,220	100.00%
Total Funding from Reserves	0	78,220	78,220	100.00%
User Charges	12,800	13,060	260	2.03%
Total User Charges	12,800	13,060	260	2.03%
Total 16340 - RECFAC	12,800	91,280	78,480	613.13%
16341 - RECFAC-ARN				
Funding from Reserves	0	44,000	44,000	100.00%
Total Funding from Reserves	0	44,000	44,000	100.00%
Government Transfers	0	66,000	66,000	100.00%
Total Government Transfers	0	66,000	66,000	100.00%
User Charges	264,500	264,840	340	0.13%
Total User Charges	264,500	264,840	340	0.13%
Total 16341 - RECFAC-ARN	264,500	374,840	110,340	41.72%
Total Revenues	277,300	466,120	188,820	68.09%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,100	6,220	120	1.97%
Total Administrative Expenses	6,100	6,220	120	1.97%
Contracted Services	4,000	30,180	26,180	654.50%
Total Contracted Services	4,000	30,180	26,180	654.50%
External Transfers	5,000	5,100	100	2.00%
Total External Transfers	5,000	5,100	100	2.00%
Insurance	3,700	4,400	700	18.92%
Total Insurance	3,700	4,400	700	18.92%
Repairs and Maintenance	5,600	3,500	(2,100)	-37.50%
Total Repairs and Maintenance	5,600	3,500	(2,100)	-37.50%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Supplies and Equipment	1,000	3,020	2,020	202.00%
Total Supplies and Equipment	1,000	3,020	2,020	202.00%
Utilities	53,700	55,840	2,140	3.99%
Total Utilities	53,700	55,840	2,140	3.99%
Wages and Benefits	173,900	157,970	(15,930)	-9.16%
Total Wages and Benefits	173,900	157,970	(15,930)	-9.16%
Total 16340 - RECFAC	253,000	266,230	13,230	5.23%
16341 - RECFAC-ARN				
Administrative Expenses	4,800	4,890	90	1.88%
Total Administrative Expenses	4,800	4,890	90	1.88%
Contracted Services	24,700	133,610	108,910	440.93%
Total Contracted Services	24,700	133,610	108,910	440.93%
Contribution to Reserves	12,600	12,850	250	1.98%
Total Contribution to Reserves	12,600	12,850	250	1.98%
Insurance	19,700	24,000	4,300	21.83%
Total Insurance	19,700	24,000	4,300	21.83%

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Internal Functional Adjustments	29,200	30,360	1,160	3.97%
Total Internal Functional Adjustments	29,200	30,360	1,160	3.97%
Repairs and Maintenance	26,000	26,520	520	2.00%
Total Repairs and Maintenance	26,000	26,520	520	2.00%
Supplies and Equipment	4,300	5,630	1,330	30.93%
Total Supplies and Equipment	4,300	5,630	1,330	30.93%
Utilities	125,900	126,150	250	0.20%
Total Utilities	125,900	126,150	250	0.20%
Wages and Benefits	302,500	312,200	9,700	3.21%
Total Wages and Benefits	302,500	312,200	9,700	3.21%
Total 16341 - RECFAC-ARN	549,700	676,210	126,510	23.01%
16342 - RECFAC-RC				
Contracted Services	16,100	0	(16,100)	-100.00%
Total Contracted Services	16,100	0	(16,100)	-100.00%
Repairs and Maintenance	3,600	0	(3,600)	-100.00%
Total Repairs and Maintenance	3,600	0	(3,600)	-100.00%
Total 16342 - RECFAC-RC	19,700	0	(19,700)	-100.00%
16343 - RECFAC-ABG				
Contracted Services	3,200	3,260	60	1.88%
Total Contracted Services	3,200	3,260	60	1.88%
Repairs and Maintenance	2,600	2,650	50	1.92%
Total Repairs and Maintenance	2,600	2,650	50	1.92%
Total 16343 - RECFAC-ABG	5,800	5,910	110	1.90%
16344 - RECFAC-SIL				
Contracted Services	1,100	1,120	20	1.82%
Total Contracted Services	1,100	1,120	20	1.82%
Repairs and Maintenance	2,600	2,650	50	1.92%
Total Repairs and Maintenance	2,600	2,650	50	1.92%
Total 16344 - RECFAC-SIL	3,700	3,770	70	1.89%
16345 - RECFAC-WLL				
Contracted Services	700	630	(70)	-10.00%
Total Contracted Services	700	630	(70)	-10.00%
Repairs and Maintenance	2,600	2,650	50	1.92%
Total Repairs and Maintenance	2,600	2,650	50	1.92%
Total 16345 - RECFAC-WLL	3,300	3,280	(20)	-0.61%
Total Expenses	835,200	955,400	120,200	14.39%
Net Total	(557,900)	(489,280)	68,620	-12.30%

T-06-2021
SCHEDULE B

Department Libraries

	2020 Budget	2021 Budget	Change	% Change
Revenues				
16401 - LIB-ADM				
Funding from Reserves	0	26,660	26,660	100.00%
Total Funding from Reserves	0	26,660	26,660	100.00%
Government Transfers	22,900	22,900	0	0.00%
Total Government Transfers	22,900	22,900	0	0.00%
Other Revenue	1,000	1,000	0	0.00%
Total Other Revenue	1,000	1,000	0	0.00%
Total 16401 - LIB-ADM	23,900	50,560	26,660	111.55%
16402 - LIB-SMT				
User Charges	4,100	4,180	80	1.95%
Total User Charges	4,100	4,180	80	1.95%
Total 16402 - LIB-SMT	4,100	4,180	80	1.95%
16403 - LIB-CAI				
User Charges	1,000	1,020	20	2.00%
Total User Charges	1,000	1,020	20	2.00%
Total 16403 - LIB-CAI	1,000	1,020	20	2.00%
16404 - LIB-WLL				
User Charges	1,000	1,020	20	2.00%
Total User Charges	1,000	1,020	20	2.00%
Total 16404 - LIB-WLL	1,000	1,020	20	2.00%
Total Revenues	30,000	56,780	26,780	89.27%
Expenses				
16401 - LIB-ADM				
Administrative Expenses	8,000	8,970	970	12.13%
Total Administrative Expenses	8,000	8,970	970	12.13%
Contracted Services	10,300	11,070	770	7.48%
Total Contracted Services	10,300	11,070	770	7.48%
Contribution to Reserves	15,000	31,000	16,000	106.67%
Total Contribution to Reserves	15,000	31,000	16,000	106.67%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	0	4,480	4,480	100.00%
Total Subscriptions and Periodicals	0	4,480	4,480	100.00%
Supplies and Equipment	5,100	35,540	30,440	596.86%
Total Supplies and Equipment	5,100	35,540	30,440	596.86%
Utilities	400	410	10	2.50%
Total Utilities	400	410	10	2.50%
Wages and Benefits	0	514,800	514,800	100.00%
Total Wages and Benefits	0	514,800	514,800	100.00%
Total 16401 - LIB-ADM	38,800	606,270	567,470	1,462.55%
16402 - LIB-SMT				
Administrative Expenses	400	0	(400)	-100.00%
Total Administrative Expenses	400	0	(400)	-100.00%
Contracted Services	14,300	14,580	280	1.96%
Total Contracted Services	14,300	14,580	280	1.96%

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Contribution to Reserves	8,000	2,100	(5,900)	-73.75%
Total Contribution to Reserves	8,000	2,100	(5,900)	-73.75%
Insurance	5,800	7,500	1,700	29.31%
Total Insurance	5,800	7,500	1,700	29.31%
Repairs and Maintenance	4,500	4,590	90	2.00%
Total Repairs and Maintenance	4,500	4,590	90	2.00%
Subscriptions and Periodicals	2,000	0	(2,000)	-100.00%
Total Subscriptions and Periodicals	2,000	0	(2,000)	-100.00%
Supplies and Equipment	13,300	0	(13,300)	-100.00%
Total Supplies and Equipment	13,300	0	(13,300)	-100.00%
Utilities	59,800	60,790	990	1.66%
Total Utilities	59,800	60,790	990	1.66%
Wages and Benefits	264,200	0	(264,200)	-100.00%
Total Wages and Benefits	264,200	0	(264,200)	-100.00%
Total 16402 - LIB-SMT	372,300	89,560	(282,740)	-75.94%
16403 - LIB-CAI				
Administrative Expenses	300	0	(300)	-100.00%
Total Administrative Expenses	300	0	(300)	-100.00%
Contracted Services	6,100	3,420	(2,680)	-43.93%
Total Contracted Services	6,100	3,420	(2,680)	-43.93%
Contribution to Reserves	7,200	1,200	(6,000)	-83.33%
Total Contribution to Reserves	7,200	1,200	(6,000)	-83.33%
Insurance	3,000	3,800	800	26.67%
Total Insurance	3,000	3,800	800	26.67%
Repairs and Maintenance	1,500	1,500	0	0.00%
Total Repairs and Maintenance	1,500	1,500	0	0.00%
Subscriptions and Periodicals	1,200	0	(1,200)	-100.00%
Total Subscriptions and Periodicals	1,200	0	(1,200)	-100.00%
Supplies and Equipment	5,500	0	(5,500)	-100.00%
Total Supplies and Equipment	5,500	0	(5,500)	-100.00%
Utilities	8,000	8,060	60	0.75%
Total Utilities	8,000	8,060	60	0.75%
Wages and Benefits	107,000	0	(107,000)	-100.00%
Total Wages and Benefits	107,000	0	(107,000)	-100.00%
Total 16403 - LIB-CAI	139,800	17,980	(121,820)	-87.14%
16404 - LIB-WLL				
Administrative Expenses	100	0	(100)	-100.00%
Total Administrative Expenses	100	0	(100)	-100.00%
Contracted Services	6,100	5,300	(800)	-13.11%
Total Contracted Services	6,100	5,300	(800)	-13.11%
Contribution to Reserves	5,800	1,800	(4,000)	-68.97%
Total Contribution to Reserves	5,800	1,800	(4,000)	-68.97%
Insurance	4,000	3,800	(200)	-5.00%
Total Insurance	4,000	3,800	(200)	-5.00%
Rents and Financial Expenses	0	0	0	0.00%
Total Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,500	1,500	0	0.00%
Total Repairs and Maintenance	1,500	1,500	0	0.00%
Subscriptions and Periodicals	1,200	0	(1,200)	-100.00%
Total Subscriptions and Periodicals	1,200	0	(1,200)	-100.00%

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Supplies and Equipment	5,000	0	(5,000)	-100.00%
Total Supplies and Equipment	5,000	0	(5,000)	-100.00%
Utilities	9,800	9,840	40	0.41%
Total Utilities	9,800	9,840	40	0.41%
Wages and Benefits	86,500	0	(86,500)	-100.00%
Total Wages and Benefits	86,500	0	(86,500)	-100.00%
Total 16404 - LIB-WLL	120,000	22,240	(97,760)	-81.47%
Total Expenses	670,900	736,050	65,150	9.71%
Net Total	(640,900)	(679,270)	(38,370)	5.99%

T-06-2021
SCHEDULE B

Department Planning & Heritage

	2020 Budget	2021 Budget	Change	% Change
Revenues				
18101 - PLZ-PLN				
Funding from Reserves	0	0	0	0.00%
Total Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
Total Government Transfers	0	0	0	0.00%
User Charges	391,500	332,950	(58,550)	-14.96%
Total User Charges	391,500	332,950	(58,550)	-14.96%
Total 18101 - PLZ-PLN	391,500	332,950	(58,550)	-14.96%
Total Revenues	391,500	332,950	(58,550)	-14.96%
Expenses				
18101 - PLZ-PLN				
Administrative Expenses	19,100	20,780	1,680	8.80%
Total Administrative Expenses	19,100	20,780	1,680	8.80%
Contracted Services	100,300	103,760	3,460	3.45%
Total Contracted Services	100,300	103,760	3,460	3.45%
Contribution to Reserves	80,000	125,000	45,000	56.25%
Total Contribution to Reserves	80,000	125,000	45,000	56.25%
Special Projects	0	0	0	0.00%
Total Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	1,500	1,530	30	2.00%
Total Subscriptions and Periodicals	1,500	1,530	30	2.00%
Supplies and Equipment	1,200	1,220	20	1.67%
Total Supplies and Equipment	1,200	1,220	20	1.67%
Utilities	600	610	10	1.67%
Total Utilities	600	610	10	1.67%
Wages and Benefits	462,800	452,910	(9,890)	-2.14%
Total Wages and Benefits	462,800	452,910	(9,890)	-2.14%
Total 18101 - PLZ-PLN	665,500	705,810	40,310	6.06%
18102 - PLZ-HTG				
Administrative Expenses	1,700	1,730	30	1.76%
Total Administrative Expenses	1,700	1,730	30	1.76%
Total 18102 - PLZ-HTG	1,700	1,730	30	1.76%
Total Expenses	667,200	707,540	40,340	6.05%
Net Total	(275,700)	(374,590)	(98,890)	35.87%

T-06-2021
SCHEDULE B

Department Climate Change

	2020 Budget	2021 Budget	Change	% Change
Revenues				
18980 - OTH				
Other Revenue	60,100	0	(60,100)	-100.00%
Total Other Revenue	60,100	0	(60,100)	-100.00%
Total 18980 - OTH	60,100	0	(60,100)	-100.00%
Total Revenues	60,100	0	(60,100)	-100.00%
Expenses				
18980 - OTH				
Contracted Services	0	5,000	5,000	100.00%
Total Contracted Services	0	5,000	5,000	100.00%
Wages and Benefits	75,100	0	(75,100)	-100.00%
Total Wages and Benefits	75,100	0	(75,100)	-100.00%
Total 18980 - OTH	75,100	5,000	(70,100)	-93.34%
Total Expenses	75,100	5,000	(70,100)	-93.34%
Net Total	(15,000)	(5,000)	10,000	-66.67%

T-06-2021
SCHEDULE B

Department Drainage

	2020 Budget	2021 Budget	Change	% Change
Revenues				
18401 - AGR-DRN				
Government Transfers	10,900	10,900	0	0.00%
Total Government Transfers	10,900	10,900	0	0.00%
Total 18401 - AGR-DRN	10,900	10,900	0	0.00%
Total Revenues	10,900	10,900	0	0.00%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	300	310	10	3.33%
Total Administrative Expenses	300	310	10	3.33%
Allocation of Program Support	9,500	10,000	500	5.26%
Total Allocation of Program Support	9,500	10,000	500	5.26%
Contracted Services	42,700	43,550	850	1.99%
Total Contracted Services	42,700	43,550	850	1.99%
Total 18401 - AGR-DRN	52,500	53,860	1,360	2.59%
Total Expenses	52,500	53,860	1,360	2.59%
Net Total	(41,600)	(42,960)	(1,360)	3.27%

TOWNSHIP OF WEST LINCOLN
Budget 2021- Reserve Transfers- Detail

	2021 Budget	2020 Budget	Dollar Variance	Percentage Variance
	\$	\$	\$	
Operating				
Contribution to Reserves:				
CONTRIB TO CAPITAL	246,100.00	139,000.00	107,100.00	77.05%
CONTRIB TO FACILITIES	71,000.00	69,400.00	1,600.00	2.31%
CONTRIB TO TECHNOLOGY	15,000.00	15,000.00	0.00	0.00%
CONTRIB TO EQUIPMENT	368,400.00	350,000.00	18,400.00	5.26%
CONTRIB TO ELECTION	36,000.00	36,000.00	0.00	0.00%
CONTRIB TO FIRE	359,000.00	321,000.00	38,000.00	11.84%
CONTRIB TO BRIDGES	150,000.00	133,000.00	17,000.00	12.78%
CONTRIB TO SIDEWALKS	9,100.00	9,000.00	100.00	1.11%
CONTRIB TO WINTER CNTRL	47,300.00	63,100.00	-15,800.00	(25.04%)
CONTRIB TO CONTINGENCY	25,900.00	25,900.00	0.00	0.00%
CONTRIB TO SEWERS	209,830.00	213,700.00	-3,870.00	(1.81%)
CONTRIB TO WATER	301,320.00	269,300.00	32,020.00	11.89%
CONTRIB TO CEMETERY	30,000.00	15,000.00	15,000.00	100.00%
CONTRIB TO ARENA	12,850.00	12,600.00	250.00	1.98%
CONTRIB TO PLANNING RESERVE	125,000.00	80,000.00	45,000.00	56.25%
CONTRIB TO LIBRARY	36,100.00	36,000.00	100.00	0.28%
Total Contribution to Reserves	2,042,900.00	1,788,000.00	254,900.00	14.26%
Funding From Reserves:				
TSFR FROM ARENA	11,200.00	11,200.00	0.00	0.00%
TSFR FROM WORKING FUNDS	45,000.00	45,000.00	0.00	0.00%
TSFR FROM LIBRARY	26,660.00	0.00	26,660.00	100.00%
TSFR FROM CONTINGENCY	190,220.00	0.00	190,220.00	100.00%
TSFR FROM PRIOR YEAR SURPLUS	150,000.00	150,000.00	0.00	0.00%
TSFR FROM BUILDING	254,260.00	196,500.00	57,760.00	29.39%
Total Funding From Reserves	677,340.00	402,700.00	274,640.00	68.20%
Net impact on reserves from operating activities	1,365,560.00	1,385,300.00	-19,740.00	(1.42%)
Capital				
Funding From Reserves:				
TSFR FROM CAPITAL	480,380.00	316,500.00	163,880.00	51.78%
TSFR FROM TECHNOLOGY	80,000.00	26,200.00	53,800.00	205.34%
TSFR FROM FACILITY	20,000.00	95,000.00	-75,000.00	100.00%
TSFR FROM FIRE	500,000.00	108,000.00	392,000.00	362.96%
TSFR FROM COMMUNITY FUND RESERVE	0.00	243,000.00	-243,000.00	100.00%
TSFR FROM BUILDING DEPARTMENT	113,000.00	0.00	113,000.00	#DIV/0!
TSFR FROM SETTLMNT ROAD AGREEM	0.00	270,000.00	-270,000.00	(100.00%)
TSFR FROM BRIDGE	164,400.00	110,000.00	54,400.00	49.45%
TSFR FROM CONTINGENCY	40,000.00	155,000.00	-115,000.00	100.00%
TSFR FROM SEWERS	143,000.00	480,000.00	-337,000.00	(70.21%)
TSFR FROM WATER	387,800.00	426,800.00	-39,000.00	(9.14%)
TSFR FROM CEMETERY RESERVE	10,000.00	50,000.00	-40,000.00	(80.00%)
TSFR FROM EQUIPMENT	913,000.00	467,000.00	446,000.00	95.50%
TSFR FROM IN LIEU OF PARKLAND	0.00	263,500.00	-263,500.00	(100.00%)
TSFR FROM LIBRARY	63,000.00	62,200.00	800.00	1.29%
TSFR FROM PLANNING	179,300.00	0.00	179,300.00	#DIV/0!
Total Funding From Reserves	3,093,880.00	3,073,200.00	20,680.00	0.67%
Net impact on reserves from capital activities	-3,093,880.00	-3,073,200.00	-20,680.00	(0.67%)
Consolidated net impact on reserves	-1,728,320.00	-1,687,900.00	-40,420.00	2.39%

Change Request Summary

Change Request	AUTO - 12 - Additional Volunteer Firefighters Stn 1
Budget Year	2021
Change Request Type	Position/FTE Request
Change Request Stage	Approved Position/FTE Request [Position/FTE Request]
Acct. Reference	04101
Publish Date	Feb 09, 2021 03:02 AM (UTC)
Description	6 additional firefighters Station # 1
Comments	10 additional firefighters (4 for Station # 2 and 6 for station # 1) In the 2021 Fire Department Capital there is 136,600 allocated funding for bunker gear, Breathing apparatus (SCBA) and uniforms for the 10 firefighters. The total cost (136,600) will be 100% funded by Development Charges. The current population of West Lincoln is at approximately 14,000 people and forecasted to grow to 16,600 in 2021 with more growth being development on the west side of the urban boundary. There is no hard and fast rule that gives a West Lincoln Fire a 'call volume expectation in relation to population growth', an accepted expectation is that West Lincoln Fire should anticipate an increase in call volume from the projected growth in population, the aging demographics, and the increase in vehicular traffic movements. Commercial and industrial growth will bring added responsibilities and incident volume to West Lincoln Fire Services. Due to the increase of call volume year after year and to help reduce response time and firefighter fatigue the Fire Service should not fall behind providing fire protection for the Municipality.
Justification	Strategic Plan Theme #5- Community Health and Safety
Net Operating Budget	26,940
Net Capital Budget	-
Net Budget	26,940

Operating Budget Details

Object	Position	Description	<u>2021 Budget</u>
Expenses			
04101 - FIR-ST1			26,940
Total Expenses			<u>26,940</u>
Total			<u>26,940</u>
Net Total			<u><u>26,940</u></u>

Change Request Summary

T-06-2021
SCHEDULE D

Change Request	AUTO - 14 - Water and Waste Water Operator
Budget Year	2021
Change Request Type	Position/FTE Request
Change Request Stage	Approved Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	Feb 05, 2021 10:14 PM (UTC)
Description	As per the approved Report T-25-2020, dated November 16, 2020, entitled Water and Waste Water Study & Financial Plan, an additional Water and Waste Water Operator is necessary to fulfill the due diligence the Township has to maintain the Water Distribution and Sewer Systems appropriately. The Townships infrastructure has been growing steadily and as we assume sub-divisions, all of the water and sewer maintenance activities are the onus of the Township. Staff are currently unable to perform all duties required to maintain the water and sewer systems appropriately and an additional staff member is needed to achieve this. This position is funded from water and wastewater rates.
Comments	
Justification	Strategic Theme #3 - Strategic, Responsible Growth Strategic Theme #5 - Community Health & Safety Strategic Theme #6 - Efficient, Fiscally Responsible Operations
Net Operating Budget	89,340
Net Capital Budget	-
Net Budget	89,340

Operating Budget Details

Object	Position	Description	2021 Budget
Expenses			
08110 - WW-COLL			31,280
08321 - WAT-UTLY			58,060
Total Expenses			89,340
Total			89,340
Net Total			89,340

Position Allocation Change Details

Sub Function	Position	Description	Start Date	End Date	Allocation Percentage
08321 - WAT-UTLY	Water & Wastewater Operator - Template (WWOPR2)				65.00%
08110 - WW-COLL	Water & Wastewater Operator - Template (WWOPR2)				35.00%

Change Request Summary

Change Request	AUTO - 16 - Accounting Clerk/General Secretary Position Change
Budget Year	2021
Change Request Type	Position/FTE Request
Change Request Stage	Approved Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	Feb 08, 2021 05:56 PM (UTC)
Description	<p>Change of Accounting Clerk/General Secretary Unionized Role from Part-Time to Full-Time Hours.</p> <p>The Accounting Clerk/General Secretary position plays an important role in serving the public on a daily basis, and is responsible for several essential tasks within the Finance Department. These include providing customer service over the phone, through email, and at the front counter with regard to property taxation and water account inquiries, processing of vendor accounts payable invoices and Township credit cards, and assisting with the input and maintenance of payroll information.</p>
Comments	<p>Due to the continuing growth within the Township of West Lincoln, staff have identified the need to adjust the Accounting Clerk/General Secretary role into a full-time position. Over the past five years, the Township has experienced a household growth of 5%, according to MPAC data, and the number of water accounts has increased by over 15%. These increases experienced in Township customer growth directly impact the Finance Department; in particular, the Accounting Clerk/General Secretary role, given its primary purpose in serving the public. An increased customer count translates to a higher volume of inquires received on a daily basis. In addition, as the Township works toward modernizing the services provided to the public, such as Virtual City Hall, the success of these initiatives will depend greatly on this role's contribution, as the role will be involved in gathering and maintenance of the underlying data.</p> <p>This role currently works 25 hours/week. Changing this role from part-time to full-time hours would result in an additional 10 hours/week. This increase in hours will be used to directly assist the Finance Department in continuing to maintain the high level of quality service provided to Township residents and businesses, and consequently meet the increased workload demands placed on the Department.</p> <p>In conclusion, to support Township growth and maintain an acceptable level of service provided to our customers on a daily basis, the Accounting Clerk/General Secretary position being changed to a full-time role is required.</p> <p>The Finance Department currently consists of 5.7 FTEs, and this complement has not changed in over 10 years. An increase of 0.3 FTE, to a total of 6.0 FTEs, will allow the Department to continue its progression towards meeting short and long-term objectives.</p>
Justification	<p>Furthermore, this position change request is aligned to the following strategic plan themes: Strategic Theme #3 - Strategic, Responsible Growth Strategic Theme #6 - Efficient, Fiscally Responsible Operations</p>
Net Operating Budget	16,790
Net Capital Budget	-
Net Budget	16,790

Operating Budget Details

Object	Position	Description	<u>2021 Budget</u>
Expenses			

Change Request Summary

T-06-2021
SCHEDULE D

02502 - CRPMGT-CLK	16,790
Total Expenses	16,790
Total	16,790
Net Total	16,790

Position Allocation Change Details

Sub Function	Position	Description	Start Date	End Date	Allocation Percentage
02502 - CRPMGT-CLK	Accounting Clerk/General Sec - Change Request (FT Request) (CLKACC2)				100.00%

Change Request Summary

Change Request	AUTO - 19 - Part-Time Communications Officer
Budget Year	2021
Change Request Type	Decision Package
Change Request Stage	Approved Decision Package [Decision Package]
Acct. Reference	
Publish Date	Feb 05, 2021 10:14 PM (UTC)
Description	The CAO will explore possibilities to share the services of a Communications Officer with another municipality or organization.
Comments	The request is for this new position to begin the role on July 1, 2021. The financial impact presented in this budget is representative of this. Going forward, the cost impact will be approximately \$32,000 per annum. This value is estimated to be 50% of the cost of sharing the services with another entity, with the Township expecting to receive 35 hours of service on a biweekly basis.
Justification	Communications is one of the fundamental responsibilities of an organization. Currently, this function is carried out by the CAO with some staff support. Two factors have increased the importance of a more dedicated Communications Role. Firstly, Social media has become an intrinsic part of the social fabric of our society. One of the key benefits of social media for municipalities is that it allows you to have a two-way dialogue with your ratepayers on important matters in a timely and honest fashion. Secondly, it also provides a venue for keeping residents updated during emergencies, as COVID-19 has demonstrated and is the most effective way of notifying citizens of relevant information.
	Strategic Theme #6 – Efficient, Fiscally Responsible Operations
Net Operating Budget	16,000
Net Capital Budget	-
Net Budget	16,000

Operating Budget Details

Object	Position	Description	<u>2021 Budget</u>
Expenses			
02502 - CRPMGT-CLK			16,000
Total Expenses			16,000
Total			16,000
Net Total			16,000

Change Request Summary

Change Request AUTO - 10 - Consulting Fees - Road Condition Inspections (PMS Update)
 Budget Year 2021
 Change Request Type Decision Package
 Change Request Stage Approved Decision Package [Decision Package]
 Acct. Reference 06110
 Publish Date

Description Typically the Township completes a Roads Needs Study every 5 years. Now that the Roads Needs Study was updated in 2019, and the Township has implemented a Pavement Management System as part of the latest Roads Needs Study, staff would like to undertake annual pavement inspections (1/3rd of the Road Network) each year to keep the information and data up to date in order to make sound and fiscally responsible decisions on capital renewal.

Comments
 Justification Strategic Theme #1 - Strong Transportation Connections
 Strategic Theme #6 - Efficient, Fiscally Responsible Operations
 Net Operating Budget 20,000
 Net Capital Budget -
 Net Budget 20,000

Operating Budget Details

Object	Position	Description	2021 Budget
Expenses			
06110 - RDS-PAV			20,000
Total Expenses			20,000
Total			20,000
Net Total			20,000

Change Request Summary

Change Request	AUTO - 13 - Additional Volunteer Firefighters Stn 2
Budget Year	2021
Change Request Type	Position/FTE Request
Change Request Stage	Approved Position/FTE Request [Position/FTE Request]
Acct. Reference	04102
Publish Date	
Description	additional 4 new firefighters to Station # 2 Roster
Comments	A total of 10 additional firefighters (4 for Station # 2 and 6 for station # 1) In the 2021 Fire Department Capital there is 136,600 allocated funding for bunker gear, Breathing apparatus (SCBA) and uniforms for the 10 firefighters. The total cost (136,600) will be 100% funded by Development Charges. In 2016 a Fire Master Plan Study was completed for the West Lincoln Fire Service. In the Fire Master Plan Study a recommendation to increase Station # 2 number of firefighters from 16 to 20. Due to the increase of call volume year after year and to help reduce response time this recommendation was put forth in the study.
Justification	Strategic Plan Theme #5- Community Health and Safety
Net Operating Budget	17,950
Net Capital Budget	-
Net Budget	17,950

Operating Budget Details

Object	Position	Description	2021 Budget
Expenses			
04102 - FIR-ST2			17,950
Total Expenses			17,950
Total			17,950
Net Total			17,950

Change Request Summary

T-06-2021
SCHEDULE E

Change Request	AUTO - 17 - Full-Time Human Resources Advisor
Budget Year	2021
Change Request Type	Position/FTE Request
Change Request Stage	Approved Position/FTE Request [Position/FTE Request]
Acct. Reference	
Publish Date	
Description	<p>Addition of a Human Resources Advisor FTE to the Corporate Management team.</p> <p>The request is for this new FTE to begin the role on July 1, 2021. The financial impact presented in this budget is representative of this. Going forward, the FTE cost impact will be approximately \$90,000 per annum.</p>
Comments	<p>The new position would have responsibility to oversee the entire operation of the Human Resources function at the Township, which would include the OMERS pension plan management, group benefits programs, and the Township's Health and Safety Program. The position will develop and implement human resources strategies, policies, and practices, provide guidance to management on HR related matters, and manage all aspects of collective agreement labour relations. This role will also lead the recruitment process for all positions and provide support to departments regarding staffing needs and special projects.</p> <p>With a new position assuming the above tasks, this will allow other departments to focus on their specific departmental goals and shift the HR responsibilities accordingly to someone with expertise in this area.</p>
Justification	<p>One of the Township's most important assets are its employees. Current Human Resource functions are carried out predominantly by the Clerk and CAO roles. Corporate best practices and standards say that for every 100 employees, there should be 1.4 full time employees dedicated to Human Resource functions. The Township of West Lincoln is not appropriately staffed for Human Resource functions with our current complement of full-time and part-time staff being 90, with an additional 47 volunteer Firefighters.</p> <p>Strategic Theme #6 – Efficient, Fiscally Responsible Operations</p>
Net Operating Budget	88,550
Net Capital Budget	-
Net Budget	88,550

Operating Budget Details

Object	Position	Description	2021 Budget
Expenses			
02502 - CRPMGT-CLK			88,550
Total Expenses			88,550
Total			88,550
Net Total			88,550

Change Request Summary

T-06-2021
SCHEDULE E

Position Allocation Change Details

Sub Function	Position	Description	Start Date	End Date	<u>Allocation Percentage</u>
02502 - CRPMGT-CLK	Human Resources Advisor (Change Request) (HRADVI)				100.00%

Change Request Summary

Change Request	AUTO - 20 - CIP Account
Budget Year	2021
Change Request Type	Decision Package
Change Request Stage	Approved Decision Package [Decision Package]
Acct. Reference	
Publish Date	
Description	Establishment of Community Improvement Plan Fund
Comments	Brownfield redevelopment, downtown intensification projects and affordable housing units can be eligible for tax, building permit and/or brownfield clean up offsets. The Township of West Lincoln has not offered such funding before (except the facade program), but each of these programs have been approved. This request is to establish funds in the Planning Reserve committed to this program
Justification	Support for Business and Employment Opportunities for Residents Strategic, Responsible Growth
Net Operating Budget	50,000
Net Capital Budget	-
Net Budget	50,000

Operating Budget Details

Object	Position	Description	<u>2021 Budget</u>
Expenses			
18101 - PLZ-PLN			50,000
Total Expenses			<u>50,000</u>
Total			50,000
Net Total			<u>50,000</u>

Change Request Summary

Change Request AUTO - 9 - Preventative Maintenance (Spot Repairs & Crack Sealing)
 Budget Year 2021
 Change Request Type Decision Package
 Change Request Stage Approved Decision Package [Decision Package]
 Acct. Reference 06110
 Publish Date

Description As per the findings of the 2019 Road Needs Study, there is a backlog of preventative maintenance activities. These preventative maintenance activities such as patch asphalt repairs and crack sealing, is key to extending the useful life of pavements in a cost effective way. As such, this service level increase and corresponding budget amount is being recommended to preserve and maintain the Township's roadway network.

Comments
 Justification Strategic Theme #1 - Strong Transportation Connections
 Strategic Theme #6 - Efficient, Fiscally Responsible Operations
 Net Operating Budget 25,000
 Net Capital Budget -
 Net Budget 25,000

Operating Budget Details

Object	Position	Description	2021 Budget
Expenses			
06110 - RDS-PAV			25,000
Total Expenses			25,000
Total			25,000
Net Total			25,000

Covid -19 Impacts to 2021 Draft Budget

Sub Function	Category	Amount
02502 - CRPMGT-CLK	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 2,000
02502 - CRPMGT-CLK	520700 - COVID CONTRACTED SERVICES	\$ 21,400
02502 - CRPMGT-CLK	505700 - COVID PT WAGES	\$ 5,570
04101 - FIR-ST1	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 1,000
06110 - RDS-PAV	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 2,000
06110 - RDS-PAV	520700 - COVID CONTRACTED SERVICES	\$ 2,000
16100 - PRK	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 1,500
16100 - PRK	520700 - COVID CONTRACTED SERVICES	\$ 500
16200 - RECPG	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 2,000
16201 - RECPG-YTH	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 1,800
16201 - RECPG-YTH	505700 - COVID PT WAGES	\$ 28,230
16340 - RECFAC	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 2,000
16340 - RECFAC	520700 - COVID CONTRACTED SERVICES	\$ 9,600
16340 - RECFAC	505700 - COVID PT WAGES	\$ 66,620
16341 - RECFAC-ARN	520700 - COVID CONTRACTED SERVICES	\$ 110,000
16401 - LIB-ADM	515700 - COVID OPERATING MATERIALS & SUPPLIES	\$ 2,000
16401 - LIB-ADM	505700 - COVID PT WAGES	\$ 24,660
	TOTAL EXPENDITURE	<u>\$ 282,880</u>
02502 - CRPMGT-CLK	460107 - TSFR FROM CONTINGENCY	\$ 28,970
04101 - FIR-ST1	460107 - TSFR FROM CONTINGENCY	\$ 1,000
06110 - RDS-PAV	460107 - TSFR FROM CONTINGENCY	\$ 4,000
16100 - PRK	460107 - TSFR FROM CONTINGENCY	\$ 2,000
16200 - RECPG	460107 - TSFR FROM CONTINGENCY	\$ 2,000
16201 - RECPG-YTH	460107 - TSFR FROM CONTINGENCY	\$ 30,030
16340 - RECFAC	460107 - TSFR FROM CONTINGENCY	\$ 78,220
16341 - RECFAC-ARN	460107 - TSFR FROM CONTINGENCY	\$ 44,000
16341 - RECFAC-ARN	415201 - PROVINCIAL GRANTS	\$ 66,000
16401 - LIB-ADM	460115 - TSFR FROM LIBRARY	\$ 26,660
	TOTAL FUNDING	<u>\$ 282,880</u>
	Total Transfer from Contingency Reserve:	
	Estimated Carryforward from 2020	\$ 86,000
	Township own Reserve	\$ 104,220
		<u>\$ 190,220</u>

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Funding Source											
Funding from Reserves											
460103 - TSFR FROM BRIDGE	164,400	167,500	197,000	263,600	127,000	140,500	100,000	140,500	174,500	100,000	1,575,000
460104 - TSFR FROM BUILDING	113,000	-	-	-	-	30,000	39,600	-	-	-	182,600
460105 - TSFR FROM CAPITAL	480,380	276,650	466,400	284,850	354,300	773,000	940,340	836,420	48,500	430,390	4,891,230
460107 - TSFR FROM CONTINGENCY	40,000	30,000	-	-	-	-	-	-	-	-	70,000
460109 - TSFR FROM EQUIPMENT	913,000	579,500	274,200	539,000	518,500	743,400	391,000	475,000	695,000	9,500	5,138,100
460110 - TSFR FROM FACILITIES	20,000	86,000	7,000	305,000	20,000	40,000	40,500	-	-	-	518,500
460111 - TSFR FROM FIRE	500,000	480,000	21,000	71,000	1,022,000	764,500	83,000	63,000	48,000	-	3,052,500
460115 - TSFR FROM LIBRARY	63,000	51,600	88,600	30,600	69,400	30,500	55,900	30,250	29,850	31,700	481,400
460116 - TSFR FROM PLANNING	179,300	296,300	23,000	-	-	52,500	59,500	-	-	-	610,600
460119 - TSFR FROM SEWERS	143,000	171,500	625,000	205,000	960,900	16,000	171,000	5,000	5,000	89,700	2,392,100
460123 - TSFR FROM TECHNOLOGY	80,000	26,100	66,500	26,900	52,300	32,700	20,000	20,000	20,000	20,000	364,500
460124 - TSFR FROM WATER	387,800	820,100	690,250	2,648,650	566,700	114,100	759,100	145,200	96,000	-	6,227,900
460127 - TSFR FROM CEMETERY	10,000	25,000	10,000	140,000	-	27,000	40,000	-	-	-	252,000
460129 - TSFR FROM WT COM FUND	-	-	-	272,500	-	-	-	-	-	-	272,500
Total Funding from Reserves	3,093,880	3,010,250	2,468,950	4,787,100	3,691,100	2,764,200	2,699,940	1,715,370	1,116,850	681,290	26,028,930
Government Transfers											
415102 - GAS TAX	459,870	459,870	479,800	479,800	479,000	479,000	479,000	479,000	479,000	479,000	4,753,340
415201 - PROVINCIAL GRANTS	315,550	518,750	-	3,202,250	-	-	-	-	-	-	4,036,550
415205 - OCIF	272,700	272,700	252,200	293,200	272,700	268,300	272,700	272,700	272,700	214,000	2,663,900
415301 - REGIONAL GRANTS	-	-	-	100,000	-	-	-	-	-	-	100,000
415401 - MUNICIPAL GRANTS	-	410,000	-	-	-	-	-	-	-	-	410,000
Total Government Transfers	1,048,120	1,661,320	732,000	4,075,250	751,700	747,300	751,700	751,700	751,700	693,000	11,963,790

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Other Revenue											
420401 - DONATIONS	6,500	-	-	-	-	-	-	-	-	-	6,500
420405 - DEVELOPER CONTRIBUTION	-	-	-	-	20,000	-	-	-	-	-	20,000
440004 - PROCEEDS DEBENTURE	990,000	1,861,930	1,770,000	1,953,150	1,507,700	1,578,000	3,077,100	3,036,300	1,727,300	1,500,000	19,001,480
Total Other Revenue	996,500	1,861,930	1,770,000	1,953,150	1,527,700	1,578,000	3,077,100	3,036,300	1,727,300	1,500,000	19,027,980
User Charges											
410402 - DC - ADMINISTRATION	60,700	83,700	107,000	-	-	107,500	94,500	70,000	-	-	523,400
410403 - DC - PROTECTION	135,800	54,500	-	-	-	37,500	-	-	-	-	227,800
410404 - DC - ROADS	441,600	953,600	173,800	9,397,850	273,400	783,100	1,481,400	788,400	61,500	77,000	14,431,650
410405 - DC - WW	62,000	90,500	482,000	-	37,200	11,000	166,000	-	-	40,300	889,000
410406 - DC-STRM	-	-	-	1,200	10,300	1,900	30,500	-	-	-	43,900
410407 - DC - WATER	-	63,400	500,400	789,950	-	21,100	305,000	-	-	-	1,679,850
410408 - DC - OUTDOOR REC	135,000	135,000	16,800	76,500	89,100	273,900	62,900	30,200	-	156,300	975,700
410409 - DC - LIBRARY	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	279,000
410410 - DC - 5% IN LIEU OF PARKLND	15,000	15,000	-	-	-	-	-	-	-	-	30,000
Total User Charges	878,000	1,423,600	1,307,900	10,293,400	437,900	1,263,900	2,168,200	916,500	89,400	301,500	19,080,300
Total Funding Source	6,016,500	7,957,100	6,278,850	21,108,900	6,408,400	6,353,400	8,696,940	6,419,870	3,685,250	3,175,790	76,101,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Asset Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Expenditure											
Environmental Infrastructure	567,800	935,500	1,987,650	3,870,600	1,262,800	171,200	1,336,100	90,200	91,000	-	
Equipment	416,700	218,100	303,700	156,400	201,600	374,500	242,900	191,650	178,750	117,100	
Facilities	35,000	86,000	-	155,000	20,000	113,000	1,794,000	-	-	-	
Land Improvements	343,000	290,000	178,000	522,000	330,000	1,000,400	384,840	108,020	-	558,690	
Road Infrastructure	2,491,000	4,776,500	3,128,000	15,423,900	2,614,000	2,621,300	3,994,000	5,450,000	2,735,500	2,370,000	
Rolling Stock	1,625,000	1,016,000	189,500	631,000	1,585,000	1,858,000	629,600	460,000	680,000	-	
Special Projects	538,000	635,000	492,000	350,000	395,000	215,000	315,500	120,000	-	130,000	
Total Expenditure	6,016,500	7,957,100	6,278,850	21,108,900	6,408,400	6,353,400	8,696,940	6,419,870	3,685,250	3,175,790	76,101,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Expenditure											
02 - General Government											
Corporate Management											1,235,100
1 - Town Hall - Paint interior	-	-	-	-	-	-	40,500	-	-	-	40,500
1041 - Town Hall Window replacement	-	-	-	30,000	-	-	-	-	-	-	30,000
1042 - old firehall windows and overhead doors	-	-	-	-	20,000	-	-	-	-	-	20,000
1045 - Townhall Furniture	80,000	-	-	-	-	-	-	-	-	-	80,000
1050 - Town Hall IT Requirements Renovation	33,000	-	-	-	-	-	-	-	-	-	33,000
1060 - Asset Management Plan Implementation	40,000	-	-	-	-	-	-	-	-	-	40,000
177 - Development Charge Study	-	-	60,000	-	-	-	-	70,000	-	-	130,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	150,000	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	-	-	40,000	-	-	-	-	40,000
564 - Replacement Computers - Corporate Services	20,000	16,100	56,500	16,900	37,300	17,700	68,100	18,500	20,000	20,000	291,100
573 - Network Hardware - Corporate Management	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	200,000
7 - Town Hall - Replace roof shingles	-	30,000	-	-	-	-	-	-	-	-	30,000
833 - Miscellaneous Corporate Management Equipment and Furniture	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	60,500
938 - Corporate Strategic Plan	-	-	35,000	-	-	-	45,000	-	-	-	80,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
994 - Replacement of Townhall Server Room AC Unit #2	10,000	-	-	-	-	-	-	-	-	-	10,000
Total Corporate Management	247,000	60,600	166,500	212,400	77,800	78,700	180,600	115,500	48,000	48,000	1,235,100
Total 02 - General Government	247,000	60,600	166,500	212,400	77,800	78,700	180,600	115,500	48,000	48,000	1,235,100
04 - Protection Services											
Building Permit & Inspection Services											69,600
708 - Vehicle	-	-	-	-	-	30,000	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	-	-	39,600	-	-	-	39,600
Total Building Permit & Inspection Services	-	-	-	-	-	30,000	39,600	-	-	-	69,600
Fire											3,280,300
182 - Tanker at Station #2	-	450,000	-	-	-	-	-	-	-	-	450,000
184 - Replacement of Tanker #2	450,000	-	-	-	-	-	-	-	-	-	450,000
403 - New Aerial Truck	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
56 - Bunker Gear	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-	195,000
580 - Extrication Equipment	54,000	-	-	-	-	-	-	-	-	-	54,000
581 - Equipment & Gear for 6 Additional Firefighters	81,800	54,500	-	-	-	-	-	-	-	-	136,300
689 - New Pumper Station # 1	-	-	-	-	-	730,000	-	-	-	-	730,000
83 - Digital Pagers	-	-	-	-	-	-	-	40,000	-	-	40,000
84 - New Bunker Gear Washer	-	-	-	-	-	-	-	-	25,000	-	25,000
85 - New High Pressure Air Bags	-	10,000	-	-	-	-	-	-	-	-	10,000
850 - New Squad Station # 1	-	-	-	50,000	-	-	-	-	-	-	50,000
851 - New Rescue Station # 2	-	-	-	-	-	-	60,000	-	-	-	60,000
86 - Thermo Imaging Camera (2)	30,000	-	-	-	-	-	-	-	-	-	30,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Function
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
919 - Fire Protection Master Plan	-	-	-	-	-	50,000	-	-	-	-	50,000
Total Fire	635,800	534,500	21,000	71,000	1,022,000	802,000	83,000	63,000	48,000	-	3,280,300
Total 04 - Protection Services	635,800	534,500	21,000	71,000	1,022,000	832,000	122,600	63,000	48,000	-	3,349,900
06 - Transportation Services											11,850,000
Bridges & Culverts											11,850,000
10 - Snyder Road - From: Twenty Mile Road To: Sixteen Road	-	-	30,000	280,000	-	-	-	-	-	-	310,000
1001 - Pearson Bridge (B23) - Boyle Rd	-	820,000	-	-	-	-	-	-	-	-	820,000
11 - Concession Road 3 - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	-	150,000	150,000
12 - Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	-	45,000	550,000	-	-	-	595,000
13 - Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	-	45,000	560,000	-	605,000
14 - St. Ann's Bridge Rehab (TWL-ID-B46)	65,000	-	-	810,000	-	-	-	-	-	-	875,000
15 - North Creek Trail Pedestrian Bridge	-	-	-	-	-	-	750,000	-	-	-	750,000
25 - Westbrook Road - From: HWY 20 To: Twenty Road	-	350,000	-	-	-	-	-	-	-	-	350,000
26 - South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	-	25,000	200,000	-	-	-	-	-	-	-	225,000
27 - South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	55,000	620,000	675,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
28 - South Grimsby Road 6 - From: Creekview Drive To: Smithville Road	-	-	-	55,000	620,000	-	-	-	-	-	675,000
29 - Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	30,000	320,000	-	-	-	-	350,000
40 - Guard Rail Replacement - Various	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000	1,210,000
522 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	-	510,000	-	-	510,000
605 - SG RD 6 - Extension - From: HWY20 To: Spring Creek Rd (Bridge)	-	250,000	-	3,500,000	-	-	-	-	-	-	3,750,000
Total Bridges & Culverts	225,000	1,565,000	400,000	4,805,000	750,000	465,000	1,400,000	655,000	715,000	870,000	11,850,000
Roads Paved and Unpaved											28,147,000
1014 - Beavercreek Crescent - Mill & Pave - Full Length	70,000	-	-	-	-	-	-	-	-	-	70,000
1015 - Fieldstone Drive - Mill & Pave From: RR 63 To: Beavercreek Crescent	30,000	-	-	-	-	-	-	-	-	-	30,000
1016 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
1018 - Concession Road 5 - Hard Surfacing (DST) Gravel Road - From: Abingdon Rd To: Westbrook Rd	630,000	-	-	-	-	-	-	-	-	-	630,000
1019 - SGR 10 Base Repairs & SST - From: Range Rd 1 To: RR 20	100,000	-	-	-	-	-	-	-	-	-	100,000
1020 - Elcho Rd: Base Repairs & SST - From: Gee Rd To: Heaslip Rd	180,000	-	-	-	-	-	-	-	-	-	180,000
1022 - Concession 5: Hard Surfacing Gravel Road From Abingdon to Caistor Centre Rd	-	700,000	-	-	-	-	-	-	-	-	700,000
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	-	-	800,000	-	-	-	-	-	-	800,000
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	-	-	-	625,000	-	-	-	-	-	625,000
1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000
1030 - Concession 4: Hardtop Gravel Road - From Silverdale to Book	-	-	-	-	-	-	175,000	-	-	-	175,000
1031 - S. Chippawa Rd: Hardtop Gravel Rd From Caistor Gainsborough to Port Davidson	-	-	-	-	-	-	500,000	-	-	-	500,000
1058 - Range Road 1: Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	850,000	-	-	850,000
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	-	145,000	-	-	-	-	145,000
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	-	90,000	-	-	-	-	90,000
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	-	50,000	-	-	-	-	50,000
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	-	180,000	170,000	-	-	-	-	350,000
214 - Brock St: Road Reconstruction - From: RR 20 To: North End	465,000	-	-	-	-	-	-	-	-	-	465,000
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	-	280,000	-	-	-	280,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
229 - Concession 4 Rd: Pulverize & DST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	-	280,000	-	-	-	-	-	-	-	280,000
238 - Abingdon Rd: Pulverize & DST - From: Concession 5 Rd To: Sixteen Rd	-	260,000	-	-	-	-	-	-	-	-	260,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	-	297,000	-	-	-	297,000
241 - Concession 4 Rd: Pulverize & DST - From: Beamer Rd To: Hodgkins Rd	-	135,000	-	-	-	-	-	-	-	-	135,000
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	-	59,000	-	-	-	59,000
243 - Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd	400,000	-	-	-	-	-	-	-	-	-	400,000
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	-	250,000	-	-	-	-	-	-	-	250,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	-	120,000	-	-	-	-	-	-	120,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	-	120,000	-	-	-	-	-	-	120,000
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	-	40,000	-	-	-	-	-	-	-	40,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	-	300,000	-	-	-	-	-	-	-	300,000
252 - South Grimsby Rd 10: Pulverize & DST - From: Range Rd 1 To: RR 20	-	135,000	-	-	-	-	-	-	-	-	135,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
253 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Young St	-	275,000	-	-	-	-	-	-	-	-	275,000
254 - South Chippawa Rd: Pulverize & DST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	-	55,000	-	-	-	-	-	-	55,000
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	-	250,000	-	-	-	-	250,000
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	-	45,000	-	-	-	-	-	-	45,000
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	-	150,000	-	-	-	-	-	150,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	-	275,000	-	-	-	-	-	275,000
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	-	275,000	-	-	-	-	-	275,000
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	-	140,000	-	-	-	-	-	140,000
345 - South Grimsby Rd 6 - From: Twenty Mile Creek Bridge To: RR 20	-	140,000	-	-	-	-	-	-	-	-	140,000
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	-	176,000	-	-	-	-	-	176,000
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	-	365,000	-	-	-	365,000
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	-	220,000	-	-	-	220,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	-	255,000	-	-	-	255,000
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	350,000	-	3,200,000	-	-	-	-	-	-	3,550,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	150,000	-	1,100,000	-	-	-	-	-	-	1,250,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	365,000	-	-	-	-	-	-	365,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	300,000	625,000	-	2,400,000	-	-	-	-	-	-	3,325,000
981 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	500,000	-	-	500,000
982 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	-	500,000	-	500,000
984 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
Total Roads Paved and Unpaved	2,175,000	3,170,000	2,370,000	8,205,000	1,821,000	1,905,000	2,151,000	2,850,000	2,000,000	1,500,000	28,147,000
Streetlights											103,000
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	15,000	88,000	-	-	-	-	-	-	-	103,000
Total Streetlights	-	15,000	88,000	-	-	-	-	-	-	-	103,000
Traffic Operations & Roadside Maintenance											6,821,200
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	15,000	-	-	170,000	-	-	-	-	-	-	185,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
1037 - Water Tank for Road Operations	10,000	-	-	-	-	-	-	-	-	-	10,000
1038 - Shoring Box	15,000	-	-	-	-	-	-	-	-	-	15,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
271 - Sidewalk Tractor - To replace 2013 Trackless	-	-	-	150,000	-	-	-	-	-	-	150,000
273 - Smithville Rd. (RR14) - From: Harvest Gate To: Liesureplex (Sidewalk Addition)	-	10,000	178,000	-	-	-	-	-	-	-	188,000
281 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065 - 250m	-	-	-	250,000	-	-	-	-	-	-	250,000
282 - Industrial Park Rd. - From: Plaza Entrance To: RR Tracks - 370m	-	-	-	155,000	-	-	-	-	-	-	155,000
284 - McMurchie Ln - From: Griffin St To: End - 60m	-	-	-	-	25,000	-	-	-	-	-	25,000
289 - RR 14 Station St (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	10,000	195,000	-	-	-	205,000
290 - Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m	60,000	-	-	-	-	-	-	-	-	-	60,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	62,000	-	-	-	-	-	-	-	62,000
404 - Farewell Cres - From: Westlea Rd To: End - 520m	-	-	-	-	-	202,800	-	-	-	-	202,800
486 - Sidewalk tractor - To replace 2016 Trackless	-	-	-	-	-	130,000	-	-	-	-	130,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
520 - RR 20 West St (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	-	725,000	-	-	725,000
595 - SG Rd 6 - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	1,045,000	-	-	1,045,000
596 - Northridge Drive - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	-	184,000	-	-	-	184,000
597 - Orland Street - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	-	45,000	-	-	-	45,000
599 - Spring Creek Rd Extension - From: Hornak Rd To: South Grimsby Rd 6 (Sidewalk)	-	-	-	1,322,400	-	-	-	-	-	-	1,322,400
600 - SG RD 6 - Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	354,000	-	-	-	-	-	-	354,000
601 - Sping Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	145,000	-	-	-	-	-	-	145,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	-	-	170,000	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	600,000	-	-	-	-	600,000
713 - Signs - New & Replacment	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	163,000
860 - Smithville Rd (RR14) - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	155,000	-	-	155,000
937 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065	-	-	-	200,000	-	-	-	-	-	-	200,000
Total Traffic Operations & Roadside Maintenance	116,000	26,500	332,000	2,763,900	43,000	961,300	613,000	1,945,000	20,500	-	6,821,200
Transportation Services-General											6,304,400
1039 - Pick Up Truck 17 - replacement	-	-	-	38,000	-	-	-	-	-	-	38,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	-	-	195,000	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	-	-	-	38,000	-	-	-	-	-	38,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	-	-	60,000	-	-	-	-	-	-	-	60,000
233 - Backhoe - To Replace 2009 John Deere	180,000	-	-	-	-	-	-	-	-	-	180,000
236 - Pickup Truck 16 - To replace 2011 Ford 4x4	40,000	-	-	-	-	-	-	-	-	-	40,000
237 - Miscellaneous Road Equipment	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	54,000
245 - Grader - To replace 2004 Volvo	-	550,000	-	-	-	-	-	-	-	-	550,000
255 - Tandem Truck and Plow Unit - To replace Truck 34 2010 International	315,000	-	-	-	-	-	-	-	-	-	315,000
264 - Equipment Float - To replace 1997 King	-	-	60,000	-	-	-	-	-	-	-	60,000
265 - Tandem Truck and Plow Unit - To replace Tr 35 2012 International	320,000	-	-	-	-	-	-	-	-	-	320,000
266 - SUV - To replace 2015 GMC	-	-	-	35,000	-	-	-	-	-	-	35,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	-	-	320,000	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	-	-	65,000	-	-	-	-	-	65,000
487 - Trackless Plow - Sander, Plow, Mower, Sweeper replacements for 2016 plow	-	-	-	-	-	64,400	-	-	-	-	64,400
606 - Road Roller	-	-	-	-	81,000	-	-	-	-	-	81,000
608 - Single Axle Truck and Plow Unit - Addition to Fleet	300,000	-	-	-	-	-	-	-	-	-	300,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	-	-	320,000	-	-	-	-	320,000
644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	-	-	320,000	-	-	-	320,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	-	1,484,000	-	-	-	1,484,000
656 - PW Building - Parking Lot	-	-	-	-	-	-	100,000	-	-	-	100,000
666 - Traffic Master Plan	-	-	-	-	-	-	80,000	-	-	-	80,000
81 - PW Ops Centre - Mezzanine storage area	-	-	-	125,000	-	-	-	-	-	-	125,000
853 - Speed Board - To replace 2015 Traffic logix	-	-	-	20,000	-	-	-	-	-	-	20,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	-	-	220,000	-	-	220,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	-	-	40,000	-	-	40,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	-	-	40,000	-	-	40,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	-	-	160,000	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	-	-	40,000	-	40,000
93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	-	-	300,000	-	300,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	-	-	320,000	-	320,000
Total Transportation Services-General	1,161,000	556,000	126,000	419,000	510,000	390,400	1,990,000	466,000	686,000	-	6,304,400

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Winter Control											73,000
920 - Salt Depot - Additional	-	-	-	-	-	73,000	-	-	-	-	73,000
Total Winter Control	-	-	-	-	-	73,000	-	-	-	-	73,000
Total 06 - Transportation Services	3,677,000	5,332,500	3,316,000	16,192,900	3,124,000	3,794,700	6,154,000	5,916,000	3,421,500	2,370,000	53,298,600
08 - Environmental Services											
Storm Sewer											1,099,000
1008 - Brock St: Storm Sewer Repairs - From: RR 20 To: North End	185,000	-	-	-	-	-	-	-	-	-	185,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	-	475,000	-	-	-	-	-	-	475,000
294 - Colver St - From: Canborough St To: Wade Rd	-	-	-	-	-	19,000	305,000	-	-	-	324,000
295 - Storm Drainage Improvements- McMurchie Ln	-	-	-	12,000	103,000	-	-	-	-	-	115,000
Total Storm Sewer	185,000	-	-	487,000	103,000	19,000	305,000	-	-	-	1,099,000
Wastewater											3,285,300
316 - Smoke Tester - To Replace 2006 Hurco	-	-	4,200	-	-	-	-	-	-	-	4,200
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	-	120,000	-	-	-	-	130,000	250,000
430 - Anderson Court - From: MH 230 To: MH 1	-	-	-	-	-	22,000	332,000	-	-	-	354,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-	1,000,000
501 - Hornak Rd & Van Woudenberg Way - From: Station St (MH 167) To: Van Woudenberg Way (MH 340)	-	35,000	550,000	-	-	-	-	-	-	-	585,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Function
 Stage All
 Function or Department All
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 Asset Category or Asset Type All
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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
673 - Van Woudenberg Way - From: Hornak Rd (MH 454) To: Las Rd (MH 340)	-	22,000	352,000	-	-	-	-	-	-	-	374,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	45,000
922 - Industrial Park Rd - From: Pearson Rd To: Urban Boundary - New sewer	-	-	-	-	673,100	-	-	-	-	-	673,100
Total Wastewater	205,000	262,000	1,111,200	205,000	998,100	27,000	337,000	5,000	5,000	130,000	3,285,300
Water											7,952,750
322 - Leak Detection Program	-	-	50,000	50,000	-	-	50,000	50,000	-	-	200,000
324 - Water Rate Study and Financial Plan	-	-	-	-	75,000	-	-	-	-	-	75,000
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	-	-	45,000	-	-	-	-	-	45,000
331 - Brock St - Watermain From: RR 20 To: North End	300,000	-	-	-	-	-	-	-	-	-	300,000
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	-	42,200	610,000	-	-	-	652,200
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	450,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	-	-	-	10,000	-	-	-	10,000
659 - Water Services - New Building	-	-	-	-	-	-	300,000	-	-	-	300,000
675 - Spring Creek Rd - From: Station St To: Hornak Rd	-	12,500	-	117,500	-	-	-	-	-	-	130,000
676 - Spring Creek Rd - From: Hornak Rd To: SG Rd 5	-	63,200	-	758,200	-	-	-	-	-	-	821,400
677 - Spring Creek Rd - From: SG Rd 5 To: SG Rd 6	-	38,000	-	392,200	-	-	-	-	-	-	430,200

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
678 - South Grimsby Rd 5 - From: Spring Creek Rd To: Northridge Dr	-	38,600	-	441,000	-	-	-	-	-	-	479,600
679 - South Grimsby Rd 5 - From: Northridge Dr To: HWY 20	-	27,000	-	315,000	-	-	-	-	-	-	342,000
680 - South Grimsby Rd 6 - Extension - From: Spring Creek Rd To: HWY 20	-	27,000	-	355,000	-	-	-	-	-	-	382,000
681 - Van Woudenberg Way - From: Station St To: West Boundary Limits	-	-	39,250	353,500	-	-	-	-	-	-	392,750
682 - St. Catherines St. - From: Industrial Park Rd To: Frank St	-	65,400	719,600	-	-	-	-	-	-	-	785,000
683 - St. Catherines St. - From: Frank St To: Griffin St	-	7,000	108,000	-	-	-	-	-	-	-	115,000
684 - Griffin St. N - From: Griffin St To: Station St	-	16,000	134,000	-	-	-	-	-	-	-	150,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	45,000
743 - Water Meters - New Installation	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-	332,400
923 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	565,400	-	-	-	-	-	-	565,400
927 - Industrial Park Rd - From: Pearson Rd To: Urban Boundary - New watermain	-	-	-	-	399,800	-	-	-	-	-	399,800
941 - Wade Road N - From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000
943 - Water Loss Study	-	-	50,000	-	-	-	-	-	-	-	50,000
Total Water	387,800	883,500	1,190,650	3,438,600	611,700	135,200	1,064,100	145,200	96,000	-	7,952,750
Total 08 - Environmental Services	777,800	1,145,500	2,301,850	4,130,600	1,712,800	181,200	1,706,100	150,200	101,000	130,000	12,337,050
10 - Health Services											
Cemeteries											252,000
1026 - Union Cemetery Expansion	-	-	10,000	-	-	-	-	-	-	-	10,000

Capital Object Summary - 10 Years

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
1027 - Union Construction	-	-	-	100,000	-	-	-	-	-	-	100,000
1034 - Cemetery Ownership Consultant	-	15,000	-	-	-	-	-	-	-	-	15,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	22,000	-	-	-	-	22,000
637 - Software Implementation	-	-	-	-	-	5,000	-	-	-	-	5,000
903 - Tree planting - All Cemeteries	10,000	-	-	-	-	-	-	-	-	-	10,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	40,000	-	-	-	-	-	-	40,000
955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	-	-	40,000	-	-	-	40,000
956 - All cemeteries - garbage cans and benches	-	10,000	-	-	-	-	-	-	-	-	10,000
Total Cemeteries	10,000	25,000	10,000	140,000	-	27,000	40,000	-	-	-	252,000
Total 10 - Health Services	10,000	25,000	10,000	140,000	-	27,000	40,000	-	-	-	252,000
16 - Recreation and Cultural Services											760,400
Libraries											64,700
1004 - Non Network Replacement Computers - Library Branches	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600	64,700
586 - Presentation & Video Conferencing Equipment	-	10,000	-	-	-	-	-	-	-	-	10,000
587 - Maker Equipment - 3D Printer, Vinyl Cutter	12,500	12,500	-	-	-	-	-	-	-	-	25,000
588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	-	-	25,000	-	-	-	25,000
69 - Caistor Library - Replace Roof Shingles	25,000	-	-	-	-	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
776 - Addition to Printed Collection - Smithville Library Branch	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
777 - Replacement Computers - Library Branches	-	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	27,850
779 - Addition to Printed Collection - Caistorville Library Branch	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000
780 - Addition to Printed Collection - Wellandport Library Branch	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
967 - Smart TV	-	950	-	-	-	-	-	950	950	-	2,850
Total Libraries	90,900	79,500	116,500	58,500	97,300	58,400	83,800	58,150	57,750	59,600	760,400
Parks											3,503,950
1021 - Ball Diamond lighting Phase 2	-	40,000	-	-	-	-	-	-	-	-	40,000
1023 - Soccer LED lights	-	-	23,000	-	-	-	-	-	-	-	23,000
1035 - Street Furniture	-	-	15,000	-	-	-	-	-	-	-	15,000
1044 - Leisureplex Ball Diamond Gates	10,000	-	-	-	-	-	-	-	-	-	10,000
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	-	54,450	54,450
117 - College Street Trail - New trail	-	-	-	-	-	-	40,040	-	-	-	40,040
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	-	323,400	-	-	-	-	323,400
136 - Rock Street Trail - New trail	-	-	-	-	-	-	-	108,020	-	-	108,020
137 - Split Seeder	-	-	-	-	-	9,000	-	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	84,000
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	-	184,800	-	-	-	184,800
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	-	122,430	122,430

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
147 - Leisureplex - New soccer field	-	-	60,000	-	-	-	-	-	-	-	60,000
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	-	67,500	-	-	-	-	-	-	-	67,500
149 - Rental Replacement - To replace Field Top Dresser	-	-	6,500	-	-	-	-	-	-	-	6,500
152 - Leisureplex - New playground	-	-	-	132,000	-	-	-	-	-	-	132,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	-	36,960	36,960
154 - Gator - To replace 2012 Kubota	-	-	-	20,000	-	-	-	-	-	-	20,000
158 - Leisureplex - New baseball diamond	-	-	-	-	-	655,000	-	-	-	-	655,000
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	-	344,850	344,850
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	-	-	17,000	-	-	-	-	-	-	17,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	41,000	-	-	-	-	-	-	41,000
162 - Pickup - To replace 2015 GMC	-	-	-	-	36,000	-	-	-	-	-	36,000
20 - Wellandport Park - Soccer field	-	-	-	-	-	-	10,000	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	-	-	20,000	-	-	-	-	20,000
22 - All Trails - Benches	-	-	-	-	-	-	10,000	-	-	-	10,000
493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
516 - Murgatroyd Trail - Upgrade	12,000	-	80,000	-	-	-	-	-	-	-	92,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	-	-	40,000	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	11,000	-	-	-	11,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	-	-	6,000	-	-	-	6,000
706 - North Creek Trail - New trail	-	-	-	-	330,000	-	-	-	-	-	330,000
915 - Tractor - To replace Farm	-	-	-	85,000	-	-	-	-	-	-	85,000
934 - Station Meadows West Playground - Playground Equipment	150,000	-	-	-	-	-	-	-	-	-	150,000
935 - South Community Park - Playground Equipment	-	150,000	-	-	-	-	-	-	-	-	150,000
973 - JD 4x4 Lawnmower - To Replace 2010 John Deere	20,000	-	-	-	-	-	-	-	-	-	20,000
974 - Progressive mower deck - To replace 2011 progressive	-	16,000	-	-	-	-	-	-	-	-	16,000
996 - Parkette Street Furniture	20,000	-	-	-	-	-	-	-	-	-	20,000
997 - Caistor Community Park - Ball Diamond LED Lighting	55,000	-	-	-	-	-	-	-	-	-	55,000
Total Parks	274,000	223,500	260,000	303,500	374,500	1,064,400	309,840	117,020	9,000	568,190	3,503,950
Recreation Facilities											366,000
1012 - Leisureplex Cameras	16,000	-	-	-	-	-	-	-	-	-	16,000
1013 - Leisureplex fencing	-	80,000	-	-	-	-	-	-	-	-	80,000
1059 - Community Hall Service Delivery Review	-	30,000	-	-	-	-	-	-	-	-	30,000
129 - Wellandport Hall - Replace furnace	-	16,000	-	-	-	-	-	-	-	-	16,000
144 - Caistor Community Centre - Paint interior	-	-	7,000	-	-	-	-	-	-	-	7,000
494 - Ice Edger	-	-	-	-	-	7,000	-	-	-	-	7,000
495 - Ice Resurfacer	-	-	-	-	-	150,000	-	-	-	-	150,000
518 - Caistor Community Centre - Septic bed replacement	-	40,000	-	-	-	-	-	-	-	-	40,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
995 - Energy Audits	20,000	-	-	-	-	-	-	-	-	-	20,000
Total Recreation Facilities	36,000	166,000	7,000	-	-	157,000	-	-	-	-	366,000
Total 16 - Recreation and Cultural Services	400,900	469,000	383,500	362,000	471,800	1,279,800	393,640	175,170	66,750	627,790	4,630,350
18 - Planning and Development											998,000
Planning & Heritage											998,000
1049 - Environmental Monitoring Program (John St. Caistorville)	20,000	10,000	10,000	-	-	-	-	-	-	-	40,000
1052 - Parking Study	-	25,000	-	-	-	-	-	-	-	-	25,000
1053 - Wellandport Park Improvements	10,000	-	-	-	-	-	-	-	-	-	10,000
1054 - Wellandport Mural	3,000	-	-	-	-	-	-	-	-	-	3,000
1057 - Agriculture Visioning Exercise and Strategic Planning for the Future of Agriculture in West Lincoln	-	100,000	-	-	-	-	-	-	-	-	100,000
175 - Economic Development Master Plan - Industrial Park	60,000	-	-	-	-	-	-	-	-	-	60,000
188 - Official Plan Update	50,000	-	-	-	-	60,000	-	-	-	-	110,000
452 - Smithville Parks and Recreation Master Plan	-	-	70,000	-	-	-	-	-	-	-	70,000
453 - Municipal Comprehensive Review	-	-	-	-	-	100,000	-	-	-	-	100,000
454 - Zoning By-law Update	-	50,000	-	-	-	-	60,000	-	-	-	110,000
455 - Smithville and Township Trails and Corridors Master Plan	-	125,000	-	-	-	-	40,000	-	-	-	165,000
459 - Agricultural CIP	-	80,000	-	-	-	-	-	-	-	-	80,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
985 - Fulton Hamlet and Rural Employment Zone - Boundary Adjustment	125,000	-	-	-	-	-	-	-	-	-	125,000
Total Planning & Heritage	268,000	390,000	80,000	-	-	160,000	100,000	-	-	-	998,000
Total 18 - Planning and Development	268,000	390,000	80,000	-	-	160,000	100,000	-	-	-	998,000
Total Expenditure	6,016,500	7,957,100	6,278,850	21,108,900	6,408,400	6,353,400	8,696,940	6,419,870	3,685,250	3,175,790	76,101,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Funding Source											
Funding from Reserves											
460103 - TSFR FROM BRIDGE											1,575,000
10 - Snyder Road - From: Twenty Mile Road To: Sixteen Road	-	-	27,000	-	-	-	-	-	-	-	27,000
12 - Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	-	40,500	-	-	-	-	40,500
13 - Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	-	40,500	25,000	-	65,500
14 - St. Ann's Bridge Rehab (TWL-ID-B46)	4,400	-	-	54,100	-	-	-	-	-	-	58,500
26 - South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	-	22,500	-	-	-	-	-	-	-	-	22,500
27 - South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	49,500	-	49,500
28 - South Grimsby Road 6 - From: Creekview Drive To: Smithville Road	-	-	-	49,500	-	-	-	-	-	-	49,500
29 - Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	27,000	-	-	-	-	-	27,000
40 - Guard Rail Replacement - Various	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000	1,210,000
605 - SG RD 6 - Extension - From: HWY20 To: Spring Creek Rd (Bridge)	-	25,000	-	-	-	-	-	-	-	-	25,000
Total 460103 - TSFR FROM BRIDGE	164,400	167,500	197,000	263,600	127,000	140,500	100,000	140,500	174,500	100,000	1,575,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
460104 - TSFR FROM BUILDING											182,600
1045 - Townhall Furniture	80,000	-	-	-	-	-	-	-	-	-	80,000
1050 - Town Hall IT Requirements Renovation	33,000	-	-	-	-	-	-	-	-	-	33,000
708 - Vehicle	-	-	-	-	-	30,000	-	-	-	-	30,000
986 - Vehicle	-	-	-	-	-	-	39,600	-	-	-	39,600
Total 460104 - TSFR FROM BUILDING	113,000	-	-	-	-	30,000	39,600	-	-	-	182,600
460105 - TSFR FROM CAPITAL											4,891,230
1008 - Brock St: Storm Sewer Repairs - From: RR 20 To: North End	185,000	-	-	-	-	-	-	-	-	-	185,000
1012 - Leisureplex Cameras	16,000	-	-	-	-	-	-	-	-	-	16,000
1013 - Leisureplex fencing	-	80,000	-	-	-	-	-	-	-	-	80,000
1021 - Ball Diamond lighting Phase 2	-	40,000	-	-	-	-	-	-	-	-	40,000
1023 - Soccer LED lights	-	-	23,000	-	-	-	-	-	-	-	23,000
1035 - Street Furniture	-	-	15,000	-	-	-	-	-	-	-	15,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	2,550	-	-	28,900	-	-	-	-	-	-	31,450
1044 - Leisureplex Ball Diamond Gates	10,000	-	-	-	-	-	-	-	-	-	10,000
1048 - Parks Furniture	-	10,000	-	-	-	-	-	-	-	-	10,000
1049 - Environmental Monitoring Program (John St. Caistorville)	20,000	10,000	10,000	-	-	-	-	-	-	-	40,000
1054 - Wellandport Mural	1,500	-	-	-	-	-	-	-	-	-	1,500
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	-	39,250	39,250
117 - College Street Trail - New trail	-	-	-	-	-	-	28,840	-	-	-	28,840
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	-	232,900	-	-	-	-	232,900
136 - Rock Street Trail - New trail	-	-	-	-	-	-	-	77,820	-	-	77,820

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	-	133,100	-	-	-	133,100
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	-	88,230	88,230
147 - Leisureplex - New soccer field	-	-	43,200	-	-	-	-	-	-	-	43,200
152 - Leisureplex - New playground	-	-	-	132,000	-	-	-	-	-	-	132,000
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	-	26,660	26,660
158 - Leisureplex - New baseball diamond	-	-	-	-	-	471,600	-	-	-	-	471,600
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	-	248,250	248,250
20 - Wellandport Park - Soccer field	-	-	-	-	-	-	10,000	-	-	-	10,000
21 - All Trails - Trail Signage	-	-	-	-	-	20,000	-	-	-	-	20,000
214 - Brock St: Road Reconstruction - From: RR 20 To: North End	65,930	-	-	-	-	-	-	-	-	-	65,930
22 - All Trails - Benches	-	-	-	-	-	-	10,000	-	-	-	10,000
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	-	53,100	-	-	-	53,100
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de-sec	-	-	36,000	-	-	-	-	-	-	-	36,000
273 - Smithville Rd. (RR14) - From: Harvest Gate To: Liesureplex (Sidewalk Addition)	-	6,900	123,000	-	-	-	-	-	-	-	129,900
284 - McMurchie Ln - From: Griffin St To: End - 60m	-	-	-	-	17,200	-	-	-	-	-	17,200
289 - RR 14 Station St (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	6,900	134,600	-	-	-	141,500

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
290 - Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m	41,400	-	-	-	-	-	-	-	-	-	41,400
294 - Colver St - From: Canborough St To: Wade Rd	-	-	-	-	-	17,100	274,500	-	-	-	291,600
295 - Storm Drainage Improvements- McMurchie Ln	-	-	-	10,800	92,700	-	-	-	-	-	103,500
516 - Murgatroyd Trail - Upgrade	12,000	-	80,000	-	-	-	-	-	-	-	92,000
564 - Replacement Computers - Corporate Services	-	-	-	-	-	-	68,100	18,500	20,000	20,000	126,600
595 - SG Rd 6 - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	604,600	-	-	604,600
597 - Orland Street - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	-	31,100	-	-	-	31,100
600 - SG RD 6 - Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	35,400	-	-	-	-	-	-	35,400
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	35,000	-	-	-	-	-	-	-	-	35,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	15,000	-	-	-	-	-	-	-	-	15,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	54,750	-	-	-	-	-	-	54,750
656 - PW Building - Parking Lot	-	-	-	-	-	-	100,000	-	-	-	100,000
666 - Traffic Master Plan	-	-	-	-	-	-	26,000	-	-	-	26,000
706 - North Creek Trail - New trail	-	-	-	-	220,900	-	-	-	-	-	220,900
713 - Signs - New & Replacment	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-	163,000
833 - Miscellaneous Corporate Management Equipment and Furniture	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000	60,500

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
860 - Smithville Rd (RR14) - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	108,500	-	-	108,500
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	15,000	79,200	-	-	-	-	-	-	-	94,200
938 - Corporate Strategic Plan	-	-	35,000	-	-	-	45,000	-	-	-	80,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	21,000	43,750	-	-	-	-	-	-	-	-	64,750
994 - Replacement of Townhall Server Room AC Unit #2	10,000	-	-	-	-	-	-	-	-	-	10,000
996 - Parkette Street Furniture	20,000	-	-	-	-	-	-	-	-	-	20,000
997 - Caistor Community Park - Ball Diamond LED Lighting	55,000	-	-	-	-	-	-	-	-	-	55,000
Total 460105 - TSFR FROM CAPITAL	480,380	276,650	466,400	284,850	354,300	773,000	940,340	836,420	48,500	430,390	4,891,230
460107 - TSFR FROM CONTINGENCY											70,000
1059 - Community Hall Service Delivery Review	-	30,000	-	-	-	-	-	-	-	-	30,000
1060 - Asset Management Plan Implementation	40,000	-	-	-	-	-	-	-	-	-	40,000
Total 460107 - TSFR FROM CONTINGENCY	40,000	30,000	-	-	-	-	-	-	-	-	70,000
460109 - TSFR FROM EQUIPMENT											5,138,100
1037 - Water Tank for Road Operations	10,000	-	-	-	-	-	-	-	-	-	10,000
1038 - Shoring Box	15,000	-	-	-	-	-	-	-	-	-	15,000
1039 - Pick Up Truck 17 - replacement	-	-	-	38,000	-	-	-	-	-	-	38,000
137 - Split Seeder	-	-	-	-	-	9,000	-	-	-	-	9,000
138 - Miscellaneous Recreation Equipment	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500	84,000
148 - Wide Area Mower - To replace 2012 Wide Area Mower	-	-	67,500	-	-	-	-	-	-	-	67,500

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
149 - Rental Replacement - To replace Field Top Dresser	-	-	6,500	-	-	-	-	-	-	-	6,500
154 - Gator - To replace 2012 Kubota	-	-	-	20,000	-	-	-	-	-	-	20,000
160 - Zero Turn Mower - To replace 2013 Zero Turn Mower	-	-	-	17,000	-	-	-	-	-	-	17,000
161 - Utility Tractor - To replace 2013 John Deere	-	-	-	41,000	-	-	-	-	-	-	41,000
162 - Pickup - To replace 2015 GMC	-	-	-	-	36,000	-	-	-	-	-	36,000
168 - Tractor/ Brusher/ Articulating Mower - To replace 2013 John Deere	-	-	-	195,000	-	-	-	-	-	-	195,000
169 - Pickup - To replace 2015 GMC Tr 18	-	-	-	-	38,000	-	-	-	-	-	38,000
203 - Portable Culvert Steamer - To replace 2002 Portable culvert Steamer	-	-	60,000	-	-	-	-	-	-	-	60,000
233 - Backhoe - To Replace 2009 John Deere	180,000	-	-	-	-	-	-	-	-	-	180,000
236 - Pickup Truck 16 - To replace 2011 Ford 4x4	40,000	-	-	-	-	-	-	-	-	-	40,000
237 - Miscellaneous Road Equipment	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	54,000
245 - Grader - To replace 2004 Volvo	-	550,000	-	-	-	-	-	-	-	-	550,000
255 - Tandem Truck and Plow Unit - To replace Truck 34 2010 International	315,000	-	-	-	-	-	-	-	-	-	315,000
264 - Equipment Float - To replace 1997 King	-	-	60,000	-	-	-	-	-	-	-	60,000
265 - Tandem Truck and Plow Unit - To replace Tr 35 2012 International	320,000	-	-	-	-	-	-	-	-	-	320,000
266 - SUV - To replace 2015 GMC	-	-	-	35,000	-	-	-	-	-	-	35,000
271 - Sidewalk Tractor - To replace 2013 Trackless	-	-	-	150,000	-	-	-	-	-	-	150,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
316 - Smoke Tester - To Replace 2006 Hurco	-	-	4,200	-	-	-	-	-	-	-	4,200
325 - 3/4 Ton Van - To replace 2007 Chevrolet	-	-	-	-	45,000	-	-	-	-	-	45,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	-	62,000	-	-	-	-	-	-	-	62,000
484 - Tandem Truck 36 and Plow Unit - To replace 2015 International	-	-	-	-	320,000	-	-	-	-	-	320,000
485 - One Ton Truck 25017 - To replace 2015 Ford	-	-	-	-	65,000	-	-	-	-	-	65,000
486 - Sidewalk tractor - To replace 2016 Trackless	-	-	-	-	-	130,000	-	-	-	-	130,000
487 - Trackless Plow - Sander, Plow, Mower, Sweeper replacements for 2016 plow	-	-	-	-	-	64,400	-	-	-	-	64,400
493 - Tractor - To replace 2016 John Deere	-	-	-	-	-	48,000	-	-	-	-	48,000
494 - Ice Edger	-	-	-	-	-	7,000	-	-	-	-	7,000
495 - Ice Resurfacer	-	-	-	-	-	150,000	-	-	-	-	150,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	-	-	-	-	40,000	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	11,000	-	-	-	11,000
624 - Field Paint Liner - To replace Simplistic	-	-	-	-	-	-	6,000	-	-	-	6,000
642 - Tandem Truck 37 & Plow Unit - To replace 2016 International	-	-	-	-	-	320,000	-	-	-	-	320,000
644 - Tandem Truck & Plow Unit - To replace 2017 International	-	-	-	-	-	-	320,000	-	-	-	320,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
853 - Speed Board - To replace 2015 Traffic logix	-	-	-	20,000	-	-	-	-	-	-	20,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	-	-	-	-	220,000	-	-	220,000
867 - 4 x 4 Pick up truck 19 - To replace 2018 GMC Sierra	-	-	-	-	-	-	-	40,000	-	-	40,000
868 - 4 x 4 Pick up truck 20 - To replace 2018 GMC Sierra	-	-	-	-	-	-	-	40,000	-	-	40,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	-	-	-	-	160,000	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
915 - Tractor - To replace Farm	-	-	-	8,500	-	-	-	-	-	-	8,500
92 - Pickup Truck 21 Replacement	-	-	-	-	-	-	-	-	40,000	-	40,000
93 - Single Axle Dump Truck 20038- Replacement	-	-	-	-	-	-	-	-	300,000	-	300,000
94 - Single Axle Trailer - Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
95 - Tandem Dump Truck 20039 - Replacement	-	-	-	-	-	-	-	-	320,000	-	320,000
973 - JD 4x4 Lawnmower - To Replace 2010 John Deere	20,000	-	-	-	-	-	-	-	-	-	20,000
974 - Progressive mower deck - To replace 2011 progressive	-	16,000	-	-	-	-	-	-	-	-	16,000
Total 460109 - TSFR FROM EQUIPMENT	913,000	579,500	274,200	539,000	518,500	743,400	391,000	475,000	695,000	9,500	5,138,100
460110 - TSFR FROM FACILITIES											518,500
1 - Town Hall - Paint interior	-	-	-	-	-	-	40,500	-	-	-	40,500
1041 - Town Hall Window replacement	-	-	-	30,000	-	-	-	-	-	-	30,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
1042 - old firehall windows and overhead doors	-	-	-	-	20,000	-	-	-	-	-	20,000
129 - Wellandport Hall - Replace furnace	-	16,000	-	-	-	-	-	-	-	-	16,000
144 - Caistor Community Centre - Paint interior	-	-	7,000	-	-	-	-	-	-	-	7,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	150,000	-	-	-	-	-	-	150,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	-	-	40,000	-	-	-	-	40,000
518 - Caistor Community Centre - Septic bed replacement	-	40,000	-	-	-	-	-	-	-	-	40,000
7 - Town Hall - Replace roof shingles	-	30,000	-	-	-	-	-	-	-	-	30,000
81 - PW Ops Centre - Mezzanine storage area	-	-	-	125,000	-	-	-	-	-	-	125,000
995 - Energy Audits	20,000	-	-	-	-	-	-	-	-	-	20,000
Total 460110 - TSFR FROM FACILITIES	20,000	86,000	7,000	305,000	20,000	40,000	40,500	-	-	-	518,500
460111 - TSFR FROM FIRE											3,052,500
182 - Tanker at Station #2	-	450,000	-	-	-	-	-	-	-	-	450,000
184 - Replacement of Tanker #2	450,000	-	-	-	-	-	-	-	-	-	450,000
403 - New Aerial Truck	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
56 - Bunker Gear	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-	195,000
689 - New Pumper Station # 1	-	-	-	-	-	730,000	-	-	-	-	730,000
83 - Digital Pagers	-	-	-	-	-	-	-	40,000	-	-	40,000
84 - New Bunker Gear Washer	-	-	-	-	-	-	-	-	25,000	-	25,000
85 - New High Pressure Air Bags	-	10,000	-	-	-	-	-	-	-	-	10,000
850 - New Squad Station # 1	-	-	-	50,000	-	-	-	-	-	-	50,000
851 - New Rescue Station # 2	-	-	-	-	-	-	60,000	-	-	-	60,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
86 - Thermo Imaging Camera (2)	30,000	-	-	-	-	-	-	-	-	-	30,000
919 - Fire Protection Master Plan	-	-	-	-	-	12,500	-	-	-	-	12,500
Total 460111 - TSFR FROM FIRE	500,000	480,000	21,000	71,000	1,022,000	764,500	83,000	63,000	48,000	-	3,052,500
460115 - TSFR FROM LIBRARY											481,400
1004 - Non Network Replacement Computers - Library Branches	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600	64,700
586 - Presentation & Video Conferencing Equipment	-	10,000	-	-	-	-	-	-	-	-	10,000
587 - Maker Equipment - 3D Printer, Vinyl Cutter	12,500	12,500	-	-	-	-	-	-	-	-	25,000
588 - Radio Frequency Identification	-	-	60,000	-	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	-	-	25,000	-	-	-	25,000
69 - Caistor Library - Replace Roof Shingles	25,000	-	-	-	-	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
776 - Addition to Printed Collection - Smithville Library Branch	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	21,000
777 - Replacement Computers - Library Branches	-	1,200	1,500	-	7,250	4,300	2,400	4,500	2,700	4,000	27,850
779 - Addition to Printed Collection - Caistorville Library Branch	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,000
780 - Addition to Printed Collection - Wellandport Library Branch	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	18,000
967 - Smart TV	-	950	-	-	-	-	-	950	950	-	2,850
Total 460115 - TSFR FROM LIBRARY	63,000	51,600	88,600	30,600	69,400	30,500	55,900	30,250	29,850	31,700	481,400
460116 - TSFR FROM PLANNING											610,600
1052 - Parking Study	-	25,000	-	-	-	-	-	-	-	-	25,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
1053 - Wellandport Park Improvements	5,000	-	-	-	-	-	-	-	-	-	5,000
1057 - Agriculture Visioning Exercise and Strategic Planning for the Future of Agriculture in West Lincoln	-	100,000	-	-	-	-	-	-	-	-	100,000
175 - Economic Development Master Plan - Industrial Park	33,000	-	-	-	-	-	-	-	-	-	33,000
188 - Official Plan Update	16,300	-	-	-	-	19,500	-	-	-	-	35,800
452 - Smithville Parks and Recreation Master Plan	-	-	23,000	-	-	-	-	-	-	-	23,000
453 - Municipal Comprehensive Review	-	-	-	-	-	33,000	-	-	-	-	33,000
454 - Zoning By-law Update	-	16,300	-	-	-	-	19,500	-	-	-	35,800
455 - Smithville and Township Trails and Corridors Master Plan	-	97,000	-	-	-	-	40,000	-	-	-	137,000
459 - Agricultural CIP	-	58,000	-	-	-	-	-	-	-	-	58,000
985 - Fulton Hamlet and Rural Employment Zone - Boundary Adjustment	125,000	-	-	-	-	-	-	-	-	-	125,000
Total 460116 - TSFR FROM PLANNING	179,300	296,300	23,000	-	-	52,500	59,500	-	-	-	610,600
460119 - TSFR FROM SEWERS											2,392,100
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	-	82,800	-	-	-	-	89,700	172,500
430 - Anderson Court - From: MH 230 To: MH 1	-	-	-	-	-	11,000	166,000	-	-	-	177,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	138,000	138,000	169,000	200,000	200,000	-	-	-	-	-	845,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
501 - Hornak Rd & Van Woudenberg Way - From: Station St (MH 167) To: Van Woudenberg Way (MH 340)	-	17,500	275,000	-	-	-	-	-	-	-	292,500
673 - Van Woudenberg Way - From: Hornak Rd (MH 454) To: Las Rd (MH 340)	-	11,000	176,000	-	-	-	-	-	-	-	187,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	45,000
922 - Industrial Park Rd - From: Pearson Rd To: Urban Boundary - New sewer	-	-	-	-	673,100	-	-	-	-	-	673,100
Total 460119 - TSFR FROM SEWERS	143,000	171,500	625,000	205,000	960,900	16,000	171,000	5,000	5,000	89,700	2,392,100
460123 - TSFR FROM TECHNOLOGY											364,500
564 - Replacement Computers - Corporate Services	20,000	16,100	56,500	16,900	37,300	17,700	-	-	-	-	164,500
573 - Network Hardware - Corporate Management	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000	200,000
Total 460123 - TSFR FROM TECHNOLOGY	80,000	26,100	66,500	26,900	52,300	32,700	20,000	20,000	20,000	20,000	364,500
460124 - TSFR FROM WATER											6,227,900
322 - Leak Detection Program	-	-	50,000	50,000	-	-	50,000	50,000	-	-	200,000
324 - Water Rate Study and Financial Plan	-	-	-	-	75,000	-	-	-	-	-	75,000
331 - Brock St - Watermain From: RR 20 To: North End	300,000	-	-	-	-	-	-	-	-	-	300,000
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	-	21,100	305,000	-	-	-	326,100
420 - Water Meter Replacement Program	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	450,000
658 - Bulk Water Station - Replace roof shingles	-	-	-	-	-	-	10,000	-	-	-	10,000

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
659 - Water Services - New Building	-	-	-	-	-	-	300,000	-	-	-	300,000
675 - Spring Creek Rd - From: Station St To: Hornak Rd	-	6,300	-	58,700	-	-	-	-	-	-	65,000
676 - Spring Creek Rd - From: Hornak Rd To: SG Rd 5	-	63,200	-	758,200	-	-	-	-	-	-	821,400
677 - Spring Creek Rd - From: SG Rd 5 To: SG Rd 6	-	38,000	-	392,200	-	-	-	-	-	-	430,200
678 - South Grimsby Rd 5 - From: Spring Creek Rd To: Northridge Dr	-	38,600	-	44,100	-	-	-	-	-	-	82,700
679 - South Grimsby Rd 5 - From: Northridge Dr To: HWY 20	-	14,000	-	157,500	-	-	-	-	-	-	171,500
680 - South Grimsby Rd 6 - Extension - From: Spring Creek Rd To: HWY 20	-	27,000	-	355,000	-	-	-	-	-	-	382,000
681 - Van Woudenberg Way - From: Station St To: West Boundary Limits	-	-	19,650	176,750	-	-	-	-	-	-	196,400
682 - St. Catherines St. - From: Industrial Park Rd To: Frank St	-	32,700	359,800	-	-	-	-	-	-	-	392,500
683 - St. Catherines St. - From: Frank St To: Griffin St	-	3,500	54,000	-	-	-	-	-	-	-	57,500
684 - Griffin St. N - From: Griffin St To: Station St	-	8,000	67,000	-	-	-	-	-	-	-	75,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	45,000
743 - Water Meters - New Installation	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-	332,400
923 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	565,400	-	-	-	-	-	-	565,400
927 - Industrial Park Rd - From: Pearson Rd To: Urban Boundary - New watermain	-	-	-	-	399,800	-	-	-	-	-	399,800
941 - Wade Road N - From: West Street To: South Limit	-	500,000	-	-	-	-	-	-	-	-	500,000

2021 TEN YEAR CAPITAL PLAN - FUNDING DETAIL

T-06-2021
SCHEDULE I

Capital Object Summary - 10 Years

Budget Year 2021
Report Group Object Category
Stage All
Function or Department All
Object Category or Object All
Asset Category or Asset Type All
Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
943 - Water Loss Study	-	-	50,000	-	-	-	-	-	-	-	50,000
Total 460124 - TSFR FROM WATER	387,800	820,100	690,250	2,648,650	566,700	114,100	759,100	145,200	96,000	-	6,227,900
460127 - TSFR FROM CEMETERY											252,000
1026 - Union Cemetery Expansion	-	-	10,000	-	-	-	-	-	-	-	10,000
1027 - Union Construction	-	-	-	100,000	-	-	-	-	-	-	100,000
1034 - Cemetery Ownership Consultant	-	15,000	-	-	-	-	-	-	-	-	15,000
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	22,000	-	-	-	-	22,000
637 - Software Implementation	-	-	-	-	-	5,000	-	-	-	-	5,000
903 - Tree planting - All Cemeteries	10,000	-	-	-	-	-	-	-	-	-	10,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	40,000	-	-	-	-	-	-	40,000
955 - St.Anns Cemetery - Asphalt Driveway	-	-	-	-	-	-	40,000	-	-	-	40,000
956 - All cemeteries - garbage cans and benches	-	10,000	-	-	-	-	-	-	-	-	10,000
Total 460127 - TSFR FROM CEMETERY	10,000	25,000	10,000	140,000	-	27,000	40,000	-	-	-	252,000
460129 - TSFR FROM WT COM FUND											272,500
281 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065 - 250m	-	-	-	172,500	-	-	-	-	-	-	172,500
937 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065	-	-	-	100,000	-	-	-	-	-	-	100,000
Total 460129 - TSFR FROM WT COM FUND	-	-	-	272,500	-	-	-	-	-	-	272,500
Total Funding from Reserves	3,093,880	3,010,250	2,468,950	4,787,100	3,691,100	2,764,200	2,699,940	1,715,370	1,116,850	681,290	26,028,930

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Government Transfers											
415102 - GAS TAX											4,753,340
10 - Snyder Road - From: Twenty Mile Road To: Sixteen Road	-	-	-	50,400	-	-	-	-	-	-	50,400
1001 - Pearson Bridge (B23) - Boyle Rd	-	96,300	-	-	-	-	-	-	-	-	96,300
1014 - Beavercreek Crescent - Mill & Pave - Full Length	70,000	-	-	-	-	-	-	-	-	-	70,000
1015 - Fieldstone Drive - Mill & Pave From: RR 63 To: Beavercreek Crescent	30,000	-	-	-	-	-	-	-	-	-	30,000
1019 - SGR 10 Base Repairs & SST - From: Range Rd 1 To: RR 20	100,000	-	-	-	-	-	-	-	-	-	100,000
1020 - Elcho Rd: Base Repairs & SST - From: Gee Rd To: Heaslip Rd	180,000	-	-	-	-	-	-	-	-	-	180,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	75,000	-	-	-	-	-	-	-	75,000
13 - Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	-	-	479,000	-	479,000
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	-	130,500	-	-	-	-	130,500
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	-	81,000	-	-	-	-	81,000
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	-	45,000	-	-	-	-	45,000
214 - Brock St: Road Reconstruction - From: RR 20 To: North End	79,870	-	-	-	-	-	-	-	-	-	79,870

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	-	252,000	-	-	-	252,000
229 - Concession 4 Rd: Pulverize & DST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	-	252,000	-	-	-	-	-	-	-	252,000
238 - Abingdon Rd: Pulverize & DST - From: Concession 5 Rd To: Sixteen Rd	-	234,000	-	-	-	-	-	-	-	-	234,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	-	80,300	-	-	-	80,300
241 - Concession 4 Rd: Pulverize & DST - From: Beamer Rd To: Hodgkins Rd	-	121,500	-	-	-	-	-	-	-	-	121,500
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	-	152,800	-	-	-	-	-	-	-	152,800
252 - South Grimsby Rd 10: Pulverize & DST - From: Range Rd 1 To: RR 20	-	8,070	-	-	-	-	-	-	-	-	8,070
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	-	49,500	-	-	-	-	-	-	49,500
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	-	40,500	-	-	-	-	-	-	40,500
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	-	135,000	-	-	-	-	-	135,000
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	-	218,000	-	-	-	-	-	218,000
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	-	126,000	-	-	-	-	-	126,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
27 - South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	-	479,000	479,000
282 - Industrial Park Rd. - From: Plaza Entrance To: RR Tracks - 370m	-	-	-	107,000	-	-	-	-	-	-	107,000
29 - Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	-	19,700	-	-	-	-	19,700
404 - Farewell Cres - From: Westlea Rd To: End - 520m	-	-	-	-	-	202,800	-	-	-	-	202,800
520 - RR 20 West St (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	-	362,500	-	-	362,500
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	-	19,700	-	-	-	19,700
595 - SG Rd 6 - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	116,500	-	-	116,500
596 - Northridge Drive - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	-	127,000	-	-	-	127,000
599 - Spring Creek Rd Extension - From: Hornak Rd To: South Grimsby Rd 6 (Sidewalk)	-	-	-	132,300	-	-	-	-	-	-	132,300
601 - Sping Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	100,100	-	-	-	-	-	-	100,100
Total 415102 - GAS TAX	459,870	459,870	479,800	479,800	479,000	479,000	479,000	479,000	479,000	479,000	4,753,340
415201 - PROVINCIAL GRANTS											4,036,550
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	-	394,250	-	-	-	-	-	-	394,250
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	12,450	-	-	141,100	-	-	-	-	-	-	153,550

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
14 - St. Ann's Bridge Rehab (TWL-ID-B46)	54,100	-	-	674,900	-	-	-	-	-	-	729,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	249,000	518,750	-	1,992,000	-	-	-	-	-	-	2,759,750
Total 415201 - PROVINCIAL GRANTS	315,550	518,750	-	3,202,250	-	-	-	-	-	-	4,036,550
415205 - OCIF											2,663,900
10 - Snyder Road - From: Twenty Mile Road To: Sixteen Road	-	-	-	201,600	-	-	-	-	-	-	201,600
1001 - Pearson Bridge (B23) - Boyle Rd	-	272,700	-	-	-	-	-	-	-	-	272,700
11 - Concession Road 3 - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	-	135,000	135,000
214 - Brock St: Road Reconstruction - From: RR 20 To: North End	272,700	-	-	-	-	-	-	-	-	-	272,700
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	-	72,200	-	-	-	-	-	-	-	72,200
26 - South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	-	-	180,000	-	-	-	-	-	-	-	180,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	-	114,300	-	-	-	-	-	114,300
27 - South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	-	79,000	79,000
29 - Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	-	268,300	-	-	-	-	268,300
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	-	158,400	-	-	-	-	-	158,400
522 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	-	272,700	-	-	272,700

2021 TEN YEAR CAPITAL PLAN - FUNDING DETAIL

T-06-2021
SCHEDULE I

Capital Object Summary - 10 Years

Budget Year 2021
Report Group Object Category
Stage All
Function or Department All
Object Category or Object All
Asset Category or Asset Type All
Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	-	272,700	-	-	-	272,700
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	-	91,600	-	-	-	-	-	-	91,600
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	-	272,700	-	272,700
Total 415205 - OCIF	272,700	272,700	252,200	293,200	272,700	268,300	272,700	272,700	272,700	214,000	2,663,900
415301 - REGIONAL GRANTS											100,000
937 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065	-	-	-	100,000	-	-	-	-	-	-	100,000
Total 415301 - REGIONAL GRANTS	-	-	-	100,000	-	-	-	-	-	-	100,000
415401 - MUNICIPAL GRANTS											410,000
1001 - Pearson Bridge (B23) - Boyle Rd	-	410,000	-	-	-	-	-	-	-	-	410,000
Total 415401 - MUNICIPAL GRANTS	-	410,000	-	-	-	-	-	-	-	-	410,000
Total Government Transfers	1,048,120	1,661,320	732,000	4,075,250	751,700	747,300	751,700	751,700	751,700	693,000	11,963,790
Other Revenue											
420401 - DONATIONS											6,500
1053 - Wellandport Park Improvements	5,000	-	-	-	-	-	-	-	-	-	5,000
1054 - Wellandport Mural	1,500	-	-	-	-	-	-	-	-	-	1,500
Total 420401 - DONATIONS	6,500	-	-	-	-	-	-	-	-	-	6,500
420405 - DEVELOPER CONTRIBUTION											20,000
706 - North Creek Trail - New trail	-	-	-	-	20,000	-	-	-	-	-	20,000
Total 420405 - DEVELOPER CONTRIBUTION	-	-	-	-	20,000	-	-	-	-	-	20,000

Capital Object Summary - 10 Years

Budget Year 2021
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 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
440004 - PROCEEDS DEBENTURE											19,001,480
1016 - 2030 - Various Roads TBD	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
1018 - Concession Road 5 - Hard Surfacing (DST) Gravel Road - From: Abingdon Rd To: Westbrook Rd	630,000	-	-	-	-	-	-	-	-	-	630,000
1022 - Concession 5: Hard Surfacing Gravel Road From Abingdon to Caistor Centre Rd	-	700,000	-	-	-	-	-	-	-	-	700,000
1024 - Vaughan Rd - Hardtop Gravel Rd From Caistor Gainsborough to Wellandport Rd	-	-	1,500,000	-	-	-	-	-	-	-	1,500,000
1025 - Vaughan Rd - Hardtop Gravel Rd From Wellandport Rd to Heaslip	-	-	-	800,000	-	-	-	-	-	-	800,000
1028 - Concession 2: Hartop Gravel Road From Caistor Centre to Abingdon	-	-	-	-	625,000	-	-	-	-	-	625,000
1029 - Concession 2: Hartop Gravel Road From Abingdon to Westbrook	-	-	-	-	-	1,200,000	-	-	-	-	1,200,000
1030 - Concession 4: Hardtop Gravel Road - From Silverdale to Book	-	-	-	-	-	-	175,000	-	-	-	175,000
1031 - S. Chippawa Rd: Hardtop Gravel Rd From Caistor Gainsborough to Port Davidson	-	-	-	-	-	-	500,000	-	-	-	500,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	-	-	-	80,750	-	-	-	-	-	-	80,750
1058 - Range Road 1: Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	-	850,000	-	-	850,000
12 - Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	-	-	495,000	-	-	-	495,000

Capital Object Summary - 10 Years

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 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
15 - North Creek Trail Pedestrian Bridge	-	-	-	-	-	-	514,500	-	-	-	514,500
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	-	162,000	153,000	-	-	-	-	315,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	-	187,000	-	-	-	187,000
243 - Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd	360,000	-	-	-	-	-	-	-	-	-	360,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	-	108,000	-	-	-	-	-	-	108,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	-	108,000	-	-	-	-	-	-	108,000
25 - Westbrook Road - From: HWY 20 To: Twenty Road	-	315,000	-	-	-	-	-	-	-	-	315,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	-	270,000	-	-	-	-	-	-	-	270,000
252 - South Grimsby Rd 10: Pulverize & DST - From: Range Rd 1 To: RR 20	-	113,430	-	-	-	-	-	-	-	-	113,430
253 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Young St	-	247,500	-	-	-	-	-	-	-	-	247,500
254 - South Chippawa Rd: Pulverize & DST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	-	360,000	-	-	-	-	-	-	-	-	360,000
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	-	225,000	-	-	-	-	225,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	-	133,200	-	-	-	-	-	133,200

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 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	-	29,500	-	-	-	-	-	29,500
28 - South Grimsby Road 6 - From: Creekview Drive To: Smithville Road	-	-	-	-	558,000	-	-	-	-	-	558,000
345 - South Grimsby Rd 6 - From: Twenty Mile Creek Bridge To: RR 20	-	126,000	-	-	-	-	-	-	-	-	126,000
522 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	-	186,300	-	-	186,300
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	-	55,800	-	-	-	55,800
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	-	198,000	-	-	-	198,000
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	-	209,800	-	-	-	209,800
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	-	-	228,400	-	-	-	-	-	-	228,400
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	-	-	110,000	-	-	-	-	-	-	110,000
605 - SG RD 6 - Extension - From: HWY20 To: Spring Creek Rd (Bridge)	-	-	-	350,000	-	-	-	-	-	-	350,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	-	742,000	-	-	-	742,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	-	-	-	168,000	-	-	-	-	-	-	168,000
981 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	500,000	-	-	500,000

2021 TEN YEAR CAPITAL PLAN - FUNDING DETAIL

T-06-2021
SCHEDULE I

Capital Object Summary - 10 Years

Budget Year 2021
Report Group Object Category
Stage All
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Asset Category or Asset Type All
Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
982 - 2028 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
983 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	-	227,300	-	227,300
984 - 2029 - Various Roads - TBD from 2019 Roads Needs Study - From: To:	-	-	-	-	-	-	-	-	1,500,000	-	1,500,000
Total 440004 - PROCEEDS DEBENTURE	990,000	1,861,930	1,770,000	1,953,150	1,507,700	1,578,000	3,077,100	3,036,300	1,727,300	1,500,000	19,001,480
Total Other Revenue	996,500	1,861,930	1,770,000	1,953,150	1,527,700	1,578,000	3,077,100	3,036,300	1,727,300	1,500,000	19,027,980
User Charges											
410402 - DC - ADMINISTRATION											523,400
175 - Economic Development Master Plan - Industrial Park	27,000	-	-	-	-	-	-	-	-	-	27,000
177 - Development Charge Study	-	-	60,000	-	-	-	-	70,000	-	-	130,000
188 - Official Plan Update	33,700	-	-	-	-	40,500	-	-	-	-	74,200
452 - Smithville Parks and Recreation Master Plan	-	-	47,000	-	-	-	-	-	-	-	47,000
453 - Municipal Comprehensive Review	-	-	-	-	-	67,000	-	-	-	-	67,000
454 - Zoning By-law Update	-	33,700	-	-	-	-	40,500	-	-	-	74,200
455 - Smithville and Township Trails and Corridors Master Plan	-	28,000	-	-	-	-	-	-	-	-	28,000
459 - Agricultural CIP	-	22,000	-	-	-	-	-	-	-	-	22,000
666 - Traffic Master Plan	-	-	-	-	-	-	54,000	-	-	-	54,000
Total 410402 - DC - ADMINISTRATION	60,700	83,700	107,000	-	-	107,500	94,500	70,000	-	-	523,400
410403 - DC - PROTECTION											227,800
580 - Extrication Equipment	54,000	-	-	-	-	-	-	-	-	-	54,000
581 - Equipment & Gear for 6 Additional Firefighters	81,800	54,500	-	-	-	-	-	-	-	-	136,300

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
919 - Fire Protection Master Plan	-	-	-	-	-	37,500	-	-	-	-	37,500
Total 410403 - DC - PROTECTION	135,800	54,500	-	-	-	37,500	-	-	-	-	227,800
410404 - DC - ROADS											14,431,650
10 - Snyder Road - From: Twenty Mile Road To: Sixteen Road	-	-	3,000	28,000	-	-	-	-	-	-	31,000
1001 - Pearson Bridge (B23) - Boyle Rd	-	41,000	-	-	-	-	-	-	-	-	41,000
11 - Concession Road 3 - From: Westbrook Road To: Caistorville Road	-	-	-	-	-	-	-	-	-	15,000	15,000
12 - Abingdon Road - Phillips Bridge - From: North Chippawa Road To: South Chippawa Road	-	-	-	-	-	4,500	55,000	-	-	-	59,500
13 - Caistor Centre Townline Road - Bucknall Bridge - From: HWY 20 To: Twenty Road	-	-	-	-	-	-	-	4,500	56,000	-	60,500
14 - St. Ann's Bridge Rehab (TWL-ID-B46)	6,500	-	-	81,000	-	-	-	-	-	-	87,500
15 - North Creek Trail Pedestrian Bridge	-	-	-	-	-	-	235,500	-	-	-	235,500
171 - Concession 7 Rd: Pulverize & DST - From: South Grimsby Rd 15 - Stoney Creek Townline Rd	-	-	-	-	-	14,500	-	-	-	-	14,500
172 - Lincoln St: Base Repair & Resurface - From: Niagara St To: North End Limits	-	-	-	-	-	9,000	-	-	-	-	9,000
173 - Niagara St: Base Repair & Resurface - From: Welland St To: Lincoln St	-	-	-	-	-	5,000	-	-	-	-	5,000
174 - Welland St: Mill & Pave - From: RR 63 (Canborough Rd) To: Niagara St	-	-	-	-	18,000	17,000	-	-	-	-	35,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
214 - Brock St: Road Reconstruction - From: RR 20 To: North End	46,500	-	-	-	-	-	-	-	-	-	46,500
224 - South Grimsby Rd 6: - From: RR 14 (Townline Rd) To: Twenty Mile Creek Bridge	-	-	-	-	-	-	28,000	-	-	-	28,000
229 - Concession 4 Rd: Pulverize & DST - From: RR 24 (Victoria Ave) To: Rosedene Rd	-	-	28,000	-	-	-	-	-	-	-	28,000
238 - Abingdon Rd: Pulverize & DST - From: Concession 5 Rd To: Sixteen Rd	-	26,000	-	-	-	-	-	-	-	-	26,000
240 - Adams Rd: Reconstruct to Gravel - From: South Grimsby Rd To: RR 20	-	-	-	-	-	-	29,700	-	-	-	29,700
241 - Concession 4 Rd: Pulverize & DST - From: Beamer Rd To: Hodgkins Rd	-	13,500	-	-	-	-	-	-	-	-	13,500
242 - South Grimsby Rd 8: Reconstruct to Gravel - From: RR 20 To: North Limits	-	-	-	-	-	-	5,900	-	-	-	5,900
243 - Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd	40,000	-	-	-	-	-	-	-	-	-	40,000
244 - Barbara St: Mill & Pave - From: Killins St To: Colver St	-	-	25,000	-	-	-	-	-	-	-	25,000
247 - Concession 4 Rd: Pulverize & DST - From: Hodgkins Rd To: Crown Rd	-	-	-	12,000	-	-	-	-	-	-	12,000
248 - Concession 4 Rd: Pulverize & DST - From: Crown Rd To: Rosedene Rd	-	-	-	12,000	-	-	-	-	-	-	12,000
249 - Brooks Circle: Mill & Pave, Curb Repair - From: Barbara St To: Cul-de- sec	-	-	4,000	-	-	-	-	-	-	-	4,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
25 - Westbrook Road - From: HWY 20 To: Twenty Road	-	35,000	-	-	-	-	-	-	-	-	35,000
251 - Killins St Reconstruction - From: Wade Rd To: Bulb	-	-	30,000	-	-	-	-	-	-	-	30,000
252 - South Grimsby Rd 10: Pulverize & DST - From: Range Rd 1 To: RR 20	-	13,500	-	-	-	-	-	-	-	-	13,500
253 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Young St	-	27,500	-	-	-	-	-	-	-	-	27,500
254 - South Chippawa Rd: Pulverize & DST - From: RR 2 (Caistorville Rd) To: Abingdon Rd	-	40,000	-	-	-	-	-	-	-	-	40,000
258 - Edward Crt: Mill & Pave, Curb Repair - From: Wade Rd To: Bulb	-	-	-	5,500	-	-	-	-	-	-	5,500
259 - Farewell: Reconstruction - From: Westlea Dr To: Westlea Dr	-	-	-	-	-	25,000	-	-	-	-	25,000
26 - South Grimsby Road 16 - Campbell Bridge - From: HWY 20 To: Twenty Road	-	2,500	20,000	-	-	-	-	-	-	-	22,500
260 - Orland: Reconstruction - From: Northridge Dr To: Westlea Dr	-	-	-	4,500	-	-	-	-	-	-	4,500
261 - Morgan St: Mill & Pave - From: Brock St E To: End	-	-	-	-	15,000	-	-	-	-	-	15,000
263 - South Grimsby Rd 18: Pulverize & DST - From: RR 20 To: Twenty Rd	-	-	-	-	27,500	-	-	-	-	-	27,500
268 - Concession 2 Rd: Pulverize & DST - From: RR 14 (Smithville Rd) To: Caistor-Centre Rd	-	-	-	-	27,500	-	-	-	-	-	27,500
269 - Elcho Rd: Pulverize & DST - From: Collver Rd To: RR 27 (Wellandport Rd)	-	-	-	-	14,000	-	-	-	-	-	14,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
27 - South Grimsby Rd 8 - Holder Bridge - From: HWY 20 To: Range 1 Road	-	-	-	-	-	-	-	-	5,500	62,000	67,500
273 - Smithville Rd. (RR14) - From: Harvest Gate To: Liesureplex (Sidewalk Addition)	-	3,100	55,000	-	-	-	-	-	-	-	58,100
28 - South Grimsby Road 6 - From: Creekview Drive To: Smithville Road	-	-	-	5,500	62,000	-	-	-	-	-	67,500
281 - RR 63 Canborough Rd - From: House # 5103 To: House # 5065 - 250m	-	-	-	77,500	-	-	-	-	-	-	77,500
282 - Industrial Park Rd. - From: Plaza Entrance To: RR Tracks - 370m	-	-	-	48,000	-	-	-	-	-	-	48,000
284 - McMurchie Ln - From: Griffin St To: End - 60m	-	-	-	-	7,800	-	-	-	-	-	7,800
289 - RR 14 Station St (West side) - From: Hornak Rd To: Spring Creek Rd - 500m Sidewalk	-	-	-	-	-	3,100	60,400	-	-	-	63,500
29 - Shurie Road - Davis Creek Bridge - From: Cherry Avenue To: Sixteen Road	-	-	-	-	3,000	32,000	-	-	-	-	35,000
290 - Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m	18,600	-	-	-	-	-	-	-	-	-	18,600
345 - South Grimsby Rd 6 - From: Twenty Mile Creek Bridge To: RR 20	-	14,000	-	-	-	-	-	-	-	-	14,000
425 - Industrial Park Rd - From: London Rd To: Spring Creek Rd	-	-	-	-	17,600	-	-	-	-	-	17,600
520 - RR 20 West St (South side) - From: House #280 To: South Grimsby Road 5 - 210m	-	-	-	-	-	-	-	362,500	-	-	362,500

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
522 - South Grimsby Rd 10 - From: RR 20 To: Range Rd 1	-	-	-	-	-	-	-	51,000	-	-	51,000
524 - Caistor-Gainsborough Townline Rd - From: Elcho Road To: RR 63 (Canborough Rd)	-	-	-	-	-	-	36,500	-	-	-	36,500
525 - Silverdale Rd - From: RR 20 To: Concession 4 Rd	-	-	-	-	-	-	22,000	-	-	-	22,000
529 - Young St - From: South Grimsby Rd 6 To: RR 12 (Grimsby Rd)	-	-	-	-	-	-	25,500	-	-	-	25,500
595 - SG Rd 6 - From: Townline Rd To: Gateway Ave	-	-	-	-	-	-	-	323,900	-	-	323,900
596 - Northridge Drive - From: SG Rd 5 To: Bulb - 310m	-	-	-	-	-	-	57,000	-	-	-	57,000
597 - Orland Street - From: Northridge Dr To: Westlea Drive	-	-	-	-	-	-	13,900	-	-	-	13,900
599 - Spring Creek Rd Extension - From: Hornak Rd To: South Grimsby Rd 6 (Sidewalk)	-	-	-	1,190,100	-	-	-	-	-	-	1,190,100
600 - SG RD 6 - Extension - From: Highway 20 To: Spring Creek Rd	-	-	-	318,600	-	-	-	-	-	-	318,600
601 - Sping Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	44,900	-	-	-	-	-	-	44,900
602 - Spring Creek Rd Extend - From: Hornak Rd To: SG Rd 6 (New Road for Urban Boundary Expand)	-	315,000	-	2,880,000	-	-	-	-	-	-	3,195,000
603 - SG RD 6 - From: HWY20 To: Spring Creek Rd (Extension for Urban Boundary Expansion)	-	135,000	-	990,000	-	-	-	-	-	-	1,125,000
604 - Spring Creek Rd - From: Regional Rd 14 To: Hornak Rd	-	-	-	310,250	-	-	-	-	-	-	310,250

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
605 - SG RD 6 - Extension - From: HWY20 To: Spring Creek Rd (Bridge)	-	225,000	-	3,150,000	-	-	-	-	-	-	3,375,000
606 - Road Roller	-	-	-	-	81,000	-	-	-	-	-	81,000
608 - Single Axle Truck and Plow Unit - Addition to Fleet	300,000	-	-	-	-	-	-	-	-	-	300,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	-	-	-	-	170,000	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	600,000	-	-	-	-	600,000
655 - PW Ops Centre - Building Expansion	-	-	-	-	-	-	742,000	-	-	-	742,000
860 - Smithville Rd (RR14) - From: Wade Rd To: Canborough St - 440m	-	-	-	-	-	-	-	46,500	-	-	46,500
920 - Salt Depot - Additional	-	-	-	-	-	73,000	-	-	-	-	73,000
921 - New Lights to Urbanize Industrial Prk Rd and Station St	-	-	8,800	-	-	-	-	-	-	-	8,800
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	30,000	62,500	-	240,000	-	-	-	-	-	-	332,500
Total 410404 - DC - ROADS	441,600	953,600	173,800	9,397,850	273,400	783,100	1,481,400	788,400	61,500	77,000	14,431,650
410405 - DC - WW											889,000
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	-	37,200	-	-	-	-	40,300	77,500
430 - Anderson Court - From: MH 230 To: MH 1	-	-	-	-	-	11,000	166,000	-	-	-	177,000
500 - Inflow & Infiltration Reduction Program - Remedial Works	62,000	62,000	31,000	-	-	-	-	-	-	-	155,000

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
501 - Hornak Rd & Van Woudenberg Way - From: Station St (MH 167) To: Van Woudenberg Way (MH 340)	-	17,500	275,000	-	-	-	-	-	-	-	292,500
673 - Van Woudenberg Way - From: Hornak Rd (MH 454) To: Las Rd (MH 340)	-	11,000	176,000	-	-	-	-	-	-	-	187,000
Total 410405 - DC - WW	62,000	90,500	482,000	-	37,200	11,000	166,000	-	-	40,300	889,000
410406 - DC-STRM											43,900
294 - Colver St - From: Canborough St To: Wade Rd	-	-	-	-	-	1,900	30,500	-	-	-	32,400
295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	1,200	10,300	-	-	-	-	-	11,500
Total 410406 - DC-STRM	-	-	-	1,200	10,300	1,900	30,500	-	-	-	43,900
410407 - DC - WATER											1,679,850
383 - Colver St - From: RR14 To: Wade Rd (Watermain Replacement)	-	-	-	-	-	21,100	305,000	-	-	-	326,100
675 - Spring Creek Rd - From: Station St To: Hornak Rd	-	6,200	-	58,800	-	-	-	-	-	-	65,000
678 - South Grimsby Rd 5 - From: Spring Creek Rd To: Northridge Dr	-	-	-	396,900	-	-	-	-	-	-	396,900
679 - South Grimsby Rd 5 - From: Northridge Dr To: HWY 20	-	13,000	-	157,500	-	-	-	-	-	-	170,500
681 - Van Woudenberg Way - From: Station St To: West Boundary Limits	-	-	19,600	176,750	-	-	-	-	-	-	196,350
682 - St. Catherines St. - From: Industrial Park Rd To: Frank St	-	32,700	359,800	-	-	-	-	-	-	-	392,500
683 - St. Catherines St. - From: Frank St To: Griffin St	-	3,500	54,000	-	-	-	-	-	-	-	57,500

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
684 - Griffin St. N - From: Griffin St To: Station St	-	8,000	67,000	-	-	-	-	-	-	-	75,000
Total 410407 - DC - WATER	-	63,400	500,400	789,950	-	21,100	305,000	-	-	-	1,679,850
410408 - DC - OUTDOOR REC											975,700
110 - Alma Acres Park Trail - New trail	-	-	-	-	-	-	-	-	-	15,200	15,200
117 - College Street Trail - New trail	-	-	-	-	-	-	11,200	-	-	-	11,200
118 - Leisureplex Trail - Oakdale Blvd to Leisureplex	-	-	-	-	-	90,500	-	-	-	-	90,500
136 - Rock Street Trail - New trail	-	-	-	-	-	-	-	30,200	-	-	30,200
140 - Leisureplex Trail - Extend to South Creek Trail	-	-	-	-	-	-	51,700	-	-	-	51,700
142 - Townline Road - St. Catherine St. Connection - New trail	-	-	-	-	-	-	-	-	-	34,200	34,200
147 - Leisureplex - New soccer field	-	-	16,800	-	-	-	-	-	-	-	16,800
153 - Spring Creek Nature Trail - New trail	-	-	-	-	-	-	-	-	-	10,300	10,300
158 - Leisureplex - New baseball diamond	-	-	-	-	-	183,400	-	-	-	-	183,400
159 - North Loop Trail - New trail	-	-	-	-	-	-	-	-	-	96,600	96,600
706 - North Creek Trail - New trail	-	-	-	-	89,100	-	-	-	-	-	89,100
915 - Tractor - To replace Farm	-	-	-	76,500	-	-	-	-	-	-	76,500
934 - Station Meadows West Playground - Playground Equipment	135,000	-	-	-	-	-	-	-	-	-	135,000
935 - South Community Park - Playground Equipment	-	135,000	-	-	-	-	-	-	-	-	135,000
Total 410408 - DC - OUTDOOR REC	135,000	135,000	16,800	76,500	89,100	273,900	62,900	30,200	-	156,300	975,700

Capital Object Summary - 10 Years

Budget Year 2021
 Report Group Object Category
 Stage All
 Function or Department All
 Object Category or Object All
 Asset Category or Asset Type All
 Fund Category or Fund All

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
410409 - DC - LIBRARY											279,000
776 - Addition to Printed Collection - Smithville Library Branch	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	129,000
779 - Addition to Printed Collection - Caistorville Library Branch	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	68,000
780 - Addition to Printed Collection - Wellandport Library Branch	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	82,000
Total 410409 - DC - LIBRARY	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	27,900	279,000
410410 - DC - 5% IN LIEU OF PARKLND											30,000
934 - Station Meadows West Playground - Playground Equipment	15,000	-	-	-	-	-	-	-	-	-	15,000
935 - South Community Park - Playground Equipment	-	15,000	-	-	-	-	-	-	-	-	15,000
Total 410410 - DC - 5% IN LIEU OF PARKLND	15,000	15,000	-	-	-	-	-	-	-	-	30,000
Total User Charges	878,000	1,423,600	1,307,900	10,293,400	437,900	1,263,900	2,168,200	916,500	89,400	301,500	19,080,300
Total Funding Source	6,016,500	7,957,100	6,278,850	21,108,900	6,408,400	6,353,400	8,696,940	6,419,870	3,685,250	3,175,790	76,101,000

Project Summary

1014 - Beaver Creek Crescent - Mill & Pave - Full Length

Project Number	1014	Title	Beaver Creek Crescent - Mill & Pave - Full Length	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Mill and hot mix, and base repairs of the entire length of Beaver Creek Cres.				
Justification	This street was identified in the 2019 Roads Needs study to complete a minor rehab in 2020 to extend the street's life cycle. It is also in close proximity to Fieldstone Dr which is budgeted to be completed in 2021. This will result in lower tender unit rates.				
Strategic Plan	Strong Transportation Connections				
Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1014 - Beaver Creek Crescent - Mill & Pave - Full Length: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
415102 - GAS TAX	70,000	-	-	-	-	-	-	-	-	-
Total Funding Source	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	70,000	-	-	-	-	-	-	-	-	-
Total Expenditure	70,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1015 - Fieldstone Drive - Mill & Pave From: RR 63 To: Beaver creek Crescent

Project Number	1015	Title	Fieldstone Drive - Mill & Pave From: RR 63 To: Beaver creek Crescent	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Mill and hot mix, and base repairs of the entire length of Fieldstone Drive from RR63 to Beaver creek.				
Justification	This street was identified in the 2019 Roads Needs study to complete a minor rehab in 2020 to extend the streets lifecycle. It is also in close proximity to Beaver creek Cres which is budgeted to be completed in 2021. This will result in lower tender unit rates.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1015 - Fieldstone Drive - Mill & Pave From: RR 63 To: Beaver creek Crescent: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
415102 - GAS TAX	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1018 - Concession Road 5 - Hard Surfacing (DST) Gravel Road - From: Abingdon Rd To: Westbrook Rd

Project Number	1018	Title	Concession Road 5 - Hard Surfacing (DST) Gravel Road - From: Abingdon Rd To: Westbrook Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Double surface treatment (hard surfacing) of the existing gravel road, including culvert replacements, and drainage improvements if required.				
Justification	A detailed analysis and review was included in the 2019 Roads Needs Study to determine which gravel roads would be good candidates for hard topping, should the Township wish to commence these improvements to our rural gravel roadways. In the 2019 Roads Needs Study, Concession 5 was identified as a priority candidate for hard surfacing from its current gravel surface.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1018 - Concession Road 5 - Hard Surfacing (DST) Gravel Road - From: Abingdon Rd To: Westbrook Rd: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
440004 - PROCEEDS DEBENTURE	630,000	-	-	-	-	-	-	-	-	-
Total Funding Source	630,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	630,000	-	-	-	-	-	-	-	-	-
Total Expenditure	630,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1019 - SGR 10 Base Repairs & SST - From: Range Rd 1 To: RR 20

Project Number	1019	Title	SGR 10 Base Repairs & SST - From: Range Rd 1 To: RR 20	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Work includes base repairs, culvert replacements, 65mm RAP road edging, and single surface treatment.				
Justification	This section of SGR 10 was identified in the 2019 Roads Needs study for a minor rehab in 2020. The road has some base failures causing ponding issues, and requires constant maintenance.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1019 - SGR 10 Base Repairs & SST - From: Range Rd 1 To: RR 20: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
415102 - GAS TAX	100,000	-	-	-	-	-	-	-	-	-
Total Funding Source	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	100,000	-	-	-	-	-	-	-	-	-
Total Expenditure	100,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1020 - Elcho Rd: Base Repairs & SST - From: Gee Rd To: Heaslip Rd

Project Number	1020	Title	Elcho Rd: Base Repairs & SST - From: Gee Rd To: Heaslip Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Complete base repairs, culvert replacements, 65mm RAP road edging, and single surface treatment.				
Justification	This section of Elcho Rd was identified in the 2019 Roads Needs study for a minor rehab in 2020. It is also in close proximity to another section of Elcho Rd, budgeted for 2021. This will result in lower tender unit rates.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1020 - Elcho Rd: Base Repairs & SST - From: Gee Rd To: Heaslip Rd: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
415102 - GAS TAX	180,000	-	-	-	-	-	-	-	-	-
Total Funding Source	180,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	180,000	-	-	-	-	-	-	-	-	-
Total Expenditure	180,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1036 - St. Ann's Road Reconstruction - Sidewalk Portion

Project Number	1036	Title	St. Ann's Road Reconstruction - Sidewalk Portion	Lock Status	Unlocked
Asset Type	Sidewalk	Department	Traffic Operations & Roadside Maintenance		
Start Date	2021-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Sidewalk replacement as part of the St. Ann's Rd Reconstruction project. This funding allocation is for professional fees to undertake the EA Study and preliminary design. Construction funding and timing is included in further budget years.				
Justification	The current sidewalk is substandard and some areas do not meet the OADA requirements, and a liability. Including this upgrade as part of the St. Ann's Rd reconstruction project will be more economical due to economy of scales. Township is only responsible for 16.67% the cost of this work of this rehab work, with remainder being funded from both Provincial and Federal levels.				
Strategic Plan Theme	Strong Transportation Connections Community Health and Safety				

Scenario Details

Budget Year	2021	Name	1036 - St. Ann's Road Reconstruction - Sidewalk Portion: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
415201 - PROVINCIAL GRANTS	12,450	-	-	141,100	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	2,550	-	-	28,900	-	-	-	-	-	-
Total Funding Source	15,000	-	-	170,000	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure									
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	15,000	-	-	170,000	-	-	-	-	-
Total Expenditure	15,000	-	-	170,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-

Project Summary

14 - St. Ann's Bridge Rehab (TWL-ID-B46)

Project Number	14	Title	St. Ann's Bridge Rehab (TWL-ID-B46)	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts		
Start Date	2021-01-01	Completion Date	2024-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Major rehabilitation of the St. Ann's Rd bridge as part of the road reconstruction project. This funding allocation is for professional fees to undertake the EA Process and preliminary design. Further funding is allocated in future budget years for construction.				
Justification	The bridge rehab is part of the bigger road rehab project. Including it in the project should give us better pricing based on economy of scale. Also, the Township is only responsible for 16.67% the cost of this work of this rehab work, with remainder being funded from both Provincial and Federal levels. This major rehab will extend the life on this structure over 25+ years.				
Strategic Plan Theme	Strong Transportation Connections Community Health and Safety				

Scenario Details

Budget Year	2021	Name	14 - St. Ann's Bridge Rehab (TWL-ID-B46): Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	6,500	-	-	81,000	-	-	-	-	-	-
415201 - PROVINCIAL GRANTS	54,100	-	-	674,900	-	-	-	-	-	-
460103 - TSFR FROM BRIDGE	4,400	-	-	54,100	-	-	-	-	-	-
Total Funding Source	65,000	-	-	810,000	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure									
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	65,000	-	-	810,000	-	-	-	-	-
Total Expenditure	65,000	-	-	810,000	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-

Project Summary

214 - Brock St: Road Reconstruction - From: RR 20 To: North End

Project Number	214	Title	Brock St: Road Reconstruction - From: RR 20 To: North End	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Reconstruction of Brock Street as part of the watermain replacement. Work is from Regional Road 20 to the north limit. Road work includes some base repairs, curb and sidewalk spot repairs/replacements, and new asphalt.				
Justification	Brock Street is in poor condition and is identified in the Capital Budget forecast to be reconstructed including the watermain replacement, along with curb and sidewalk replacements, and storm sewer repairs.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	214 - Brock St: Road Reconstruction - From: RR 20 To: North End: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	46,500	-	-	-	-	-	-	-	-	-
415102 - GAS TAX	79,870	-	-	-	-	-	-	-	-	-
415205 - OCIF	272,700	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	65,930	-	-	-	-	-	-	-	-	-
Total Funding Source	465,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630232 - BROCK ST: RECONSTRUCTION - FROM: RR 20 TO: NORTH END	465,000	-	-	-	-	-	-	-	-	-
Total Expenditure	465,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

243 - Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd

Project Number	243	Title	Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd	Lock Status	Unlocked
Asset Type	Surface Treatment	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Complete base repairs, culvert replacements, and double surface treatment.				
Justification	This section of Elcho Rd was identified in the 2019 Roads Needs study for a minor rehab in 2021. It is also in close proximity to another section of Elcho Rd, budgeted for 2021. This will result in lower tender unit rates.				
Strategic Plan Theme	Strong Transportation Connections Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	243 - Elcho Rd: Base Repairs & DST - From: Baldwin Rd To: Krick Rd: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	40,000	-	-	-	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	360,000	-	-	-	-	-	-	-	-	-
Total Funding Source	400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630229 - ELCHO RD: PULVERIZE & PAVE - FROM: BALDWIN RD TO: KRICK RD	400,000	-	-	-	-	-	-	-	-	-
Total Expenditure	400,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

290 - Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m

Project Number	290	Title	Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m	Lock Status	Unlocked
Asset Type	Sidewalk	Department	Traffic Operations & Roadside Maintenance	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Included as part of the Brock Street Reconstruction project with road and watermain. Work involves the partial replacement of the concrete sidewalk on the east side of Brock St..				
Justification	The sidewalk is in poor condition and presents as a liability.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	290 - Brock St Sidewalk (East side) - From: RR 20 To: North End - 375m: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	18,600	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	41,400	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000									
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
630522 - BROCK ST (EAST SIDE) - FROM: RR 20 TO: NORTH END	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

40 - Guard Rail Replacement - Various

Project Number	40	Title	Guard Rail Replacement - Various	Lock Status	Unlocked
Asset Type	Bridge	Department	Bridges & Culverts	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This is an on-going bridge maintenance project for repair and replacement of required guiderails on bridges.				
Justification	Recommendation for guiderail improvements are from the Township's biennial bridge and major culvert inspections.				
Strategic Plan Theme	Strong Transportation Connections				

Scenario Details

Budget Year	2021	Name	40 - Guard Rail Replacement - Various: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460103 - TSFR FROM BRIDGE	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Funding Source	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000
Percent Increase		(25.00%)	41.67%	(5.88%)	(37.50%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630800 - BRIDGE- GUIDRAILS	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Expenditure	160,000	120,000	170,000	160,000	100,000	100,000	100,000	100,000	100,000	100,000
Percent Increase		(25.00%)	41.67%	(5.88%)	(37.50%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

713 - Signs - New & Replacment

Project Number	713	Title	Signs - New & Replacment	Lock Status	Unlocked
Asset Type	Signs	Department	Traffic Operations & Roadside Maintenance	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Road signs throughout the Municipality				
Justification	Road signs are regulated and need to be changed on a regular basis. This budget allows the municipality to meet regulatory compliance.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	713 - Signs - New & Replacment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-
Total Funding Source	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-
Percent Increase		3.13%	3.03%	2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	(100.00%)
Expenditure										
630001 - ROAD SIGNS	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-
Total Expenditure	16,000	16,500	17,000	17,500	18,000	18,500	19,000	20,000	20,500	-
Percent Increase		3.13%	3.03%	2.94%	2.86%	2.78%	2.70%	5.26%	2.50%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20

Project Number	976	Title	St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20	Lock Status	Unlocked
Asset Type	Hot Mix	Department	Roads Paved and Unpaved	Year Identified	2020
Start Date	2021-01-01	Completion Date	2024-12-31		
Manager		Partner			

Description The project will involve full road reconstruction with new asphalt and granular pavement structure, addition of curb and gutter system with new catch basins and proper ditching for drainage, installation of driveway culverts to accommodate the road widening and drainage ditching, new concrete sidewalk, some improvements to the railway crossing, and relocation of utilities to accommodate a wider roadway. This funding allocation is for professional services to undertake the EA process and preliminary design. Funding is allocated in future years for construction.

Justification A section of the St. Ann's Rd between Sixteen and Twenty Mile is substandard in width. Also the current cross section is semi-rural and should be converted to semi-urban for drainage purposes in the populated area. The south section from Sixteen to RR20 has been identified in the 2019 Roads Needs Study as requiring a reconstruction due to it's high maintenance requirements. The Township is only responsible for 16.67% the cost of this work of this rehab work, with remainder being funded from both Provincial and Federal levels.

Strategic Plan Theme Strong Transportation Connections
Community Health and Safety

Scenario Details

Budget Year	2021	Name	976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd To: RR 20: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	30,000	62,500	-	240,000	-	-	-	-	-	-
415201 - PROVINCIAL GRANTS	249,000	518,750	-	1,992,000	-	-	-	-	-	-
440004 - PROCEEDS DEBENTURE	-	-	-	168,000	-	-	-	-	-	-

Project Summary

460105 - TSFR FROM CAPITAL	21,000	43,750	-	-	-	-	-	-	-	-
Total Funding Source	300,000	625,000	-	2,400,000	-	-	-	-	-	-
Percent Increase		108.33%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	-	125,000	-	-	-	-	-	-	-	-
630240 - ST.ANNS ROAD - DESIGN & RECONSTRUCTION	300,000	500,000	-	2,400,000	-	-	-	-	-	-
Total Expenditure	300,000	625,000	-	2,400,000	-	-	-	-	-	-
Percent Increase		108.33%	(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1008 - Brock St: Storm Sewer Repairs - From: RR 20 To: North End

Project Number	1008	Title	Brock St: Storm Sewer Repairs - From: RR 20 To: North End	Lock Status	Unlocked
Asset Type	Storm Sewer	Department	Storm Sewer	Year Identified	2021
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Included as part of the Brock Street Reconstruction project with road and watermain. Work involves the partial replacement of storm sewers and manholes identified to be in poor condition.				
Justification	Some sections of storm sewer are no longer structurally sound and need to be replaced prior to reconstructing the street.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1008 - Brock St: Storm Sewer Repairs - From: RR 20 To: North End: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	185,000	-	-	-	-	-	-	-	-	-
Total Funding Source	185,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	185,000	-	-	-	-	-	-	-	-	-
Total Expenditure	185,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

331 - Brock St - Watermain From: RR 20 To: North End

Project Number	331	Title	Brock St - Watermain From: RR 20 To: North End	Lock Status	Unlocked
Asset Type	Water Main	Department	Water		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Complete replacement of the existing watermain from RR20 to the north end.				
Justification	The existing watermain has reached the end of its lifecycle and needs to be replaced.				
Strategic Plan	Community Health and Safety				
Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	331 - Brock St - Watermain From: RR 20 To: North End: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460124 - TSFR FROM WATER	300,000	-	-	-	-	-	-	-	-	-
Total Funding Source	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
635107 - BROCK ST - FROM: RR 20 TO: NORTH END	300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

420 - Water Meter Replacement Program

Project Number	420	Title	Water Meter Replacement Program	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Water meters for replacing old meters.				
Justification	As water meters get older, their accuracy diminishes. Newer meters have radio technology, which allows them to be read remotely. Older meters do not have radio technology and must be read manually.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	420 - Water Meter Replacement Program: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460124 - TSFR FROM WATER	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
Total Funding Source	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
635202 - WATER METERS-REPLACEMENT	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
Total Expenditure	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

743 - Water Meters - New Installation

Project Number	743	Title	Water Meters - New Installation	Lock Status	Unlocked
Asset Type	Water Meters	Department	Water	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Water meters for new properties.				
Justification	As new properties are built, they require a water meter. This budget is used to purchase the required meters.				
Strategic Plan	Strategic, Responsible Growth				
Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	743 - Water Meters - New Installation: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460124 - TSFR FROM WATER	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-
Total Funding Source	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-
Percent Increase		3.05%	2.96%	2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	(100.00%)
Expenditure										
635201 - WATER METERS-NEW	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-
Total Expenditure	32,800	33,800	34,800	35,800	36,900	38,000	39,100	40,200	41,000	-
Percent Increase		3.05%	2.96%	2.87%	3.07%	2.98%	2.89%	2.81%	1.99%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

2021 EQUIPMENT DETAIL

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Project Summary

1004 - Non Network Replacement Computers - Library Branches

Project Number	1004	Title	Non Network Replacement Computers - Library Branches	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Libraries	Year Identified	2021
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Regular computer/hardware replacement of non-networked resources				
Justification	Replace IT resources utilized by the public on a regular basis for efficiency and effective operation				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	1004 - Non Network Replacement Computers - Library Branches: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460115 - TSFR FROM LIBRARY	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600
Total Funding Source	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600
Percent Increase		26.85%	2.19%	50.00%	(80.48%)	197.56%	37.70%	(44.05%)	29.79%	24.59%
Expenditure										
620106 - IT HARDWARE POOL	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600
Total Expenditure	5,400	6,850	7,000	10,500	2,050	6,100	8,400	4,700	6,100	7,600
Percent Increase		26.85%	2.19%	50.00%	(80.48%)	197.56%	37.70%	(44.05%)	29.79%	24.59%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1037 - Water Tank for Road Operations

Project Number	1037	Title	Water Tank for Road Operations	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Traffic Operations & Roadside Maintenance	Year Identified	2021
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Removable water tank for the back of a dump truck used to add water to granular roads when stone is added to the roadway.				
Justification	The roads department needs a water tank to assist in the application of granular to keep the stone roads in acceptable condition. It is more cost effective to perform this function ourselves than it is to hire a water truck.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1037 - Water Tank for Road Operations: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1038 - Shoring Box

Project Number	1038	Title	Shoring Box	Lock Status	Unlocked
Asset Type	Roads Equipment	Department	Traffic Operations & Roadside Maintenance		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Shoring box for trench excavations.				
Justification	The Township currently does not own a shoring box and have to rent one. Shore box rentals are sometimes difficult to locate during emergency situations.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1038 - Shoring Box: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	15,000	-	-	-	-	-	-	-	-	-
Total Expenditure	15,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1050 - Town Hall IT Requirements Renovation

Project Number	1050	Title	Town Hall IT Requirements Renovation	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Management		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Equipment required for two meeting rooms, several workstations including phones, computers and multi-media equipment. Network and meeting room wiring also included in this project.				
Justification	Renovations require implementation of multi-media rooms and offices including computers, phones, and wiring to support Council/staff meeting space .				
Strategic Plan Theme	Strategic Responsible Growth				

Scenario Details

Budget Year	2021	Name	1050 - Town Hall IT Requirements Renovation: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460104 - TSFR FROM BUILDING	33,000	-	-	-	-	-	-	-	-	-
Total Funding Source	33,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620106 - IT HARDWARE POOL	33,000	-	-	-	-	-	-	-	-	-
Total Expenditure	33,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

138 - Miscellaneous Recreation Equipment

Project Number	138	Title	Miscellaneous Recreation Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Parks	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Miscellaneous recreation equipment to be purchased for the Parks & Recreation department.				
Justification	The Recreation department has an annual capital allocation to purchase small equipment needed for the department. String trimmers, push mowers, chainsaws and other small equipment is purchased through this budget.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	138 - Miscellaneous Recreation Equipment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500
Total Funding Source	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500
Percent Increase		7.14%	6.67%	6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%
Expenditure										
620103 - SMALL EQUIP POOL	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500
Total Expenditure	7,000	7,500	8,000	8,500	8,500	9,000	8,000	9,000	9,000	9,500
Percent Increase		7.14%	6.67%	6.25%	0.00%	5.88%	(11.11%)	12.50%	0.00%	5.56%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

237 - Miscellaneous Road Equipment

Project Number	237	Title	Miscellaneous Road Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Transportation Services-General	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Various equipment purchased for use in Roads Operations.				
Justification	This budget is used to purchase small equipment required throughout the year. Items such as chainsaws, weed eaters, trimmers, power brushes and other miscellaneous equipment.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	237 - Miscellaneous Road Equipment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-
Total Funding Source	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
620103 - SMALL EQUIP POOL	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-
Total Expenditure	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

56 - Bunker Gear

Project Number	56	Title	Bunker Gear	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date		Completion Date		Year Identified	2020
Manager		Partner			
Regions					
Description	Replace 10 sets a year - bunker gear reaching end of life.				
Justification	Bunker gear wears out in approximately 5 years. The protection of the firefighter is reduced as the equipment ages to the point that at 5 years it is generally recognized that it needs to be replaced. We have 47 bunker suits. At 10 suits per year at a cost of \$2,000 per suit, this will allow 10 sets to be replaced annually.				
Strategic Plan Theme	Efficient, Fiscally Responsibility Operations				

Scenario Details

Budget Year	2021	Name	56 - Bunker Gear: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460111 - TSFR FROM FIRE	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-
Total Funding Source	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-
Percent Increase		0.00%	5.00%	0.00%	4.76%	0.00%	4.55%	0.00%	0.00%	(100.00%)
Expenditure										
620105 - BUNKER GEAR	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-
Total Expenditure	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000	-
Percent Increase		0.00%	5.00%	0.00%	4.76%	0.00%	4.55%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

564 - Replacement Computers - Corporate Services

Project Number	564	Title	Replacement Computers - Corporate Services	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Management	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Each year, IT hardware is replaced based on asset age and condition.				
Justification	Once IT hardware has reached its end of life and warranty period, it requires replacement.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	564 - Replacement Computers - Corporate Services: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	-	-	-	-	-	-	68,100	18,500	20,000	20,000
460123 - TSFR FROM TECHNOLOGY	20,000	16,100	56,500	16,900	37,300	17,700	-	-	-	-
Total Funding Source	20,000	16,100	56,500	16,900	37,300	17,700	68,100	18,500	20,000	20,000
Percent Increase		(19.50%)	250.93%	(70.09%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	20,000	16,100	56,500	16,900	37,300	17,700	68,100	18,500	20,000	20,000
Total Expenditure	20,000	16,100	56,500	16,900	37,300	17,700	68,100	18,500	20,000	20,000
Percent Increase		(19.50%)	250.93%	(70.09%)	120.71%	(52.55%)	284.75%	(72.83%)	8.11%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

573 - Network Hardware - Corporate Management

Project Number	573	Title	Network Hardware - Corporate Management	Lock Status	Unlocked
Asset Type	Pooled IT Hardware	Department	Corporate Management		
Start Date	2021-01-01	Completion Date	2021-01-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Annual budget to address unexpected equipment failure. Also includes replacement of end of life equipment and purchase of new assets.				
Justification	Network hardware is the backbone of all information technology within the Township. These assets provide the platform from which many applications are hosted and where data is stored. Failure of this equipment would result in an inability to use software and would impede service delivery.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	573 - Network Hardware - Corporate Management: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source 460123 - TSFR FROM TECHNOLOGY	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000
Total Funding Source	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000
Percent Increase		(83.33%)	0.00%	0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620106 - IT HARDWARE POOL	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000
Total Expenditure	60,000	10,000	10,000	10,000	15,000	15,000	20,000	20,000	20,000	20,000
Percent Increase		(83.33%)	0.00%	0.00%	50.00%	0.00%	33.33%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

580 - Extrication Equipment

Project Number	580	Title	Extrication Equipment	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Extrication equipment replacement based on end of life and condition.				
Justification	West lincoln Fire applied to Trans Canada Pipelines for grant funding for 2 sets of extrication edraulic cutters in the amount of \$25,000. We have received a \$10,000 in grant funding towards the total amount of \$25,000 With the \$10,000 grant funding and \$7000.00 from development charges and \$9000.00 from Fire reserve fire purchased 2 sets of edraulic cutters. In the 10 year capital budget there was \$80,000 scheduled in 2021 for 2 full sets of cutters, spreaders and rams for both station. This amount was decreased by 26,000.00 by purchasing the 2 sets of edraulics cutters in 2019. the remaining extrication equipment is at end of life and needs to be replace.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	580 - Extrication Equipment: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410403 - DC - PROTECTION	54,000	-	-	-	-	-	-	-	-	-
Total Funding Source	54,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620117 - EXTRACATION EQUIPMENT - NEW	54,000	-	-	-	-	-	-	-	-	-
Total Expenditure	54,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

581 - Equipment & Gear for 6 Additional Firefighters

Project Number	581	Title	Equipment & Gear for 6 Additional Firefighters	Lock Status	Unlocked
Asset Type	Fire Gear	Department	Fire		
Start Date	2021-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	To outfit the six new firefighters with gear and equipment.				
Justification	It was recommended in the 2016 Fire master plan to increase Station #2 by adding 4 firefighters to its complement to help with response times and with the increase in the growth of the Municipality. Staff are recommending adding 6 firefighters to the Station #1 complement to help with with the daytime responses that we have recognized as being short staffed during daytime hours. With this capital project being growth related, it is 100% funded by development charge funding and will not effect the tax levy. The 2022 budget includes the purchase of an additional four units to meet the needs of the anticipated 2022 hiring of 4 additional fire-fighters.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	581 - Equipment & Gear for 6 Additional Firefighters: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410403 - DC - PROTECTION	81,800	54,500	-	-	-	-	-	-	-	-
Total Funding Source	81,800	54,500	-	-	-	-	-	-	-	-
Percent Increase		(33.37%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620118 - EQUIPMENT & GEAR FOR ADDITIONAL FIREFIGHTERS	81,800	54,500	-	-	-	-	-	-	-	-
Total Expenditure	81,800	54,500	-	-	-	-	-	-	-	-
Percent Increase		(33.37%)	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

587 - Maker Equipment - 3D Printer, Vinyl Cutter

Project Number	587	Title	Maker Equipment - 3D Printer, Vinyl Cutter	Lock Status	Unlocked
Asset Type	Library Equipment	Department	Libraries		
Start Date	2021-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	3D printer and filament, tool lending library, domestic tool lending library, musical instruments, Oculus VR set and resources, Cricut and supplies, STEAM exploration kits.				
Justification	Maker equipment gives library users the chance to use equipment such as 3D printers, vinyl cutters, building kits, robotics, sewing machines, tools and computers to help develop STEAM (science, technology, engineering, art, math) skills.				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	587 - Maker Equipment - 3D Printer, Vinyl Cutter: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460115 - TSFR FROM LIBRARY	12,500	12,500	-	-	-	-	-	-	-	-
Total Funding Source	12,500	12,500	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620120 - MAKER EQUIPMENT	12,500	12,500	-	-	-	-	-	-	-	-
Total Expenditure	12,500	12,500	-	-	-	-	-	-	-	-
Percent Increase		0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

723 - Miscellaneous Water Equipment

Project Number	723	Title	Miscellaneous Water Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Water	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Various equipment used for the Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the water department. Equipment includes pumps, hoses, main repair tools, etc.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	723 - Miscellaneous Water Equipment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460124 - TSFR FROM WATER	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

733 - Miscellaneous Wastewater Equipment

Project Number	733	Title	Miscellaneous Wastewater Equipment	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Wastewater	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Various equipment used for the Waste Water department.				
Justification	This budget is used to purchase small equipment required throughout the year for the sewer department. Equipment includes pumps, hoses, drain clearing equipment, etc.				
Strategic Plan	Efficient, Fiscally Responsible Operations				
Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	733 - Miscellaneous Wastewater Equipment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460119 - TSFR FROM SEWERS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Total Funding Source	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Expenditure										
620103 - SMALL EQUIP POOL	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Total Expenditure	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(100.00%)
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

775 - Addition to Audio Visual Collection - All Library Branches

Project Number	775	Title	Addition to Audio Visual Collection - All Library Branches	Lock Status	Unlocked
Asset Type	Audio Books and DVDs	Department	Libraries	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Electronic materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	775 - Addition to Audio Visual Collection - All Library Branches: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460115 - TSFR FROM LIBRARY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Funding Source	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620101 - AUDIO BOOKS AND DVDS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

776 - Addition to Printed Collection - Smithville Library Branch

Project Number	776	Title	Addition to Printed Collection - Smithville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	776 - Addition to Printed Collection - Smithville Library Branch: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410409 - DC - LIBRARY	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
460115 - TSFR FROM LIBRARY	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Funding Source	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Expenditure	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

779 - Addition to Printed Collection - Caistorville Library Branch

Project Number	779	Title	Addition to Printed Collection - Caistorville Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	779 - Addition to Printed Collection - Caistorville Library Branch: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410409 - DC - LIBRARY	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800
460115 - TSFR FROM LIBRARY	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Total Funding Source	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Total Expenditure	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

780 - Addition to Printed Collection - Wellandport Library Branch

Project Number	780	Title	Addition to Printed Collection - Wellandport Library Branch	Lock Status	Unlocked
Asset Type	Books Printed	Department	Libraries	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Printed materials				
Justification	Needed to maintain our current collection				
Strategic Plan Theme	Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	780 - Addition to Printed Collection - Wellandport Library Branch: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410409 - DC - LIBRARY	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200	8,200
460115 - TSFR FROM LIBRARY	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Total Funding Source	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
620102 - BOOKS PRINTED	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Percent Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

833 - Miscellaneous Corporate Management Equipment and Furniture

Project Number	833	Title	Miscellaneous Corporate Management Equipment and Furniture	Lock Status	Unlocked
Asset Type	Pooled Equipment	Department	Corporate Management	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	This budget is for miscellaneous small equipment or furniture, both new and replacement, for the Township building.				
Justification	Funds need to be allocated each year to ensure that assets are in good order.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	833 - Miscellaneous Corporate Management Equipment and Furniture: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000
Total Funding Source	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000
Percent Increase		12.50%	11.11%	10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%
Expenditure										
620103 - SMALL EQUIP POOL	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000
Total Expenditure	4,000	4,500	5,000	5,500	5,500	6,000	7,000	7,000	8,000	8,000
Percent Increase		12.50%	11.11%	10.00%	0.00%	9.09%	16.67%	0.00%	14.29%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

86 - Thermo Imaging Camera (2)

Project Number	86	Title	Thermo Imaging Camera (2)	Lock Status	Unlocked
Asset Type	Fire Equipment	Department	Fire		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement based on age and end of life				
Justification	The 2 Thermo Imaging cameras are reaching end of life and with the age of them they need to be replaced.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	86 - Thermo Imaging Camera (2): Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460111 - TSFR FROM FIRE	30,000	-	-	-	-	-	-	-	-	-
Total Funding Source	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620110 - THERMO IMAGING CAMERA	30,000	-	-	-	-	-	-	-	-	-
Total Expenditure	30,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

184 - Replacement of Tanker #2

Project Number	184	Title	Replacement of Tanker #2	Lock Status	Unlocked
Asset Type	Fire Tanker	Department	Fire		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replacement of Tanker #2 which is 26 years old and has reached the end of its useful life.				
Justification	Fire Equipment is replaced based on age and condition. In addition, based on this particular asset, if it is not replaced it will no longer be recognized by the Ontario Fire Marshalls Office or the Fire Underwriters. Additional concerns include: 1) deterioration of the tank and cab due to rusting and the age of the apparatus and small leakage of the tank which has been addressed a number of times. 2) Availability of parts is becoming more of a concern and the potential for increased downtime due to sourcing is very real. 3) Testing and rating is not recognized in vehicles over 20 years and thus our Tanker cannot be used to evaluate the flow test capabilities and Tanker Shuttle accreditation of the department for Fire Underwriter Survey accreditation.				
Strategic Plan Theme	Community Health & Safety				

Scenario Details

Budget Year	2021	Name	184 - Replacement of Tanker #2: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460111 - TSFR FROM FIRE	450,000	-	-	-	-	-	-	-	-	-
Total Funding Source	450,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625024 - NEW TANKER	450,000	-	-	-	-	-	-	-	-	-
Total Expenditure	450,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

233 - Backhoe - To Replace 2009 John Deere

Project Number	233	Title	Backhoe - To Replace 2009 John Deere	Lock Status	Unlocked
Asset Type	Backhoe	Department	Transportation Services-General	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	One of two Backhoes used for Roads Operations.				
Justification	The 2009 Backhoe has reached its useful life expectancy and is experiencing a high rate of break downs. It is more beneficial to replace an aging Backhoe, to ensure efficiencies and reliability. This is an integral part of the municipal fleet.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	233 - Backhoe - To Replace 2009 John Deere: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	180,000	-	-	-	-	-	-	-	-	-
Total Funding Source	180,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625019 - BACKHOE	180,000	-	-	-	-	-	-	-	-	-
Total Expenditure	180,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

236 - Pickup Truck 16 - To replace 2011 Ford 4x4

Project Number	236	Title	Pickup Truck 16 - To replace 2011 Ford 4x4	Lock Status	Unlocked
Asset Type	Pickup Truck	Department	Transportation Services-General		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	3/4 Ton Pick Up truck used by Roads and Parks				
Justification	Economic Life Cycle curve analysis shows that Trucks are most efficiently replaced at the 10 year mark, even earlier if there are other factors like using a truck for salt applications or excessive use. Staff has determined that for our Municipality, 10 years is the optimal time for vehicles to be replaced in our Fleet.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	236 - Pickup Truck 16 - To replace 2011 Ford 4x4: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625003 - PICKUP TRUCK	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

255 - Tandem Truck and Plow Unit - To replace Truck 34 2010 International

Project Number	255	Title	Tandem Truck and Plow Unit - To replace Truck 34 2010 International	Lock Status	Unlocked
Asset Type	Tandem	Department	Transportation Services-General	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Tandem Dump Truck with Plow Unit.				
Justification	Economic Life Cycle curve analysis shows that Trucks are most efficiently replaced at the 10 year mark, even earlier if there are other factors like using a truck for salt applications or excessive use. Staff has determined that for our Municipality, 10 years is the optimal time for vehicles to be replaced in our Fleet.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	255 - Tandem Truck and Plow Unit - To replace Truck 34 2010 International: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	315,000	-	-	-	-	-	-	-	-	-
Total Funding Source	315,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625005 - TANDEM	315,000	-	-	-	-	-	-	-	-	-
Total Expenditure	315,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

265 - Tandem Truck and Plow Unit - To replace Tr 35 2012 International

Project Number	265	Title	Tandem Truck and Plow Unit - To replace Tr 35 2012 International	Lock Status	Unlocked
Asset Type	Tandem	Department	Transportation Services-General	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Tandem Dump Truck with Plow Unit.				
Justification	Economic Life Cycle curve analysis shows that Trucks are most efficiently replaced at the 10 year mark, even earlier if there are other factors like using a truck for salt applications or excessive use. Staff has determined that for our Municipality, 10 years is the optimal time for vehicles to be replaced in our Fleet. This truck purchase was moved up from 2023 to 2021 because the current delivery time for a truck is 24+ months. A truck ordered now would not be delivered until mid to late 2023. Trucks are not invoiced until delivery is made. A report was brought to Public Works Committee on February 16, 2021 to explain this strategic planning.				
Strategic Plan Theme	Efficient, fiscally responsible operations.				

Scenario Details

Budget Year	2021	Name	265 - Tandem Truck and Plow Unit - To replace Tr 35 2012 International: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	320,000	-	-	-	-	-	-	-	-	-
Total Funding Source	320,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625005 - TANDEM	320,000	-	-	-	-	-	-	-	-	-
Total Expenditure	320,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

608 - Single Axle Truck and Plow Unit - Addition to Fleet

Project Number	608	Title	Single Axle Truck and Plow Unit - Addition to Fleet	Lock Status	Unlocked
Asset Type	Tandem	Department	Transportation Services-General		
Start Date	2022-01-01	Completion Date	2022-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Single Axle Truck with Plow.				
Justification	Currently one truck plows all streets within Smithville. As Smithville has grown, it has been increasingly difficult to plow the streets within the time frame set out in the Ontario Regulation for Minimum Maintenance Standards. An average snow storm takes over 8 hours to clear the streets within Smithville. Another truck is necessary to minimize risk, liability and perform at a reasonable level of service. A new truck purchase was added to the DC charges. This new truck will allow staff to cut the service time in half. This truck purchase was moved up from 2022 to 2021 because the current delivery time for a truck is 24+ months. A truck ordered now would not be delivered until mid to late 2023. Trucks are not invoiced until delivery is made. A report was brought to Public Works Committee on February 16, 2021 to explain this strategic planning.				
Strategic Plan Theme	Efficient, fiscally responsible operations.				

Scenario Details

Budget Year	2021	Name	608 - Single Axle Truck and Plow Unit - Addition to Fleet: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410404 - DC - ROADS	300,000	-	-	-	-	-	-	-	-	-
Total Funding Source	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
625005 - TANDEM	300,000	-	-	-	-	-	-	-	-	-
Total Expenditure	300,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

973 - JD 4x4 Lawnmower - To Replace 2010 John Deere

Project Number	973	Title	JD 4x4 Lawnmower - To Replace 2010 John Deere	Lock Status	Unlocked
Asset Type	Tractor	Department	Parks		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	This is a small 4 wheel drive lawnmower used daily for cutting parks and green spaces.				
Justification	This is a replacement for the existing 4 wheel drive lawnmower currently in the fleet. This was placed on the equipment replacement list because of age and condition.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	973 - JD 4x4 Lawnmower - To Replace 2010 John Deere: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460109 - TSFR FROM EQUIPMENT	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
625011 - MOWER	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1012 - Leisureplex Cameras

Project Number	1012	Title	Leisureplex Cameras	Lock Status	Unlocked
Asset Type	Fixtures	Department	Recreation Facilities		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Security cameras for Leisureplex				
Justification	Security cameras are needed at the leisureplex location. We have over \$200,000. of equipment stored there and it is a fairly remote location. Over the last few years we have had extensive damage done to the property and cameras would help alleviate the problem and assist in prosecuting the offenders.				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	1012 - Leisureplex Cameras: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	16,000	-	-	-	-	-	-	-	-	-
Total Funding Source	16,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
620203 - CAMERA	16,000	-	-	-	-	-	-	-	-	-
Total Expenditure	16,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1044 - Leisureplex Ball Diamond Gates

Project Number	1044	Title	Leisureplex Ball Diamond Gates	Lock Status	Unlocked
Asset Type	Fence	Department	Parks		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Leisureplex ball diamond gates are needed to be installed.				
Justification	The two ball diamonds at the Leisureplex facility need gates installed on each diamond. The gates will prevent users from going on the diamonds when closed and prevent vehicles from driving on the diamonds and damaging them.				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2021	Name	1044 - Leisureplex Ball Diamond Gates: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

516 - Murgatroyd Trail - Upgrade

Project Number	516	Title	Murgatroyd Trail - Upgrade	Lock Status	Unlocked
Asset Type	Trails	Department	Parks	Year Identified	2020
Start Date	2023-01-01	Completion Date	2023-12-31		
Manager		Partner			
Regions					
Description	Existing asphalt trail from Canborough Street to Ellis Street				
Justification	The existing trail is currently is poor condition with substandard grades to address accessibility requirements.				
Strategic Plan	Local Attractions				
Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	516 - Murgatroyd Trail - Upgrade: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	12,000	-	80,000	-	-	-	-	-	-	-
Total Funding Source	12,000	-	80,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610035 - MURGATROYD TRAIL - UPGRADE	12,000	-	80,000	-	-	-	-	-	-	-
Total Expenditure	12,000	-	80,000	-	-	-	-	-	-	-
Percent Increase		(100.00%)	100.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

934 - Station Meadows West Playground - Playground Equipment

Project Number	934	Title	Station Meadows West Playground - Playground Equipment	Lock Status	Unlocked
Asset Type	Playground Equipment	Department	Parks	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	New playground equipment for proposed subdivision.				
Justification	Planning and recreation have identified the need for a playground in this new subdivision. The playground will be owned and maintained by the Township				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2021	Name	934 - Station Meadows West Playground - Playground Equipment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410408 - DC - OUTDOOR REC	135,000	-	-	-	-	-	-	-	-	-
410410 - DC - 5% IN LIEU OF PARKLND	15,000	-	-	-	-	-	-	-	-	-
Total Funding Source	150,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
610018 - STATION MEADOWS WEST PLAYGROUND - PLAYGROUND EQUIPMENT	150,000	-	-	-	-	-	-	-	-	-
Total Expenditure	150,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

996 - Parkette Street Furniture

Project Number	996	Title	Parkette Street Furniture	Lock Status	Unlocked
Asset Type	Fixtures	Department	Parks	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	New street furniture for the Smithville parkette (CIBC parking lot area)				
Justification	Now that the Smithville parkette is completed, street furniture is included in this year's budget.				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2021	Name	996 - Parkette Street Furniture: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description	New street furniture for CIBC parking lot parkette				
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
610009 - PARKETTE	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

997 - Caistor Community Park - Ball Diamond LED Lighting

Project Number	997	Title	Caistor Community Park - Ball Diamond LED Lighting	Lock Status	Unlocked
Asset Type	Sports Field	Department	Parks		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Replace poles and lighting at Caistor Community park				
Justification	The poles at the Caistor back ball diamond are becoming unsafe and need replacing. New LED lighting will also be installed. The new LED lights will also reduce electricity costs. The front diamond was done previously.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	997 - Caistor Community Park - Ball Diamond LED Lighting: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	55,000	-	-	-	-	-	-	-	-	-
Total Funding Source	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	55,000	-	-	-	-	-	-	-	-	-
Total Expenditure	55,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1045 - Townhall Furniture

Project Number	1045	Title	Townhall Furniture	Lock Status	Unlocked
Asset Type	Building - Other	Department	Corporate Management		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Townhall furniture includes desks and other furniture components for all offices. Monitor stands and keyboard trays are also included. The furniture has been picked to be similar to the current furniture design in the existing offices.				
Justification	The new office space at town hall will be complete in 2021 and needs to be furnished. Quotes and designs have been obtained and approved by senior management to outfit the new space.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	1045 - Townhall Furniture: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460104 - TSFR FROM BUILDING	80,000	-	-	-	-	-	-	-	-	-
Total Funding Source	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	80,000	-	-	-	-	-	-	-	-	-
Total Expenditure	80,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

69 - Caistor Library - Replace Roof Shingles

Project Number	69	Title	Caistor Library - Replace Roof Shingles	Lock Status	Unlocked
Asset Type	Roof	Department	Libraries	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Replace roof shingles				
Justification	The current roof shingles have reached end of life and new shingles need to be installed to protect the facility				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	69 - Caistor Library - Replace Roof Shingles: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460115 - TSFR FROM LIBRARY	25,000	-	-	-	-	-	-	-	-	-
Total Funding Source	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
615107 - REPLACE ROOF SHINGLES	25,000	-	-	-	-	-	-	-	-	-
Total Expenditure	25,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

994 - Replacement of Townhall Server Room AC Unit #2

Project Number	994	Title	Replacement of Townhall Server Room AC Unit #2	Lock Status	Unlocked
Asset Type	Building - Other	Department	Corporate Management		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Currently there are two AC units in the server room. Over the last couple of years, we have had numerous issues with unit #2 needing constant repairs.				
Justification	The AC units in the server room are crucial to maintaining sever room temperature and need to be operational at all times.				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	994 - Replacement of Townhall Server Room AC Unit #2: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description	Server room AC unit #2				
Comments					
Justification	There are two AC units in the server room. One was replaced in 2020 the second needs to be replaced in 2021 due to constant repairs.				

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
615117 - REPLACE SERVER ROOM AC UNIT #2	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

1049 - Environmental Monitoring Program (John St. Caistorville)

Project Number	1049	Title	Environmental Monitoring Program (John St. Caistorville)	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage	Year Identified	2021
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Monitoring of environmental concerns relating to the nest of former gas tanks at John Street location, Caistorville.				
Justification	The Township of West Lincoln completed site clean up of tanks and main building on John Street in Caistorville. TSSA and MECP require monitoring of environmental concerns relating to the nest of the former gas tanks.				
	Cost estimate is \$20,000 for 2021 to accommodate one-time cost for drilling of 3 more wells.				
	\$5,000 - monitoring and reporting for 4 weeks				
	\$15,000 - drilling and reporting 3 weeks				
Strategic Plan Theme	Community Health and Safety				

Scenario Details

Budget Year	2021	Name	1049 - Environmental Monitoring Program (John St. Caistorville): Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460105 - TSFR FROM CAPITAL	20,000	10,000	10,000	-	-	-	-	-	-	-
Total Funding Source	20,000	10,000	10,000	-	-	-	-	-	-	-
Percent Increase		(50.00%)	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	20,000	10,000	10,000	-	-	-	-	-	-	-
Total Expenditure	20,000	10,000	10,000	-	-	-	-	-	-	-
Percent Increase		(50.00%)	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1053 - Wellandport Park Improvements

Project Number	1053	Title	Wellandport Park Improvements	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Planning & Heritage		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Improvements to Wellandport Park				
Justification	Over the past few years, the Township has been granted funding for tree plantings, a park bench and information signage for the Wellandport Park near the river. These improvements have enhanced the park as a community park and environmentally. The 2021 request will be for another park bench, nature trail works and tree plantings. A funding application will be made to the Niagara Community Foundation for matching funding.				
Strategic Plan Theme	Theme 4 - Local Attractions				

Scenario Details

Budget Year	2021	Name	1053 - Wellandport Park Improvements: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
420401 - DONATIONS	5,000	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	5,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
699999 - CAPITAL OBJECT TO BE ASSIGNED BY FINANCE DEPT	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1054 - Wellandport Mural

Project Number	1054	Title	Wellandport Mural	Lock Status	Unlocked
Asset Type	Operating Study	Department	Planning & Heritage		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			
Regions					
Description	Installation of Mural on wall of Wellandport Community Centre				
Justification	The Heritage Committee is looking to install a mural on the wall of the Wellandport Community Centre displaying historical photographs of Wellandport. This is part of a series of murals that the Heritage Committee is installing across West Lincoln. The approximate cost is \$3000, with half of the proposed funds coming from the Niagara Community Foundation Cultural Grant.				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2021	Name	1054 - Wellandport Mural: Main	Lock Status	Unlocked
Project Status	CAO Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
420401 - DONATIONS	1,500	-	-	-	-	-	-	-	-	-
460105 - TSFR FROM CAPITAL	1,500	-	-	-	-	-	-	-	-	-
Total Funding Source	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	3,000	-	-	-	-	-	-	-	-	-
Total Expenditure	3,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

1060 - Asset Management Plan Implementation

Project Number	1060	Title	Asset Management Plan Implementation	Lock Status	Unlocked
Asset Type	Corporate Study	Department	Corporate Management		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2021
Manager		Partner			

Regions

Description Completion of an Asset Management Plan for the Township's Core Assets: water, wastewater, storm water, road and bridges

Justification The Township embarked on its Asset Management journey in 2019 with the establishment of an Asset Management Policy. The next step involved the review and updating of the Township's asset registry and the collection of condition data for these assets. In 2020, staff worked on establishing risk models and service level metrics. The final step will be the completion of the plan by July 1st, 2021 as outlined in Ontario Regulation 588/2017 made under the Infrastructure for Jobs and Prosperity Act, 2015. This project will be funded using Provincial Modernization Funds transferred to the Township in 2019.

Strategic Plan Theme Efficient, Fiscally Responsible Operations

Scenario Details

Budget Year	2021	Name	1060 - Asset Management Plan Implementation: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460107 - TSFR FROM CONTINGENCY	40,000	-	-	-	-	-	-	-	-	-
Total Funding Source	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	40,000	-	-	-	-	-	-	-	-	-
Total Expenditure	40,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

175 - Economic Development Master Plan - Industrial Park

Project Number	175	Title	Economic Development Master Plan - Industrial Park	Lock Status	Unlocked
Asset Type	Master Plan	Department	Planning & Heritage		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Study be completed to focus our growth and attraction to targeted industrial sectors				
Justification	The Township of West Lincoln, through the Master Community Plan, will be given justification to grow the industrial park/employment park, possibly by 100 plus hectares over the next 25 years. In order to focus our limited tax dollars in the future, staff and Council have previously proposed that a study be completed to focus our growth and attraction to targeted industrial sectors. These might be existing sectors that are represented in our employment base now, or new complimentary sectors so that we can grow strategically and in a targeted fashion to achieve the kind of complete community that we want the West Lincoln employment area to be. A consultant team is required to assist with this work.				
Strategic Plan Theme	Support for Business and Employment Opportunities for Residents Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	175 - Economic Development Master Plan - Industrial Park: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410402 - DC - ADMINISTRATION	27,000	-	-	-	-	-	-	-	-	-
460116 - TSFR FROM PLANNING	33,000	-	-	-	-	-	-	-	-	-
Total Funding Source	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520639 - ECONOMIC DEVELOPMENT MASTER PLAN - INDUSTRIAL PARK	60,000	-	-	-	-	-	-	-	-	-
Total Expenditure	60,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

188 - Official Plan Update

Project Number	188	Title	Official Plan Update	Lock Status	Unlocked
Asset Type	Official Plan	Department	Planning & Heritage		
Start Date	2021-01-01	Completion Date		Year Identified	2020
Manager		Partner			

Description update of Township of West Lincoln Official Plan to align with Regional policy
Justification The Region of Niagara is actively working to completely rewrite their Official Plan from cover to cover. Once they are finished their work, then the Township of West Lincoln will be required to update our official Plan to align with Regional policy. The urban policy review will mostly be completed through the Master Community Plan work while the remaining policy sections will need to be focused on for separate review. Agricultural policy, environmental policy and hamlet development are three key areas that will require policy review, update and/or rewriting to align with Regional review.
 While planning staff are expected to be busy with day to day development work, policy review will require the assistance of a consultant.

Strategic Plan Theme Strategic, Responsible Growth

Scenario Details

Budget Year	2021	Name	188 - Official Plan Update: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410402 - DC - ADMINISTRATION	33,700	-	-	-	-	40,500	-	-	-	-
460116 - TSFR FROM PLANNING	16,300	-	-	-	-	19,500	-	-	-	-
Total Funding Source	50,000	-	-	-	-	60,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520623 - ASSESSMENT STUDY	50,000	-	-	-	-	60,000	-	-	-	-
Total Expenditure	50,000	-	-	-	-	60,000	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	100.00%	(100.00%)	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

500 - Inflow & Infiltration Reduction Program - Remedial Works

Project Number	500	Title	Inflow & Infiltration Reduction Program - Remedial Works	Lock Status	Unlocked
Asset Type	Operating Program	Department	Wastewater	Year Identified	2020
Start Date		Completion Date			
Manager		Partner			
Regions					
Description	Study and Plan to reduce Inflow and Infiltration within the Sewer system. This is a multi-year program.				
Justification	This would be year 2 of a multi-year program to reduce the affects of Inflow and Infiltration. Our growth demands are currently exceeding our sewer capacities. This program is one part of a Strategic Plan to help aid in the growth of our municipality in a cost effective manner.				
Strategic Plan Theme	Strategic, Responsible Growth Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	500 - Inflow & Infiltration Reduction Program - Remedial Works: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
410405 - DC - WW	62,000	62,000	31,000	-	-	-	-	-	-	-
460119 - TSFR FROM SEWERS	138,000	138,000	169,000	200,000	200,000	-	-	-	-	-
Total Funding Source	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520652 - INFLOW & INFILTRATION REDUCTION PROGRAM - REMEDIAL PROPERTY DISCONNECTION WORKS	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-
Total Expenditure	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-
Percent Increase		0.00%	0.00%	0.00%	0.00%	(100.00%)	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

903 - Tree planting - All Cemeteries

Project Number	903	Title	Tree planting - All Cemeteries	Lock Status	Unlocked
Asset Type	Land Improvement	Department	Cemeteries		
Start Date	2021-01-01	Completion Date	2021-12-31	Year Identified	2020
Manager		Partner			
Regions					
Description	Tree planting at various cemeteries				
Justification	Over the years, we have lost many trees in our cemeteries. We plan to repopulate our cemeteries with new trees to replace lost ones and or to add new trees to strategic locations within the cemeteries.				
Strategic Plan Theme	Local Attractions				

Scenario Details

Budget Year	2021	Name	903 - Tree planting - All Cemeteries: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460127 - TSFR FROM CEMETERY	10,000	-	-	-	-	-	-	-	-	-
Total Funding Source	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520622 - TREE PLANTING PROGRAM	10,000	-	-	-	-	-	-	-	-	-
Total Expenditure	10,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

Project Summary

985 - Fulton Hamlet and Rural Employment Zone - Boundary Adjustment

Project Number	985	Title	Fulton Hamlet and Rural Employment Zone - Boundary Adjustment	Lock Status	Unlocked
Asset Type	Boundary Adjustment	Department	Planning & Heritage	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Policy review and justification for Boundary Adjustment - Fulton Hamlet and Rural Employment Zone				
Justification	One policy area that requires a focused review is Fulton. This Hamlet has been the focus of discussions at the Township and Regional planning staff level. Council has also been part of discussions where we attempt to create a rural employment park in Fulton. This is intended to relieve some of the pressure for non agricultural businesses to start up in scattered locations across the agricultural area, address pressures for business that service the Hamilton market, and for those types of services that do not require municipal sewer and water services. A consultant is required to assist with policy review and justification as outlined in the Provincial policy statement and Growth Plan documents, and to address historical environmental constraints. Most of this work needs to be completed in 2021.				
Strategic Plan Theme	Support for Business and Employment Opportunities for Residents Strategic, Responsible Growth				

Scenario Details

Budget Year	2021	Name	985 - Fulton Hamlet and Rural Employment Zone - Boundary Adjustment: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460116 - TSFR FROM PLANNING	125,000	-	-	-	-	-	-	-	-	-
Total Funding Source	125,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Project Summary

Expenditure										
520660 - FULTON HAMLET AND RURAL EMPLOYMENT ZONE - BOUNDARY ADJUSTMENT	125,000	-	-	-	-	-	-	-	-	-
Total Expenditure	125,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary

995 - Energy Audits

Project Number	995	Title	Energy Audits	Lock Status	Unlocked
Asset Type	Operating Study	Department	Recreation Facilities	Year Identified	2020
Start Date	2021-01-01	Completion Date	2021-12-31		
Manager		Partner			
Regions					
Description	Baseline Energy audits for all buildings				
Justification	As part of our 5 year energy plan, the township needs to assess current energy usage in our facilities				
Strategic Plan Theme	Efficient, Fiscally Responsible Operations				

Scenario Details

Budget Year	2021	Name	995 - Energy Audits: Main	Lock Status	Unlocked
Project Status	Finance Review			Active	Yes
Description					
Comments					
Justification					

Project Forecast

Object	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Funding Source										
460110 - TSFR FROM FACILITIES	20,000	-	-	-	-	-	-	-	-	-
Total Funding Source	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Expenditure										
520699 - SPECIAL PROJECT OBJECT TO BE ASSIGNED BY FINANCE DEPT	20,000	-	-	-	-	-	-	-	-	-
Total Expenditure	20,000	-	-	-	-	-	-	-	-	-
Percent Increase		(100.00%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Total	-	-	-	-	-	-	-	-	-	-

Project Summary



REPORT
PUBLIC WORKS/RECREATION/ARENA
COMMITTEE

DATE: September 21, 2020

REPORT NO: PW-27-2020

SUBJECT: **2019 Road Needs Study & Gravel Road Assessment**

CONTACT: Mike DiPaola, P.Eng., Director of Public Works & Recreation

OVERVIEW:

- Preserving our Township's municipal roadway infrastructure is paramount to ensuring viable transportation of people and goods.
- At present, the average condition (PCI – Pavement Condition Index) of the Township's road network (Consisting of 58 kms of Asphalt; 202 kms of Surface Treatment; & 127 Kms of Gravel) is 75 out of 100.
- The optimal annual resurfacing and reconstruction budget (Capital Budget) to maintain the current network condition of 75 is \$1.4 Million. This optimal budget is to maintain and sustain the existing roadway network and does not include funding for any capacity improvements (new roads, additional lanes, and wider pavements) or enhancements (upgrading gravel roads to hard top).
- The short term or "NOW" funding to undertake the required road maintenance activities (Roads Operating Budget) is in the order of \$500,000.
- At present, the average condition (PCI – Pavement Condition) of the Township's gravel road network (127 kms) is 79 out of 100.
- Based on a detailed Gravel Road Assessment that was undertaken as part of this Study, six (6) gravel roads can be considered for hard top upgrades, which would require a total investment of approximately \$7.1 Million over an eight (8) year period.

RECOMMENDATION:

1. THAT, Report PW-27-2020, re: 2019 Roads Needs Study & Gravel Road Assessment, dated September 21, 2020, be received for information.

ALIGNMENT TO STRATEGIC PLAN:

Theme 1:

- Strong Transportation Connections – West Lincoln has transportation infrastructure that is safe for motorists, cyclists and pedestrians, and networks that are well maintained and connected within our Community, with other Niagara Communities and major highways.

Theme 6:

- Efficient, Fiscally Responsible Operations – The Township of West Lincoln is a lean organization that uses sustainable, innovative approaches and partnerships to streamline processes, deliver services and manage infrastructure assets.

BACKGROUND:

The Township has undertaken previous Roads Needs Studies in 2011 and 2014.

West Lincoln is comprised of agricultural land, industrial and commercial sectors as well as areas for rural and urban living. The Township owns and maintains approximately 387 kilometres of roadway as follows:

Surface Type	Length (kms)
Asphalt Pavement	58
Surface Treatment	202
Unpaved (Gravel Surface)	127
Total	387

Approximately 67 percent of the Township roads are hard surfaced with 33 percent surfaced with gravel.

The Township's 2019 Capital Budget Program included a comprehensive Roads Condition Assessment and Needs Study.

The intent of this project was to conduct a comprehensive inventory of roads and road corridor features and provide complete condition assessments of each road section and feature. This Needs Study was intended to identify maintenance, repair and rehabilitation needs for operations and capital works plans to support reduced life cycle cost and to protect and prolong the useful life of the road system.

In addition, the Township's gravel surfaced road network was developed over many years without any specific pavement design. Annual maintenance includes repair of locally deficient areas, gravel replacement and grading. The Township would like to investigate and potentially begin a program to upgrade the gravel roadways to a hard surface in the coming years.

In order to determine the current condition of the hard surfaced roads as well as the structural capacity of the unpaved gravel roadways and prioritize potential candidates for

upgrading, the services of a specialty pavement design firm was required to develop and implement a procedure for the evaluation of the existing gravel surfaced roadway and to provide suggested roadway candidates for upgrading the roadway surface.

Staff developed terms of reference for this assignment and issued a Request for Proposal back in June of 2019. Applied Research Associates Inc. (ARA) was retained for this Project and it is now completed.

CURRENT SITUATION:

Current Network Condition

In 2019, all of the pavement sections in the Townships road network were inspected in accordance with MTO procedures. A summary of the 2019 Pavement Condition Index (PCI) by pavement type is provided in Table 1-1 below. The current average condition rating of the Township’s entire pavement network is 75 out of 100.

Table 1-1. Summary of 2019 PCI by Pavement Surface Type.

Surface Type	PCI	Std. Deviation	Range
HCB (Asphalt)	73	13	41-93
LCB (Surface Treatment)	75	9	30-90
Gravel	79	9	5-94
Entire Pavement Network	75	11	5-94

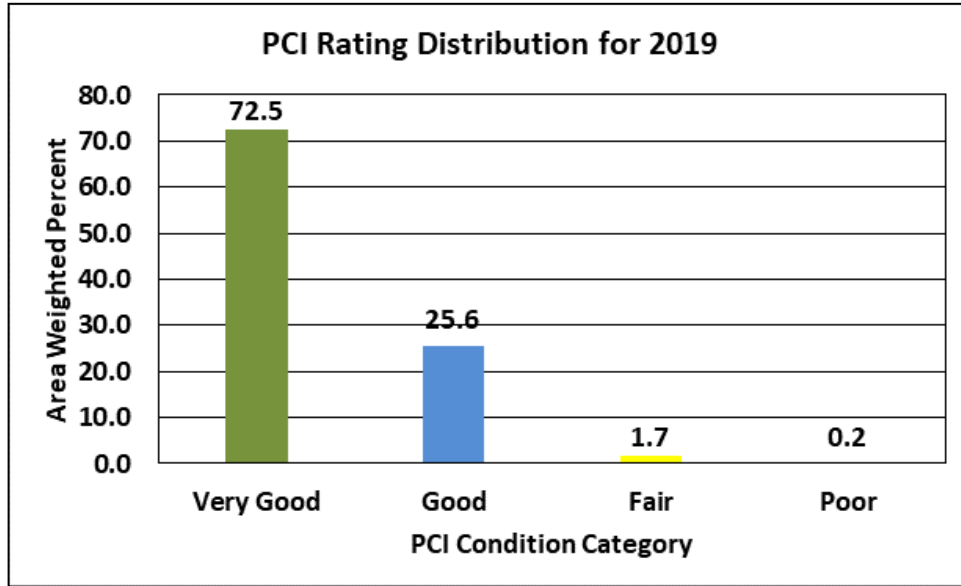
The ranges of PCI for each condition category are provided in Table 1-2 below.

Table 1-2. Pavement Condition Distribution Ranges

PCI Range	Condition
75 - 100	Very Good
61 – 75	Good
51 – 60	Fair
0 – 50	Poor

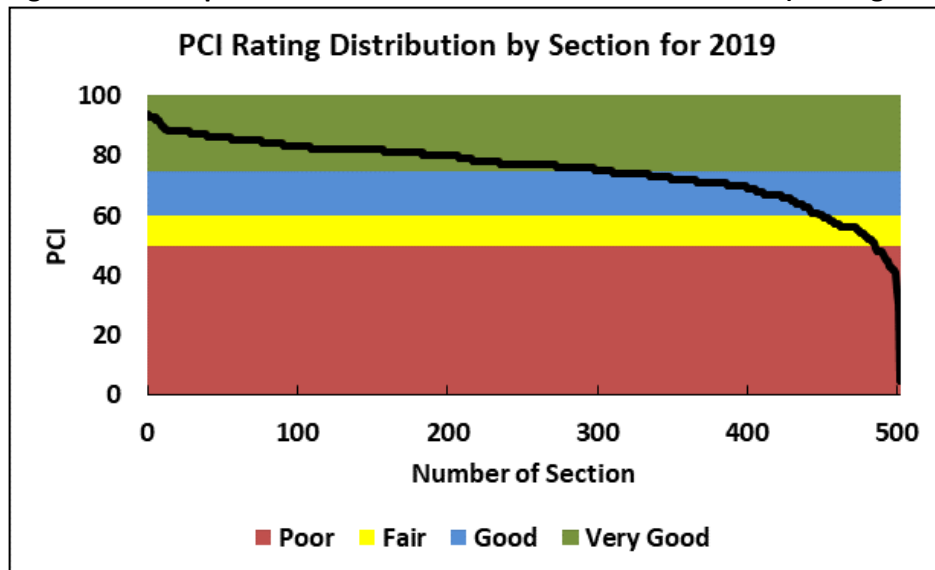
From Figure 1-3 below, the PCI (Weighted by Area) shows 0.2% in poor condition with 1.7% in the fair category with an overall 98% of the pavements area in good to very good condition.

Figure 1-1. Condition Bin Rating Distribution of PCI for Pavement Sections (Weighted by Area)



From Figure 1-4 below, there were 17 road sections in the “Poor” PCI category and 35 road sections in the “FAIR” category, with 335 road section in the “Good to Very Good” category.

Figure 1-2. Complete Distribution of PCI for Pavement Sections (Unweighted)

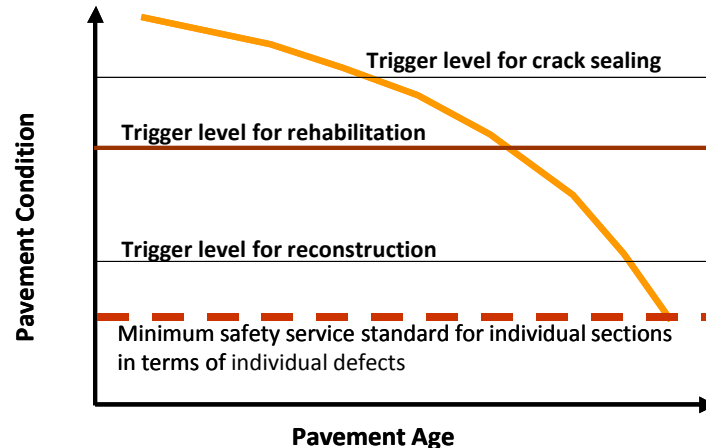


Long Term Pavement Condition & Network Needs Forecast (10 Year Plans)

In order to develop a pavement condition and future investment needs forecast, performance models are used in conjunction with trigger values to initiate an action to maintain or improve the condition of the pavement. Longer-term forecasts are typically based on the pavement condition index (PCI) values. Short-term forecasts; actions recommended for the following year or two are based on a combination of PCI along with

more project level detailed information such as pavement distress type, extent and severity of pavement distresses, and if available, structural capacity and/or pavement roughness. Generic examples of action trigger values are show in Figure 1-5.

Figure 1-5. An example of Pavement Maintenance and Rehabilitation Trigger Values



Based on the performance models and the expected performance of rehabilitation and reconstructed roadways, the general trigger level for rehabilitation (or resurfacing) is 60 while the trigger level for reconstruction (rebuilding or major rehabilitation) is 45. These trigger levels are important when establishing the long term forecasts presented below and in the Appendices.

Long term forecasted analysis, within the Pavement Management System, is used to review alternatives and help estimate either the network condition for set budgets, or the required budget for a set pavement condition.

Long Term Forecasted Analysis – “Needs Analysis”

The first analysis (Appendix 1) estimates the budget necessary to maintain the network in the ideal condition. This “Needs Analysis” assumes that an “unlimited budget” is available and would include all resurfacing and reconstruction actions necessary to meet performance goals.

Work to be carried out for all pavement qualified for “resurfacing” would be undertaken when a critical pavement condition index (PCI) level of 60 out of 100 is reached. Similarly, construction work for roads qualifying for “reconstruction” would be undertaken once a minimum PCI of 45 is reached.

This type of analysis is used to assess work “backlog” and assists in estimating long-term network budget needs. The table in Appendix 1 shows a current 2020 reconstruction and resurfacing need in the order of \$10 million and \$2.5 million respectfully. This table also summarizes (by year) the total 10 year reconstruction and resurfacing need in the order of \$27 million.

Pavement Condition Index Changes for Various Funding Levels

The second analysis is a 10 year pavement condition forecast based on different funding scenarios. Appendix 2, presents 10 year budget scenarios ranging from \$500,000 to \$2,500,000 per year. From this figure, it can be seen that an annual road budget of \$500,000 would result in an average PCI of 57 by year 2029. This would mean that, on average, the entire Township road network would require resurfacing.

The target PCI of 75 across the Township would be appropriate for a transportation network of West Lincoln’s size. In order to attain a network condition of 75, the optimal annual budget would be in the order of \$1.4 million.

In order to achieve network sustainability, a strong commitment to these budget levels is desirable to ensure that the backlog or reconstruction or resurfacing needs does not increase. Project specific details are presented in the year of budget approval through the annual budget process to these investments proceeding.

Short Term Forecasts – Pavement Maintenance Needs / Activities

Short term forecasts (generally 1 to 2 years) can be more precise in terms of maintenance by using the distress type, extent and severity data. Maintenance activities are typically used for pavements with condition ratings in the 70 to 80 range and are broken down into additional categories depending on the distress type, extent and severity of the individual sections.

The criteria for the selection of maintenance activities are summarized in the table below.

Short-Term Forecast Selection Criteria

Action	Designation	General Selection Criteria
Deep Patching	M1	Alligator cracking present, high severity, few to intermittent extent
Shallow Patching	M2	Alligator cracking present, low to medium severity, few to intermittent extent
Crack Sealing	M3	Any cracking present except alligator cracking, low to medium severity, extent frequent or extensive

The short-term forecast then multiplies the area of pavement times the unit cost per area to determine the cost to complete the work. The results of the short-term maintenance only analysis are shown in the table below.

Short-Term Forecast Maintenance Needs Only – 2020

Action	Designation	Cost (\$)
Deep Patching	M1	70,000
Shallow Patching	M2	334,652
Crack Sealing	M3	92,852
Total		\$498,084

The Township's annual budget (operating budget for hard top roads) to undertake these pavement maintenance activities are in the order of \$200,000. Consideration should be given to increase this annual budget.

Gravel Road Assessment

The work for this project also included the development of a procedure to evaluate competing alternatives for the maintenance and rehabilitation of gravel surfaced roadways. A workshop was held in the Township offices to discuss alternatives for the comparison of benefits and costs of the competing alternatives, and to develop a decision matrix to assess the criteria and benefits of upgrading roadways from a gravel surface to a hard top surface (surface treatment). Participants in this workshop included asset management and pavement engineering experts, Public Works Engineering staff, and Public Works Operations staff. During the workshop, a list of potential decision factors that would influence the type of pavement surface was developed along with weighting factors for each. This list was shortlisted to the 5 decision factors that are included in the table below:

Decision Factors and Weighting

Factor	Weighting
Capital Cost	25
Operation and Maintenance Cost	20
Traffic/Connectivity	20
Structural Capacity	20
Social/Environmental Impact	15

The results of the gravel road pavement surface condition surveys and structural capacity determination were used to complete a network level analysis of the entire Township gravel surface network. This was intended to prioritize all of the gravel road sections for possible upgrade to a hard top surface. The capital and operation and maintenance costs were the same for all existing gravel sections. The traffic/connectivity factors were assessed considering the 2019 traffic estimates and a visual examination of the gravel roadways. The remaining life estimates were determined from the FWD test data for those sections that were tested or based on the 2019 PCI values from the pavement inspections. The social/environmental factors were determined from the Google Earth images and consideration of the provision of a hard top surface. Based on the analysis, a shortlist of 20 roadways was developed for potential upgrade to a hard top surface.

While each of the 20 shortlisted roadways were considered to be good candidates for upgrade, other project level considerations such as pavement surface width, desire to provide consistent roadway surface types in each section along the length of a roadway, level of service provided by roadways directly adjacent to the candidate roadway and active use of the roadway for commercial or recreational use, may also play a factor in the final decision process. Therefore, a secondary project level analysis was completed to prioritize the roadways within the top 20 candidates. The secondary criteria and logic behind it use was as follows:

- Width > 6 m:** Roads with an existing surface width equal to or greater than 6 m will meet current roadway surface standards. Roadways with a width of less than 6 m will require more expensive platform widening, potential widening and adjustment to other roadway features such as ditches, guide rail, etc.
- Hard Surface Connector:** Upgrading gravel surface that currently connect to two gravel surface roads were given a priority level of 0. If the gravel roadway section connects to one gravel surface and one hard top surface roadway sections it was given a priority level of 1. If the gravel roadway section currently connects to a hard top surface at each end of the section, it was given a priority level of 2 (highest priority). The higher priority level reflects the desire to provide continuity of roadway surfaces across the network.
- Parallel Roads:** The parallel roads criterion weighs the preference of upgrading a candidate section based on the surface type of parallel roadways on either side of the upgrade candidate. If hard top roadways are present immediately on either side of the candidate it was given a priority level of 0. If there is one hard top and one gravel surface roadway on either side of the candidate section, it was given a priority level of 1 and if only gravel surface roadways are present on either side of the candidate section it was given a priority level of 2 (highest priority).

The project level prioritization criteria was then applied to the top 20 upgrade candidates from the network level analysis. The top six (6) roadways from this analysis, which may be considered for upgrade to a hard top surface, are shown in Appendix 3 along with the suggested timing and estimated cost. Appendix 3 shows a total investment of approximately \$6.6 million over an eight (8) year period.

FINANCIAL IMPLICATIONS:

Based on the 2019 Roads Needs Study, the budget required to maintain the Township's existing pavement inventory over the next 10 years is \$14 million. This translates to an annual Roads Capital Budget allowance of approximately \$1.4 million.

The short term or "NOW" funding to undertake the required road maintenance activities (Roads Operating Budget) is in the order of \$500,000.

In addition to the above, if the Township implements a program to upgrade some gravel roadways to a hard top surface, an additional investment of \$7.1 million over an eight (8) year period would be required.

The 10-year capital roads program (attached as Appendix 4) in the 2020 Budget generally provides a funding envelop that accommodates the investment levels outlined in this report to sustain our existing roadway infrastructure. The current 10-year plan includes a funding

mix that includes grants, development charges and approximately \$8.5 million in debentures. There is pressure in 2023 and 2024 based on specific network expansion needs such as South Grimsby Road 6 and Spring Creek Road extensions as well as the St. Ann's Road rehabilitation project. Staff will continue to prioritize the needs and analyse opportunities for consideration as part of the 2021 Budget.

INTER-DEPARTMENTAL COMMENTS:

This Report was reviewed by Director of Finance, CAO, and the Township Clerk.

CONCLUSION:

This report was prepared to update the Public Works/Recreation/Arena Committee and Township Council on the current condition of the Township's road network and provides some guidance with respect to funding needs to maintain our pavements in an optimal condition. This report also provides gravel roadways that would be good candidates for upgrade to a hard surface along with the funding requirement to undertake this initiative.

Prepared & Submitted by:

Approved by:



Mike DiPaola, P.Eng
Director of Public Works & Recreation

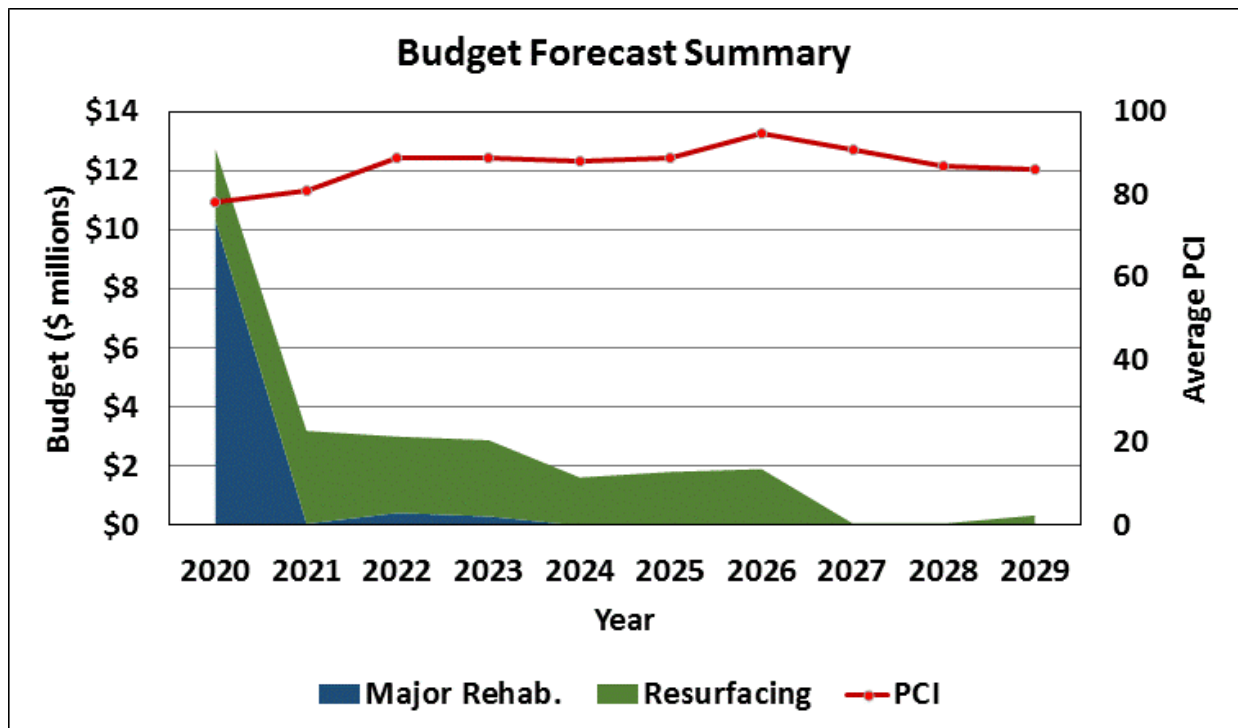
Beverly Hendry
Chief Administrative Officer

- APPENDIX 1 – Summary of Reconstruction & Resurfacing Needs Unlimited Budget**
- APPENDIX 2 – Pavement Condition Index for Various Funding Levels**
- APPENDIX 3 – Candidate Gravel Roads for Upgrading to Hard Top**
- APPENDIX 4 - 10 Year Capital Plan for Roads**

APPENDIX 1

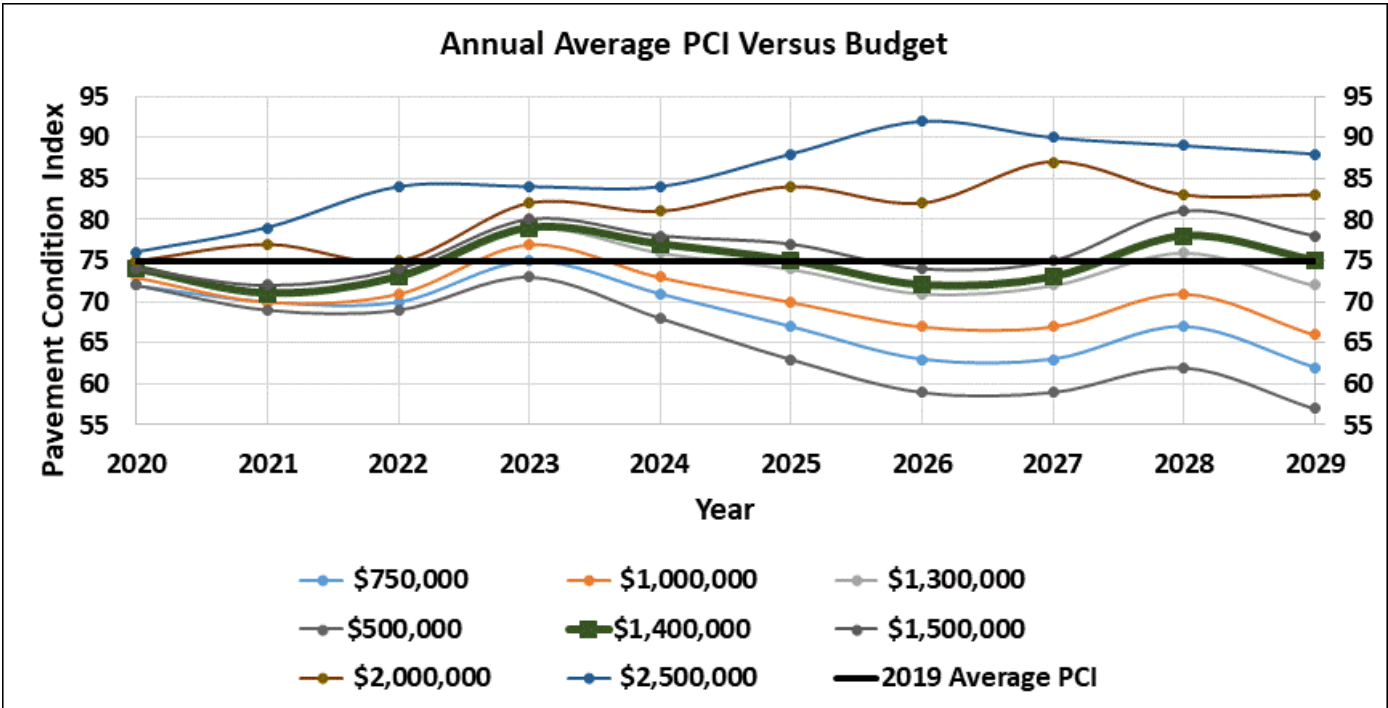
Summary of Major Rehabilitation and Resurfacing Needs – Unlimited Budget.

Year	Major Rehab. (\$)	Resurfacing (\$)	Yearly Total (\$)	Network PCI
2020	9,942,530	2,479,979	12,422,510	78
2021	58,884	3,166,337	3,225,221	82
2022	425,876	2,343,117	2,768,993	88
2023	311,040	2,581,905	2,892,945	89
2024		1,628,762	1,628,762	88
2025		1,826,453	1,826,453	89
2026		1,886,766	1,886,766	95
2027		75,175	75,175	91
2028		42,444	42,444	87
2029		325,222	325,222	86
Total	\$ 10,738,331	\$ 16,356,159	\$ 27,094,490	

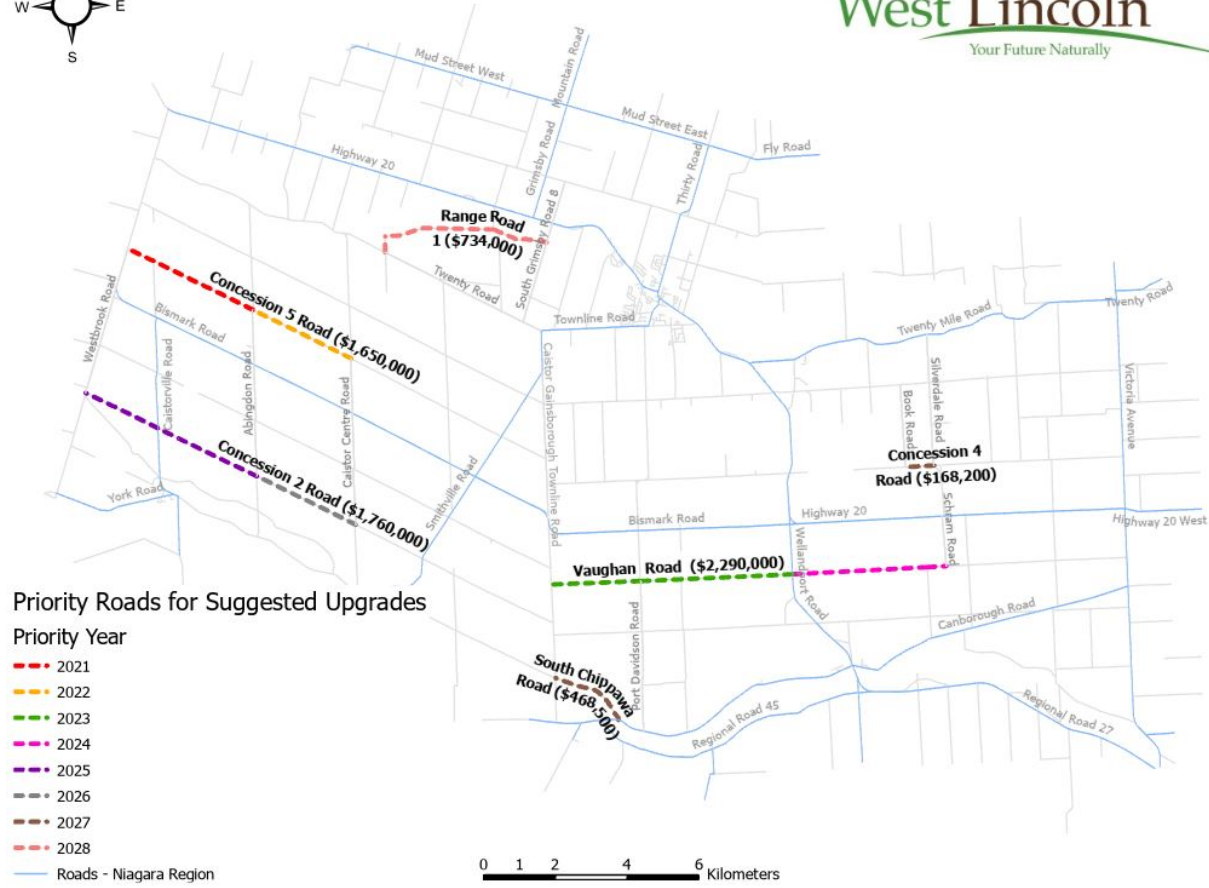


APPENDIX 2

Overall Summary of Annual Budget Versus Network PCI in 2029.



APPENDIX 3



Road	From/To	Length (km)	Timing	Cost
Concession 5	Westbrook to Caister Centre	6.95	2021/2022	\$ 1,650,000
Vaughan Road	Caister Gainsborough Townline to Heaslip Road	10.49	2023/2024	\$2,290,000
Concession 2	Westbrook Road to Caisterville Road	8.38	2025/2026	\$1,760,000
Concession 4	Silverdale Road to Book Road	0.8	2027	\$ 168,200
South Chippawa Road	Caister Gainsborough Townline to Port Davidson Road	2.23	2027	\$ 468,500
Range Road 1	South Grimsby Road 10 to Twenty Road	3.67	2028	\$ 734,000
			Total	\$ 7,070,700

Average investment of \$884,000 over 8 years (4 km/yr)

APPENDIX 4

10 Year Capital Plan for Roads

Service Area _06110_Roads_Paved
Account Type Expenditure

Sum of Amount Row Labels	Column Labels										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Equipment							10,000				10,000
Hot Mix	330,000	200,000	770,000	5,246,000	3,786,000	310,000	585,000	500,000	500,000	500,000	12,727,000
Surface Treatment	1,080,000	780,000	1,230,000	240,000	415,000	145,000	891,000	1,500,000	1,500,000	1,500,000	9,281,000
Grand Total	1,410,000	980,000	2,000,000	5,486,000	4,201,000	455,000	1,486,000	2,000,000	2,000,000	2,000,000	22,018,000

Service Area _06110_Roads_Paved
Asset Type (Multiple Items)

Sum of Amount Row Labels	Column Labels										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Grand Total
Capital Reserve	(27,000)	(90,000)	(150,000)		(52,100)						(319,100)
Debenture		(346,500)	(967,500)	(587,000)	(560,500)		(848,600)	(1,680,000)	(1,500,000)	(2,000,000)	(8,490,100)
Development Charges	(141,000)	(98,000)	(200,000)	(4,649,000)	(420,100)	(45,500)	(147,600)				(5,701,200)
Equipment Reserve							(10,000)				(10,000)
Gas Tax	(699,300)	(445,500)	(499,500)	(167,000)	(321,400)	(409,500)	(479,800)	(320,000)	(500,000)		(3,842,000)
OCIF	(272,700)										(272,700)
Provincial Grant			(183,000)	(83,000)	(2,846,900)						(3,112,900)
Road Settlement Reserv	(270,000)										(270,000)
Grand Total	(1,410,000)	(980,000)	(2,000,000)	(5,486,000)	(4,201,000)	(455,000)	(1,486,000)	(2,000,000)	(2,000,000)	(2,000,000)	(22,018,000)